



Chapter 2

Implementation

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2.1 CARRYING OUT THE PLAN

The Comprehensive Plan, as a community-wide plan, is implemented by the combined efforts of individuals, businesses, neighborhoods, civic groups, and local government. Many of the plan's policies reflect this shared responsibility for community action.

City government has the primary responsibility to implement the plan. Two key options for implementation available to the city are management of future development via the application of land use regulations and the allocation of public funds for physical improvements. The relationship of these activities to the Comprehensive Plan is specified in the State Growth Management Act, which states that regulations shall be consistent with the Comprehensive Plan, and capital budgeting and spending shall be in conformance with the Comprehensive Plan.

Consistent Regulations

The city created regulations to ensure that development occurs consistent with the goals and policies embodied in the Comprehensive Plan. These implementing regulations include zoning and subdivision ordinances, environmental laws, building codes, historic preservation laws, and design review procedures.

Zoning

The zoning code controls the type of activity and intensity of development. Zoning restricts the location of residences, stores, industry, and other land uses, along with requirements for building height, minimum lot size, and the amount of landscaping and parking that must be provided. Zoning districts, such as single-family residential or light industrial, keep land uses separated but can also set rules for combining many types of uses to create a "mixed-use" project or district.

The city's official zoning code is part of the Spokane Municipal Code, which includes all the local laws that citizens and the city government must follow. The zoning code consists of definitions, descriptions of zoning classifications and the uses allowed in each, dimensional standards for development, and maps that show how the zone classifications divide the entire city into land use districts. Since zoning is a device to implement the Comprehensive Plan, its rules must be consistent with the plan.

Subdivision

The manner in which parcels of land are divided into smaller parcels, or platting, is specified in the subdivision ordinance. Subdivision provisions relate primarily to procedures for dividing land. These procedures include review by public agencies to ensure that zoning standards (minimum lot size, for example), street access, public facilities, and other urban service requirements are provided. State subdivision law requires that local legislative bodies include appropriate provisions to ensure that



facilities specified in the plan will be available to serve the subdivision at the time of development.

Environmental Review

The State Environmental Policy Act (SEPA) ensures that environmental values are considered during decision-making by state and local agencies. SEPA gives agencies the tools to enable them to consider environmental information, including mitigation measures, before making a decision on a proposed plan or project. SEPA also includes provisions to involve the public, tribes, and interested agencies in most review processes prior to a final decision.

The environmental review process in SEPA works with other regulations to provide a comprehensive review of a proposal. Combining the review processes of SEPA and other laws reduces duplication and delay by combining study needs, combining comment periods and public notices, and allowing agencies, applicants, and the public to consider all aspects of a proposal at the same time. SEPA also gives agencies authority to condition or deny a proposal based on the agency's adopted SEPA policies and environmental impacts identified during SEPA review.

Design Review

One of the biggest concerns of the community is how the pieces of our urban environment fit together. Design Review addresses the “fit” and compatibility of a development within the context of its surrounding environment both visually and in terms of how well a project will function as a neighbor. Review of projects is based on urban design guidelines included as policies and illustrations within the Comprehensive Plan and can cover height, bulk, architectural elements, landscape, signing, lighting, points of access, and many other details of building and site development.

Design Review Board

The Design Review Board is comprised of citizens and practicing professionals who represent community interests, including a diversity of design and technical professions. Board members are nominated by the Mayor, appointed by City Council, and serve without compensation. The Board was established to do the following:

- improve communication and participation among developers, neighbors, and the city early in the design and siting of new development subject to design review under the Spokane Municipal Code;
- ensure that projects subject to design review under the Spokane Municipal Code are consistent with adopted design guidelines and help implement the city's comprehensive plan;
- advocate for the aesthetic quality of Spokane's public realm;



- encourage design and site planning that responds to context, enhances pedestrian characteristics, considers sustainable design practices, and helps make Spokane a desirable place to live, work, and visit;
- provide flexibility in the application of development standards as allowed through development standard departures; and
- ensure that public facilities and projects within the city's right-of-way wisely allocate the city's resources and serve as models of design quality.

Design Guidelines

Design guidelines are a primary tool in plan implementation to ensure that proposals are compatible in character with adjacent development. Guidelines are adopted as descriptions, photos, or illustrations of desired character, and they have the effect of public policy. Building materials, architectural details, site features, and relationship to the street and adjacent properties are common specification in design guidelines. Design guidelines can serve as education and information for developers and the general public and can be recommended to a decision-making authority by an advisory committee in regards to a specific project. They also can be required as a condition of a particular development by a decision-maker, such as the Hearing Examiner.

Building Codes

Building codes help ensure that development is safe and not a threat to public and personal health. These rules are applied when a property owner or tenant applies to the city for a building permit to gain approval to develop property including structures. During the permitting process the proposal is checked for compliance with other codes and regulations such as zoning, SEPA, the Americans with Disability Act, and rules for historic preservation.

Historic Preservation

The Comprehensive Plan recognizes the high value that citizens place on historic resources in Spokane. Policies express public desires regarding their preservation and how to manage changes to these resources as they are impacted by new development. Historic properties can range from individually listed commercial, governmental, or residential buildings to historic districts in both neighborhood and commercial areas.

A number of implementation tools are already in place. The Spokane Register of Historic Places lists significant properties over 50 years old that meet specific criteria, with the consent of the owner. Following designation on the register, through a contract with the owner, properties are subject to design review by the Spokane



Historic Landmarks Commission using federal rehabilitation standards, known as the Secretary of the Interior's Standards for Rehabilitation.

To encourage compliance, incentives are available for privately owned historic properties. Those incentives include the Federal Investment Tax Credit, which provides an income tax reduction for National Register listed, income-producing properties that have undergone a substantial rehabilitation; local Special Valuation, which reduces property tax; local Building Code Relief, which may allow deviation from building code requirements that directly impact important historic features of listed buildings; and the option of the donation of a Facade Easement, which may provide a one-time Federal Income Tax deduction based on the value of the donation.

A database of information of identified and potentially historic properties is also available and can be used as a planning tool by local government, developers, and elected officials to make informed decisions about actions that could affect historic resources.

Conforming Capital Budget and Spending

As communities grow, new schools, parks, libraries, streets, water and sewer lines, and similar urban facilities are needed to serve the expanding population. The Capital Facilities Program (CFP) is an official city document that lists all of the facility needs identified by each service provider for the future, including those required to support future population growth. The City Council adopts the program as the official outline of long-range spending on public improvements.

Transportation, water, wastewater, solid waste, fire, police, library, and parks facilities are planned in greater detail in the citywide Capital Improvement Program (CIP). The CIP lists the specific physical improvements, specifies a time for construction, and identifies the anticipated source of funds to pay for the project. In addition to ongoing needs for repair and maintenance, these lists of capital facilities include the immediate improvements necessary to support growth, in conformance with the Comprehensive Plan.

Capital Facilities and Concurrency

The CFP and CIPs outline the city's capital budgets and include projects needed to realize the proposals in the plan. The GMA's Concurrency rule ensures that those public facilities and services necessary to support development are adequate to serve the development without decreasing current service levels below locally established minimum standards, and available when the service demands of development occur. The basis for this rule is two-fold: new growth should pay its way without placing additional financial burden on existing citizens or future generations, and growth should not reduce the quality or types of urban services that current residents enjoy.



Concurrency is considered at the planning level and ensured at the project review level. During planning, the six-year CIP reflects City Council resolve to pursue funding for projects to meet the demands of new growth. The concurrency management system tracks current and future capital projects against land use trends and funding availability. At the project review level, developments generating new service demands can only be approved if adequate public facilities and services are available to meet the needs of the development.

Strategic Implementation

In addition to these regulatory tools city staff will implement the tenets of the plan in their projects and programs. Because the Comprehensive Plan is designed to help the community realize a shared vision of the future, as the community, environment, and legal framework changes over time so should the community's guiding document. To ensure that the Comprehensive Plan functions as a living document, evolving to meet the needs of the community, the Joint Administration-Council Strategic Plan will serve as a strategic implementation guide to help direct the actions and priorities of elected officials and city staff. The Strategic Plan is designed to direct attention to projects that implement the goals and policies of the Comprehensive Plan.



2.2 MONITORING AND EVALUATION

Throughout the life of the Comprehensive Plan, a monitoring and evaluation process is conducted periodically to assess the effectiveness of the goals and policies and to identify ideas that may need to be added or modified in order to produce a result consistent with the Growth Management Act (GMA), the community's original visions and values, and the changing needs and priorities of the community.

Many sources of information may be used during this process. Building permit records indicate whether or not new development activity is concentrating in designated centers, as described in the Comprehensive Plan. Departmental budgets, Six-Year CIP, and findings from the Concurrency Management System demonstrate whether adequate resources exist and if they are being allocated at a level sufficient to accomplish the plan's objectives. Quality of life factors are tracked over time as they relate to the goals and policies of the Comprehensive Plan – such as environmental quality, physical health, economic vitality, social conditions, housing availability, and other factors. Also, public participation in the annual Comprehensive Plan amendment process helps to identify unmet needs or new issues.



2.3 WORK PLAN MATRICES

Purpose of the Work Plan Matrices

Putting the Plan into action is one of the most important, and arguably most challenging, aspects of the comprehensive planning process. Without viable, realistic mechanisms for implementation, the community vision and goals outlined in the Comprehensive Plan will be difficult to realize. The implementation matrices serve as that mechanism, ensuring that city projects and initiatives are specifically targeted at achieving the goals stated in this Plan.

This section establishes a process to ensure the Plan functions as a living document, advancing the long range vision for the community, while also being responsive to changing conditions. The intended outcomes of these matrices are:

1. The strategic and coordinated execution of the goals and policies in the Plan.
2. Ensure the Plan is a living document, capable of responding to changing conditions and expanding information.
3. Information and progress on Plan implementation is documented and disseminated through bi-annual reports to the community (matrix update).

Projects and initiatives have been organized by their estimated time frames into short-term, mid-term, long-term and on-going priorities; these must be balanced with timing, funding, and staff resources prior to execution. Other than the classification of these policies into short-term, mid-term, long-term, and ongoing, they are in no order of priority. The matrices will also serve as short-, mid-, and long-term work plans as well as important tools for identifying activities intended to help achieve the long-term vision articulated throughout the Plan.

Structure of the Work Plan Matrices

The implementation matrices for Chapters 3-13 provide guidance about how to put the Plan to work and begin transforming ideas into action. The Plan has a long-term horizon, looking ahead to 2037, but the Implementation Plan focuses on near-term (1-2 years), and mid-term (3-5 years) actions that are necessary prerequisites to long-term results.

Four implementation matrices were created as tools to monitor and evaluate Plan implementation. Each matrix has a different focus to assist the user in quickly identifying information. The Master Matrix, located in Volume V, Appendix G of the Comprehensive Plan, lists every policy, notes closely related elements, provides examples of past implementation efforts, identifies future projects, describes whether the policy is ongoing or a one-time effort, and notes potential future projects or initiatives. The Related Elements column highlights other policies in the Plan that



share a similar focus. The Implementation Examples column highlights past projects that serve to implement the policy and is not meant to be an exhaustive list of every project the city has completed. The Future Projects column describes projects or initiatives that are anticipated to begin in the near or mid-term connected to the policy. Information from this matrix was further divided into three sub matrices; Ongoing, Near- and Mid-Term, and Future Implementation.

The Ongoing Implementation matrix is intended to provide a quick view of the work the city has done and continues to do, to realize the goals of the Plan. The policies in this matrix have been implemented to some degree, and have ongoing work associated with them. The policies found on this matrix comprise the majority of the policies in the Plan, which is an indication that the city has and continues to make good progress making the Plan a reality.

The Near- and Mid-term Implementation matrix is intended to provide a quick view of planned future projects. This work plan matrix highlights Related Elements and whether the implementation will be ongoing. The Near-term and Mid-term columns provide an anticipated timeline for project initiation.

The Future Implementation matrix provides a quick view of policies that still require implementation. Some policies may have next step strategies identified, while others may have strategies yet to be determined. The policies on this list have not been implemented and have no near-term implementation actions planned.

This chapter of the Plan should be viewed as an action plan and should be updated as progress occurs on these items. The iterative process of taking action, reporting on results, and updating the priorities is necessary to respond to change and to keep the plan current, while continuing to implement the Plan's overall policies.



CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 1 CITYWIDE LAND USE Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane's role as a vibrant urban center.	LU 1.1	<u>Neighborhoods</u> Utilize the neighborhood concept as a unit of design for planning housing, transportation, services, and amenities.	LU 1.6 LU 3.2	6 neighborhoods still require planning efforts	X	X	X
	LU 1.6	<u>Neighborhood Retail Use</u> Direct new neighborhood retail use to Neighborhood Centers designated on the Land Use Plan Map.	TR 2 TR 9	Evaluate the possible expansion of neighborhood retail designations on the land use plan map. Look at better placement in ED policy to keep clear that this does not expand centers and corridors. See LU 3.2 below. (including but not limited to Historic/Legacy Commercial Structures)	X	X	
	LU 1.7	<u>Neighborhood Mini-Centers</u> Create a Neighborhood Mini-Center wherever an existing neighborhood retail area is larger than two acres.	TR 2 TR 9	Study Possible Expansion of Mini-Center use in Land Use.	X		X
	LU 1.8	<u>General Commercial Uses</u> Contain general commercial areas within the boundaries occupied by existing business designations and within the boundaries of designated Centers and Corridors.	TR 2 TR 6 TR 9	Look into how this policy will need to be modified to be compatible with historic/legacy retail in residential zones. City may examine the expansion of neighborhood retail designations.	X		X

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane's role as a vibrant urban center.	LU 1.9	<u>Downtown</u> Develop city wide plans and strategies that are designed to ensure a viable, economically strong downtown area.	H 1.21 ED 3.10 DP 4 TR 2,4,6,8,9,11,15,18	Update Downtown Plan (Strategic Implementation)	X	X	
	LU 1.10	<u>Industry</u> Provide a variety of industrial locations and site sizes for a variety of light and heavy industrial development and safeguard them from competing land uses.	ED 2 TR 2,8,9,10,13	Enquire specifically regarding safe guarding.	X		X
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.2	Centers and Corridors Designate Centers and Corridors, (neighborhood scale, community or district scale, and regional scale), on the Land Use Plan Map that encourage a mix of uses and activities around which growth is focused.	TR 2 TR 5 TR 6 TR 9 TR 13	Centers and Corridors are already designated on the Land Use Plan Map. Future projects include:			
				Study Possible Update to Policy LU 1.5 - Office Uses and 1.6 - Neighborhood Retail, per focus group recommendation.			X
	LU 3.3	<u>Designating Centers and Corridors</u> Designate new Centers or Corridors in appropriate locations on the Land Use Plan Map through a city-approved planning process.		Evaluate the following areas for potential future Center Designations: a. Five Mile b. Northtown		X	X

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.4	<u>Planning for Centers and Corridors</u> Conduct a city-approved subarea planning process to determine the location, size, mix of land uses, and underlying zoning within designated Centers and Corridors. Prohibit any change to land use or zoning within suggested Centers or Corridors until a subarea planning process is completed.		Centers and Corridors Design Standards Update	X	X	
				Complete Planning for Centers w/no Center Land Uses a. Grand Blvd NC b. Lincoln and Nevada NC c. Shadle DC d. 57th and Regal DC e. N Nevada EC f. N Monroe Corridor (southern portion)		X	X
				Transition Zone Design Standards Update		X	
				Lincoln Heights District Center Master Plan - Implementation Planning		X	
				SubArea Planning for West Hills Neighborhood Center	X	X	
	LU 3.6	<u>Compact Residential Patterns</u> Allow more compact and affordable housing in all neighborhoods, in accordance with design guidelines.	CFU 4.1 TR 2 TR 7 TR 13	Infill Development recommendation implementation. Adoption of Mayor's Affordable Housing Task Force recommendations.	X	X	

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 4 <u>Transportation</u> Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	LU 4.1	<u>Land Use and Transportation</u> Coordinate land use and transportation planning to result in an efficient pattern of development that supports alternative transportation modes consistent with the Transportation Chapter, and makes significant progress toward reducing sprawl, traffic congestion, and air pollution.	Transportation Chapter	Central City Line Strategic Overlay Plan implementation strategies	X	X	
LU 5 <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	LU 5.5	<u>Compatible Development</u> Ensure that infill and redevelopment projects are well-designed and compatible with surrounding uses and building types.	CFU 4.1 ED 2.1 DP 2.12	Infill Task Force Recommendation Implementation re: Context Sensitive Design Standards	X	X	
LU 7 <u>IMPLEMENTATION</u> Ensure that the goals and policies of the comprehensive plan are implemented.	LU 7.1	<u>Regulatory Structure</u> Develop a land use regulatory structure that utilizes a variety of mechanisms to promote development that provides a public benefit.			X		
				Compact Residential Single-Family Overlay (possibly in context of transition zone)		X	
				Smart Code Pilot Program		X	
				Lot Dimension Standards Update		X	
				Infill Taskforce Recommended Updates to Development Code		X	
				Possible Neighborhood Retail Expansion		X	
				Centers and Corridors Design Standards Update		X	

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 9 <u>ANNEXATION</u> Support annexations that enhance effective and efficient government.	LU 9.4	<u>Community Impacts</u> Evaluate all annexations on the basis of their short and long-term community impacts and benefits.		Establish administrative guidelines for annexation for the Spokane Municipal Code	X	X	
				Study Possible Update to Policy LU 9.6 - Land Use and Zoning Designations Upon Annexation		X	

CHAPTER 4 - TRANSPORTATION

Near and Mid-Term Implementation

Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
TR 1	<u>Transportation Network For All Users</u> Design the transportation system to provide a complete transportation network for all users, maximizing innovation, access, choice, and options across the four seasons. Users include pedestrians, bicyclists, transit riders, and persons of all abilities, as well as freight, emergency vehicles, and motor vehicle drivers. Guidelines identified in the Complete Streets Ordinance and other adopted plans and ordinances direct that roads and pathways will be designed, operated, and maintained to accommodate and promote safe and convenient travel for all users while acknowledging that not all streets must provide the same type of travel experience. All streets must meet mandated accessibility standards. The network for each mode is outlined in the Master Bike Plan, Pedestrian Master Plan, Spokane Transit's Comprehensive Plan, and the Arterial Street Map.	LU 1.1 LU 4 H 1.11 N 4	Utilize relevant performance measures to track the City's progress in developing the transportation network for all users. Project selection multi-modal balance reviewed by public during annual adoption.	X		X
TR 9	<u>Promote Economic Opportunity</u> Focus on providing efficient and affordable multi-modal access to jobs, education, and workforce training to promote economic opportunity in the city's designated growth areas, develop "Great Streets" that enhance commerce and attract jobs.	LU 1.1 LU 4	Coordinate closely with STA and area colleges and universities to provide convenient, cost-efficient transit service for students. Coordinate with Visit Spokane and other groups to support bicycle tourism.	X	X	
TR 11	<u>Transit Operational Efficiency</u> Support efficient transit operations through street and transit stop designs on transit priority streets that comply with standards and include transit-supportive elements, such as shelters, lighting, and schedule information. Assist in implementing the STA Comprehensive Plan.	CFU 2.2	Prioritize STA fixed routes in city's snow removal planning and operations. Work with STA on transit system improvements.	X	X	X

CHAPTER 4 - TRANSPORTATION

Near and Mid-Term Implementation

Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
TR 14	<u>Traffic Calming</u> Use context-sensitive traffic calming measures in neighborhoods to maintain acceptable speeds, manage cut-through traffic, and improve neighborhood safety to reduce traffic impacts and improve quality of life.	LU 4 N 4	Maintain and improve the neighborhood traffic calming program. Explore implementing 20 mph residential speed limit standards.	X	X	
TR 16	<u>Right-Of-Way Maintenance</u> Keep facilities within the public rights-of-way well-maintained and clean year-round for the benefit of all while focusing on complete rehabilitation of streets on arterials, and maintenance work on both residential and arterial streets, using an integrated approach that incorporates all uses of the right of way to leverage dollars and gain greater community benefits.	LU 4	Develop public outreach strategies to educate business owners about the benefits of maintaining sidewalks. Develop partnerships to assist neighborhoods facilitate snow removal and other right-of-way maintenance needs. Develop a strategy to identify and address general right-of-way maintenance.	X	X	X
TR 17	<u>Paving Existing and Unpaved Streets</u> Identify and prioritize resources for paving existing dirt and gravel streets and alleyways to reduce air pollution and prioritize infill and economic development.	CFU 2.2	Collaborate with local and regional agencies and citizens to prioritize roadways and alleyways to be paved. Work with City Council to revisit the threshold required to form a Local Improvement District to fund new paving.	X	X	
TR 18	<u>Parking</u> Develop and administer vehicle parking policies that appropriately manage the demand for parking based upon the urban context desired.	LU 4	Develop shared parking strategies. Consider parking maximum policies to limit how much parking is developed. Review and Update Unified Development Code as needed.	X	X	X

CHAPTER 4 - TRANSPORTATION

Near and Mid-Term Implementation

Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3- 5 years)
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects that are developed to meet the safety and access needs of all users.	LU 4 N 4	Develop transportation-related educational programs for both non-motorized and motorized transportation users.	X		X

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.1	<u>Level of Service</u> Adopt written level of service standards for each type of public facility or utility service, and provide capital improvements to achieve and maintain such standards for existing and future development.	LU 1.12 N 5.1 PRS 2.1 PRS 2.5 PRS 7.3 TR 3	Development of a fiscally-constrained 20-year capital improvement plan. Update the the entire chapter and best practices/LOS across the board.	X		X
	CFU 1.2	<u>Operational Efficiency</u> Require the development of capital improvement projects that either improve the city's operational efficiency or reduce costs by increasing the capacity, use, and/or life expectancy of existing facilities.	LU 1 LU 3.1 LU 3.7 LU 9.1 H 1.4 TR 19	Integrated Clean Water Plan and CSO Program to 2018 Policy direction is unclear and requires update for action.	X	X	
	CFU 1.3	<u>Maintenance</u> Require the maintenance, rehabilitation, and renovation of existing capital facilities.	H 2.2 ED 6.4 NE 12.2 N 6.4 PRS 4.1 TR 16	WTP: Updates to the Wastewater Treatment Plant (\$190); new clarifier and chemical bldg by 2020; treatment membrane by 2021. Policy direction is unclear and requires update for action. Have a committed funding source for facilities, in a comprehensive manner.	X		X

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.4	<u>Use of Existing Structures</u> Require the use and adaptive reuse of existing buildings before new community facilities are constructed.	N 3.1 LU 3.1	100 yr-old Normandie stables being sold by Asset Mngmt to private developer. Driven by EPA and Ecology; plus volunteered action by City Policy direction is unclear and requires update for action.	X		X
	CFU 1.5	<u>Utility Construction Standards</u> Ensure that construction standards for public and private utilities are adequate to withstand the anticipated frequency and severity of natural and man-made hazards.	LU 5.1 LU 10.2 H 1.14 DP 3.10	Policy direction is unclear and requires update for action. Understanding of hazards, mitigation priorities and costs. Ensure strong networks and redundancy.	X		X
	CFU 1.8	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.	LU 5 LU 6.1 LU 6.8 H 1.13 N 3.2 DP 1.2 DP 2.2 DP 2.5 DP 2.6 DP 2.7 DP 2.11	Which intangibles? should a framework be created? Intangibles should go back to policies: aesthetics, other elements of comprehensive plan Policy direction is unclear and requires update for action.	X		X
	CFU 1.9	<u>Public Safety Capital Funding Plans</u> Strive to establish separate capital funding plans for police and fire services to ensure that capital requirements will be met without negative impact upon staffing and level of service.		Create 20 yr. plans for each of the utilities.	X		X

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
CFU 2 <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	CFU 2.1	<u>Available Public Facilities</u> Consider that the requirement for concurrent availability of public facilities and utility services is met when adequate services and facilities are in existence at the time the development is ready for occupancy and use, in the case of water, wastewater and solid waste, and at least a financial commitment is in place at the time of development approval to provide all other public services within six years.	LU 1.12 LU 3.1 N 4.8 TR 2	Infill strategy supports efficient Land Use. General facilities charges for water/wastewater waived for efficient development practices. Re-write as an action statement, redundant with the goal.	X		
	CFU 2.2	<u>Concurrency Management System</u> Maintain a concurrency management system for all capital facilities.	LU 1.12 N 4.8 TR 3	Continue to create more robust modelling in capital facilities. Ensure all facilities are utilizing the same population projection numbers.	X		X
CFU 5 <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	CFU 5.3	<u>Stormwater</u> Implement a Stormwater Management Plan to reduce impacts from urban runoff.	LU 1.12 LU 6.1 NE 1.2 NE 1.6 NE 4.3 TR 12	Amend the plan periodically, as needed. Look at all opportunities for dual benefit in regards to pervious surfaces. Look at a variety of ways to address stormwater.	X		X

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.1	<u>Regional Coordination</u> Coordinate the city's comprehensive planning with other jurisdictions in the region to address housing-related needs and issues.	LU - 1, 4.1, 8.3, 9.1 - CFU 1.8, 3 NE - 16.1 SH - 1.3, 1.5, 5.1 N - 8.5 TR - 2, 19	Development of Land Use Plan Map, Infill Housing Task Forces, Steering Committee of Electeds, Spokane Municipal Code, establishment of a housing trust fund	X	X	
	H 1.2	<u>Regional Fair Share Housing</u> Participate in a process that monitors and adjusts the distribution of low income housing throughout the region.	LU - 6.8 ED - 1.1, 1.3 SH - 1.3, 1.5, 2.2, 2.6, 2.9, 5.1	Comp Plan Major Update, Spokane Municipal Code, Community Development/CHHS Boards	X	X	
	H 1.4	<u>Use of Existing Infrastructure</u> Direct new residential development into areas where community and human public services and facilities are available.	LU - 1, 3, 4, 8.1 CFU - 1.1, 1.2, 2.2, 3.6, 4.1, 6.1 ED - 2.1 DP - 2.11, 2.12, 4.1 SH - 1.3, 5.1 N - 2.4 & 3.1	Development of Land Use Plan Map Target Investment Areas Infill Housing, MFTE and Incentives 2.0 Permit Fee/Impact Fee Waiver Program	X	X	
	H 1.5	<u>Housing Information</u> Participate in and promote the development of educational resources and programs that assist low and moderate-income households in obtaining affordable and suitable housing.	ED - 5 SH - 1.1, 1.4, 1.5, 1.6, 1.7, 2.2, 2.6, 5.1 N - 7.2	Establish Financing Resource Center, Develop a Communication Program CHHS is making 7 CDBG-assisted homes available for low-income homebuyers. Plan to provide relocation assistance for displaced residents, Just Cause Eviction, Affordable Housing Registry.		X	

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.9	<u>Mixed-Income Housing</u> Encourage mixed-income developments throughout the city.	LU - 1.9, 3.2, 3.6 SH - 1.7 & 2.2 ED - 3.10	MFTE re-evaluation, Affordable housing requirement for property the City sells.	X		
	H 1.10	<u>Lower-Income Housing Development Incentives</u> Support and assist the public and private sectors to develop lower-income or subsidized housing for households that cannot compete in the market for housing by using federal, state, and local aid.	LU - 1.9, 3.6, 3.7 CFU - 2.5 & 5.5 ED - 1.4 SH - 4.1, 5.1, 2.2 N - 2.3	Additional Incentives, Inclusionary Zoning, Affordable Housing Plan Library, MFTE, Incentives 2.0, identify grant funding to revitalize neighborhoods, incentivize landlords to meet housing quality standard	X	X	X
	H 1.11	<u>Access to Transportation</u> Encourage housing that provides easy access to public transit and other efficient modes of transportation.	LU - 1.1, 3.7, 4.1, 4.2 DP - 4.3 N - 2.1, 4.5, 4.7, 5.3	LINK, STA Overlay	X	X	
	H 1.12	<u>Affordable Housing Funding Sources</u> Support the development of affordable housing development funding sources.	ED - 1.4 SH - 1.1 SH - 1.3 SH - 1.7 SH - 5.1 SH - 5.2	Encourage continuation of document recording fees that support development of housing and services for low-income and homeless. Creation of a housing trust fund.	X	X	X

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.15	<u>Performance Standards</u> Create a flexible project review process that allows for the use of alternative standards, but only if their use results in a project that is equal or superior to using existing standards.	LU - 2.2 CFU - 6.3 DP - 2.2 DP - 2.4 SH - 3.2 SH - 5.3	Phase II Infill projects, establish a definition and set of standards for housing quality.	X	X	
	H 1.16	<u>New Manufactured Housing</u> Permit manufactured homes on individual lots in all areas where residential uses are allowed.		Update comprehensive plan language	X	X	
	H 1.18	<u>Distribution of Housing Options</u> Promote a wide range of housing types and housing diversity to meet the needs of the diverse population and ensure that this housing is available throughout the community for people of all income levels and special needs.	LU - 1.3 LU - 1.4 LU - 1.9 LU - 3.6 LU - 3.7 LU - 4.2 CFU - 2.5 ED - 2.4 N - 1.1 N - 2.3 SH - 2.2	Infill Housing Projects Housing Quality Taskforce project identification	X	X	
	H 1.20	<u>Accessory Dwelling Units</u> Allow one accessory dwelling unit as an ancillary use to single-family homes in all designated residential areas as an affordable housing option.	LU - 1.1 LU - 3.6 DP - 2.6 CFU - 4.1	Infill Comprehensive Plan revision SMC revision	X	X	

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 2 <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane's housing.	H 2.4	<u>Linking Housing with Other Land Uses</u> Ensure that land use plans provide increased physical connection between housing, employment, transportation, recreation, daily-needs services, and educational uses.	LU - 1 LU - 3 LU - 4 LU - 5 LU - 10.1 ED - 2.1 SH - 2.4 NE - 13 N - 4.6 N - 5.3	Infill Housing Projects, Housing Quality Taskforce project identification	X	X	

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 1 <u>COOPERATIVE PARTNERSHIPS</u> Encourage cooperative partnerships to address the economic expansion of the city and region.	ED 1.1	<u>Economic Development Programs</u> Support and participate in regional economic development planning with the public and private sectors.	DP 3.1 SH 1.1 SMP 1.1	Approach economic development planning with an integrated approach. Update the CEZ and CEDS	X	X	X
	ED 1.3	<u>Economic Development Progress</u> Work with regional jurisdictions, community economic development organizations, the educational community, the business sector, neighborhood organizations, and citizens to periodically review the city's economic vitality and revise plans as needed.	NE 16.1 NE 16.2 SMP 5.3	Identify strategic outcomes Downtown Plan Monroe Target Area Tracking and monitoring target area progress and providing annual and quarterly reporting. Central City Line	X	X	X
	ED 1.4	<u>Public-Private Partnerships</u> Continue to encourage public-private partnerships that advance economic development opportunities.	SH 1.5	Hillyard BID BROZ (Riverfront Park and Hillyard) Advisory Boards as needed.	X	X	
ED 2 <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.1	<u>Land Supply</u> Ensure opportunities for locating a variety of desirable, livable wage industries in Spokane that are environmentally compatible with adjacent land uses and support a range of employment types.	LU 1.10 SMP 11.53 SMP 11.33	Stormwater solution for industrial property. Utilize incentives Historic Retail in residential zones	X	X	X

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 2 <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.2	<u>Revitalization Opportunities</u> Provide incentives to encourage the revitalization and utilization of historic and older commercial and industrial districts for redevelopment.	DP DP 3.9 LU 3.1	Develop new incentives Review and revise current incentives Identify future target areas (long term)	X		X
	ED 2.3	<u>Reusable Buildings Inventory</u> Continue to maintain an inventory of historic and significant older buildings that could be redeveloped for economic activities rather than demolished.	LU 7.3 DP 3.1 SMP 7.2 SMP 7.3	Historic Retail in residential zones Work to establish new Districts in Sprague and Browne's	X	X	
	ED 2.4	<u>Mixed-Use</u> Support mixed-use development that brings employment, shopping, and residential activities into shared locations that stimulate opportunities for economic activity.	LU 1.9 H 1.7 H 1.8 H 1.9	In CY 2017, CHHS will pilot a program to restore upper-story housing in existing mixed-use buildings located in designated Centers & Corridors. District Revitalization	X	X	
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.1	<u>Economic Growth</u> Stimulate economic growth by supporting the formation, retention, expansion, and recruitment of businesses.	CFU NE 10.3 SH 1.1 SH 3.1 DP 4.3	CHHS has allocated CDBG funds for economic development loans that create new jobs that can be filled by low-income workers. Update the Economic Development website and collateral materials.	X	X	

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.2	<u>Economic Diversity</u> Encourage economic diversity through a mix of small and large businesses that provide a healthy balance of goods-producing and service-producing jobs.	LU 1.10 SH 1.1 SH 3.1 DP 4.3 N 2	Work with CHHS committee to develop CDBG dollars for economic development purposes. Look to establish new public/private partnerships Identify new target areas Monroe Sprague Hillyard/Yard 5th Avenue	X	X	X
	ED 3.3	<u>Enterprise Opportunities</u> Continue to create economic development opportunities utilizing tools available to the city which will foster the growth of Spokane's economy.	NE 10.3 AMP 5.5	Refer to 3.2	X	X	X
	ED 3.4	<u>Value Added Business Strategy</u> Promote value added business practices as an economic strategy.	SH 1.1 SH 3.1	Katerra	X	X	
	ED 3.5	<u>Locally-Owned Businesses</u> Support opportunities to expand and increase the number of locally-owned businesses in Spokane.	SH 7.1 NE 10.2 SH 3.7	Update the Market Garden Ordinance	X	X	
	ED 3.6	<u>Small Businesses</u> Recognize the significant contributions of small businesses to the city's economy and seek to enhance small business opportunities.	SH 7.1 LU 1.6	Update the Market Garden Ordinance Strengthen technical assistance to Business Districts	X		X

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.10	<u>Downtown Spokane</u> Promote downtown Spokane as the economic and cultural center of the region.	LU 1.9 DP 4 DP 4.1 DP 4.2 DP 4.3 N 1.1 SH 3.1 N 1.1	Implement infill recommendations to promote market rate University District Bike / Ped bridge and surrounding development	X	X	
ED 4 <u>Income and Employment Opportunity</u> Enhance the economic future of the community by encouraging the creation of jobs that provide a livable wage and reduce income disparity.	ED 4.2	<u>Benchmark Indicators</u> Work with the private sector to establish benchmark indicators for employment and income levels, monitor progress toward reaching those levels, and prepare an annual status report on progress.	NE 16.1 NE 16.2 SMP 5.3	Update the chapter Develop performance measures, benchmarks and targets	X	X	
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.3	<u>Post-Secondary Education and Job Training</u> Support continued efforts of the educational community to contribute to the health of Spokane's economy through post-secondary plans, programs, and activities.		Partner with work force training organization to apply for EPA Work Force Training Grant.	X	X	
	ED 5.8	<u>Library as Educational Resource</u> Fund the library system at a level adequate to improve the education level of Spokane's workforce.	SH 1.1 SH 3.1	Levy renewal	X	X	

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 6 <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center	ED 6.3	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.	CFU 5.7	STA High Performance Transit Network	X	X	X
	ED 6.4	<u>Infrastructure Maintenance</u> Maintain infrastructure at safe and efficient levels.	N 6 PRS 4.1 SH 3.5	Creation of additional districts and / or increase existing benefit level	X	X	
ED 8 <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assists that attract economic development opportunities and enhance the City of Spokane's quality of life.	ED 8.5	<u>Contaminated Site Clean-Up Responsibilities</u> Facilitate the clean-up of contaminated sites.	LU 3.1 NE 1.1 SMP 10.1 SMP 10.2 SMP 10.8 SMP 11.6	Ongoing assessment and clean-up Develop strategy for site selection Select new sites Local Revolving Loan Fund	X	X	X

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 1 <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	DP 1.1	<u>Landmark Structures, Buildings, and Sites</u> Recognize and preserve unique or outstanding landmark structures, buildings, and sites.	LU 7.3 PRS 1 NE 7 NE 15.1 NE 17.1 N 6.1	Overlays pertaining to historic districts	X	X	
	DP 1.2	<u>New Development in Established Neighborhoods</u> Encourage new development that is of a type, scale, orientation, and design that maintains or improves the character, aesthetic quality, and livability of the neighborhood.	LU 1.1 LU 1.3 LU 1.6 LU 3.5 CFU 1.4 CFU 1.8 SH 2.3 N 4.4 N 6	Core versus fringe designations for RSF Smaller scale multi-family zoning Evaluate potential incentives to encourage this, such as FAR bonuses for public amenities downtown and centers and corridors.	X	X	
	DP 1.4	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.	SH 3 N 8 NE 14 NE 15.5 SH 6.4	Neighborhood gateway development as resources become available, per neighborhood plans.	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.2	<u>Design Guidelines and Regulations</u> Adopt regulations and design guidelines consistent with current definitions of good urban design.	SH 6 TR 13 TR 15	Consider revising design standards in code for residential uses.	X	X	
	DP 2.5	<u>Character of the Public Realm</u> Enhance the livability of Spokane by preserving the city's historic character and building a legacy of quality new public and private development that further enriches the public realm.	LU 1 LU 2 NE 14 SH 6 TR 13 TR 15	Happiness and / or visual preference survey Tie incentives to the quality of the built environment as it interfaces with the public realm.	X	X	
	DP 2.8	<u>Design Review Process</u> Apply design guidelines through a review process that relies on the expertise of design professionals and other community representatives to achieve design performance that meets or exceeds citizens' quality of life expectations.		Additional Design Review Board Process Updates	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.9	<u>Permit Process</u> Integrate the design review process with other permitting processes to increase efficiency and create a better outcome.		Additional Design Review Board Process Updates		X	
	DP 2.11	<u>Improvements Program</u> Facilitate improvements such as sidewalks, street improvements, street trees, sewers, and parks in neighborhoods and commercial areas designated for higher density development.	N 4 TR 5 TR 6 TR 7 TR 13			X	X
	DP 2.12	<u>Infill Development</u> Encourage infill construction and area redevelopment that complement and reinforce positive commercial and residential character.	LU 1	Implementation of infill report recommendations Evaluate code changes (cottage housing) Existing Neighborhood Commercial structures in residential areas		X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.	LU 2 SH 6 TR 13 TR 18	Potential integrated parking structures incentives Evaluate codifying active edges on parking structures	X		X
	DP 2.16	<u>On-Premises Advertising</u> Ensure that on-premises business signs are of a size, number, quality, and style to provide identification of the business they support while contributing a positive visual character to the community.	ED 3.7	Sign code revisions for constitutional compliance	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.18	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.		Look at expanding the downtown streetscape infrastructure program to include bus benches throughout the city.	X		X
DP 3 <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.2	<u>Historic Preservation Plan</u> Encourage public understanding and support of Spokane's historic heritage by educating the public of the goals of the Historic Preservation Plan.	ED 2.3 NE 15.3 NE 15.4	Continue major outreach efforts online through social media presence and our office website. Currently undertaking a mid-century modern inventory and historic context study of the mid-century movement in Spokane in 2016/17 in order to educate the public about the recent past and it's importance to our history.	X	X	
DP 4 <u>Downtown Center Viability</u> Create a vital, livable downtown by maintaining it as the region's economic and cultural center and preserving and reinforcing its historic and distinctly urban character.	DP 4.1	<u>Downtown Residents and Workers</u> Encourage investments and create opportunities that increase the number of residents and workers in downtown Spokane.	LU 1.1 LU 1.9 LU 3.2 LU 3.5 H 1.21 DP 2.7 N 1.1 N 2 TR 2	2017 MFTE Incentive Review & Reaffirmation Infill - development of public parking structures and incentives	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 5 <u>Local Determination</u> Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.	DP 5.2	<u>Neighborhood Involvement in the City Design Review Process</u> Encourage the neighborhoods to participate in the city's design review process.	N 8 LGC 1.3 LGC 3	Look at the noticing process Ongoing training of the DRB FAQ sheet for neighborhoods on how to make effective comments to the DRB	X	X	

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 1 <u>Water Quality</u> Protect the Spokane Valley - Rathdrum Prairie Aquifer and other water sources so they provide clean, pure water.	NE 1.1	<u>Aquifer Study</u> Continue to study the aquifer and utilize strategies to remedy all sources or activities of contamination.	CFU 5	Continue to participate in cooperative efforts with other local public entities.	X		
	NE 1.2	<u>Stormwater Techniques</u> Encourage the use of innovative stormwater techniques that protect ground and surface water from contamination and pollution.	LU 1.12 CFU 5	Continue sampling our drinking water pursuant to state and federal requirements from the Safe Drinking Water Act. Update LID standards to incorporate canister technology.	X		
NE 2 <u>Sustainable Water Quantity</u> Ensure all aquifers and water sources are not diminished below sustainable recharge or flow levels.	NE 2.1	<u>Water Conservation</u> Support a water conservation program that decreases household, commercial, industrial, and agricultural water use.	CFU 5.2	Participate in the Watershed Plan. Continue participation in implementation of local Watershed Plans. Continue implementation of Water Stewardship Program. Water billing practices to encourage conservation. User-Oriented Water Use Utility Rates	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 2 <u>Sustainable Water Quantity</u> Ensure all aquifers and water sources are not diminished below sustainable recharge or flow levels.	NE 2.2	<u>Landscaping Requirements</u> Use incentives in landscape requirements that encourage application of drought tolerant native trees and plants.		Develop an incentive program to further encourage planting of drought tolerant native plants in landscape requirements.	X		
NE 3 <u>Shorelines</u> Protect the natural state of shorelines while providing community access that does not negatively impact riparian habitats, fragile soils, and native vegetation.			Shoreline Master Program	SMP and CAO Updates Non-motorized boat access at Glover Field.	X		
NE 4 <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	NE 4.1	<u>Watershed Plan</u> Continue to support and further develop watershed plans for all watersheds that are associated with the geographic boundaries of the city.	Shoreline Master Program CFU 5.4	SMP and CAO Updates. Participate in the Watershed Plan. Continue participation in implementation of local Watershed Plans.	X		
	NE 4.3	<u>Impervious Surface Reduction</u> Continue efforts to reduce the rate of impervious surface expansion in the community.		Other proposed LID incentives: recognition/awards, reductions to minimum parking spaces required.	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 6 <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	NE 6.4	<u>Fish and Wildlife Protection</u> Continue to identify and protect those fish and wildlife and their habitats, which are identified as a priority by citizens and scientific experts.	PRS 1 SMP 4	SMP and CAO Updates TLC Mycelia Program for PCB clean-up.	X		
	NE 6.5	<u>Protection of Adjacent Wildlife Habitats</u> Coordinate with adjacent jurisdictions and agencies to designate, protect, and acquire wildlife habitats that abut or straddle the city limits or urban growth boundary.	PRS 1 SMP 4	SMP and CAO Updates	X		
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.1	<u>Land Form Identification</u> Define, identify, and map natural land forms that typify our region and warrant protection.		Update CAO	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 8 <u>Agricultural Lands</u> Preserve land and provide opportunities for farming that generates produce for local markets and supports the farming economy.	NE 8.1	<u>Agricultural Lands of Local Importance</u> Designate areas of the city that have been used traditionally for agricultural purposes, have at least Soils Conservation Services Class II soils or designated prime agriculture lands, and are at least one acre in size as agricultural lands of local importance.	SMP 11.50 & 11.51 LU 1.11	Critical Area Ordinance Updates	X		
NE 11 <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	NE 11.1	<u>Identification of Natural Areas</u> Identify natural areas throughout the city, based on neighborhood input, existing city-owned conservation lands, wildlife habitats, steep slopes, wetlands, riparian areas, adjacency to county nature spaces, and proximity to state parks.		Working with WSDOT on Children of the Sun Trail/ Fish Lake Trail.	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 12 <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	NE 12.1	<u>Street Trees</u> Plant trees along all streets.	PRS 2.4	Add residential requirement. Pursue development of a local tree planting and education non-profit such as Friends of Trees or Plant Amnesty.	X		
	NE 12.4	<u>Forest Inventory Database</u> Maintain an inventory of the urban forest in the city's Geographic Information System.		Food Forest inventory (fruits/nuts, etc.) Create an Urban Forest Management Plan Canopy coverate alanlysis	X		
NE 15 <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.1	<u>Protection of Natural Aesthetics</u> Protect and enhance nature views, natural aesthetics, sacred areas, and historic sites within the growing urban setting.		Children of the Sun Trail Fish Lake Trail	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 16 <u>Quality of Life</u> Compile social, natural environment, and economic indicators of a healthy Spokane community on an annual basis, and compare them to prior years in order to assess Spokane's progress.	NE 16.1	<u>Quality of Life Indicators</u> Coordinate with other groups and agencies to develop quality of life indicators based upon what others have previously identified.	ED 4.2	Food Forest Inventory	X		
	NE 16.2	<u>Benchmark Adoption</u> Develop quality of life benchmarks based on identified indicators that the community wants to obtain over time.	ED 4.2	Continue to participate in the Community Indicators Initiative.	X		
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.1	<u>Protection and Recognition</u> Develop a program that formally recognizes activities, development, businesses, groups, and people that contribute to the protection and improvement of Spokane's natural environment.		Sources in City to disseminate information affecting programs/education Partner with local Tribes	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.3	<u>Environmental Education for Children</u> Educate children about the interrelationship between people and nature so that an understanding and respect for human impacts and the benefits of nature is developed.		Sources in City to disseminate information affecting programs/education Partner with local Tribes	X		
NE 18 Energy Conservation Promote the conservation of energy in the location and design of residential, service, and workplaces.	NE 18.1	<u>Innovative Development</u> Encourage innovative residential development techniques that produce low energy consumption per housing unit.		LEED - City to follow protocol, not necessarily attain certification. GMA Requirement	X		
NE 19 <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.5	<u>Public Awareness and Education</u> Develop a public awareness and education program for residents living within flood plains.		Develop an education program			

CHAPTER 10 - SOCIAL HEALTH
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
SH 1 <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.5	<u>Public/Private Partnerships</u> Encourage public/private partnerships that complement each other as a means to provide coordinated, centrally located services.	N 3.1	Implementation of Spokane Matters District projects.		X	
	SH 1.6	<u>Vacant Buildings</u> Promote and assist non-profit organizations in purchasing and renovating vacant properties in order to provide sites for additional community-related facilities.	N 3.1	CHHS will begin to target, acquire, and renovate foreclosed and vacant homes for affordable homeownership. Will use HUD funds and partner with developers. Home rehab through partnerships, partner with Real Estate Agencies to identify vacant, abandoned, and substandard homes, Aquisition Rehab Program.		X	
SH 8 <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	SH 8.1	<u>Local Food Production</u> Promote the development of home and community gardens, farmers' or public markets, and other small-scale collaborative initiatives in order to provide citizens with a diverse choice of locally-based food products.	CFU 5.2 ED 3.4 ED 3.9 NE 10.3 TR 2	Review and analyze current SMC for opportunities to support the building of urban agricultural structures. Analyze the impacts of lowering water rates for the different classifications of growing food.	X	X	

CHAPTER 10 - SOCIAL HEALTH
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
SH 8 <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	SH 8.2	<u>Community Gardens</u> Enable the establishment and maintenance of community gardens on city property, as appropriate.	NE 4.3	Research the feasibility for food landscaping on City land and the infrastructure requirements to support it. City to provide Project Hope with small lot for urban garden in 2017.	X	X	
	SH 8.3	<u>Access to Fresh Produce</u> Develop incentive programs to encourage convenience stores, and ethnic food markets, especially those located in areas with limited access to full-service grocery stores, to carry fresh produce.	NE 10.1	Map the food deserts in the City. Study tax incentives to encourage grocery store sitings in food deserts.			X
	SH 8.4	<u>Urban Agriculture</u> Recognize urban agriculture as a strategic asset for community development, neighborhood beautification, and public health.	LU 1.11 NE 8.3 SMP 11.50 SMP 11.51 NE 4.3	Analyze the impacts of developing a no net loss of agricultural land policy in the city.	X		X

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 1 <u>THE DOWNTOWN NEIGHBORHOOD</u> Recognize downtown Spokane as the primary economic and cultural center of the region and improve its viability as a desirable neighborhood in which to live and conduct business.	N 1.1	<u>Downtown Development</u> Develop downtown Spokane as the primary economic and cultural center of the region and provide a variety of housing, recreation, and daily service opportunities that attract and retain neighborhood residents.	LU 1.9 LU 3.2 H 1.21 ED 3.10 DP 4 TR 2 TR 4 TR 6 TR 8 TR 9 TR 11 TR 15 TR 18	Update Downtown Plan Continued Target Area Development 2017 MFTE Incentive Review & Reaffirmation Continued Target Area Development	X	X	
N 2 <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city's neighborhoods in order to attract long-term residents and businesses and to ensure the city's residential quality, cultural opportunities, and economic vitality.	N 2.1	<u>Neighborhood Quality of Life</u> Ensure that neighborhoods continue to offer residents transportation and living options, safe streets, quality schools, public services, and cultural, social, and recreational opportunities in order to sustain and enhance the vitality, diversity, and quality of life within neighborhoods.	LU 1.1 LU 4.2 SH 3.8 H 1.11 DP 5.1 TR 2 TR 7 TR 13 TR 14 TR 16 TR 18	Infill Housing Projects	X	X	
	N 2.2	<u>Neighborhood Centers</u> Develop neighborhoods that enable citizens to live, work, shop, socialize, and receive other essential services within their neighborhood.	LU 1.1 LU 1.6 LU 3.2	Complete planning process for existing neighborhood centers and identify and plan for new centers where appropriate. East Sprague revitalization	X	X	X

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N. 4.3	<u>Traffic Patterns</u> Alter traffic patterns and redesign neighborhood streets in order to reduce non-neighborhood traffic, discourage speeding, and improve neighborhood safety.	LU 1.1 LU 4	Continue implementing traffic calming measures where needed and appropriate and consider incorporating traffic calming features, as needed, in new street and street reconstruction projects.	X	X	
	N. 4.6	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.	LU 1.1 LU 4 PRS 3		X	X	X
	N 4.8	<u>Sidewalk Program</u> Develop a sidewalk program to maintain, repair, or build new sidewalks in existing neighborhoods and require sidewalks in new neighborhoods concurrent with development.	LU 1.12 DP 2.11 NE 13	Develop and implement a financing strategy to maintain, repair, or build new sidewalks in existing neighborhoods.			X
N 5 <u>OPEN SPACE</u> Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	N 5.3	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.	LU 4.4 TR 1 TR 2 TR 5 TR 13 TR 15 PRS 3.1 PRS 3.2		X	X	X

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 7 <u>SOCIAL CONDITIONS</u> Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	N 7.1	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.	PRS 1.4 LU 1.13	Explore the potential for expansion of the neighborhood retail designation, as appropriate, in neighborhoods that lack a neighborhood center.	X		X
N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the adjacent Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	N 8.1	<u>Inclusive Neighborhood Planning</u> Ensure that neighborhood planning is conducted through the cooperation and contributions of all interested parties, including institutions, organizations, and individuals of all ages, whether resident, property owner, business owner, or employee.	LU 7.4 DP 5.1 DP 5.2 LGC 3		X	X	X

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city's Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	N 8.2	<u>Neighborhood Planning Process</u> Ensure that the neighborhood planning process carries out the city's firm commitment to neighborhood planning, involves simultaneous consideration of city and neighborhood goals and strategies, and includes representatives of both the city and neighborhood working together.	LU 7.4 DP 5.1 DP 5.2 LGC 3	Continue Neighborhood Planning Process with remaining neighborhoods that have not yet planned. Minnehaha Shiloh Hills Latah Valley Northwest Audubon/Downriver Balboa/South Indian Trail	X	X	X
	N 8.3	<u>City Participation in Neighborhood Planning</u> Require neighborhoods to coordinate and consult with the City of Spokane Planning and Development Services when conducting neighborhood planning.	LU 7.4 DP 5.1 DP 5.2 LGC 3		X	X	X

CHAPTER 12 - PARKS & OPEN SPACE

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
PRS 4 <u>MAINTENANCE PROGRAM</u> Recognize and update Spokane's existing park resources by continuing the park preventative maintenance program.	PRS 4.1	<u>Maintenance Management Program</u> Implement a maintenance management program that will project maintenance, facility, and replacement costs.	CFU 1.3 H 2.2 ED 6.4 NE 12.2 SH 7.2 N 6.4 TR 16	Develop maintenance program	X	X	
	PRS 4.3	<u>Park Sign Plan</u> Implement and maintain a park sign plan that standardizes all park signs, including entrance, direction, and rules signs.		Develop a Park Signage Plan	X	X	
PRS 7 <u>PARKS SERVICE QUALITY</u> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PRS 7.5	<u>Evaluations</u> Conduct periodic monitoring of the Spokane Parks and Recreation Department services, facilities, and programs through staff, participant, and public evaluations.	CFU 2.2	Create/Update a "Parks and Open Space Report Card" and/or dashboard item(s) for the website that track measurable successes Develop Parks/Open Space Action Plan	X	X	

CHAPTER 3 - LAND USE

Ongoing Implementation

Goal	Policy #	Policy
LU 1 CITYWIDE LAND USE Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane's role as a vibrant urban center.	LU 1.1	<u>Neighborhoods</u> Utilize the neighborhood concept as a unit of design for planning housing, transportation, services, and amenities.
	LU 1.2	<u>Districts</u> Identify districts as the framework for providing secondary schools, larger park and recreation facilities, and more varied shopping facilities.
	LU 1.3	<u>Single-Family Residential Areas</u> Protect the character of single-family residential neighborhoods by focusing higher intensity land uses in designated Centers and Corridors.
	LU 1.4	<u>Higher Density Residential Areas</u> Direct new higher density residential uses to Centers and Corridors designated on the Land Use Plan Map.
	LU 1.5	<u>Office Uses</u> Direct new office uses to Centers and Corridors designated on the Land Use Plan Map.
	LU 1.6	<u>Neighborhood Retail Use</u> Direct new neighborhood retail use to Neighborhood Centers designated on the Land Use Plan Map.
	LU 1.7	<u>Neighborhood Mini-Centers</u> Create a Neighborhood Mini-Center wherever an existing Neighborhood Retail area is larger than two acres.
	LU 1.8	<u>General Commercial Uses</u> Contain General Commercial areas within the boundaries occupied by existing business designations and within the boundaries of designated Centers and Corridors.
	LU 1.9	<u>Downtown</u> Develop city wide plans and strategies that are designed to ensure a viable, economically strong downtown area.
	LU 1.10	<u>Industry</u> Provide a variety of industrial locations and site sizes for a variety of light and heavy industrial development and safeguard them from competing land uses.
	LU 1.11	<u>Agriculture</u> Designate areas for Agriculture lands that are suited for long-term agricultural production.
	LU 1.12	<u>Public Facilities and Services</u> Ensure that public facilities and services systems are adequate to accommodate proposed development before permitting development to occur.
	LU 1.13	<u>Parks and Open Space</u> Develop funding mechanisms, incentives, and other methods to procure land for formal parks and/or natural open space in existing and new neighborhoods based upon adopted standards of the Comprehensive Plan.
	LU 1.14	<u>Nonconforming Uses</u> Avoid the creation of large areas of nonconforming uses at the time of adoption of new development regulations.

CHAPTER 3 - LAND USE

Ongoing Implementation

Goal	Policy #	Policy
LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane's role as a vibrant urban center.	LU 1.15	<u>Airfield Influence Areas</u> Prohibit the siting of land uses that are incompatible with aviation operations in the Airfield Influence Areas designated on Comprehensive Plan maps, and contain residential Comprehensive Plan designations and zoning in the Airfield Influence Areas to their existing locations not allowing for expansion or increases in residential density.
LU 2 <u>PUBLIC REALM ENHANCEMENT</u> Encourage the enhancement of the public realm.	LU 2.1	<u>Public Realm Features</u> Encourage features that improve the appearance of development, paying attention to how projects function to encourage social interaction and relate to and enhance the surrounding urban and natural environment.
	LU 2.2	<u>Performance Standards</u> Employ performance and design standards with sufficient flexibility and appropriate incentives to ensure that development is compatible with surrounding land uses.
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.1	<u>Coordinated and Efficient Land Use</u> Encourage coordinated and efficient growth and development through infrastructure financing and construction programs, tax and regulatory incentives, and by focusing growth in areas where adequate services and facilities exist or can be economically extended.
	LU 3.2	<u>Centers and Corridors</u> Designate Centers and Corridors (neighborhood scale, community or district scale, and regional scale) on the Land Use Plan Map that encourage a mix of uses and activities around which growth is focused.
	LU 3.5	<u>Mix of Uses in Centers</u> Achieve a proportion of uses in Centers that will stimulate pedestrian activity and create mutually reinforcing land uses.
	LU 3.6	<u>Compact Residential Patterns</u> Allow more compact and affordable housing in all neighborhoods, in accordance with design guidelines.
	LU 3.7	<u>Maximum and Minimum Lot Sizes</u> Prescribe maximum, as well as minimum, lot size standards to achieve the desired residential density for all areas of the city.
	LU 3.8	<u>Shared Parking</u> Encourage shared parking facilities for business and commercial establishments that have dissimilar peak use periods.

CHAPTER 3 - LAND USE

Ongoing Implementation

Goal	Policy #	Policy
LU 4 <u>TRANSPORTATION</u> Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	LU 4.1	<u>Land Use and Transportation</u> Coordinate land use and transportation planning to result in an efficient pattern of development that supports alternative transportation modes consistent with the Transportation Chapter and makes significant progress toward reducing sprawl, traffic congestion, and air pollution.
	LU 4.2	<u>Land Uses That Support Travel Options and Active Transportation</u> Provide a compatible mix of housing and commercial uses in Neighborhood Centers, District Centers, Employment Centers, and Corridors.
	LU 4.4	<u>Connections</u> Form a well-connected network which provides safe, direct and convenient access for all users, including pedestrians, bicycles, and automobiles, through site design for new development and redevelopment.
	LU 4.5	<u>Block Length</u> Create a network of streets that is generally laid out in a grid pattern that features more street intersections and shorter block lengths in order to increase street connectivity and access.
LU 5 <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	LU 5.1	<u>Built and Natural Environment</u> Ensure that developments are sensitive to the built and natural environment (for example, air and water quality, noise, traffic congestion, and public utilities and services), by providing adequate impact mitigation to maintain and enhance quality of life.
	LU 5.2	<u>Environmental Quality Enhancement</u> Encourage site locations and design features that enhance environmental quality and compatibility with surrounding land uses.
	LU 5.3	<u>Off-Site Impacts</u> Ensure that off-street parking, access, and loading facilities do not adversely impact the surrounding area.
	LU 5.4	<u>Natural Features and Habitat Protection</u> Ensure development is accomplished in a manner that protects significant natural features and wildlife habitat.
	LU 5.5	<u>Compatible Development</u> Ensure that infill and redevelopment projects are well-designed and compatible with surrounding uses and building types.
LU 6 <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate public lands and facilities throughout the city.	LU 6.1	<u>Advance Siting</u> Identify, in advance of development, sites for parks, open space, wildlife habitat, police stations, fire stations, major stormwater facilities, schools, and other lands useful for public purposes.
	LU 6.2	<u>Open Space</u> Identify, designate, prioritize, and seek funding for open space areas.

CHAPTER 3 - LAND USE

Ongoing Implementation

Goal	Policy #	Policy
LU 6 <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate public lands and facilities throughout the city.	LU 6.3	<u>School Locations</u> Work with the local school districts to identify school sites that are located to serve the service area and that are readily accessible for pedestrians and bicyclists.
	LU 6.4	<u>School and City Cooperation</u> Continue the cooperative relationship between the city and school officials.
	LU 6.5	<u>Schools as a Neighborhood Focus</u> Encourage school officials to retain existing neighborhood school sites and structures because of the importance of the school in maintaining a strong, healthy neighborhood.
	LU 6.6	<u>Shared Facilities</u> Continue the sharing of city and school facilities for neighborhood parks, recreation, and open space uses.
	LU 6.8	<u>Siting Essential Public Facilities</u> Utilize a process for locating essential public facilities that incorporates different levels of public review depending on facility scale and location.
	LU 6.9	<u>Facility Compatibility with Neighborhood</u> Ensure the utilization of architectural and site designs of essential public facilities that are compatible with the surrounding areas.
LU 7 <u>IMPLEMENTATION</u> Ensure that the goals and policies of the comprehensive plan are implemented.	LU 7.1	<u>Regulatory Structure</u> Develop a land use regulatory structure that utilizes a variety of mechanisms to promote development that provides a public benefit.
LU 8 <u>URBAN GROWTH AREA</u> Maintain an urban growth area that includes areas and densities sufficient to accommodate the city's allocated population, housing and employment growth for the succeeding twenty-year period, including the accommodation of the medical, governmental, educational, institutional, commercial, and industrial facilities related to such growth, but that does not exceed the areas necessary to accommodate such growth.	LU 8.1	<u>Role of Urban Growth Area</u> Limit urban sprawl by encouraging development in urban areas where adequate public facilities already exist or where such facilities can be more efficiently provided.
	LU 8.2	<u>Joint Planning in Urban Growth Area</u> Plan with Spokane County for the unincorporated portions of the Urban Growth Area.
	LU 8.3	<u>Review of Urban Growth Area</u> Review the Urban Growth Area boundary in accordance with the requirements of the Growth Management Act and Countywide Planning Policies relative to the current Office of Financial Management's twenty-year population forecast, and make adjustments, as warranted, to accommodate the projected growth.
LU 9 <u>ANNEXATION</u> Support annexations that enhance effective and efficient government.	LU 9.1	<u>Annexation Boundaries</u> Encourage annexations that create logical boundaries and reasonable service areas within the adjacent Urban Growth Area, where the city has demonstrated the fiscal capacity to provide services.

CHAPTER 3 - LAND USE
Ongoing Implementation

Goal	Policy #	Policy
LU 9 <u>ANNEXATION</u> Support annexations that enhance effective and efficient government.	LU 9.2	<u>Peninsula Annexation</u> Encourage and assist property owners in existing unincorporated “peninsulas” in the city’s urban growth area to annex to the city.
	LU 9.3	<u>City Utilities</u> Require property owners requesting city utilities to annex or sign a binding agreement to annex when requested to do so by the city.
	LU 9.4	<u>Community Impacts</u> Evaluate all annexations on the basis of their short and long-term community impacts and benefits.
	LU 9.5	<u>Funding Capital Facilities in Annexed Areas</u> Ensure that annexations do not result in a negative fiscal impact on the city.
	LU 9.6	<u>Land Use and Zoning Designation Upon Annexation</u> Recognize the interests of the residents of the annexing area and, in the absence of specific policies and standards adopted by the city, honor the intent of adopted county plans and ordinances for areas proposed to be annexed.
	LU 9.7	<u>City Bonded Indebtedness</u> Require property owners within an annexing area to assume a share of the city’s bonded indebtedness.
LU 10 <u>JOINT PLANNING</u> Support joint growth management planning and annexation requests, which best meet the Comprehensive Plan’s development goals and policies.	LU 10.1	<u>Land Use Plans</u> Prepare land use plans in cooperation with Spokane County for the Urban Growth Area to ensure that planned land uses are compatible with adopted city policies and development standards at the time of annexation.
	LU 10.2	<u>Consistent Development Standards</u> Require utilities, roads, and services in the adjacent Urban Growth Area to be built to city standards.
	LU 10.3	<u>Special Purpose Districts</u> Confer with affected special purpose districts and other jurisdictions to assess the impact of annexation prior to any annexation.

CHAPTER 4 - TRANSPORTATION

Ongoing Implementation

Policy #	Policy
TR 1	<u>Transportation Network For All Users</u> Design the transportation system to provide a complete transportation network for all users, maximizing innovation, access, choice, and options across the four seasons. Users include pedestrians, bicyclists, transit riders, and persons of all abilities, as well as freight, emergency vehicles, and motor vehicle drivers. Guidelines identified in the Complete Streets Ordinance and other adopted plans and ordinances direct that roads and pathways will be designed, operated, and maintained to accommodate and promote safe and convenient travel for all users while acknowledging that not all streets must provide the same type of travel experience. All streets must meet mandated accessibility standards. The network for each mode is outlined in the Master Bike Plan, Pedestrian Master Plan, Spokane Transit's Comprehensive Plan, and the Arterial Street Map.
TR 2	<u>Transportation Supporting Land Use</u> Maintain an interconnected system of facilities that allows travel on multiple routes by multiple modes, balancing access, mobility and place-making functions with consideration and alignment with the existing and planned land use context of each corridor and major street segment.
TR 3	<u>Transportation Level of Service (LOS)</u> Set and maintain transportation level of service standards that align desired growth patterns with optimal choices of transportation modes.
TR 4	<u>Transportation Demand Management Strategies (TDM)</u> Evaluate TDM strategies to optimize transportation options within the context of Complete Streets. Use TDM strategies to gain efficiencies in the transportation system to reduce demand for auto travel.
TR 5	<u>Active Transportation</u> Identify high-priority active transportation projects to carry on completion/upgrades to the active transportation network.
TR 6	<u>Commercial Center Access</u> Improve multi-modal transportation options to and within designated district centers, neighborhood centers, employment centers, corridors, and downtown as the regional center.
TR 7	<u>Neighborhood Access</u> Require developments to have open, accessible, internal multi-modal transportation connections to adjacent properties and streets on all sides.
TR 8	<u>Moving Freight</u> Identify a freight network that respects needs of businesses as well as neighborhoods. Maintain an appropriate arterial system map that designates a freight network that enhances freight mobility and operational efficiencies, and increases the city's economic health. The needs for delivery and collection of goods at businesses by truck should be incorporated into the freight network, and the national trend of increased deliveries to residences anticipated.
TR 9	<u>Promote Economic Opportunity</u> Focus on providing efficient and affordable multi-modal access to jobs, education, and workforce training to promote economic opportunity in the city's designated growth areas, develop "Great Streets" that enhance commerce and attract jobs.
TR 10	<u>Transportation System Efficiency & Innovation</u> Develop and manage the transportation system to function as efficiently as possible while exploring innovative opportunities and technologies.

CHAPTER 4 - TRANSPORTATION

Ongoing Implementation

Policy #	Policy
TR 11	<u>Transit Operational Efficiency</u> Support efficient transit operations through street and transit stop designs on transit priority streets that comply with standards and include transit-supportive elements, such as shelters, lighting, and schedule information. Assist in implementing the STA Comprehensive Plan.
TR 12	<u>Prioritize & Integrate Investments</u> Prioritize investments based on the adopted goals and priorities outlined in the comprehensive plan.
TR 13	<u>Infrastructure Design</u> Maintain and follow design guidelines (including national guidelines such as MUTCD, NACTO, AASHTO) reflecting best practices that provide for a connected infrastructure designed for our climate and potential emergency management needs, and respecting the local context. Local context may guide signage and elements such as traffic calming, street furniture, bicycle parking, and community spaces. Accessibility guidelines and emergency management needs will be maintained.
TR 14	<u>Traffic Calming</u> Use context-sensitive traffic calming measures in neighborhoods to maintain acceptable speeds, manage cut-through traffic, and improve neighborhood safety to reduce traffic impacts and improve quality of life.
TR 15	<u>Activation</u> Build great streetscapes and activate public spaces in the right-of-way to promote economic vitality and a sense of place, with a focus on the designated Centers and Corridors identified in the Land Use chapter.
TR 16	<u>Right-Of-Way Maintenance</u> Keep facilities within the public rights-of-way well-maintained and clean year-round for the benefit of all while focusing on complete rehabilitation of streets on arterials, and maintenance work on both residential and arterial streets, using an integrated approach that incorporates all uses of the right of way to leverage dollars and gain greater community benefits.
TR 17	<u>Paving Existing and Unpaved Streets</u> Identify and prioritize resources for paving existing dirt and gravel streets and alleyways to reduce air pollution and prioritize infill and economic development.
TR 18	<u>Parking</u> Develop and administer vehicle parking policies that appropriately manage the demand for parking based upon the urban context desired.
TR 19	<u>Plan Collaboratively</u> Work with partner agencies to achieve a regional transportation plan that meets the goals and requirements of the Growth Management Act (GMA) but also reflects the visions and values of the City of Spokane.
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects are developed to meet the safety and access needs of all users.

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Ongoing Implementation

Goal	Policy #	Policy
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.1	<u>Level of Service</u> Adopt written level of service standards for each type of public facility or utility service, and provide capital improvements to achieve and maintain such standards for existing and future development.
	CFU 1.2	<u>Operational Efficiency</u> Require the development of capital improvement projects that either improve the city's operational efficiency or reduce costs by increasing the capacity, use, and/or life expectancy of existing facilities.
	CFU 1.3	<u>Maintenance</u> Require the maintenance, rehabilitation, and renovation of existing capital facilities.
	CFU 1.4	<u>Use of Existing Structures</u> Require the use and adaptive reuse of existing buildings before new community facilities are constructed.
	CFU 1.5	<u>Utility Construction Standards</u> Ensure that construction standards for public and private utilities are adequate to withstand the anticipated frequency and severity of natural and man-made hazards.
	CFU 1.6	<u>Management Plans</u> Establish and maintain management plans for capital facilities whose level of service standards could be affected by future growth and development.
	CFU 1.7	<u>Funding</u> Identify and pursue all practical and equitable ways to fund the capital improvement projects necessary to serve existing and future development.
	CFU 1.8	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.
	CFU 1.9	<u>Public Safety Capital Funding Plans</u> Strive to establish separate capital funding plans for police and fire services to ensure that capital requirements will be met without negative impact upon staffing and level of service.
CFU 2 <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	CFU 2.1	<u>Available Public Facilities</u> Consider that the requirement for concurrent availability of public facilities and utility services is met when adequate services and facilities are in existence at the time the development is ready for occupancy and use, in the case of water, wastewater and solid waste, and at least a financial commitment is in place at the time of development approval to provide all other public services within six years.
	CFU 2.2	<u>Concurrency Management System</u> Maintain a concurrency management system for all capital facilities.

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Ongoing Implementation

Goal	Policy #	Policy
CFU 2 <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	CFU 2.4	<u>Impact Fees</u> Include impact fees as one possible mechanism to fund capital improvements, so new growth and development activity that has an impact upon public facilities pays a proportionate share of the cost of the relevant facilities.
	CFU 2.5	<u>Exemptions from Impact Fees</u> Exempt development activities with broad public purposes from growth-related impact fees.
	CFU 2.6	<u>Funding Shortfalls</u> Reassess the land use element whenever probable funding falls short of meeting existing needs in order to ensure that development patterns and level of service standards remain consistent with financing capabilities related to capital facilities plans.
	CFU 2.7	<u>Utility Permits</u> Consider utility permits simultaneously with the proposals requesting service and, when possible, approve utility permits when the project to be served is approved.
CFU 3 <u>COORDINATION</u> Promote contiguous, orderly development and provision of urban services through the regional coordination of land use and public services related to capital facilities and utilities.	CFU 3.1	<u>Special Purpose Districts</u> Enter into agreements with special purpose districts within the adjacent Urban Growth Area (UGA) to address the provision of urban governmental services and public facilities.
	CFU 3.2	<u>Utility Installations</u> Facilitate the coordination of public and private utility activities by giving interested utilities timely notification of road projects that would afford them an opportunity for utility installation and maintenance.
	CFU 3.3	<u>Utilities Coordination</u> Work with adjacent planning jurisdictions and private utility providers to develop a process that ensures consistency between each jurisdiction's utilities element and regional utility plans, as well as coordinated and timely siting of regional and countywide utility facilities.
	CFU 3.4	<u>Natural and Man-Made Disasters</u> Continue to participate in a coordinated regional plan for the provision of public services in the event of natural or man-made disasters.
	CFU 3.5	<u>Uniformity of Standards</u> Collaborate with Spokane County to ensure that the City of Spokane's engineering, land use and related level of service standards are applied throughout the adjacent Urban Growth Area (UGA).
	CFU 3.6	<u>Limitation of Services Outside Urban Growth Area</u> Limit the provision of water and sewer service by the City of Spokane outside Urban Growth Areas (UGAs) to areas where exceptions apply.

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Ongoing Implementation

Goal	Policy #	Policy
CFU 4 <u>SERVICE PROVISION</u> Provide public services in a manner that facilitates efficient and effective delivery of services and meets current and future demand.	CFU 4.1	<u>Compact Development</u> Promote compact areas of concentrated development in designated centers to facilitate economical and efficient provision of utilities, public facilities, and services.
	CFU 4.2	<u>Access to Utility Easements</u> Require that subdivision and building regulations protect and preserve access to utility easements.
	CFU 4.3	<u>Underground Utilities</u> Require new utility lines to be installed underground and encourage the conversion of existing overhead distribution lines to underground lines unless it is not physically feasible.
CFU 5 <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	CFU 5.1	<u>On-Site Wastewater Disposal</u> Prohibit on-site septic wastewater disposal within the adjacent Urban Growth Area.
	CFU 5.2	<u>Water Conservation</u> Encourage public and private efforts to conserve water.
	CFU 5.3	<u>Stormwater</u> Implement a Stormwater Management Plan to reduce impacts from urban runoff.
	CFU 5.4	<u>Ground Water</u> Protect, preserve, and enhance ground water resources through proactive, aggressive measures.
	CFU 5.5	<u>Waste Reduction and Recycling</u> Provide integrated, efficient, and economical solid waste management services in a manner that encourages and promotes waste reduction and recycling and minimizes environmental and public health impacts.
	CFU 5.6	<u>Power-Frequency Magnetic Fields</u> Encourage electrical utilities to base their facility siting decisions on the most recent findings concerning the health impacts of power-frequency magnetic fields.
	CFU 5.7	<u>Telecommunication Structures</u> Use existing structures to support telecommunication facilities before new towers or stand-alone facilities are constructed.
CFU 6 <u>MULTIPLE OBJECTIVES</u> Use capital facilities and utilities to support multiple interests and purposes.	CFU 6.1	<u>Community Revitalization</u> Provide capital facilities and utility services strategically in order to encourage and support the development of Centers and Corridors, especially in deteriorated areas of the city.
	CFU 6.2	<u>Economic Development</u> Make capital improvements that stimulate employment opportunities, strengthen the city's tax base, and attract private investment to target areas.
	CFU 6.3	<u>Joint Use of Public Sites</u> Encourage the acquisition of sites for public and quasi-public purposes that are of sufficient size to meet current and future needs and allow for joint use.

CHAPTER 6 HOUSING

Ongoing Implementation

Goal	Policy #	Policy
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.1	<u>Regional Coordination</u> Coordinate the city's comprehensive planning with other jurisdictions in the region to address housing-related needs and issues.
	H 1.2	<u>Regional Fair Share Housing</u> Participate in a process that monitors and adjusts the distribution of low income housing throughout the region.
	H 1.4	<u>Use of Existing Infrastructure</u> Direct new residential development into areas where community and human public services and facilities are available.
	H 1.5	<u>Housing Information</u> Participate in and promote the development of educational resources and programs that assist low and moderate-income households in obtaining affordable and suitable housing.
	H 1.6	<u>Fair Housing</u> Promote compliance with fair housing laws.
	H 1.9	<u>Mixed-Income Housing</u> Encourage mixed-income developments throughout the city.
	H 1.10	<u>Lower-Income Housing Development Incentives</u> Support and assist the public and private sectors to develop lower-income or subsidized housing for households that cannot compete in the market for housing by using federal, state, and local aid.
	H 1.11	<u>Access to Transportation</u> Encourage housing that provides easy access to public transit and other efficient modes of transportation.
	H 1.12	<u>Affordable Housing Funding Sources</u> Support the development of affordable housing development funding sources.
	H 1.13	<u>Siting of Subsidized Low-Income Housing</u> Set clear site selection criteria for publicly subsidized housing to minimize geographic concentrations of publicly subsidized housing projects in neighborhoods with a high percent of minority or low-income households.
	H 1.14	<u>Building, Fire, Infrastructure, and Land Use Standards</u> Review periodically and, when needed, revise building, fire, infrastructure, and land use standards and requirements to ensure community standards are implemented and that new or rehabilitated housing remains affordable.
	H 1.15	<u>Performance Standards</u> Create a flexible project review process that allows for the use of alternative standards, but only if their use results in a project that is equal or superior to using existing standards.

CHAPTER 6 HOUSING

Ongoing Implementation

Goal	Policy #	Policy
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.16	<u>New Manufactured Housing</u> Permit manufactured homes on individual lots in all areas where residential uses are allowed.
	H 1.17	<u>Partnerships to Increase Housing Opportunities</u> Create partnerships with public and private lending institutions to find solutions that increase opportunities and reduce financial barriers for builders and consumers of affordable and lower-income housing.
	H 1.18	<u>Distribution of Housing Options</u> Promote a wide range of housing types and housing diversity to meet the needs of the diverse population and ensure that this housing is available throughout the community for people of all income levels and special needs.
	H 1.20	<u>Accessory Dwelling Units</u> Allow one accessory dwelling unit as an ancillary use to single-family homes in all designated residential areas as an affordable housing option.
	H 1.21	<u>Development of Single-Room Occupancy Housing</u> Allow development of single-room occupancy units in downtown Spokane and in other areas where high-density housing is permitted.
	H 1.24	<u>Taxes and Tax Structure</u> Support state consideration of property tax reform measures that provide increased local options that contribute to housing choice and diversity.
H 2 <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane's housing.	H 2.1	<u>Housing Rehabilitation</u> Provide assistance for housing rehabilitation beyond housing maintenance code requirements if the assistance is supportive of general community development activity and is on a voluntary basis.
	H 2.2	<u>Property Responsibility and Maintenance</u> Assist in and promote improved and increased public and private property maintenance and property responsibility throughout the city.
	H 2.3	<u>Housing Preservation</u> Encourage preservation of viable housing.
	H 2.4	<u>Linking Housing with Other Land Uses</u> Ensure that land use plans provide increased physical connection between housing, employment, transportation, recreation, daily-needs services, and educational uses.
	H 2.5	<u>Housing Goal Monitoring</u> Provide a report annually to the City Plan Commission that monitors progress toward achieving the housing goals and includes recommended policy change if positive direction toward achieving the housing goals is not occurring.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 1 <u>COOPERATIVE PARTNERSHIPS</u> Encourage cooperative partnerships to address the economic expansion of the city and region.	ED 1.1	<u>Economic Development Programs</u> Support and participate in regional economic development planning with the public and private sectors.
	ED 1.2	<u>Support of Economic Development Organizations</u> Continue to support Greater Spokane Incorporated, Visit Spokane, Spokane Public Facilities District, Workforce Development, Business Improvement Districts, Public Development Authorities and others in their efforts to reinforce and strengthen the Spokane economy.
	ED 1.3	<u>Economic Development Progress</u> Work with regional jurisdictions, community economic development organizations, the educational community, the business sector, neighborhood organizations, and citizens to periodically review the city's economic vitality and revise plans as needed.
	ED 1.4	<u>Public-Private Partnerships</u> Continue to encourage public-private partnerships that advance economic development opportunities.
ED 2 <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.1	<u>Land Supply</u> Ensure opportunities for locating a variety of desirable, livable wage industries in Spokane that are environmentally compatible with adjacent land uses and support a range of employment types.
	ED 2.2	<u>Revitalization Opportunities</u> Provide incentives to encourage the revitalization and utilization of historic and older commercial and industrial districts for redevelopment.
	ED 2.3	<u>Reusable Buildings Inventory</u> Continue to maintain an inventory of historic and significant older buildings that could be redeveloped for economic activities rather than demolished.
	ED 2.4	<u>Mixed-Use</u> Support mixed-use development that brings employment, shopping, and residential activities into shared locations that stimulate opportunities for economic activity.
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.1	<u>Economic Growth</u> Stimulate economic growth by supporting the formation, retention, expansion, and recruitment of businesses.
	ED 3.2	<u>Economic Diversity</u> Encourage economic diversity through a mix of small and large businesses that provide a healthy balance of goods-producing and service-producing jobs.
	ED 3.3	<u>Enterprise Opportunities</u> Continue to create economic development opportunities utilizing tools available to the city which will foster the growth of Spokane's economy.
	ED 3.4	<u>Value Added Business Strategy</u> Promote value added business practices as an economic strategy.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.5	<u>Locally-Owned Businesses</u> Support opportunities to expand and increase the number of locally-owned businesses in Spokane.
	ED 3.6	<u>Small Businesses</u> Recognize the significant contributions of small businesses to the city's economy and seek to enhance small business opportunities.
	ED 3.7	<u>Home-Based Businesses</u> Encourage opportunities for teleworking and home businesses that are compatible with residential neighborhoods.
	ED 3.8	<u>Technology-Based Industries</u> Encourage the development of advanced and emerging technology - based industries.
	ED 3.9	<u>Regional Marketplace</u> Support strategies to expand regional markets for local services and products.
	ED 3.10	<u>Downtown Spokane</u> Promote downtown Spokane as the economic and cultural center of the region.
ED 4 <u>Income and Employment Opportunity</u> Enhance the economic future of the community by encouraging the creation of jobs that provide a livable wage and reduce income disparity	ED 4.1	<u>Livable Wage</u> Encourage the recruitment of businesses that pay wages at least commensurate with the cost of living and that provide health and retirement benefits.
	ED 4.2	<u>Benchmark Indicators</u> Work with the private sector to establish benchmark indicators for employment and income levels, monitor progress toward reaching those levels, and prepare an annual status report on progress.
	ED 4.3	<u>Income Equity</u> Cooperate with other community agencies and organizations to address income equity and employment opportunities within the Spokane economy.
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.1	<u>K-12 Education</u> Work cooperatively with local schools to help maintain and enhance the quality of K-12 education in the city's schools.
	ED 5.2	<u>Youth Programs</u> Cooperate with educational institutions and businesses to provide young people with exposure to a wide variety of employment and business opportunities.
	ED 5.3	<u>Post-Secondary Education and Job Training</u> Support continued efforts of the educational community to contribute to the health of Spokane's economy through post-secondary plans, programs, and activities.
	ED 5.4	<u>Program Evaluation</u> Support efforts to introduce new, high quality programs into the curricula of area technical schools, community colleges, colleges, and universities that address the changing needs of businesses and employees.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.5	<u>Communication Links</u> Encourage greater communication between the city, educational and training providers, businesses, employees, and residents to meet community educational and job-training needs.
	ED 5.6	<u>Employer Training Support</u> Encourage employers to support continuing education and training for their employees.
	ED 5.8	<u>Library as Educational Resource</u> Fund the library system at a level adequate to improve the education level of Spokane's workforce.
ED 6 <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center	ED 6.1	<u>Infrastructure Projects</u> Promote infrastructure projects that enhance the city's quality of life and business climate.
	ED 6.2	<u>Public Investment in Designated Areas</u> Use capital facility funds to promote economic vitality in those areas designated for economic development or mixed-use.
	ED 6.3	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.
	ED 6.4	<u>Infrastructure Maintenance</u> Maintain infrastructure at safe and efficient levels.
ED 7 <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourage investment, nurture economic activity, and promote a good business climate	ED 7.1	<u>Collaborative Nurturing of the Business Climate</u> Work with the business community, labor, economic development organizations and residents to maintain a good business climate.
	ED 7.4	<u>Tax Incentives for Land Improvement</u> Support a tax structure that encourages business investment and construction where infrastructure exists, especially in centers or other target areas for development.
	ED 7.5	<u>Tax Incentives for Renovation</u> Use tax incentives and investments to encourage revitalization, modernization, or rehabilitation of deteriorated residential and commercial properties and buildings for new economic activity.
	ED 7.6	<u>Development Standards and Permitting Process</u> Periodically evaluate and improve the City of Spokane's development standards and permitting process to ensure that they are equitable, cost-effective, timely and meet community needs and goals.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 8 <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assists that attract economic development opportunities and enhance the City of Spokane's quality of life.	ED 8.1	<u>Quality of Life Protection</u> Protect the natural and built environment as a primary quality of life feature that allows existing businesses to expand and that attracts new businesses, residents, and visitors.
	ED 8.2	<u>Sustainable Economic Strategies</u> Promote sustainable economic strategies.
	ED 8.3	<u>Recreation and Tourism Promotion</u> Promote the region's outdoor amenities, recreational opportunities and tourism.
	ED 8.4	<u>Environmental Protection Business Opportunities</u> Encourage businesses that specialize in environmental protection.
	ED 8.5	<u>Contaminated Site Clean-Up Responsibilities</u> Facilitate the clean-up of contaminated sites.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 1 <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	DP 1.1	<u>Landmark Structures, Buildings, and Sites</u> Recognize and preserve unique or outstanding landmark structures, buildings, and sites.
	DP 1.2	<u>New Development in Established Neighborhoods</u> Encourage new development that is of a type, scale, orientation, and design that maintains or improves the character, aesthetic quality, and livability of the neighborhood.
	DP 1.3	<u>Significant Views and Vistas</u> Identify and maintain significant views, vistas, and viewpoints, and protect them by establishing appropriate development regulations for nearby undeveloped properties.
	DP 1.4	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.1	<u>Definition of Urban Design</u> Recognize current research that defines urban design and identifies elements of a well designed urban environment.
	DP 2.2	<u>Design Guidelines and Regulations</u> Adopt regulations and design guidelines consistent with current definitions of good urban design.
	DP 2.3	<u>Design Standards for Public Projects and Structures</u> Design all public projects and structures to uphold the highest design standards and neighborhood compatibility.
	DP 2.5	<u>Character of the Public Realm</u> Enhance the livability of Spokane by preserving the city's historic character and building a legacy of quality new public and private development that further enriches the public realm.
	DP 2.6	<u>Building and Site Design</u> Ensure that a particular development is thoughtful in design, improves the quality and characteristics of the immediate neighborhood, and responds to the site's unique features, including topography, hydrology, and microclimate - and considers intensity of use.
	DP 2.7	<u>Historic District and Sub-Area Design Guidelines</u> Utilize design guidelines and criteria for sub-areas and historic districts that are based on local community participation and the particular character and development issues of each sub-area or historic district.
	DP 2.8	<u>Design Review Process</u> Apply design guidelines through a review process that relies on the expertise of design professionals and other community representatives to achieve design performance that meets or exceeds citizens' quality of life expectations.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.10	<u>Business Entrance Orientation</u> Orient commercial building entrances and building facades toward the pedestrian sidewalks and pathways that lead to adjoining residential neighborhoods.
	DP 2.12	<u>Infill Development</u> Encourage infill construction and area redevelopment that complement and reinforce positive commercial and residential character.
	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.
	DP 2.14	<u>Town Squares and Plazas</u> Require redevelopment areas and new development to provide appropriately scaled open space such as town squares, plazas, or other public or private spaces that can be used as the focus of commercial and civic buildings.
	DP 2.15	<u>Urban Trees and Landscape Areas</u> Maintain, improve, and increase the number of street trees and planted areas in the urban environment.
	DP 2.16	<u>On-Premises Advertising</u> Ensure that on-premises business signs are of a size, number, quality, and style to provide identification of the business they support while contributing a positive visual character to the community.
	DP 2.17	<u>Billboards</u> Prohibit new construction of billboards and eliminate existing billboards over time.
	DP 2.18	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.
	DP 2.19	<u>Off-Premises Advertising</u> Identify and implement ways to control various forms of off-premises advertising.
	DP 2.20	<u>Telecommunication Facilities</u> Control the visual impact of telecommunication facilities.
	DP 2.21	<u>Lighting</u> Maximize the potential for lighting to create the desired character in individual areas while controlling display, flood and direct lighting installations so as to not directly and unintentionally illuminate, or create glare visible from adjacent properties, residential zones or public right-of-way.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 3 <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.1	<u>Historic Preservation</u> Establish historic preservation as a high priority within city programs.
	DP 3.2	<u>Historic Preservation Plan</u> Encourage public understanding and support of Spokane's historic heritage by educating the public of the goals of the Historic Preservation Plan.
	DP 3.3	<u>Identification and Protection of Resources</u> Identify historic resources to guide decision making in planning.
	DP 3.4	<u>Reflect Spokane's Diversity</u> Encourage awareness and recognition of the many cultures that are an important and integral aspect of Spokane's heritage.
	DP 3.5	<u>Landmarks Commission</u> Maintain and utilize the expertise of the Landmarks Commission in decision making by the City Council, City Plan Commission, City Parks Board, and other city agencies in matters of historic preservation.
	DP 3.6	<u>Publicly-Owned Historic Structures and Infrastructure</u> Require a critical review of a project prior to the removal or destruction of any publicly-owned building, structure, or site that is listed on, or is eligible for listing on the local, state, or national historic registers.
	DP 3.7	<u>Protection of Archaeological and Historic Sites</u> Ensure that archaeological and historic sites are identified and protected.
	DP 3.8	<u>Legislative Reform</u> Support city legislative priorities that promote historic preservation wherever possible.
	DP 3.9	<u>Redevelopment Incentives</u> Provide incentives to property owners to encourage historic preservation.
	DP 3.10	<u>Zoning Provisions and Building Regulations</u> Utilize zoning provisions, building regulations, and design standards that are appropriate for historic districts, sites, and structures.
	DP 3.11	<u>Rehabilitation of Historic Properties</u> Assist and cooperate with owners of historic properties to identify, recognize, and plan for the use of their property to ensure compatibility with preservation objectives.
	DP 3.12	<u>Reuse of Historic Materials and Features</u> Encourage the deconstruction and reuse of historic materials and features when historic buildings are demolished.
	DP 3.13	<u>Historic Districts and Neighborhoods</u> Assist neighborhoods and other potential historic districts to identify, recognize, and highlight their social and economic origins and promote the preservation of their historic heritage, cultural resources, and built environment.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 4 <u>Downtown Center Viability</u> Create a vital, livable downtown by maintaining it as the region's economic and cultural center and preserving and reinforcing its historic and distinctly urban character.	DP 4.1	<u>Downtown Residents and Workers</u> Encourage investments and create opportunities that increase the number of residents and workers in downtown Spokane.
	DP 4.2	<u>Street Life</u> Promote actions designed to increase pedestrian use of streets, especially downtown, thereby creating a healthy street life in commercial areas.
	DP 4.3	<u>Downtown Services</u> Support development efforts that increase the availability of daily needed services in downtown Spokane.
DP 5 <u>Local Determination</u> Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.	DP 5.1	<u>Neighborhood Participation</u> Encourage resident participation in planning and development processes that will shape or re-shape the physical character of their neighborhood.
	DP 5.2	<u>Neighborhood Involvement in the City Design Review Process</u> Encourage the neighborhoods to participate in the city's design review process.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 1 <u>Water Quality</u> Protect the Spokane Valley - Rathdrum Prairie Aquifer and other water sources so they provide clean, pure water.	NE 1.1	<u>Aquifer Study</u> Continue to study the aquifer and utilize strategies to remedy all sources or activities of contamination.
	NE 1.2	<u>Stormwater Techniques</u> Encourage the use of innovative stormwater techniques that protect ground and surface water from contamination and pollution.
	NE 1.3	<u>Regional Water Board</u> Continue to support the regional watershed group in their efforts to conduct aquifer planning, allocating, monitoring, and study responsibilities for the entire watershed.
	NE 1.4	<u>Water Quality Report</u> Prepare an annual water quality report that identifies the year's water quality and quantity and compares these to prior years.
	NE 1.5	<u>Mining Activities</u> Prohibit open pit mining that exposes the aquifer or ground water to potential contamination.
	NE 1.6	<u>Natural Water Drainage</u> Identify and preserve areas that have traditionally provided natural water drainage.
	NE 1.7	<u>Wellhead Protection</u> Allow only non-polluting land uses within the water recharge zones of the public water wells.
	NE 1.8	<u>Toxic Dumping Restrictions</u> Retain and enforce laws against dumping toxic fluids where they may reach the aquifer.
	NE 1.9	<u>Sewer Requirement</u> Ensure that every developed property in the city and the adjacent urban growth area is served by sewer to minimize aquifer contamination.
NE 2 <u>Sustainable Water Quantity</u> Ensure all aquifers and water sources are not diminished below sustainable recharge or flow levels.	NE 2.1	<u>Water Conservation</u> Support a water conservation program that decreases household, commercial, industrial, and agricultural water use.
	NE 2.2	<u>Landscaping Requirements</u> Use incentives in landscape requirements that encourage application of drought tolerant native trees and plants.
	NE 2.3	<u>Native Tree and Plant Protection</u> Preserve native vegetation in parks and other publicly owned lands in the design and construction of new public facilities.
NE 3 <u>Shorelines</u> Protect the natural state of shorelines while providing community access that does not negatively impact riparian habitats, fragile soils, and native vegetation.		

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 4 <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	NE 4.1	<u>Watershed Plan</u> Continue to support and further develop watershed plans for all watersheds that are associated with the geographic boundaries of the city.
	NE 4.3	<u>Impervious Surface Reduction</u> Continue efforts to reduce the rate of impervious surface expansion in the community.
NE 5 <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	NE 5.2	<u>Facility Review</u> Review and determine public benefits in comparison to the environmental impacts of new and existing public or private facilities that negatively impact the region's air quality and health of its citizens.
	NE 5.3	<u>Packaging Reduction</u> Create and support legislation, education, and other means that reduce product packaging so that waste disposal is decreased.
	NE 5.5	<u>Alternative Transportation Incentives</u> Encourage employers of all sizes to develop employee incentive programs that reward the use of alternative transportation.
NE 6 <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	NE 6.1	<u>Native and Non-Native Adaptive Plants and Trees</u> Encourage the use of and development of standards for using native and non-native adaptive plants and trees in landscape designs for public and private projects.
	NE 6.3	<u>Habitat Network</u> Identify and purchase Habitat Network.
	NE 6.4	<u>Fish and Wildlife Protection</u> Continue to identify and protect those fish and wildlife and their habitats, which are identified as a priority by citizens and scientific experts.
	NE 6.5	<u>Protection of Adjacent Wildlife Habitats</u> Coordinate with adjacent jurisdictions and agencies to designate, protect, and acquire wildlife habitats that abut or straddle the city limits or urban growth boundary.
NE 7 <u>Natural Land Form</u> Preserve natural land forms that	NE 7.1	<u>Land Form Identification</u> Define, identify, and map natural land forms that typify our region and warrant protection.
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.4	<u>Unstable Slope Protection</u> Continue to designate unstable slopes as not suitable for development.
	NE 7.5	<u>Slope Protection</u> Integrate the protection of slopes with wildlife corridor and nature space designations and acquisitions.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.6	<u>Geologically Hazardous Areas</u> Continue to classify, designate, and protect Geologically Hazardous Areas as identified in the Critical Areas Ordinance.
	NE 7.7	<u>Wetlands</u> Enforce regulations that achieve no overall net loss in acreage and functions of the remaining wetland base and, over the long term, increase the quantity and quality of wetlands in the city.
NE 8 <u>Agricultural Lands</u> Preserve land and provide opportunities for farming that generates produce for local markets and supports the farming economy.	NE 8.1	<u>Agricultural Lands of Local Importance</u> Designate areas of the city that have been used traditionally for agricultural purposes, have at least Soils Conservation Services Class II soils or designated prime agriculture lands, and are at least one acre in size as agricultural lands of local importance.
	NE 8.2	<u>Compatible Agricultural Activities</u> Allow agricultural activities adjacent to urban uses without compromising farmers' rights to farm their land.
NE 10 <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	NE 10.1	<u>Environment Supporting Businesses</u> Provide incentives for businesses that employ local people.
NE 11 <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	NE 11.1	<u>Identification of Natural Areas</u> Identify natural areas throughout the city, based on neighborhood input, existing city-owned conservation lands, wildlife habitats, steep slopes, wetlands, riparian areas, adjacency to county nature spaces, and proximity to state parks.
	NE 11.5	<u>Spokane River Gorge</u> Pursue the Spokane River Gorge as a natural area and maintain this place as one of our region's greatest resources.
NE 12 <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	NE 12.1	<u>Street Trees</u> Plant trees along all streets.
	NE 12.2	<u>Urban Forestry Programs</u> Participate in the Spokane County Conservation District for urban forestry programs, protection, and maintenance.
	NE 12.3	<u>Protection Techniques</u> Use incentives and acquisition to protect forested areas both on publicly and privately owned land.
	NE 12.4	<u>Forest Inventory Database</u> Maintain an inventory of the urban forest in the city's Geographic Information System.
	NE 12.5	<u>Tree Replacement Program</u> Do not allow tree removal in the public right-of-way without a program for tree replacement.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 13 <u>CONNECTIVITY</u> Create a citywide network of paved trails, designated sidewalks, and soft pathways that link regional trails, natural areas, parks, sacred and historical sites, schools, and urban centers.	NE 13.1	<u>Walkway and Bicycle Path System</u> Identify, prioritize, and connect places in the city with a walkway or bicycle path system.
	NE 13.2	<u>Walkway and Bicycle Path Design</u> Design walkways and bicycle paths based on qualities that make them safe, functional, and separated from automobile traffic where possible.
	NE 13.3	<u>Year-Round Use</u> Build and maintain portions of the walkway and bicycle path systems that can be used year-round.
NE 14 <u>PLAZA DESIGN WITH NATURAL ELEMENTS</u> Develop or revitalize plazas using local nature elements, including water, vegetation, wildlife, and land forms.	NE 14.2	<u>New Plaza Design</u> Develop plazas with native natural elements and formations, such as basalt, Missoula flood stones, stream patterns, river character, native trees, and plants that attract native birds.
NE 15 <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.1	<u>Protection of Natural Aesthetics</u> Protect and enhance nature views, natural aesthetics, sacred areas, and historic sites within the growing urban setting.
	NE 15.5	<u>Nature Themes</u> Identify and use nature themes in large scale public and private landscape projects that reflect the natural character of the Spokane region.
NE 16 <u>Quality of Life</u> Compile social, natural environment, and economic indicators of a healthy Spokane community on an annual basis, and compare them to prior years in order to assess Spokane's progress.	NE 16.1	<u>Quality of Life Indicators</u> Coordinate with other groups and agencies to develop quality of life indicators based upon what others have previously identified.
	NE 16.2	<u>Benchmark Adoption</u> Develop quality of life benchmarks based on identified indicators that the community wants to obtain over time.
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.1	<u>Protection and Recognition</u> Develop a program that formally recognizes activities, development, businesses, groups, and people that contribute to the protection and improvement of Spokane's natural environment.
	NE 17.3	<u>Environmental Education for Children</u> Educate children about the interrelationship between people and nature so that an understanding and respect for human impacts and the benefits of nature is developed.
NE 18 Energy Conservation Promote the conservation of energy in the location and design of residential, service, and workplaces.	NE 18.1	<u>Innovative Development</u> Encourage innovative residential development techniques that produce low energy consumption per housing unit.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
<u>NE 19</u> <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.1	<u>Channel Migration Zone Management</u> Determine the channel migration zone of streams and rivers in the city that have a history of flooding.
<u>NE 19</u> <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.2	<u>100-Year Flood Plain Reassessment</u> Conduct a reassessment of the 100-year flood plain in areas with a history of flooding.
	NE 19.4	<u>Discourage Development in 100-Year Flood Plain</u> Discourage development and redevelopment of habitable structures that are within the 100-year flood plain.
	NE 19.6	<u>Downstream Impacts Consideration</u> Consider the downstream impacts created by development, erosion control devices, and public works projects within or adjacent to rivers and streams.

CHAPTER 10 - SOCIAL HEALTH

Ongoing Implementation

Goal	Policy #	Policy
SH 1 <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.1	<u>Invest in Social Health</u> Allocate funds to arts and human services in sufficient amounts to guarantee ongoing support for these programs to achieve their full potential.
	SH 1.2	<u>Commitment to Youth</u> Allocate resources at a consistent and meaningful level to provide access to youth-related programs.
	SH 1.3	<u>Equitable Funding</u> Coordinate with public and private agencies at the local, state, and federal level and with recipients to design a structure for funding and decision-making that recognizes the significant presence of social services of a regional nature within the City of Spokane.
	SH 1.4	<u>Accessibility</u> Improve communication with and access to public recreational, cultural, and educational facilities or programs.
	SH 1.8	<u>Volunteerism</u> Promote volunteerism as a way to involve citizens in meeting the needs of their neighbors, stretch City of Spokane funding resources, and build a sense of pride in the community.
SH 2 <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	SH 2.3	<u>Compatible Design of Special Needs Facilities</u> Ensure that facilities that accommodate special needs populations blend in with the existing visual character of the neighborhood in which they are located.
	SH 2.4	<u>Co-Location of Facilities</u> Encourage a land use pattern that allows convenient access to daily goods and services, especially for those persons with limited mobility and/or transportation options.
	SH 2.5	<u>Family Day Care Providers' Home Facilities</u> Allow use of a residential dwelling as a family day care provider's home facility in all areas where housing exists or is permitted.
SH 3 <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	SH 3.1	<u>Support for the Arts</u> Encourage public and private participation in and support of arts and cultural events in recognition of their contribution to the physical, mental, social, and economic wellbeing of the community.
	SH 3.2	<u>Neighborhood Arts Presence</u> Provide the regulatory flexibility necessary to support and encourage an arts presence at the neighborhood level.
	SH 3.4	<u>One Percent for Arts</u> Encourage private developers to incorporate an arts presence into buildings and other permanent structures with a value of over \$25,000 by allocating one percent of their project's budget for this purpose.
	SH 3.8	<u>Community Festivals</u> Support celebrations that enhance the community's identity and sense of place.

CHAPTER 10 - SOCIAL HEALTH

Ongoing Implementation

Goal	Policy #	Policy
SH 4 <u>DIVERSITY AND EQUITY</u> Develop and implement programs for all city residents from a diverse range of backgrounds and life circumstances to that all people feel welcome and accepted, regardless of race, religion, creed, color, sex, national origin, marital status, familial status, domestic violence victim status, age, sexual orientation, gender identity, honorably discharged veteran or military status, refugee status, criminal history, the presence of any sensory, mental or physical disability as defined by the Americans with Disabilities Act and/or the Washington State Law Against Discrimination, or the receipt of, or eligibility for the receipt of, funds from any housing choice or other subsidy program or alternative source of income.	SH 4.1	<u>Universal Accessibility</u> Ensure that neighborhood facilities and programs are universally accessible.
	SH 4.2	<u>Cultural Competency and Education</u> Encourage programs and events that foster understanding and appreciation of the diversity of the community and region.
SH 5 <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, child and adult day care, and other public benefit uses.	SH 5.1	<u>Coordination of Human Services</u> Coordinate with public and private agencies and other appropriate entities to evaluate existing needs, facilities, and programs relative to health and human services, and develop regionally equitable and comprehensive programs and service delivery systems.
	SH 5.3	<u>Space for Public Benefit Uses</u> Provide regulatory and tax incentives and flexibility that encourage builders, developers, and businesses to make space available in their project for public benefit uses.
SH 6 <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	SH 6.1	<u>Crime Prevention through Environmental Design Themes</u> Include the themes commonly associated with Crime Prevention Through Environmental Design (CPTED) in the normal review process for development proposals.
	SH 6.2	<u>Natural Access Control</u> Use design elements to define space physically or symbolically to control access to property.
	SH 6.3	<u>Natural Surveillance</u> Design activities and spaces so that users of the space are visible rather than concealed.
	SH 6.4	<u>Territorial Reinforcement</u> Employ certain elements to convey a sense of arrival and ownership and guide the public through clearly delineated public, semi-public, and private spaces.
	SH 6.5	<u>Project Design Review</u> Include the crime prevention principles of CPTED in any analysis of projects that come before the Design Review Board.
	SH 6.7	<u>Community Oriented Policing Services</u> Continue to support the operation and administration of neighborhood-based Community Oriented Policing Services (C.O.P.S.).

CHAPTER 10 - SOCIAL HEALTH
Ongoing Implementation

Goal	Policy #	Policy
SH 8 <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	SH 8.1	<u>Local Food Production</u> Promote the development of home and community gardens, farmers' or public markets, and other small-scale collaborative initiatives in order to provide citizens with a diverse choice of locally-based food products.
	SH 8.2	<u>Community Gardens</u> Enable the establishment and maintenance of community gardens on city property, as appropriate.
	SH 8.4	<u>Urban Agriculture</u> Recognize urban agriculture as a strategic asset for community development, neighborhood beautification, and public health.

CHAPTER 11 - NEIGHBORHOODS

Ongoing Implementation

Goal	Policy #	Policy
N 1 <u>THE DOWNTOWN NEIGHBORHOOD</u> Recognize downtown Spokane as the primary economic and cultural center of the region and improve its viability as a desirable neighborhood in which to live and conduct business.	N 1.1	<u>Downtown Development</u> Develop downtown Spokane as the primary economic and cultural center of the region and provide a variety of housing, recreation, and daily service opportunities that attract and retain neighborhood residents.
N 2 <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city's neighborhoods in order to attract long-term residents and businesses and to ensure the city's residential quality, cultural opportunities, and economic vitality.	N 2.1	<u>Neighborhood Quality of Life</u> Ensure that neighborhoods continue to offer residents transportation and living options, safe streets, quality schools, public services, and cultural, social, and recreational opportunities in order to sustain and enhance the vitality, diversity, and quality of life within neighborhoods.
	N 2.2	<u>Neighborhood Centers</u> Develop neighborhoods that enable citizens to live, work, shop, socialize, and receive other essential services within their neighborhood.
	N 2.4	<u>Neighborhood Improvement</u> Encourage revitalization and improvement programs to conserve and upgrade existing properties and buildings.
	N. 2.5	<u>Neighborhood Arts</u> Devote space in all neighborhoods for public art, including sculptures, murals, special sites, and facilities.
N 3 <u>NEIGHBORHOOD FACILITIES</u> Maximize the usefulness of existing neighborhood facilities and services while minimizing the impacts of major facilities located within neighborhoods.	N 3.2	<u>Major Facilities</u> Use the siting process outlined under "Adequate Public Lands and Facilities" (LU 6) as a guide when evaluating potential locations for facilities within city neighborhoods, working with neighborhood councils and/or interest-specific committees to explore mitigation measures, public amenity enhancements, and alternative locations.
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N 4.1	<u>Neighborhood Traffic Impact</u> Consider impacts to neighborhoods when planning the city transportation network.
	N 4.2	<u>Neighborhood Streets</u> Refrain, when possible, from constructing new arterials that bisect neighborhoods and from widening streets within neighborhoods for the purpose of accommodating additional automobiles.
	N. 4.3	<u>Traffic Patterns</u> Alter traffic patterns and redesign neighborhood streets in order to reduce non-neighborhood traffic, discourage speeding, and improve neighborhood safety.

CHAPTER 11 - NEIGHBORHOODS

Ongoing Implementation

Goal	Policy #	Policy
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N. 4.4	<u>Neighborhood Business Traffic</u> Ensure that the size of a neighborhood business is appropriate for the size of the neighborhood it serves so that trips generated by non-local traffic through the neighborhood are minimized.
	N. 4.5	<u>Multimodal Transportation</u> Promote a variety of transportation options to reduce automobile dependency and neighborhood traffic.
	N. 4.6	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.
	N. 4.7	<u>Pedestrian Design</u> Design neighborhoods for pedestrians.
	N 4.9	<u>Pedestrian Safety</u> Design neighborhoods for pedestrian safety.
N 5 <u>OPEN SPACE</u> Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	N 5.3	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.
N 6 <u>THE ENVIRONMENT</u> Protect and enhance the natural and built environment within neighborhoods.	N 6.1	<u>Environmental Planning</u> Protect the natural and built environment within neighborhoods.
	N 6.2	<u>Code Enforcement</u> Enforce the city codes for public nuisances impacting neighborhood properties.
	N 6.4	<u>Maintenance of City Property</u> Ensure that city land, property, and infrastructure within neighborhoods are adequately maintained to protect the public health, safety, and welfare.
N 7 <u>SOCIAL CONDITIONS</u> Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	N 7.1	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.
	N 7.2	<u>City Hall Outreach</u> Encourage City Hall outreach efforts in neighborhoods.

CHAPTER 11 - NEIGHBORHOODS

Ongoing Implementation

Goal	Policy #	Policy
<p>N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the adjacent Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.</p>	N 8.1	<u>Inclusive Neighborhood Planning</u> Ensure that neighborhood planning is conducted through the cooperation and contributions of all interested parties, including institutions, organizations, and individuals of all ages, whether resident, property owner, business owner, or employee.
	N 8.2	<u>Neighborhood Planning Process</u> Ensure that the neighborhood planning process carries out the city's firm commitment to neighborhood planning, involves simultaneous consideration of city and neighborhood goals and strategies, and includes representatives of both the city and neighborhood working together.
	N 8.3	<u>City Participation in Neighborhood Planning</u> Require neighborhoods to coordinate and consult with the City of Spokane Planning and Development Services when conducting neighborhood planning.
	N 8.4	<u>Consistency of Plans</u> Maintain consistency between neighborhood planning documents and the comprehensive plan.
	N 8.6	<u>Neighborhood Planning Recommendations</u> Consider recommendations from neighborhood planning in the context of the city as a whole.
	N 8.7	<u>Agreement for Joint Planning</u> Agree with the county, affected neighborhoods, and interested stakeholders on a consistent process for developing neighborhood plans within the city's unincorporated Urban Growth Area.
	N 8.8	<u>Neighborhood Planning Outside the City</u> Use the City of Spokane and Spokane County planning processes when conducting planning in neighborhoods within the city's unincorporated UGA.
	N 8.9	<u>Consistency of Plans Outside the City</u> Maintain consistency between the city's unincorporated UGA neighborhood plans and the City of Spokane and Spokane County Comprehensive Plans.

CHAPTER 12 - PARKS & OPEN SPACE

Ongoing Implementation

Goal	Policy #	Policy
PRS 1 <u>PRESERVATION AND CONSERVATION</u> Assure the preservation and conservation of unique, fragile, and scenic natural resources, and especially non-renewable resources.	PRS 1.1	<u>Open Space System</u> Provide an open space system within the urban growth boundary that connects with regional open space and maintains habitat for wildlife corridors.
	PRS 1.2	<u>River Corridors</u> Protect river and stream corridors as crucial natural resources that need to be preserved for the health, enjoyment and responsible use and access of the community, consistent with the Shoreline Master Program.
	PRS 1.4	<u>Property Owners and Developers</u> Work cooperatively with property owners and developers to preserve open space areas within or between developments, especially those that provide visual or physical linkages to the open space network.
	PRS 1.5	<u>Open Space Buffers</u> Preserve and/or establish areas of open space buffer to provide separation between conflicting land uses.
PRS 2 <u>PARK AND OPEN SPACE SYSTEM</u> Provide a park system that is an integral and vital part of the open space system and that takes advantage of the opportunities for passive and active recreation that a comprehensive open space system provides.	PRS 2.1	<u>Amenities within City Boundaries</u> Provide open space and park amenities that serve all residents, as determined by the level of service standards.
	PRS 2.2	<u>Access to Open Space and Park Amenities</u> Provide for linkages and connectivity of open space and park amenities.
	PRS 2.3	<u>Parks and Recreation Amenities</u> Continue to develop Parks and Recreation amenities that enhance the local economy.
	PRS 2.4	<u>Urban Forestry Program</u> Support a comprehensive urban forestry program.
	PRS 2.5	<u>Park Funding</u> Consider all potential funding sources to maintain the adopted level of service standards for parks.
	PRS 2.6	<u>Capital Improvement Program</u> Prepare and update annually a six-year capital improvement program for implementation of the Parks, Recreation, and Open Spaces Plan.
	PRS 2.7	<u>Cultural and Historic Parks</u> Encourage the preservation of and showcase the cultural and historic character of the parks and the park system.
PRS 3 <u>BICYCLE AND PEDESTRIAN CIRCULATION</u> Work with other agencies to provide a convenient and pleasant open space-related network for pedestrian and bicyclist circulation throughout the City of Spokane.	PRS 3.1	<u>Trails and Linkages</u> Provide trails and linkages to parks in accordance with the City adopted plans.
	PRS 3.2	<u>Trail Corridor Development</u> Include landscaping, revegetation, and reforestation in trail corridor development where appropriate and desirable to provide a pleasant trail experience, compatible with adjacent uses.

CHAPTER 12 - PARKS & OPEN SPACE

Ongoing Implementation

Goal	Policy #	Policy
PRS 4 <u>MAINTENANCE PROGRAM</u> Recognize and update Spokane's existing park resources by continuing the park preventative maintenance program.	PRS 4.1	<u>Maintenance Management Program</u> Implement a maintenance management program that will project maintenance, facility, and replacement costs.
	PRS 4.2	<u>Park Circulation Patterns</u> Improve park circulation patterns for motorists, bicyclists, equestrians, and pedestrians.
	PRS 4.3	<u>Park Sign Plan</u> Implement and maintain a park sign plan that standardizes all park signs, including entrance, direction, and rules signs.
PRS 5 <u>RECREATION PROGRAM</u> Assure an indoor and outdoor recreation program, which provides well-rounded recreational opportunities for citizens of all ages and abilities.	PRS 5.1	<u>Recreation Opportunities</u> Provide and improve recreational opportunities that are easily accessible to all citizens of Spokane.
	PRS 5.3	<u>Special Programs</u> Support special population participants in Spokane Parks and Recreation Department programs.
	PRS 5.4	<u>Community Outreach</u> Promote parks and recreation programs, services, and facilities through an effective community outreach program, utilizing a variety of communication methods.
	PRS 5.5	<u>Indoor Recreational Facilities and Programs</u> Provide facilities and programs that afford the public the opportunity to participate in a broad range of indoor recreational activities.
	PRS 5.6	<u>Outdoor Recreational Facilities</u> Provide facilities and programs that allow the public the opportunity to participate in a broad range of outdoor recreational activities.
	PRS 5.7	<u>City Golf Courses</u> Continue to provide for and maintain the public golf courses in Spokane.

CHAPTER 12 - PARKS & OPEN SPACE

Ongoing Implementation

Goal	Policy #	Policy
PRS 7 <u>PARKS SERVICE QUALITY</u> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PRS 7.1	<u>Quality of Service</u> Provide high quality of service to the community in all parks and recreation programs, services, and facilities.
	PRS 7.3	<u>Standards and Policies</u> Maintain open communication and collaborative planning processes that help define service levels based on good management practices while providing quality service to the public.
	PRS 7.4	<u>Volunteers</u> Encourage and recruit volunteers to serve on advisory boards for program and facility design, leadership in program offering, and community service labor.
	PRS 7.5	<u>Evaluations</u> Conduct periodic monitoring of the Spokane Parks and Recreation Department services, facilities, and programs through staff, participant, and public evaluations.
	PRS 7.6	<u>Action Plan</u> Develop an action plan to ensure elements of the Roadmap to the Future master plan are implemented.
	PRS 7.7	<u>Public Participation</u> Ensure that decisions regarding the city's park and open space system encourage the full participation of Spokane's citizenry.

CHAPTER 13 LEADERSHIP, GOVERNANCE, & CITIZENSHIP

Ongoing Implementation

Goal	Policy #	Policy
LGC 1 <u>DECISION PROCESS</u> Make substantive planning decisions through an open public process in which the outcome of that process is expressed in the decision of elected officials.	LGC 1.1	<u>City Council Direction</u> Begin each planning activity with formal Spokane City Council direction and a commitment to the process's outcome.
	LGC 1.2	<u>Resource Allocation</u> Commit sufficient resources to planning activities in order to ensure that those activities engage the public and produce sound results.
	LGC 1.3	<u>Citizen Participation</u> Employ a variety of techniques and venues to ensure a broad representation of the citizenry in planning activities.
	LGC 1.4	<u>Documentation Trail</u> Incorporate a documentation trail into the public record of each planning activity, tracing the public input to its ultimate expression in the final decision.
LGC 2 <u>CITIZEN-DIRECTED DECISIONS</u> Encourage citizens to become engaged in public process opportunities.	LGC 2.1	<u>Leadership Training</u> Encourage citizens to become engaged in public process opportunities.
	LGC 2.2	<u>Civics Education Throughout Life</u> Encourage the development of responsible citizenship and a knowledge of civics.
	LGC 2.3	<u>Broad Community Representation</u> Strengthen the connection between city residents and city government by maintaining geographic diversity, cultural variety, and a wide range of community philosophies on boards and commissions.
	LGC 2.4	<u>Boards and Commissions</u> Recognize the credibility and value of City of Spokane boards and commissions by emphasizing the value of recommendations that are forwarded to decision-making bodies.
LGC 3 <u>PLANNING THROUGH NEIGHBORHOOD COUNCILS</u> Utilize the neighborhood councils and the Community Assembly as a way for the public to participate in planning activities and bring proposals through the City Plan Commission to the City Council.	LGC 3.1	<u>Forum for Citizens</u> Use neighborhood councils as one of many forums for citizens to bring issues and/or problems to the City of Spokane for debate and to express their preferences for resolution.
	LGC 3.2	<u>Roles, Relationships, and Responsibilities</u> Maintain the role, relationship, and responsibility of the neighborhood councils relative to City of Spokane activities as expressed in the City of Spokane Charter.
	LGC 3.3	<u>Collaboration and Problem Solving</u> Create opportunities that foster successful collaboration among the neighborhoods.

CHAPTER 13 LEADERSHIP, GOVERNANCE, & CITIZENSHIP

Ongoing Implementation

Goal	Policy #	Policy
LGC 4 <u>CITIZEN AND GOVERNMENT COMMUNICATION</u> Maintain open two-way communication between the city and its citizens through a variety of avenues.	LGC 4.1	<u>Dissemination of Public Information</u> Use city cable television, websites, email, and other current technologies for dissemination of information on city and neighborhood activities.
	LGC 4.2	<u>Respect for Service Customers</u> Treat all citizens with respect in order to reinforce public trust.
LGC 5 <u>YOUTH CITIZENSHIP</u> Value youth citizenship as the foundation of the community's future and ensure that young citizens are informed about the community, invited into community-building processes, and given the opportunity to contribute their insights and diversity into community dialogue.	LGC 5.1	<u>Youth Participation</u> Support and promote participation strategies that provide opportunities for young people to engage in decision-making.
	LGC 5.2	<u>Young People as Citizens</u> Share community resources, including public space and facilities, with young citizens.
	LGC 5.3	<u>Strategic Networking</u> Create effective advocacy in the interests of young people by building and maintaining alliances with a broad range of human resources, community interests, local government and the private sector.