

Volume V, Appendix G

# Work Plan Matrices

## Future Matrix and Master Matrix

City of Spokane Comprehensive Plan

CHAPTER 3 - LAND USE				
Future Implementation (Not Yet Implemented & Not Near Term)				
Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>LU 1</b> <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by: protecting natural amenities; providing coordinated, efficient, and cost effective public facilities and utility services; carefully managing both residential and non-residential development and design; and proactively reinforcing downtown Spokane's role as a vibrant urban center.	<b>LU 1.16</b>	<u>Mobile Home Parks</u> Designate appropriate areas for the preservation of mobile and manufactured home parks.		
<b>LU 3</b> <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	<b>LU 3.4</b>	<u>Planning for Centers and Corridors</u> Conduct a city-approved subarea planning process to determine the location, size, mix of land uses, and underlying zoning within designated Centers and Corridors. Prohibit any change to land use or zoning within suggested Centers or Corridors until a subarea planning process is completed.		
<b>LU 4</b> <u>TRANSPORTATION</u> Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	<b>LU 4.3</b>	<u>Neighborhood Through-Traffic</u> Create boundaries for new neighborhoods through which principal arterials should not pass.		

CHAPTER 3 - LAND USE				
Future Implementation (Not Yet Implemented & Not Near Term)				
Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>LU 5</b> <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	<b>LU 5.4</b>	<u>Natural Features and Habitat Protection</u> Ensure development is accomplished in a manner that protects significant natural features and wildlife habitat.		
<b>LU 6</b> <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate, well-located public lands and facilities throughout the city.	<b>LU 6.7</b>	<u>Sharing and Programming Planning</u> Develop a joint plan for the city and school districts serving Spokane for sharing and programming school sites for common activities.		
<b>LU 10</b> <u>JOINT PLANNING</u> Support joint growth management planning and annexation requests, which best meet the Comprehensive Plan's development goals and policies.	<b>LU 10.4</b>	<u>Long Range Urban Growth Area Planning</u> Establish a forty-year planning horizon to address eventual expansion of UGAs beyond the twenty-year boundary required by the Growth Management Act.		

## CHAPTER 4 - TRANSPORTATION

### Future Implementation (Not Yet Implemented & Not Near Term)

Policy #	Policy	Implementation Examples	Next Step Strategies	Strategies to be Determined
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects are developed to meet the safety and access needs of all users.		Develop transportation-related educational programs for both non-motorized and motorized transportation users.	
TR 21	<u>Safe &amp; Healthy Community Education &amp; Promotion Campaigns</u> Promote healthy communities by providing a transportation system that protects and improves environmental quality and partner with other agencies to implement innovative and effective measures to improve safety that combine engineering, education, evaluation, and enforcement.		Develop educational campaigns that promote alternatives to driving alone. Develop partnerships with local agencies to implement public safety campaigns aimed at driver, pedestrian, and bicyclist awareness of and respect for each other. Develop partnerships to educate residents on the economic and health benefits of active transportation.	
TR 22	<u>Law Enforcement &amp; Emergency Management</u> Partner with other agencies to bolster enforcement efforts to protect the safety of all users, particularly the most vulnerable, while identifying and addressing emergency management needs.		Educate residents on their rights and responsibilities as roadway users, regardless of mode choice. Work with the Police Department to integrate greater understanding and enforcement of pedestrian and bicycle regulations into officers' regular duties and activities.	
TR 23	<u>Effective and Enhanced Public Outreach</u> Assess the effect of potential transportation projects on gathering places or destinations such as schools, community centers, businesses, neighborhoods, and other community bodies by consulting with stakeholders and leaders that represent them. These effects are to be mitigated as possible in collaboration with stakeholders.		Conduct public participation processes around new street configurations.	

## CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

### Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>CFU 1</b> <b>ADEQUATE PUBLIC FACILITIES AND SERVICES</b> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	<b>CFU 1.8</b>	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.	Which intangibles - should a framework be created?  Intangibles should go back to policies: aesthetics, and other elements of comprehensive plan  Clarify policy direction in chapter update.	
<b>CFU 2</b> <b>CONCURRENCY</b> Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	<b>CFU 2.3</b>	<u>Phasing of Services</u> Develop and implement a phasing schedule for the provision of services within the Urban Growth Area that is reflected in six-year capital improvement plans and strategically coordinates planned service levels with anticipated land use and development trends.	Potential further studies from integrated capital.  Maintenance upgrades.  Flaw with 6 year phasing of services, more appropriate with 20 year. Needs to change language.	
	<b>CFU 2.4</b>	<u>Impact Fees</u> Include impact fees as one possible mechanism to fund capital improvements, so new growth and development activity that has an impact upon public facilities pays a proportionate share of the cost of the relevant facilities.	Reevalue and update impact fee system  Evaluate impact fees for other capital facility systems.	
	<b>CFU 2.5</b>	<u>Exemptions from Impact Fees</u> Exempt development activities with broad public purposes from growth-related impact fees.	Evaluate the cost benefit on the existing, and determine if future exemptions are warranted.	
	<b>CFU 2.7</b>	<u>Utility Permits</u> Consider utility permits simultaneously with the proposals requesting service and, when possible, approve utility permits when the project to be served is approved.	Clarify policy direction in chapter update.	

**CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>CFU 4</b> <u>SERVICE PROVISION</u> Provide public services in a manner that facilitates efficient and effective delivery of services and meets current and future demand.	<b>CFU 4.1</b>	<u>Compact Development</u> Promote compact areas of concentrated development in designated centers to facilitate economical and efficient provision of utilities, public facilities, and services.	Centers and Corridors growth strategy will continue to be implemented in various locations in the City.  GMA requirement.	
<b>CFU 5</b> <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	<b>CFU 5.6</b>	<u>Power-Frequency Magnetic Fields</u> Encourage electrical utilities to base their facility siting decisions on the most recent findings concerning the health impacts of power-frequency magnetic fields.	Clarify policy direction in chapter update.	

## CHAPTER 6 HOUSING

### Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>H 1</b> <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	<b>H 1.3</b>	<u>Employer-Sponsored Housing</u> Provide incentives for employers to sponsor or develop affordable housing in proximity to their place of employment.	Commute Trip Systems, Housing Near Employment Areas, Matching Down Payment Assistance Program? City Pilot for employees	Incentives as appropriate for successful development
	<b>H 1.7</b>	<u>Socioeconomic Integration</u> Promote socioeconomic integration throughout the city.	Affordable housing requirement for property the City sells. City to identify unused or underused property to be liquidated.	
	<b>H 1.8</b>	<u>Affordable Housing Requirement</u> Include a percentage of affordable housing within all new developments that include housing.	Develop Tracking Tools, Evaluate Financial and Regulatory Incentive Programs for Effectiveness, Evaluate Land Inventory for Capacity for Listed House Types, Volume 2 Comp Plan Table H19 Future Housing Type Need Estimates and Needs, Affordable housing requirement for property the City sells, create a registry of affordable housing units available in Spokane.	
	<b>H 1.19</b>	<u>Senior Housing</u> Encourage and support accessible design and housing strategies that provide seniors the opportunity to remain within their neighborhoods as their housing needs change.	Look into adding to MFTE Building regulations	
	<b>H 1.22</b>	<u>Special Needs Housing</u> Encourage the retention, inclusion, and development of special needs and assisted living housing.		
	<b>H 1.23</b>	<u>Distribution of Special Needs Housing</u> Include units that are affordable for low-income special need families in all housing developments.	MFTE	
	<b>H 1.24</b>	<u>Taxes and Tax Structure</u> Support state consideration of property tax reform measures that provide increased local options that contribute to housing choice and diversity.	Continue to support the recording fee at next sunset	
<b>H 2</b> <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane's housing.	<b>H 2.2</b>	<u>Property Responsibility and Maintenance</u> Assist in and promote improved and increased public and private property maintenance and property responsibility throughout the city.	Education Re: the programs that exist, establish a minimum definition and set of standards for housing quality, incentivize landlords to improve housing quality.	

## CHAPTER 7- ECONOMIC DEVELOPMENT

### Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>ED 5</b> <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	<b>ED 5.4</b>	<u>Program Evaluation</u> Support efforts to introduce new, high quality programs into the curricula of area technical schools, community colleges, colleges, and universities that address the changing needs of businesses and employees.		Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.
	<b>ED 5.7</b>	<u>Employment Opportunities for Special Needs Populations</u> Support efforts to provide training and employment opportunities for special needs populations.		Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.
<b>ED 6</b> <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center.	<b>ED 6.3</b>	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.	STA High Performance Transit Network	
<b>ED 7</b> <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourage investment, nurture economic activity, and promote a good business climate.	<b>ED 7.2</b>	<u>Revenue Sources</u> Ensure that tax revenue sources are stable, allocate costs equitably within the community, and do not penalize certain types of businesses, and attract and retain businesses.	Address with legislative agenda and annual budgeting process.	Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.
	<b>ED 7.3</b>	<u>State Tax Changes</u> Lobby the state legislature for changes in state tax laws to allow more options or mechanisms to be available as incentives to business investment.	Address with legislative agenda and annual budgeting process.	
<b>ED 8</b> <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assists that attract economic development opportunities and enhance the City of Spokane's quality of life.	<b>ED 8.4</b>	<u>Environmental Protection Business Opportunities</u> Encourage businesses that specialize in environmental protection.		



**CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>DP 1</b> <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	<b>DP 1.4</b>	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.	Neighborhood gateway development as resources become available, per neighborhood plans.	
<b>DP 2</b> <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	<b>DP 2.3</b>	<u>Design Standards for Public Projects and Structures</u> Design all public projects and structures to uphold the highest design standards and neighborhood compatibility.	Evaluation of the design review process and the guidelines with regard to public projects.	
	<b>DP 2.4</b>	<u>Design Flexibility for Neighborhood Facilities</u> Incorporate flexibility into building design and zoning codes to enable neighborhood facilities to be used for multiple uses.	Policy may fit better within a zoning/use discussion.	
	<b>DP 2.13</b>	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.	Potential integrated parking structures incentives  Evaluate codifying active edges on parking structures.	
	<b>DP 2.15</b>	<u>Urban Trees and Landscape Areas</u> Maintain, improve, and increase the number of street trees and planted areas in the urban environment.	Consider pest resistant edible fruit trees in select public lands.	

**CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION**  
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Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>DP 2</b> <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	<b>DP 2.18</b>	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.	Look at expanding the downtown streetscape infrastructure program to include bus benches throughout the city.	
<b>DP 3</b> <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	<b>DP 3.8</b>	<u>Legislative Reform</u> Support city legislative priorities that promote historic preservation wherever possible.		

**CHAPTER 9 NATURAL ENVIRONMENT**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>NE 4</b> <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	<b>NE 4.2</b>	<u>Zero Pollution Industrial Parks</u> Develop zero pollution industrial parks that focus on manufacturing activities that recycle wastes within their facilities or through adjoining industries in the park.		
<b>NE 5</b> <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	<b>NE 5.1</b>	<u>Clean Heating Sources</u> Encourage the use of heating sources that do not negatively affect Spokane's air quality.		
	<b>NE 5.4</b>	<u>Profit From Waste</u> Recruit industries that can make use of and profit from Spokane's solid waste in a manner that minimizes or mitigates environmental impacts.		
<b>NE 6</b> <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	<b>NE 6.2</b>	<u>Citizen Recognition</u> Recognize citizens who use native plantings in their yards.		
<b>NE 7</b> <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	<b>NE 7.2</b>	<u>Land Form Protection</u> Purchase lands that contain natural land forms or protect them with incentives, clustering, or transfer of development rights.		
	<b>NE 7.3</b>	<u>Rock Formation Protection</u> Identify and protect basalt rock formations that give understanding to the area's geological history, add visual interest to the landscape, and contribute to a system of connected conservation lands.		

**CHAPTER 9 NATURAL ENVIRONMENT**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>NE 9</b> <u>SUSTAINABLE ECONOMY</u> Enhance the natural environment to support a thriving sustainable economy.	<b>NE 9.1</b>	<u>Environment and the Economy</u> Identify, preserve, and enhance the natural environment elements that define Spokane's quality of life and help sustain the economy.		
<b>NE 10</b> <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	<b>NE 10.2</b>	<u>Local Business Support</u> Support and provide incentives for businesses that employ local people, use local materials, and sell their products and/or services locally.		
	<b>NE 10.3</b>	<u>Economic Activity Incentives</u> Identify and provide incentives for economic activities that combine the goals and principles of economy, ecology, and social equity.		
<b>NE 11</b> <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	<b>NE 11.2</b>	<u>Corridor Links</u> Identify corridors that link natural areas.		
	<b>NE 11.3</b>	<u>Acquisition Techniques</u> Acquire natural areas and connecting corridors using acquisition techniques to create a network of natural areas.		
	<b>NE 11.4</b>	<u>Natural Area Paths</u> Develop soft, permeable, low impact paths in natural areas.		
<b>NE 13</b> <u>CONNECTIVITY</u> Create a citywide network of paved trails, designated sidewalks, and soft pathways that link regional trails, natural areas, parks, sacred and historical sites, schools, and urban centers.	<b>NE 13.4</b>	<u>Winter Trail Network</u> Link soft trails, parks, and golf courses with the walkway and bicycle path system to develop a winter trail network.		

**CHAPTER 9 NATURAL ENVIRONMENT**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>NE 14</b> <u>PLAZA DESIGN WITH NATURAL ELEMENTS</u> Develop or revitalize plazas using local nature elements, including water, vegetation, wildlife, and land forms.	<b>NE 14.1</b>	<u>Plaza Inventory and Improvements</u> Inventory existing plazas that lack nature elements and that are not used actively and identify natural element features that will improve them.		
<b>NE 15</b> <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	<b>NE 15.2</b>	<u>Natural Aesthetic Links</u> Link local nature views, natural aesthetics, sacred areas, and historic sites with the trail and path system of the city.		
	<b>NE 15.3</b>	<u>Community Education</u> Educate the community on the meaning of the sacred and historic sites so that they value their protection and enhancement.		
	<b>NE 15.4</b>	<u>Naming Culturally Historic Sites</u> Identify local nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region with the original names local historic cultures gave to them.		
<b>NE 17</b> <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	<b>NE 17.2</b>	<u>Natural Environment Sources</u> Create a central source within city government to disseminate information on anything affecting the city's natural environment, programs to enhance the natural environment, and environmental education opportunities.		
<b>NE 19</b> <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	<b>NE 19.3</b>	<u>Land Acquisition/Home Relocation Program</u> Consider the purchase of homes and lands that are in the 100-year flood plain and maintain those areas as natural area corridors.		

**CHAPTER 9 NATURAL ENVIRONMENT**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b><u>NE 19</u></b> <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	<b>NE 19.5</b>	<u>Public Awareness and Education</u> Develop a public awareness and education program for residents living within flood plains.	Develop an education program	
	<b>NE 19.6</b>	<u>Downstream Impacts Consideration</u> Consider the downstream impacts created by development, erosion control devices, and public works projects within or adjacent to rivers and streams.		

**CHAPTER 10 - SOCIAL HEALTH**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>SH 1</b> <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	<b>SH 1.7</b>	<u>Surplus City Real Property</u> Establish a dedicated reserve fund within the City of Spokane's general fund to cover the cost of leasing any unused city-owned building and/or property that has been determined surplus to non-profit organizations.	Analyze the creation of a community land bank and/or land aggregation entity by the Mayor's Housing Quality Task Force.	
<b>SH 2</b> <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	<b>SH 2.1</b>	<u>Care Facilities</u> Distribute care facilities fairly and equitably throughout all neighborhoods.	Map care facilities throughout the City.	
	<b>SH 2.2</b>	<u>Special Needs Temporary Housing</u> Disperse special needs temporary housing evenly throughout all neighborhoods.	Map special needs temporary housing throughout the City.	
	<b>SH 2.4</b>	<u>Co-location of Facilities</u> Encourage a land use pattern that allows convenient access to daily goods and services, especially for those persons with limited mobility and/or transportation options.		
	<b>SH 2.6</b>	<u>Joint-Use Facilities</u> Provide for the joint use of facilities that clusters services for child or adult day care, health care, human services, libraries, schools, and cultural, recreational, and educational programs, as needed.		
<b>SH 3</b> <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	<b>SH 3.3</b>	<u>Public Art Incentives</u> Provide incentives such as bonus densities or increases in floor-area ratio and lot coverage to encourage the use of public art in commercial, industrial, and mixed-use developments.		

**CHAPTER 10 - SOCIAL HEALTH**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>SH 3</b> <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	<b>SH 3.4</b>	<u>One Percent for Arts</u> Encourage private developers to incorporate an arts presence into buildings and other permanent structures with a value of over \$25,000 by allocating one percent of their project's budget for this purpose.		
	<b>SH 3.5</b>	<u>Tax Increment Financing</u> Support the use of tax increment financing for the arts.		
	<b>SH 3.6</b>	<u>Life-Long Learning</u> Work in partnership with artists, arts organizations, ethnic, cultural, musical and community associations, and education institutions to foster opportunities for life-long cultural exploration for all citizens.		
	<b>SH 3.7</b>	<u>Support Local Artists</u> Solicit local artists to design or produce functional and decorative elements for the public realm, whenever possible.		
<b>SH 4</b> <u>DIVERSITY AND EQUITY</u> Develop and implement programs for all city residents from a diverse range of backgrounds and life circumstances to that all people feel welcome and accepted, regardless of race, religion, creed, color, sex, national origin, marital status, familial status, domestic violence victim status, age, sexual orientation, gender identity, honorably discharged veteran or military status, refugee status, criminal history, the presence of any sensory, mental or physical disability as defined by the Americans with Disabilities Act and/or the Washington State Law Against Discrimination, or the receipt of, or eligibility for the receipt of, funds from any housing choice or other subsidy program or alternative source of income.	<b>SH 4.1</b>	<u>Universal Accessibility</u> Ensure that neighborhood facilities and programs are universally accessible.		



**CHAPTER 10 - SOCIAL HEALTH**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>SH 5</b> <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, child and adult day care, and other public benefit uses.	<b>SH 5.2</b>	<u>Neighborhood-Level Health and Human Services</u> Provide financial, regulatory, and tax incentives for business and property owners, service providers, and developers in order to increase the number of neighborhood and district centers where health and dental clinics, and human services are available.	Evaluate City leases for opportunities.	
	<b>SH 5.3</b>	<u>Space for Public Benefit Uses</u> Provide regulatory and tax incentives and flexibility that encourage builders, developers, and businesses to make space available in their project for public benefit uses.		
<b>SH 6</b> <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	<b>SH 6.6</b>	<u>Neighborhood Role</u> Encourage neighborhood residents to apply CPTED principles in their consideration of development issues within their own particular neighborhood.		
<b>SH 7</b> <u>CRIMINAL JUSTICE</u> Provide evidence based criminal justice services that use police, prosecutors, courts, public defenders, treatment and supervision to reduce crime and recidivism while supporting victims.	<b>SH 7.1</b>	<u>Racial Equity in the Criminal Justice System</u> Implement cost-effective, research-based, smart justice reforms to eliminate racial disproportionality in arrests, sentencing and incarceration.		

**CHAPTER 10 - SOCIAL HEALTH**  
**Future Implementation (Not Yet Implemented & Not Near Term)**

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>SH 7</b> <u>CRIMINAL JUSTICE</u> Provide evidence based criminal justice services that use police, prosecutors, courts, public defenders, treatment and supervision to reduce crime and recidivism while supporting victims.	<b>SH 7.2</b>	<u>Disproportional Incarceration of Individuals with Mental or Cognitive Disabilities</u> Implement cost-effective, research-based, smart justice reforms and funding that utilize comprehensive assessment and placement at non-jail facilities for community members who suffer from mental or cognitive disabilities and can be safely housed outside a jail.		
	<b>SH 7.3</b>	<u>Therapeutic Courts and Jail Diversion Center</u> Expand the use of therapeutic courts and non-jail alternatives to increase the provision of treatment and rehabilitation in order to reduce recidivism.		
	<b>SH 7.4</b>	<u>Coordination with Spokane Regional Law and Justice Council</u> Develop Levels of Service for Therapeutic Courts and Diversionary Services in coordination with the Spokane Regional Law and Justice Council.		

## CHAPTER 11 - NEIGHBORHOODS

### Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>N 2</b> <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city's neighborhoods in order to attract long-term residents and businesses and to ensure the city's residential quality, cultural opportunities, and economic vitality.	<b>N 2.3</b>	<u>Special Needs</u> Ensure that neighborhood-based services are available for special needs and located in proximity to public transit routes in order to be accessible to local residents.		
<b>N 3</b> <u>NEIGHBORHOOD FACILITIES</u> Maximize the usefulness of existing neighborhood facilities and services while minimizing the impacts of major facilities located within neighborhoods.	<b>N 3.1</b>	<u>Multipurpose Use of Neighborhood Buildings</u> Work with neighborhoods to develop a strategy for the multipurpose use of existing structures and the extension of services within neighborhoods for neighborhood activities.		
<b>N 4</b> <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	<b>N 4.1</b>	<u>Neighborhood Traffic Impact</u> Consider impacts to neighborhoods when planning the city transportation network.		
	<b>N 4.2</b>	<u>Neighborhood Streets</u> Refrain, when possible, from constructing new arterials that bisect neighborhoods and from widening streets within neighborhoods for the purpose of accommodating additional automobiles.		
	<b>N. 4.6</b>	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.		

## CHAPTER 11 - NEIGHBORHOODS

### Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>N 4</b> <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	<b>N 4.8</b>	<u>Sidewalk Program</u> Develop a sidewalk program to maintain, repair, or build new sidewalks in existing neighborhoods and require sidewalks in new neighborhoods concurrent with development.	Develop and implement a financing strategy to maintain, repair, or build new sidewalks in existing neighborhoods.	
	<b>N 4.10</b>	<u>School Walking and Bus Routes</u> Coordinate with local school districts, private schools, and colleges to determine which bus and walking routes to and from neighborhood schools provide the highest degree of pedestrian safety.		
<b>N 5</b> <u>OPEN SPACE</u> Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	<b>N 5.1</b>	<u>Future Parks Planning</u> Utilize neighborhood groups to work with the City of Spokane Parks and Recreation Department to locate land and develop financing strategies that meet the level of service standards for neighborhood parks and/or open space.		
	<b>N 5.2</b>	<u>Parks and Squares in Neighborhood Centers</u> Include a park and/or square in each neighborhood center.		
	<b>N 5.3</b>	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.		
<b>N 6</b> <u>THE ENVIRONMENT</u> Protect and enhance the natural and built environment within neighborhoods.	<b>N 6.3</b>	<u>Open Space and Nature Corridors</u> Identify and protect nature and wildlife corridors within and between neighborhoods.		

## CHAPTER 11 - NEIGHBORHOODS

### Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>N 7</b> <u>SOCIAL CONDITIONS</u> Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	<b>N 7.1</b>	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.	Explore the potential for expansion of the neighborhood retail designation, as appropriate, in neighborhoods that lack a neighborhood center.	
<b>N 8</b> <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the adjacent Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	<b>N 8.5</b>	<u>Neighborhood Planning Coordination</u> Require neighborhoods to coordinate planning and review of individual neighborhood plans so that neighborhood projects have minimal negative impacts on other neighborhoods.		
	<b>N 8.7</b>	<u>Agreement for Joint Planning</u> Agree with the county, affected neighborhoods, and interested stakeholders on a consistent process for developing neighborhood plans within the city's unincorporated Urban Growth Area.	Work with Spokane County to encourage neighborhood planning within the UGA.	
	<b>N 8.8</b>	<u>Neighborhood Planning Outside the City</u> Use the City of Spokane and Spokane County planning processes when conducting planning in neighborhoods within the city's unincorporated UGA.	Work with Spokane County to encourage neighborhood planning within the UGA.	
	<b>N 8.9</b>	<u>Consistency of Plans Outside the City</u> Maintain consistency between the city's unincorporated UGA neighborhood plans and the City of Spokane and Spokane County Comprehensive Plans.		

## CHAPTER 12 - PARKS & OPEN SPACE

### Future Implementation (Not Yet Implemented & Not Near-Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>PRS 1</b> <u>PRESERVATION AND CONSERVATION</u> Assure the preservation and conservation of unique, fragile, and scenic natural resources, and especially non-renewable resources.	<b>PRS 1.3</b>	<u>Funding for Open Space and Shoreline Land Acquisition</u> Purchase open space and shoreline land when they become available using funding sources available.		
	<b>PRS 1.6</b>	<u>Opportunity Fund</u> Create an "Opportunity Fund" protect open space or acquire parkland, which would be lost if not immediately purchased.		
<b>PRS 5</b> <u>RECREATION PROGRAM</u> Assure an indoor and outdoor recreation program, which provides well-rounded recreational opportunities for citizens of all ages and abilities.	<b>PRS 5.2</b>	<u>Private Partnerships</u> Create public-private partnerships and develop incentives for community-oriented programs, which are responsive to needs and fosters participant support of all ages and abilities.		
<b>PRS 6</b> <u>COORDINATION AND COOPERATION</u> Encourage and pursue a climate of cooperation between government agencies, non-profit organizations, and private business in providing open space, parks facilities, and recreational services that are beneficial for the public.	<b>PRS 6.1</b>	<u>Duplication of Recreational Opportunities</u> Facilitate cooperation and communication among government agencies, non-profit organizations, school districts, and private businesses to avoid duplication in providing recreational opportunities within the community.		
	<b>PRS 6.2</b>	<u>Cooperative Planning and Use of Recreational Facilities</u> Conduct cooperative planning and use of recreational facilities with public and private groups in the community.		
	<b>PRS 6.3</b>	<u>Joint Park and Open Space Planning</u> Ensure that parks, open space, and trails are planned and funded in coordination with Spokane County prior to allowing urban development within the city's Urban Growth Area (UGA), yet outside city limits.		

## CHAPTER 12 - PARKS & OPEN SPACE

### Future Implementation (Not Yet Implemented & Not Near-Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>PRS 7</b> <u>PARKS SERVICE QUALITY</u> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	<b>PRS 7.2</b>	<u>Modern Management Practices</u> Employ state-of-the-art techniques in the park and recreation profession by providing staff training, laborsaving equipment, automatic systems, durable materials, effective facility design, and responsive leisure services.		

## CHAPTER 13 - LEADERSHIP, GOVERNANCE, & CITIZENSHIP

### Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<b>LGC 6</b> <u>RESPONSIVE CITY GOVERNMENT</u> Increase public confidence in the city's responsiveness to the pursuit of community values through the day-to-day administration of land use and development codes.	LGC 6.1	<u>Enforcement of Land Use and Development Codes</u> Utilize a violation-driven code enforcement system rather than a complaint driven system to achieve compliance with land use and development codes.		



CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 1</b> <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by: protecting natural amenities; providing coordinated, efficient, and cost effective public facilities and utility services; carefully managing both residential and non-residential development and design; and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	<b>LU 1.1</b>	<u>Neighborhoods</u> Utilize the neighborhood concept as a unit of design for planning housing, transportation, services, and amenities.	H 1.11 - Siting of Subsidized Low-Income Housing DP 5.1 - Neighborhood Participation TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 16 - Right-of-Way Maintenance TR 18 - Parking N 2 - Neighborhood Development	Neighborhood Planning Process	Six neighborhoods still require planning efforts.	X	X	X	
	<b>LU 1.2</b>	<u>Districts</u> Identify districts as the framework for providing secondary schools, larger park and recreation facilities, and more varied shopping facilities.	CFU 3.1 - Special Purpose Districts TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 6 - Commercial Center Access TR 9 - Promote Economic Opportunity TR 13 - Infrastructure Design TR 15 - Activation	Spokane Municipal Code		X			
	<b>LU 1.3</b>	<u>Single-Family Residential Areas</u> Protect the character of single-family residential neighborhoods by focusing higher intensity land uses in designated Centers and Corridors.	CFU 6.1 - Community Revitalization DP 2.11 - Improvements Program DP 2.6 - Building and Site Design TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 16 - Right-of-Way Maintenance	2001 designation of mixed-use centers and corridors on the Land Use Plan Map, (Map LU-1). 2006 Residential Code Update.		X			
	<b>LU 1.4</b>	<u>Higher Density Residential Areas</u> Direct new higher density residential uses to Centers and Corridors designated on the Land Use Plan Map.	DP 2.12 - Infill Development TR 2 - Transportation Supporting Land Use	Designation of mixed-use centers and corridors on the Land Use Plan Map in 2001. Infill Taskforce - 2006 Residential Code Update.	Infill Taskforce	X			
	<b>LU 1.5</b>	<u>Office Uses</u> Direct new office uses to Centers and Corridors designated on the Land Use Plan Map.	TR 2 - Transportation Supporting Land Use TR 6 - Commercial Center Access TR 9 - Promote Economic Opportunity	Designation of mixed-use centers and corridors on the Land Use Plan Map in 2001.		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 1</b> <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by: protecting natural amenities; providing coordinated, efficient, and cost effective public facilities and utility services; carefully managing both residential and non-residential development and design; and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	<b>LU 1.6</b>	<u>Neighborhood Retail Use</u> Direct new neighborhood retail use to Neighborhood Centers designated on the Land Use Plan Map.	TR 2 - Transportation Supporting Land Use TR 9 - Promote Economic Opportunity	Centers and Corridors are designated on the Land Use Plan Map, 2001. Zoning Map and Unified Development Code Project. Neighborhood Retail designated on Land Use Plan Map. Historic and Existing Commercial Structures in Residential Zones.	Evaluate the possible expansion of neighborhood retail.	X			
	<b>LU 1.7</b>	<u>Neighborhood Mini-Centers</u> Create a Neighborhood Mini-Center wherever an existing Neighborhood Retail area is larger than two acres.	TR 2 - Transportation Supporting Land Use TR 9 - Promote Economic Opportunity	Mini-Centers are designated on the Land Use Plan Map.	Study Possible Expansion of Mini-Center use in Land Use.	X			
	<b>LU 1.8</b>	<u>General Commercial Uses</u> Contain General Commercial areas within the boundaries occupied by existing business designations and within the boundaries of designated Centers and Corridors.	TR 2 - Transportation Supporting Land Use TR 6 - Commerical Center Access TR 9 - Promote Economic Opportunity	Commercial land uses are designated on the Land Use Plan Map (Map LU-1).	Study Possible Expansion of Neighborhood Retail	X			
	<b>LU 1.9</b>	<u>Downtown</u> Develop city-wide plans and strategies that are designed to ensure a viable, economically strong downtown area.	Housing 1.21 - Development of Single-Room Occupancy Housing Economic Development 3.10 - Downtown Spokane DP 4 - Downtown Center Viability Neighborhoods 1 - The Downtown Neighborhood TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 6 - Commerical Center Access TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 11 - Transit Operational Efficiency TR 15 - Activation TR 18 - Parking	Fast Forward Spokane - Downtown Plan; University District	Update Downtown Plan (Possible Increased Residential Focus)	X	X		

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 1</b> <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by: protecting natural amenities; providing coordinated, efficient, and cost effective public facilities and utility services; carefully managing both residential and non-residential development and design; and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	<b>LU 1.10</b>	<u>Industry</u> Provide a variety of industrial locations and site sizes for a variety of light and heavy industrial development and safeguard them from competing land uses.	Economic Development 2 - Land Availability for Economic Activities TR 2 - Transportation Supporting Land Use TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 10 - Transportation System Efficiency & Innovation TR 13 - Infrastructure Design	Industrial uses are designated on the Land Use Plan Map.		X			
	<b>LU 1.11</b>	<u>Agriculture</u> Designate areas for Agriculture lands that are suited for long-term agricultural production.	Natural Environment 8 - Agricultural Lands Social Health 7.4 - Urban Agriculture	Agricultural uses are designated on the Land Use Plan Map.		X			
	<b>LU 1.12</b>	<u>Public Facilities and Services</u> Ensure that public facilities and services systems are adequate to accommodate proposed development before permitting development to occur.	Land Use 6.8 - Siting Essential Public Facilities Capital Facilities 1 - Adequate Public Facilities and Services Capital Facilities 2 - Concurrency TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 10 - Transportation System Efficiency & Innovation TR 11 - Transit Operational Efficiency TR 13 - Infrastructure Design TR 19 - Plan Collaboratively	Spokane Unified Development Code  Capital Facilities Plan  Concurrency Ordinance  Permitting process		X			
	<b>LU 1.13</b>	<u>Parks and Open Space</u> Develop funding mechanisms, incentives, and other methods to procure land for formal parks and/or natural open space in existing and new neighborhoods based upon adopted standards of the Comprehensive Plan.	Neighborhoods 5.1 - Future Parks Planning PRS 6 - Coordination and Cooperation PRS 7 - Parks Service Quality TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 21 -Safe & Healthy Community Education & Promotion Campaigns	Conservation Futures Program The Spokane Parks Board is granted power by City Charter to lay out, establish, purchase, procure, accept and have the care, management, control, and improvement of all parks grounds controlled by the City of Spokane.		X			
	<b>LU 1.14</b>	<u>Nonconforming Uses</u> Avoid the creation of large areas of nonconforming uses at the time of adoption of new development regulations.		Spokane Municipal Code 17C & 17E		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 1</b> <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by: protecting natural amenities; providing coordinated, efficient, and cost effective public facilities and utility services; carefully managing both residential and non-residential development and design; and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	<b>LU 1.15</b>	<u>Airfield Influence Areas</u> Prohibit the siting of land uses that are incompatible with aviation operations in the Airfield Influence Areas designated on Comprehensive Plan maps, and contain residential Comprehensive Plan designations and zoning in the Airfield Influence Areas to their existing locations not allowing for expansion or increases in residential density.	TR 2 - Transportation Supporting Land Use TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 19 - Plan Collaboratively	Airfield Overlay Zoning and Airfield Influence.		X			
	<b>LU 1.16</b>	<u>Mobile Home Parks</u> Designate appropriate areas for the preservation of mobile and manufactured home parks.							X
<b>LU 2</b> <u>PUBLIC REALM ENHANCEMENT</u> Encourage the enhancement of the public realm.	<b>LU 2.1</b>	<u>Public Realm Features</u> Encourage features that improve the appearance of development, paying attention to how projects function, to encourage social interaction, and how they relate to and enhance the surrounding urban and natural environment.	ED 8.1 - Quality of Life Protection DP 2 - Urban Design DP 2.1 - Definition of Urban Design DP 2.14 - Town Squares and Plazas TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 15 - Activation	Spokane Municipal Code 17C		X			
	<b>LU 2.2</b>	<u>Performance Standards</u> Employ performance and design standards with sufficient flexibility and appropriate incentives to ensure that development is compatible with surrounding land uses.	DP 2.3 - Design Standards for Public Projects and Structures DP 3.10 - Zoning Provisions and Building Regulations SH 6.1 - Crime Prevention through Environmental Design Themes TR 2 - Transportation Supporting Land Use TR 13 - Infrastructure Design	Spokane Municipal Code 17C		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 3</b> <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	<b>LU 3.1</b>	<u>Coordinated and Efficient Land Use</u> Encourage coordinated and efficient growth and development through infrastructure financing and construction programs, tax and regulatory incentives, and by focusing growth in areas where adequate services and facilities exist or can be economically extended.	CFU 2 - Concurrency TR 2 - Transportation Supporting Land Use TR 12 - Prioritize and Integrate Investments TR 13 - Infrastructure Design TR 2 - Transportation Supporting Land Use TR 12 - Prioritize and Integrate Investments TR 13 - Infrastructure Design	Capital Facilities Plan  MFTE Program  Targeted Area Development Incentives	Drive-Throughs in Office Retail Zone	X			
	<b>LU 3.2</b>	<u>Centers and Corridors</u> Designate Centers and Corridors, (neighborhood scale, community or district scale, and regional scale), on the Land Use Plan Map that encourage a mix of uses and activities around which growth is focused.	TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 6 - Commercial Center Access TR 9 - Promote Economic Opportunity TR 13 - Infrastructure Design	Land Use Plan Map (Map LU-1);  Spokane Municipal Code	Study Possible Update to Policy LU 1.5 and LU 1.6 per Focus Group Recommendations.			X	
	<b>LU 3.3</b>	<u>Designating Centers and Corridors</u> Designate new Centers or Corridors in appropriate locations on the Land Use Plan Map through a city-approved planning process.	TR 2 - Transportation Supporting Land Use	Southgate Neighborhood Plan Transportation & Connectivity Element and Southgate Neighborhood Plan Parks and Open Space Element	Evaluate the following areas for potential future Center designation: g. Five Mile h. Northtown	X	X	X	
	<b>LU 3.4</b>	<u>Planning for Centers and Corridors</u> Conduct a city-approved subarea planning process to determine the location, size, mix of land uses, and underlying zoning within designated Centers and Corridors. Prohibit any change to land use or zoning within suggested Centers or Corridors until a subarea planning process is completed.	TR 2 - Transportation Supporting Land Use	Southgate Neighborhood Plan Transportation & Connectivity Element and Southgate Neighborhood Plan Parks and Open Space Element	Sub-area Planning for West Hills Neighborhood Center	X	X		
					Lincoln Heights District Center Master Plan - Implementation Planning		X		
					Centers and Corridors Design Standards Update		X		
					Transition Zone Design Standards Update		X		
					Complete Planning for Centers w/no Center Land Uses a. Grand Blvd NC b. Lincoln and Nevada NC c. Shadle DC d. 57th and Regal DC e. N Nevada EC f. N Monroe Corridor (southern portion)	X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LU 3 EFFICIENT LAND USE Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.5	<u>Mix of Uses in Centers</u> Achieve a proportion of uses in Centers that will stimulate pedestrian activity and create mutually reinforcing land uses.	DP 2.13 - Parking Facilities Design DP 4.2 - Street Life SH 6.1 - Crime Prevention through Environmental Design Themes N 4 - Traffic and Circulation PRS 3 - Bicycle and Pedestrian Circulation TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 5 - Active Transportation TR 6 - Commercial Center Access TR 9 - Promote Economic	Land Use Table (Look up the one which has ratios as guide).		X	X		
	LU 3.6	<u>Compact Residential Patterns</u> Allow more compact and affordable housing in all neighborhoods, in accordance with design guidelines.	CFU 4.1 - Compact Development TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design	Pocket Residential Development - SMC 17C.110.360		X			
	LU 3.7	<u>Maximum and Minimum Lot Sizes</u> Prescribe maximum as well as minimum lot size standards, to achieve the desired residential density for all areas of the city.		Spokane Municipal Code					
	LU 3.8	<u>Shared Parking</u> Encourage shared parking facilities for business and commercial establishments that have dissimilar peak use periods.	TR 18 - Parking	Spokane Municipal Code 17C.230.110		X			
LU 4 TRANSPORTATION Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	LU 4.1	<u>Land Use and Transportation</u> Coordinate land use and transportation planning to result in an efficient pattern of development that supports alternative transportation modes consistent with the Transportation Chapter, and makes significant progress toward reducing sprawl, traffic congestion, and air pollution.	Transportation Chapter	Spokane Municipal Code  LINK Spokane	Central City Line Strategic Overlay Plan implementation strategies	X			



CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 4</b> <u>TRANSPORTATION</u> Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	<b>LU 4.2</b>	<u>Land Uses That Support Travel Options and Active Transportation</u> Provide a compatible mix of housing and commercial uses in Neighborhood Centers, District Centers, Employment Centers, and Corridors.	Transportation Chapter H 2.4 - Linking Housing with Other Land Uses ED 3.2 - Economic Diversity	Centers and Corridors are designated on the Land Use Plan Map.  SMC outlines design standards  SMC Table 17C.122-2		X			
	<b>LU 4.3</b>	<u>Neighborhood Through-Traffic</u> Create boundaries for new neighborhoods through which principle arterials should not pass.	Transportation Chapter			X			
	<b>LU 4.4</b>	<u>Connections</u> Form a well-connected network which provides safe, direct and convenient access for all users, including pedestrians, bicycles, and automobiles, through site design for new development and redevelopment.	N 4 - Traffic and Circulation TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 15 - Activation	Land Use Plan Map (Map LU-1). Pedestrian Master Plan. Bicycle Master Plan. LINK Spokane. SMC		X			
	<b>LU 4.5</b>	<u>Block Length</u> Create a network of streets that is generally laid out in a grid pattern that features more street intersections and shorter block lengths, in order to increase street connectivity and access.	TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 15 - Activation	Unified Development Code		X			
<b>LU 5</b> <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	<b>LU 5.1</b>	<u>Built and Natural Environment</u> Ensure that developments are sensitive to the built and natural environment, (for example, air and water quality, noise, traffic congestion, and public utilities and services), by providing adequate impact mitigation to maintain and enhance quality of life.	N 6 - The Environment ED 8 - Quality of Life and the Environment DP 1.1 - Landmark Structures, Buildings, and Sites TR 2 -Transportation Supporting Land Use TR 13 - Infrastructure Design	State Environmental Policy Act (SEPA) Review. SMC.		X	X		

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 5</b> <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	<b>LU 5.2</b>	<u>Environmental Quality Enhancement</u> Encourage site locations and design features that enhance environmental quality and compatibility with surrounding land uses.	CFU 1.8 - Intangible Costs and Benefits CFU 5 - Environmental Concerns ED 2.1 - Land Supply NE 5.2 - Facility Review NE 8.3 - Compatible Agricultural Activities N 6.1 - Environmental Planning	State Environmental. Policy Act (SEPA) Review. SMC.		X			
	<b>LU 5.3</b>	<u>Off-Site Impacts</u> Ensure that off-street parking, access, and loading facilities do not adversely impact the surrounding area.	TR 13 - Infrastructure Design TR 18 - Parking	SMC		X			
	<b>LU 5.4</b>	<u>Natural Features and Habitat Protection</u> Ensure development is accomplished in a manner that protects significant natural features and wildlife habitat.	NE 6 - The Environment ED 8 - Quality of Life and the Environment DP 1.1 - Landmark Structures, Buildings, and Sites	SMC SEPA Review		X			
	<b>LU 5.5</b>	<u>Compatible Development</u> Ensure that infill and redevelopment projects are well-designed and compatible with surrounding uses and building types.	CFU 4.1 - Compact Development ED 2.1 - Land Supply DP 2.12 - Infill Development	City of Spokane Unified Development Code 17C  Infill Taskforce	Infill Task Force Recommendation Implementation	X			
<b>LU 6</b> <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate, public lands and facilities throughout the city.	<b>LU 6.1</b>	<u>Advance Siting</u> Identify, in advance of development, sites for parks, open space, wildlife habitat, police stations, fire stations, major stormwater facilities, schools, and other lands useful for public purposes.	CFU 1.8 - Intangible Costs and Benefits CFU 5 - Environmental Concerns	Capital Facilities Plans. Land Use Plan Map.		X			



CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 6</b> ADEQUATE PUBLIC LANDS AND FACILITIES Ensure the provision and distribution of adequate, public lands and facilities throughout the city.	<b>LU 6.2</b>	<u>Open Space</u> Identify, designate, prioritize, and seek funding for open space areas.	DP 2.14 - Town Squares and Plazas N 5 - Open Space N 6.3 - Open Space and Nature Corridors PRS 1.1 - Open Space System PRS 1.3 - Funding for Open Space and Shoreline Land Acquisition PRS 1.4 - Property Owners and Developers PRS 1.5 - Open Space Buffers PRS 1.6 - Opportunity Fund PRS 2 - Park and Open Space System PRS 3 - Bicycle and Pedestrian Circulation PRS 6.3 - Joint Park and Open Space Planning TR 5 - Active Transportation TR 19 - Plan Collaboratively	Land Use Plan Map (Map LU-1)		X			
	<b>LU 6.3</b>	<u>School Locations</u> Work with the local school districts to identify school sites that are located to serve the service area and that are readily accessible for pedestrians and bicyclists.	TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 19 - Plan Collaboratively	Quarterly Coordination Meetings With School Districts (Ongoing).	Continue Ongoing Coordination with School Districts.	X			
	<b>LU 6.4</b>	<u>School and City Cooperation</u> Continue the cooperative relationship between the city and school officials.	TR 19 - Plan Collaboratively	Quarterly Coordination Meetings With School Districts (Ongoing)		X			
	<b>LU 6.5</b>	<u>Schools as a Neighborhood Focus</u> Encourage school officials to retain existing neighborhood school sites and structures because of the importance of the school in maintaining a strong, healthy neighborhood.		Quarterly Coordination Meetings With School Districts (Ongoing)		X			
	<b>LU 6.6</b>	<u>Shared Facilities</u> Continue the sharing of city and school facilities for neighborhood parks, recreation, and open space uses.		OPR 2012-0243 - Joint Use of Facilities: Spokane Public Schools		X			

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LU 6 ADEQUATE PUBLIC LANDS AND FACILITIES Ensure the provision and distribution of adequate public lands and facilities throughout the city.	LU 6.7	<u>Sharing and Programming Planning</u> Develop a joint plan for the city and school districts serving Spokane for sharing and programming school sites for common activities.							
	LU 6.8	<u>Siting Essential Public Facilities</u> Utilize a process for locating essential public facilities that incorporates different levels of public review depending on facility scale and location.		SMC			X		
	LU 6.9	<u>Facility Compatibility with Neighborhood</u> Ensure the utilization of architectural and site designs of essential public facilities that are compatible with the surrounding areas.		SMC			X		
LU 7 IMPLEMENTATION Ensure that the goals and policies of the comprehensive plan are implemented.	LU 7.1	<u>Regulatory Structure</u> Develop a land use regulatory structure that utilizes a variety of mechanisms to promote development that provides a public benefit.		Land Use Map (Map LU-1). Spokane Municipal Code. Creation of Implementation Chapter of the Comprehensive Plan.			X		
					Compact Residential Single-Family Overlay		X		
					Smart Code Pilot Program N. Monroe Street Pilot		X		
					Lot Dimension Standards Update	X			
					Infill Taskforce Recommended Updates to Development Code	X			
					Possible Neighborhood Retail Expansion	X			
					Centers and Corridors Design Standards Update	x			
	LU 7.2	<u>Continuing Review Process</u> Develop a broad, community-based process that periodically re-evaluates and directs city policies and regulations consistent with this chapter's Vision and Values.							

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 7</b> <u>IMPLEMENTATION</u> Ensure that the goals and policies of the comprehensive plan are implemented.	<b>LU 7.3</b>	<u>Historic Reuse</u> Allow compatible residential or commercial use of historic properties when necessary to promote preservation of these resources.							
	<b>LU 7.4</b>	<u>Sub-Area Planning Framework</u> Use the Comprehensive Plan for averall guidance and undertake more detailed sub-area and neighborhood planning in order to provide a forum for confronting and reconciling issues and empowering neighborhoods to solve problems collectively.							
<b>LU 8</b> <u>URBAN GROWTH AREA</u> Maintain an urban growth area that includes areas and densities sufficient to accommodate the city’s allocated population, housing and employment growth for the succeeding twenty-year period, including the accommodation of the medical, governmental, educational, institutional, commercial, and industrial facilities related to such growth, but that does not exceed the areas necessary to accommodate such growth.	<b>LU 8.1</b>	<u>Role of Urban Growth Areas</u> Limit urban sprawl by encouraging development in urban areas where adequate public facilities already exist, or where such facilities can be more efficiently provided.	CFU 2.3 - Phasing of Services CFU 3.6 - Limitation of Services Outside Urban Growth Areas CFU 5.1 - On-Site Wastewater Disposal NE 1.9 - Sewer Requirement TR 2 - Transportation Supporting Land Use	Land Use Plan Map. SMC. Countywide Planning Policies.					
	<b>LU 8.2</b>	<u>Joint Planning in Urban Growth Area</u> Plan with Spokane County for the unincorporated portions of the Urban Growth Area.	Countywide Planning Policies CFU 3.5 - Uniformity of Standards CFU 3.6 - Limitation of Services Outside Urban Growth Areas N 8.7 - Agreement for Joint Planning N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning TR 19 - Plan Collaboratively	Countywide Planning Policies		X			

## CHAPTER 3 - LAND USE

### Master

Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>LU 8</b> <b>URBAN GROWTH AREA</b> Maintain an urban growth area that includes areas and densities sufficient to accommodate the city's allocated population, housing and employment growth for the succeeding twenty-year period, including the accommodation of the medical, governmental, educational, institutional, commercial, and industrial facilities related to such growth, but that does not exceed the areas necessary to accommodate such growth.	<b>LU 8.3</b>	<u>Review of Urban Growth Area</u> Review the Urban Growth Area boundary in accordance with the requirements of the Growth Management Act and Countywide Planning Policies relative to the current Office of Financial Management's twenty-year population forecast, and make adjustments, as warranted, to accommodate the projected growth.		Spokane County and the City of Spokane routinely follow the UGA update requirements.	The next UGA update will be in 2025.	X	X		
<b>LU 9</b> <b>ANNEXATION</b> Support annexations that enhance effective and efficient government.	<b>LU 9.1</b>	<u>Annexation Boundaries</u> Encourage annexations that create logical boundaries and reasonable service areas within the adjacent Urban Growth Area, where the city has demonstrated the fiscal capacity to provide services.		Spokane Housing Ventures Annexation. West Plains Annexation.					
	<b>LU 9.2</b>	<u>Peninsula Annexation</u> Encourage and assist property owners in existing unincorporated "peninsulas" in the adjacent Urban Growth Area to annex to the city.				X			
	<b>LU 9.3</b>	<u>City Utilities</u> Require property owners requesting city utilities to annex or sign a binding agreement to annex when requested to do so by the city.	CFU 3.3 - Utilities Coordination CFU 3.6 - Limitation of Services Outside Urban Growth Areas	West Plains Annexation. Spokane Housing Ventures Annexation.		X			
	<b>LU 9.4</b>	<u>Community Impacts</u> Evaluate all annexations on the basis of their short and long-term community impacts and benefits.		West Plains Annexation. Spokane Housing Ventures Annexation.	Establish administrative guidelines for annexation for the Spokane Municipal Code.	X			
					Study Possible Update to Policy LU 9.6 - Land Use and Zoning Designations Upon Annexation.	X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LU 9 ANNEXATION Support annexations that enhance effective and efficient government.	LU 9.5	<u>Funding Capital Facilities in Annexed Areas</u> Ensure that annexations do not result in a negative fiscal impact on the city.		West Plains Annexation		X			
	LU 9.6	<u>Land Use and Zoning Designation Upon Annexation</u> Recognize the interests of the residents of the annexing area and, in the absence of specific policies and standards adopted by the city, honor the intent of adopted county plans and ordinances for areas proposed to be annexed.		West Plains Annexation		X			
	LU 9.7	<u>City Bonded Indebtedness</u> Require property owners within an annexing area to assume a share of the city's bonded indebtedness.				X			
LU 10 JOINT PLANNING Support joint growth management planning and annexation requests, which best meet the Comprehensive Plan's development goals and policies.	LU 10.1	<u>Land Use Plans</u> Prepare land use plans in cooperation with Spokane County for the Urban Growth Area to ensure that planned land uses are compatible with adopted city policies and development standards at the time of annexation.	Countywide Planning Policies CFU 3.5 - Uniformity of Standards CFU 3.6 - Limitation of Services Outside Urban Growth Areas N 8.7 - Agreement for Joint Planning N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning	Joint Planning Process					
	LU 10.2	<u>Consistent Development Standards</u> Require utilities, roads, and services in the adjacent Urban Growth Area to be built to city standards.	CFU 3.5 - Uniformity of Standards N 8.9 - Consistency of Plans Outside the City	Joint Planning Process					
	LU 10.3	<u>Special Purpose Districts</u> Confer with affected special purpose districts and other jurisdictions to assess the impact of annexation prior to any annexation.	CFU 3.1 - Special Purpose Districts	West Plains and Spokane Housing Ventures Annexations					

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LU 10 JOINT PLANNING Support joint growth management planning and annexation requests, which best meet the Comprehensive Plan’s development goals and policies.	LU 10.4	<u>Long Range Urban Growth Area Planning</u> Establish a forty-year planning horizon to address eventual expansion of UGAs beyond the twenty-year boundary required by the Growth Management Act.							

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 1	<u>Transportation Network For All Users</u> Design the transportation system to provide a complete transportation network for all users, maximizing innovation, access, choice, and options across the four seasons. Users include pedestrians, bicyclists, transit riders, and persons of all abilities, as well as freight, emergency vehicles, and motor vehicle drivers. Guidelines identified in the Complete Streets Ordinance and other adopted plans and ordinances direct that roads and pathways will be designed, operated, and maintained to accomodate and promote safe and convenient travel for all users while acknowledging that not all streets must provide the same type of travel experience. All streets must meet mandated accessibility standards. The network for each mode is outlined in the Master Bike Plan, Pedestrian Master Plan, Spokane Transit's Comprehensive Plan, and the Arterial Street Map.	LU 1.1 - Neighborhoods LU 4 - Transportation H 1.11 - Access to Transportation N 4 - Traffic and Circulation	Street Design Standards Complete Streets Ordinance Master Bicycle Plan Pedestrian Master Plan Arterial Street Map	Utilize relevant performance measures to track the City's progress in developing the transportation network for all users. Project selection multi-modal balance reviewed by public during annual adoption. Identify measures to improve winter mobility for pedestrians, school children, and the mobility impaired.	X		X		
TR 2	<u>Transportation Supporting Land Use</u> Maintain an interconnected system of facilities that allows travel on multiple routes by multiple modes, balancing access, mobility and place-making functions with consideration and alignment with the existing and planned land use context of each corridor and major street segment.	LU 1.1 - Neighborhoods LU 4 - Transportation H 1.11 - Access to Transportation N 4 - Traffic and Circulation	Street Design Standards - Subdivision Design Standards	Future Sub-area planning efforts to better connect workers in residential areas with limited employment opportunities to employment rich areas.	X				
TR 3	<u>Transportation Level of Service (LOS)</u> Set and maintain transportation level of service standards that align desired growth patterns with optimal choices of transportation modes.	LU 4 - Transportation CFU 1.1 - Level of Service CFU 2.2 - Concurrency Management System H 1.11 - Access to Transportation		Periodic review of Level-of-Service standards. Measure throughput in terms of number of people passing through an intersection, not vehicles.	X				
TR 4	<u>Transportation Demand Management Strategies (TDM)</u> Evaluate TDM strategies to optimize transportation options within the context of Complete Streets. Use TDM strategies to gain efficiencies in the transportation system to reduce demand for auto travel.	LU 4 - Transportation CFU 2.2 - Concurrency Management System N 4 - Traffic and Circulation	Development Code include TDM options	Incorporate TDM strategies and context sensitive solutions in development projects. Ensure adequate pedestrian, bicycle and transit facilities are included in any current codes as well as any anticipated requirements above and beyond the master plan. Evaluate TDM measures	X				

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 5	<u>Active Transportation</u> Identify high-priority active transportation projects to carry on completion/upgrades to the active transportation network.	LU 4 - Transportation		Development Code include TDM options Implement a network of low-volume, bike-friendly routes throughout the city. Support the development of a bike-share program within the city core. Utilize the Bicycle Plan and Pedestrian plan to guide bicycle and pedestrian facilities.	X				
TR 6	<u>Commercial Center Access</u> Improve multi-modal transportation options to and within designated district centers, neighborhood centers, employment centers, corridors, and downtown as the regional center.	LU 1.1 - Neighborhoods LU 4 - Transportation N 4 - Traffic and Circulation	Master Bicycle Plan Pedestrian Master Plan STA Support	Provide transit supportive features in support with STA (sidewalks, curb ramps, bus benches, etc.).	X				
TR 7	<u>Neighborhood Access</u> Require developments to have open, accessible, internal multi-modal transportation connections to adjacent properties and streets on all sides.	LU 1.1 - Neighborhoods LU 4 - Transportation H 1.11 - Access to Transportation N 4.2 - Neighborhood Streets N 4.5 - Multimodal Transportation	Subdivision and Unified Development Code standards.	Increase connectivity by providing walking and biking pathways where roadways do not connect.	X				
TR 8	<u>Moving Freight</u> Identify a freight network that respects needs of businesses as well as neighborhoods. Maintain an appropriate arterial system map that designates a freight network that enhances freight mobility and operational efficiencies, and increases the city's economic health. The needs for delivery and collection of goods at businesses by truck should be incorporated into the freight network, and the national trend of increased deliveries to residences anticipated.	LU 4 - Transportation		Designate truck freight routes through the city. Provide an easy to find freight map on the City's website. Support intermodal freight transfer facilities. Explore delivery time designations in specified areas.	X				
TR 9	<u>Promote Economic Opportunity</u> Focus on providing efficient and affordable multi-modal access to jobs, education, and workforce training to promote economic opportunity in the city's designated growth areas, develop "Great Streets" that enhance commerce and attract jobs.	LU 1.1 - Neighborhoods LU 4 - Transportation	Street Design Standards - Continued Construction of Capital Plan	Coordinate closely with STA and area colleges and universityies to provide convenient, cost-efficient transit service for students. Coordinate with Visit Spokane and other groups to support bicycle tourism.	X	X			



CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 10	<u>Transportation System Efficiency &amp; Innovation</u> Develop and manage the transportation system to function as efficiently as possible while exploring innovative opportunities and technologies.	CFU 2.2 - Concurrency Management System		Develop Access Management Strategies for arterials. Place signals at consistent spacing and time traffic control to ensure coordinated, smooth, and safe movement of all roadway users.	X				
TR 11	<u>Transit Operational Efficiency</u> Support efficient transit operations through street and transit stop designs on transit priority streets that comply with standards and include transit-supportive elements, such as shelters, lighting, and schedule information. Assist in implementing the STA Comprehensive Plan.	CFU 2.2 - Concurrency Management System	Street Design Standards - Transit Design Standards	Prioritize STA fixed routes in city's snow removal planning and operations. Work with STA on transit system improvements.	X	X	X		
TR 12	<u>Prioritize &amp; Integrate Investments</u> Prioritize investments based on the adopted goals and priorities outlined in the comprehensive plan.		Prioritization Matrix	Maintain and update as needed the metrics tied to the long range transportation prioritization matrix.	X				
TR 13	<u>Infrastructure Design</u> Maintain and follow design guidelines (including national guidelines such as MUTCD, NACTO, AASHTO) reflecting best practices that provide for a connected infrastructure designed for our climate and potential emergency management needs, and respecting the local context. Local context may guide signage and elements such as traffic calming, street furniture, bicycle parking, and community spaces. Accessibility guidelines and emergency management needs will be maintained.	LU 4 - Transportation N 4 - Traffic and Circulation	Street Design Standards	Require that Urban Context streets be designed to provide a pleasant environment for walking and other uses of public space.	X				
TR 14	<u>Traffic Calming</u> Use context-sensitive traffic calming measures in neighborhoods to maintain acceptable speeds, manage cut-through traffic, and improve neighborhood safety to reduce traffic impacts and improve quality of life.	LU 4 - Transportation N 4 - Traffic and Circulation	Street Design Standards	Maintain and improve the neighborhood traffic calming program. Explore implementing 20 mph residential speed limit standards.	X	X			

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 15	<u>Activation</u> Build great streetscapes and activate public spaces in the right-of-way to promote economic vitality and a sense of place, with a focus on the designated Centers and Corridors identified in the Land Use chapter.	LU 4 - Transportation N 4 - Traffic and Circulation	Street Design Standards	Encourage local organizations to develop fun and engaging programming in the community.	X				
TR 16	<u>Right-Of-Way Maintenance</u> Keep facilities within the public rights-of-way well-maintained and clean year-round for the benefit of all while focusing on complete rehabilitation of streets on arterials, and maintenance work on both residential and arterial streets, using an integrated approach that incorporates all uses of the right of way to leverage dollars and gain greater community benefits.	LU 4 - Transportation	Maintain maintenance priorities. Use of PCTS, CTAB, and SRTC selection criteria to prioritize projects.	Develop public outreach strategies to educate business owners about the benefits of maintaining sidewalks. Develop partnerships to assist neighborhoods facilitate snow removal and other right-of-way maintenance needs. Develop a strategy to identify and address general right-of-way maintenance.	X	X	X		
TR 17	<u>Paving Existing and Unpaved Streets</u> Identify and prioritize resources for paving existing dirt and gravel streets and alleyways to reduce air pollution and prioritize infill and economic development.	CFU 2.2 - Concurrency Management System	Unpaved Street Database - Local Improvement District Policy	Collaborate with local and regional agencies and citizens to prioritize roadways and alleyways to be paved. Work with City Council to revisit the threshold required to form a Local Improvement District to fund new paving.	X	X			
TR 18	<u>Parking</u> Develop and administer vehicle parking policies that appropriately manage the demand for parking based upon the urban context desired.	LU 4 - Transportation		Develop shared parking strategies. Consider parking maximum policies to limit how much parking is developed. Review and Update Unified Development Code as needed.	X	X	X		
TR 19	<u>Plan Collaboratively</u> Work with partner agencies to achieve a regional transportation plan that meets the goals and requirements of the Growth Management Act (GMA) but also reflects the visions and values of the City of Spokane.	LU 4 - Transportation CFU 2.2 - Concurrency Management System N 4 - Traffic and Circulation	Coordinate City, SRTC, STA and WSDOT efforts through Governing Boards and advisory committees (PCTS, TAC, TTC)	Coordinate with SRTC and neighboring jurisdictions on transportation planning, projects and policies to ensure efficient, multimodal transportation of people and goods between communities regionally.	X				
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects are developed to meet the safety and access needs of all users.	LU 4 - Transportation N 4 - Traffic and Circulation		Develop transportation-related educational programs for both non-motorized and motorized transportation users.	X		X		

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 21	<u>Safe &amp; Healthy Community Education &amp; Promotion Campaigns</u> Promote healthy communities by providing a transportation system that protects and improves environmental quality and partner with other agencies to implement innovative and effective measures to improve safety that combine engineering, education, evaluation, and enforcement.	LU 4 - Transportation N 4 - Traffic and Circulation		Develop educational campaigns that promote alternatives to driving alone. Develop partnerships with local agencies to implement public safety campaigns aimed at driver, pedestrian, and bicyclist awareness of and respect for each other. Develop partnerships to educate residents on the economic and health benefits of active transportation.					
TR 22	<u>Law Enforcement &amp; Emergency Management</u> Partner with other agencies to bolster enforcement efforts to protect the safety of all users, particularly the most vulnerable, while identifying and addressing emergency management needs.	N 4.1 - Neighborhood Traffic Impact N 4 - Traffic and Circulation		Educate residents on their rights and responsibilities as roadway users, regardless of mode choice. Work with the Police Department to integrate greater understanding and enforcement of pedestrian and bicycle regulations into officers' regular duties and activities.					
TR 23	<u>Effective and Enhanced Public Outreach</u> Assess the effect of potential transportation projects on gathering places or destinations such as schools, community centers, businesses, neighborhoods, and other community bodies by consulting with stakeholders and leaders that represent them. These effects are to be mitigated as possible in collaboration with stakeholders.	LU 4 - Transportation N 4 - Traffic and Circulation		Conduct public participation processes around new street configurations.					

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>CFU 1</b> <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	<b>CFU 1.1</b>	<u>Level of Service</u> Adopt written level of service standards for each type of public facility or utility service, and provide capital improvements to achieve and maintain such standards for existing and future development.	LU 1.12 - Public Facilities and Services N 5.1 - Future Parks Planning PRS 2.1 - Amenities within City Boundaries PRS 2.5 - Park Funding PRS 7.3 - Standards and Policies TR 3 - Transportation Level of Service	Citywide Capital Facilities Plan Capital Facilities and Utilities Chapter of Comprehensive Plan - Section 5.5 Capital Facilities Program. The Capital Improvement Program is an implementing strategy of the Capital Facilities Plan.	Development of a fiscally-constrained 20-year capital improvement plan.  Update the the entire chapter and best practices/LOS across the board.	X			
	<b>CFU 1.2</b>	<u>Operational Efficiency</u> Require the development of capital improvement projects that either improve the city's operational efficiency or reduce costs by increasing the capacity, use, and/or life expectancy of existing facilities.	LU 1 - Citywide land use LU 3.1 - Coordinated and Efficient Land Use LU 3.7 - Maximum and Minimum Lot Sizes LU 9.1 - Annexation Boundaries H 1.4 - Use of Existing Infrastructure TR 19 - Plan Collaboratively	Integrated Clean Water Plan and CSO Program(\$185M) . Integrated/coordinated City dept. projects: Bosch Lot CSO and surface provements, and Underhill Park playfields over CSO tank - Parks/Utilities; City Spokane Falls Blvd Plaza/CSO tank. Waste-to-Energy Plant now operated directly by the City, Nov 2014.	Integrated Clean Water Plan and CSO Program to 2018.  Clarify policy direction in chapter update.	X	X		
	<b>CFU 1.3</b>	<u>Maintenance</u> Require the maintenance, rehabilitation, and renovation of existing capital facilities.	H 2.2 - Property Responsibility and Maintenance ED 6.4 - Infrastructure Maintenance NE 12.2 - Urban Forestry Programs N 6.4 - Maintenance of City Property PRS 4.1 - Maintenance Management Program TR 16 - Right of Way Maintenance	WTP: Updates to the Wastewater Treatment Plant (\$190M); new digester. Upriver Dam spillway refurbished 2016. WTE on-going maintenance to operate efficiently - \$3M annual 6-Year Plan budget.	WTP:Updates to the Wastewater Treatment Plant (\$190M); new clarifier and chemical bldg by 2020; treatment membrane by 2021. Clarify policy direction in chapter update. Have a committed funding source for facilities, in a comprehensive manner.	X		X	
	<b>CFU 1.4</b>	<u>Use of Existing Structures</u> Require the use and adaptive reuse of existing buildings before new community facilities are constructed.	N 3.1 - Multipurpose Use of Neighborhood Buildings LU 3.1 - Coordinated and Efficient Land Use	Repurposing of existing City bldgs: Spokane Central Srvc Ctr combined SW Collections and Fleet Maintenance Aug 2015; Marietta (former SW Collections) now Engineering Field Office; Street Dept bldg now Nelson Service Cntr - renovated to house Streets Dept.	100 yr-old Normandie stables being sold by Asset Mngmt to private developer. Driven by EPA and Ecology; plus volunteered action by City. Clarify policy direction in chapter update.	X			
	<b>CFU 1.5</b>	<u>Utility Construction Standards</u> Ensure that construction standards for public and private utilities are adequate to withstand the anticipated frequency and severity of natural and man-made hazards.	LU 5.1 - Built and Natural Environment LU 10.2 - Consistent Development Standards H 1.14 - Building, Fire, Infrastructure, and Land Use Standards DP 3.10 - Zoning Provisions and Building Regulations	City Design Standards.	Clarify policy direction in chapter update. Understanding of hazards, mitigation priorities and costs. Ensure strong networks and redundancy.	X			
	<b>CFU 1.6</b>	<u>Management Plans</u> Establish and maintain management plans for capital facilities whose level of service standards could be affected by future growth and development.	LU 1.12 - Public Facilities and Services PRS 4.1 - Maintenance Management Program PRS 7.3 - Standards and Policies DP 2.11 - Improvements Program	Water System Plan (SRHD) Wastewater Plan  CIP	This is the capital facility plan and program. This policy could be removed in update due to redundancy.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>CFU 1</b> <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	<b>CFU 1.7</b>	<u>Funding</u> Identify and pursue all practical and equitable ways to fund the capital improvement projects necessary to serve existing and future development.	LU 1.13 - Parks and Open Spaces LU 3.1 - Coordinated and Efficient Land Use LU 4.1 - Land Use and Transportation LU 9.5 - Funding Capital Facilities in Annexed Areas ED 2.1 - Land Supply NE 11.3 - Acquisition Techniques SH 1 - Funding Mechanisms to Support Social Health N 4.2 - Neighborhood Streets PRS 1.3 - Funding for Open Space and Shoreline Land Acquisition PRS 2.5 - Park Funding	Sale of \$200M Water-Wastewater Revenue Bonds ('Green' bonds) in 2014, to pay for Integrated Clean Water Plan. 20-Year Levy helps pay for stormwater removal from roadways. Customer rates - Integrated Capital charge pays for water/wastewater capital. Police/Fire Rolling Stock committed the 1% allowable property tax increase. Bonded off of that for public safety.	(That are eligible and relate to the projects in the program) clarifying language for policy.	X			
	<b>CFU 1.8</b>	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.	LU 5 - Development Character LU 6.1 - Advance Siting LU 6.8 - Siting Essential Public Facilities H 1.13 - Siting of Subsidized Low-Income Housing N 3.2 - Major Facilities DP 1.2 - New Development in Established Neighborhoods DP 2.2 - Design Guidelines and Regulations DP 2.5 - Character of the Public Realm DP 2.6 - Building and Site Design DP 2.7 - Historic District and Sub-Area Design Guidelines DP 2.11 - Improvements Program		Which intangibles - should a framework be created? Intangibles should go back to policies: aesthetics, other elements of comp plan. Clarify policy direction in chapter update.	X			
	<b>CFU 1.9</b>	<u>Public Safety Capital Funding Plans</u> Strive to establish separate capital funding plans for police and fire services to ensure that capital requirements will be met without negative impact upon staffing and level of service.		Did create a fiscally constrained 6 year (1-6) plan.	Create 20 year plans for each of the utilities.	X			
<b>CFU 2</b> <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development, and are available when the service demands of development occur, without decreasing current service levels below locally established minimum standards.	<b>CFU 2.1</b>	<u>Available Public Facilities</u> Consider that the requirement for concurrent availability of public facilities and utility services is met when adequate services and facilities are in existence at the time the development is ready for occupancy and use - in the case of water, wastewater and solid waste - and at least a financial commitment is in place at the time of development approval to provide all other public services within six years.	LU 1.12 - Public Facilities and Services LU 3.1 - Coordinated and Efficient Land Use N 4.8 - Sidewalk Program TR 2 - Transportation Supporting Land Use	Impact fees supports efficient transportation strategy.	Infill strategy supports efficient LU. General facilities charges for water/wastewater waived for efficient development practices. Re-write as an action statement, redundant with the goal.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>CFU 2</b> <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development, and are available when the service demands of development occur, without decreasing current service levels below locally established minimum standards.	<b>CFU 2.2</b>	<u>Concurrency Management System</u> Maintain a concurrency management system for all capital facilities.	LU 1.12 - Public Facilities and Services N 4.8 - Sidewalk Program TR 3 - Transportation Level of Service	Modelling systems in place for water, sewer and streets. These allow an understanding of future development and provision of service. Water and sewer new.	Continue to create more robust modelling in capital facilities. Ensure all facilities are utilizing the same population projection numbers.	X			
	<b>CFU 2.3</b>	<u>Phasing of Services</u> Develop and implement a phasing schedule for the provision of services within the Urban Growth Area that is reflected in six-year capital improvement plans and strategically coordinates planned service levels with anticipated land use and development trends.			Potential further studies from integrated capital. Maintenance upgrades. Flaw with 6 year phasing of services, more appropriate with 20 year. Needs to change language.				X
	<b>CFU 2.4</b>	<u>Impact Fees</u> Include impact fees as one possible mechanism to fund capital improvements, so new growth and development activity that has an impact upon public facilities pays a proportionate share of the cost of the relevant facilities.	LU 6.4 - City and School Cooperation	Adopted transportation impact fees in 2011.	Reevaluate and update impact fee system.  Evaluate impact fees for other capital facility systems.	X			
	<b>CFU 2.5</b>	<u>Exemptions from Impact Fees</u> Exempt development activities with broad public purposes from growth-related impact fees.	H 1.10 - Lower-Income Housing Development Incentives		Evaluate the cost benefit on existing; and determine if future exemptions are warranted.	X			
	<b>CFU 2.6</b>	<u>Funding Shortfalls</u> Reassess the land use element whenever probable funding falls short of meeting existing needs in order to ensure that development patterns and level of service standards remain consistent with financing capabilities related to capital facilities plans.			This restates a requirement of gma	X			
	<b>CFU 2.7</b>	<u>Utility Permits</u> Consider utility permits simultaneously with the proposals requesting service and, when possible, approve utility permits when the project to be served is approved.			Clarify policy direction in chapter update.	X			



CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>CFU 3</b> <u>COORDINATION</u> Promote contiguous, orderly development and provision of urban services through the regional coordination of land use and public services related to capital facilities and utilities.	<b>CFU 3.1</b>	<u>Special Purpose Districts</u> Enter into agreements with special purpose districts within the adjacent Urban Growth Area (UGA) to address the provision of urban governmental services and public facilities.	LU 6.3 - School Locations LU 6.4 - City and School Cooperation LU 10.3 - Special Purpose Districts N 4.10 - School Walking and Bus Routes PRS 6.1 - Duplication of Recreational Opportunities PRS 6.2 - Cooperative Planning and Use of Recreational Facilities TR 19 - Plan Collaboratively TR 11 - Transit Operational Efficiency	City works with Schools when necessary. Ensures adequate services available to broader community in emergencies, e.g. water for Airway Heights fire suppression. Normally needed during annexation.		X			
	<b>CFU 3.2</b>	<u>Utility Installations</u> Facilitate the coordination of public and private utility activities by giving interested utilities timely notification of road projects that would afford them an opportunity for utility installation and maintenance.	TR 12 - Prioritize and integrate investments TR 19 - Plan Collaboratively	Annual coordination with local utility providers, as well as for individual projects.	Annual coordination with local utility providers, as well as for individual projects. Involving utility at final engineering scoping stage.	X			
	<b>CFU 3.3</b>	<u>Utilities Coordination</u> Work with adjacent planning jurisdictions and private utility providers to develop a process that ensures consistency between each jurisdiction's utilities element and regional utility plans, as well as coordinated and timely siting of regional and countywide utility facilities.	ED 1.1 - Economic Development Programs	Water agreements with local jurisdictions. Participates in sensitive facilities emergency preparation.	Do it when capital facility plans are updated. Required per GMA. Built into SRTC.	X			
	<b>CFU 3.4</b>	<u>Natural and Man-Made Disasters</u> Continue to participate in a coordinated regional plan for the provision of public services in the event of natural or man-made disasters.	TR 22 - Law Enforcement and Emergency Management	Natural disaster planning (regional).		X			
	<b>CFU 3.5</b>	<u>Uniformity of Standards</u> Collaborate with Spokane County to ensure that the City of Spokane's engineering, land use and related level of service standards are applied throughout the adjacent Urban Growth Area (UGA).		City is making a continued effort.	Will include as new street standards, will share and continue to work with them.	X			
	<b>CFU 3.6</b>	<u>Limitation of Services Outside Urban Growth Area</u> Limit the provision of water and sewer service by the City of Spokane outside Urban Growth Areas (UGAs) to areas where exceptions apply.	N 8.8 - Neighborhood Planning Outside the City N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning LU 9.3 - City Utilities	City must prove adequate water/sewer and infrastructure, and solid waste to serve within City limits.	Initiate the review process to incorporate this policy's <i>discussion</i> language into Spokane Municipal Code. GMA requirement. Look at and acknowledge the conflict with the UGA future service. If it is not in conflict, recognize this outside the	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>CFU 4</b> <u>SERVICE PROVISION</u> Provide public services in a manner that facilitates efficient and effective delivery of services and meets current and future demand.	<b>CFU 4.1</b>	<u>Compact Development</u> Promote compact areas of concentrated development in designated centers to facilitate economical and efficient provision of utilities, public facilities, and services.	LU 1.3 - Single-Family Residential Areas LU 1.4 - Higher Density Residential Uses LU 1.5 - Office Uses LU 1.6 - Neighborhood Retail Use LU 1.8 - General Commercial Uses LU 3.1 - Coordinated and Efficient Land Use LU 3.2 - Centers and Corridors LU 3.3 - Planned Neighborhood Centers LU 3.4 - Planning for Centers and Corridors LU 3.5 - Mix of Uses in Centers LU 3.6 - Compact Residential Patterns LU 4.2 - Land Uses That Support Travel Options and Active Transportation H 1.19 - Senior Housing ED 2.1 - Land Supply ED 2.2 - Revitalization Opportunities ED 6.2 - Public Investment in Designated Areas ED 7.4 - Tax Incentives for Land Improvement N 2.2 - Neighborhood Centers TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies TR 6 - Commercial Center Access TR 13 - Infrastructure Design TR 19 - Plan Collaboratively	Centers and Corridors growth strategy has been implmented in various locations in the City since 2006.	Centers and Corridors growth strategy will continue to be implmented in various locations in the City. GMA requirement.	X			
	<b>CFU 4.2</b>	<u>Access to Utility Easements</u> Require that subdivision and building regulations protect and preserve access to utility easements.		SMC		X			
	<b>CFU 4.3</b>	<u>Underground Utilities</u> Require new utility lines to be installed underground and encourage the conversion of existing overhead distribution lines to underground lines unless it is not physically feasible.	NE 15 - Natural Aesthetics LU 5.1 - Built and Natural Environment	SMC 10.27.620 SMC 12.02.0308	The SMC currently has several provisions that implement this policy and no further implementation activity is needed. Evaluate for Centers and Corridors specifically, and the franchise agreements.	X			
<b>CFU 5</b> <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	<b>CFU 5.1</b>	<u>On-Site Wastewater Disposal</u> Prohibit on-site septic wastewater disposal within the adjacent Urban Growth Area.	NE 1.9 - Sewer Requirement	Embedded in SMC, with limited exceptions.		X			
	<b>CFU 5.2</b>	<u>Water Conservation</u> Encourage public and private efforts to conserve water.	ED 8.1 - Quality of Life Protection NE 1 - Water Quality NE 2 - Sustainable Water Quantity NE 4 - Surface Water NE 6.1 - Native and Non-Native Adaptive Plants and Trees	2014 Water Conservation Goals Updated. Water Conservation Program "Slow the Flow". SMC City track water performance and leak detection.	Participate in the Watershed Plan. Continue participation in implementation of local Watershed Plans. Continue implementation of Water Stewardship Program.	X			



CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>CFU 5</b> <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	<b>CFU 5.3</b>	<u>Stormwater</u> Implement a Stormwater Management Plan to reduce impacts from urban runoff.	LU 1.12 - Public Facilities and Service LU 6.1 - Advance Siting NE 1.2 - Stormwater Techniques NE 1.6 - Natural Water Drainage NE 4.3 - Impervious Surface Reduction TR 12 - Prioritize and Integrate Investments	Citywide Capital Facilities Plan Capital Facilities and Utilities Chapter of Comprehensive Plan - Section 5.5 Capital Facilities Program. Integrated Clean Water Plan: Stormwater - mainly controls the Cochran Basin SW (\$20-30M) LID	Amend the plan periodically, as needed. Look at all opportunities for dual benefit in regards to pervious surfaces. Look at a variety of ways to address stormwater.	X		X	
	<b>CFU 5.4</b>	<u>Ground Water</u> Protect, preserve, and enhance ground water resources through proactive, aggressive measures.	LU 5.1 - Built and Natural Environment ED 6.4 - Infrastructure Maintenance ED 8.1 - Quality of Life Protection NE 1 - Water Quality NE 2 - Sustainable Water Quantity NE 4 - Surface Water NE 6.1 - Native and Non-Native Adaptive Plants and Trees	Stormwater Management Program/Plan 2014. Spokane Regional Stormwater Manual. City of Spokane LID Standards. Annual Stormwater Report. Regional well-head protection to keep pollution away from drinking water. Water conservation efforts.	Continue sampling our drinking water pursuant to state and federal requirements from the Safe Drinking Water Act. Update LID standards to incorporate canister technology.	X			
	<b>CFU 5.5</b>	<u>Waste Reduction and Recycling</u> Provide integrated, efficient, and economical solid waste management services in a manner that encourages and promotes waste reduction and recycling and minimizes environmental and public health impacts.	LU 1.12 - Public Facilities and Services LU 6.8 - Siting Essential Public Facilities ED 6.4 - Infrastructure Maintenance NE 4.2 - Zero Pollution Industrial Parks NE 5.2 - Facility Review NE 5.3 - Packaging Reduction NE 5.4 - Profit from Waste	The city encourages this. Solid Waste Management Plan.		X			
	<b>CFU 5.6</b>	<u>Power-Frequency Magnetic Fields</u> Encourage electrical utilities to base their facility siting decisions on the most recent findings concerning the health impacts of power-frequency magnetic fields.	LU 6.1 - Advance Siting LU 6.8 - Siting Essential Public Facilities N 3.2 - Major Facilities		Clarify policy direction in chapter update.				
	<b>CFU 5.7</b>	<u>Telecommunication Structures</u> Use existing structures to support telecommunication facilities before new towers or stand-alone facilities are constructed.	DP 2.20 - Telecommunication Facilities	Cell towers mounted on water towers, poles, etc.	Future project evaluation	X			
<b>CFU 6</b> <u>MULTIPLE OBJECTIVES</u> Use capital facilities and utilities to support multiple interests and purposes.	<b>CFU 6.1</b>	<u>Community Revitalization</u> Provide capital facilities and utility services strategically in order to encourage and support the development of Centers and Corridors, especially in deteriorated areas of the city.	ED 2.2 - Revitalization Opportunities ED 7.5 - Tax Incentives for Renovation N 2.4 - Neighborhood Improvement LU 3.1 - Coordinated and Efficient Land Use LU 3.2 - Centers and Corridors LU 3.4 - Planning for Centers and Corridors	Deploy infrastructure in a way to support vitality and economic health; concentrate investment; sustainable community growth; livable neighborhoods. Strategies encouraging growth, such as the chlorine booster for Airway Heights PDA, investing in infrastructure to increase the greater good.	Redundant policy, consider removal in future update.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 6 MULTIPLE OBJECTIVES Use capital facilities and utilities to support multiple interests and purposes.	CFU 6.2	Economic Development Make capital improvements that stimulate employment opportunities, strengthen the city’s tax base, and attract private investment to target areas.	ED 2.2 - Revitalization Opportunities ED 6.2 - Public Investment in Designated Areas ED 7.4 - Tax Incentives for Land Improvement TR 9 - Promote Economic Opportunity TR 12 - Prioritize and Integrate Investments	Streetscape improvements at 9th and Perry, the Garland District, West Broadway, and Market Street.	Soften language "try to make".	X			
	CFU 6.3	Joint Use of Public Sites Encourage the acquisition of sites for public and quasi-public purposes that are of sufficient size to meet current and future needs and allow for joint use.	LU 6.4 - City and School Cooperation LU 6.6 - Shared Facilities LU 6.7 - Sharing and Programming Planning PRS 1.1 - Open Space System PRS 6.1 - Duplication of Recreational Opportunities PRS 6.3 - Joint Park and Open Space Planning SH 2.6 - Joint-Use Facilities SH 3.2 - Neighborhood Arts Presence	Ongoing integration efforts.	Ensure it is in the 20 year project prioritization methodology.	X			

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>H 1</b> <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.1	<u>Regional Coordination</u> Coordinate the city’s comprehensive planning with other jurisdictions in the region to address housing-related needs and issues.	LU 1 - Citywide Land Use LU 4.1 - Land Use and Transportation LU 8.3 - Review of Urban Growth Area LU 9.1 - Annexation Boundaries CFU 1.8 - Intangible Costs and Benefits CFU 3 - Coordination NE 16.1 - Quality of Life Indicators SH 1.3 - Equitable Funding SH 1.5 - Public/Private Partnerships SH 5.1 - Coordination of Human Services N 8.5 - Neighborhood Planning Coordination TR 2 - Transportation Supporting Land Use TR 19 - Plan Collaboratively	Development of Land Use Plan Map, Infill Housing Task Forces, Steering Committee of Elected's Initial Discussion, Mayor's Housing Quality Task Force, Spokane Municipal Code.	Development of Land Use Plan Map, Infill Housing Task Force, Steering Committee of Electeds, Spokane Municipal Code, Establishment of a Housing Trust Fund	X			X
	H 1.2	<u>Regional Fair Share Housing</u> Participate in a process that monitors and adjusts the distribution of low-income housing throughout the region.	LU 6.8 - Siting Essential Public Facilities ED 1.1 - Economic Development Programs ED 1.3 - Economic Development Progress SH 1.3 - Equitable Funding SH 1.5 - Public/Private Partnerships SH 2.2 - Special Needs Temporary Housing SH 2.6 - Joint-Use Facilities SH 2.9 - Exceptions to Fair Housing SH 5.1 - Coordination of Human Services	Steering Committee of Elected's Initial Discussion, Spokane Municipal Code, Community Development/CHHS boards, Mayor's Housing Quality Task Force	Comp Plan Major Update, Spokane Municipal Code, Community Development/CHHS Boards.		X		X
	H 1.3	<u>Employer-Sponsored Housing</u> Provide incentives for employers to sponsor or develop affordable housing in proximity to their place of employment.	LU 2.2 - Performance Standards LU 3.1 - Coordinated and Efficient Land Use LU 7.1 - Regulatory Structure ED 1.4 - Public-Private Partnerships ED 7.4 - Tax Incentives for Land Improvement ED 7.5 - Tax Incentives for Renovation DP 3.9 - Redevelopment Incentives NE 10.2 - Local Business Support NE 10.3 - Economic Activity Incentives	Mayor's Housing Quality Task Force	Commute Trip Systems, Housing near employment areas, Matching Down Payment Assistance Program? City Pilot for employees.				X

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mild Term (3-5 years)	Long Term (5+ years)
<b>H 1</b> <b>HOUSING CHOICE AND DIVERSITY</b> Provide opportunities for a variety of housing types that are safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	<b>H 1.4</b>	<u>Use of Existing Infrastructure</u> Direct new residential development into areas where community and human public services and facilities are available.	LU 1 - Citywide Land Use LU 3 - Efficient Land Use LU 4 - Transportation LU 8.1 - Role of Urban Growth Areas CFU 1.1 - Level of Service CFU 1.2 - Operational Efficiency CFU 2.2 - Concurrency Management System CFU 3.6 - Limitation of Services Outside UGA's CFU 4.1 - Compact Development CFU 6.1 - Community Revitalization ED 2.1 - Land Supply DP 2.11 - Improvements Program DP 2.12 - Infill Development DP 4.1 - Downtown Residents and Workers SH 1.3 - Equitable Funding SH 5.1 - Coordination of Human Services N 2.4 - Neighborhood Improvement N 3.1 - Multi-purpose Use of Neighborhood Buildings	Urban Growth Area, Infill Housing Task Force, Development of Land Use Plan Map, Targeted Investment Areas, General Facility Charge Waivers, Commercial Rate Clarification, Urban Utility Pilot, Mayor's Housing Quality Task Force	Development of Land Use Plan Map Target Investment Areas Infill Housing MFTE Incentives 2.0 Permit Fee/Impact Fee Waiver Program	X			
	<b>H 1.5</b>	<u>Housing Information</u> Participate in and promote the development of educational resources and programs that assist low and moderate-income households in obtaining affordable and suitable housing.	ED 5 - Education and Workforce Development SH 1.1 - Invest in Social Health SH 1.4 - Accessibility SH 1.5 - Public/Private Partnerships SH 1.6 - Vacant Buildings SH 1.7 - Surplus City Real Property SH 2.2 - Special Needs Temporary Housing SH 2.6 - Joint-Use Facilities SH 5.1 - Coordination of Human Services N 7.2 - City Hall Outreach	Northwest Fair Housing Coalition Trainings, Spokane Low-Income Housing Consortium Trainings, Mayor's Housing Quality Task Force	Establish Financing Resource Center, Develop a Communication Program, Education for homeowners and buyers, Affordable Housing Registry	X			
	<b>H 1.6</b>	<u>Fair Housing</u> Promote compliance with fair housing laws.	SH 2 - Facilities for Special Populations	Funding non-profit organizations who perform work or who administer inspections, Mayor's Housing Quality Task Force	Develop a Communication Program, re-evaluate the Discrimination Ordinance, Plan to provide relocation assistance for displaced residents, Just Cause Eviction, Affordable Housing Registry.	X			
	<b>H 1.7</b>	<u>Socio-economic Integration</u> Promote socio-economic integration throughout the city.	LU 1.9 - Downtown ED 4.3 - Income Equity ED 5.7 - Employment Opportunities for Special Needs Populations SH 4.1 - Universal Accessibility SH 5.1 - Coordination of Human Services	Mayor's Housing Quality Task Force	Affordable housing requirement for property the city sells. Identify city-owned property to be liquidated.				X

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>H 1</b> <b>HOUSING CHOICE AND DIVERSITY</b> Provide opportunities for a variety of housing types that are safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.8	<u>Affordable Housing Requirement</u> Include a percentage of affordable housing within all new developments that include housing.	LU 3.6 - Compact Residential Patterns	Multiple-Family Tax Exemption 12-year Duration, Additional Height and Floor Area Ratio Bonuses for Centers and Corridors, CHHS 5-year Plan, Mayor's Housing Quality Task Force	Develop Tracking Tools, Evaluate Financial and Regulatory Incentive Programs for Effectiveness, Evaluate Land Inventory for Capacity for Listed House Types, Volume 2 Comp Plan Table H19 Future Housing Type Need Estimates and Needs, Affordable housing requirement for property the City sells, create a registry of affordable housing				X
	H 1.9	<u>Mixed-Income Housing</u> Encourage mixed-income developments throughout the city.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.6 - Compact Residential Patterns SH 1.7 - Surplus City Real Property SH 2.2 - Special Needs Temporary Housing ED 3.10 - Downtown Spokane	MFTE Mayor's Housing Quality Task Force	MFTE Affordable housing requirement for property the City sells.	X			
	H 1.10	<u>Lower-Income Housing Development Incentives</u> Support and assist the public and private sectors to develop lower-income or subsidized housing for households that cannot compete in the market for housing by using federal, state, and local aid.	LU 1.9 - Downtown LU 3.6 - Compact Residential Patterns LU 3.7 - Maximum and Minimum Lot Sizes CFU 2.5 - Exemptions from Impact Fees CFU 5.5 - Waste Reduction and Recycling ED 1.4 - Public-Private Partnerships SH 4.1 - Universal Accessibility SH 5.1 - Coordination of Human Services SH 2.2 - Special Needs Temporary Housing N 2.3 - Special Needs	Density Bonuses, Fee Exemptions/Waivers, Property Tax Deferral through MFTE, CHHS Public Funding for Development Mayor's Housing Quality Task Force	Additional Incentives, Inclusionary Zoning, Affordable Housing Plan Library, Incentivize landlords to meet housing quality standard, MFTE, Incentives 2.0, identify grand funding to revitalize neighborhoods	X			
	H 1.11	<u>Access to Transportation</u> Encourage housing that provides easy access to public transit and other efficient modes of transportation.	LU 1.1 - Neighborhoods LU 3.7 - Maximum and Minimum Lot Sizes LU 4.1 - Land Use and Transportation LU 4.2 - Land Uses That Support Travel Options and Active Transportation DP 4.3 - Downtown Services N 2.1 - Neighborhood Quality of Life N 4.5 - Multi-modal Transportation N 4.7 - Pedestrian Design N 5.3 - Linkages	LINK, Centers & Corridors	LINK, STA Overlay	X			
	H 1.12	<u>Affordable Housing Funding Sources</u> Support the development of affordable housing development funding sources.	ED 1.4 - Public-Private Partnerships SH 1.1 - Invest in Social Health SH 1.3 - Equitable Funding SH 1.7 - Surplus City Real Property SH 5.1 - Coordination of Human Services SH 5.2 - Neighborhood-Level Health and Human Services	Mayor's Housing Quality Task Force	Creation of a Housing Trust Fund	X	X		X

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>H 1</b> <b>HOUSING CHOICE AND DIVERSITY</b> Provide opportunities for a variety of housing types that are safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	<b>H 1.13</b>	<u>Siting of Subsidized Low-Income Housing</u> Set clear site selection criteria for publicly subsidized housing to minimize geographic concentrations of publicly subsidized housing projects in neighborhoods with a high percent of minority or low-income households.	LU 1.9 - Downtown LU 3.6 - Compact Residential Patterns LU 6.1 - Advance Siting LU 6.8 - Siting Essential Public Facilities SH 2.9 - Exceptions to Fair Housing SH 2.2 - Special Needs Temporary Housing ED 7.6 - Development Standards and Permitting Process	Refer to state & local laws regarding hard to site uses.		X	X		
	<b>H 1.14</b>	<u>Building, Fire, Infrastructure, and Land Use Standards</u> Review periodically and, when needed, revise building, fire, infrastructure, and land use standards and requirements to ensure community standards are implemented, and that new or rehabilitated housing remains affordable.	LU 2.2 - Performance Standards LU 7.2 - Continuing Review Process LU 10.2 - Consistent Development Standards CFU 1.6 - Management Plans CFU 3.5 - Uniformity of Standards ED 7.6 - Development Standards and Permitting Process DP 2.2 - Design Guidelines and Regulations DP 2.4 - Design Flexibility for Neighborhood Facilities DP 2.8 - Design Review Process DP 3.10 - Zoning Provisions and Building Regulations DP 5.1 - Neighborhood Participation		Review thresholds that trigger work that does not pencil out.	X			
	<b>H 1.15</b>	<u>Performance Standards</u> Create a flexible project review process that allows for the use of alternative standards, but only if their use results in a project that is equal or superior to using existing standards.	LU 2.2 - Performance Standards CFU 6.3 - Joint Use of Public Sites DP 2.2 - Design Guidelines and Regulations DP 2.4 - Design Flexibility for Neighborhood Facilities SH 3.2 - Neighborhood Arts Presence SH 5.3 - Space for Public Benefit Uses	Spokane Municipal Code, Mayor's Housing Quality Task Force	Phase II Infill projects, Establish a definition and set of standards for housing quality.	X	X		
	<b>H 1.16</b>	<u>New Manufactured Housing</u> Permit manufactured homes on individual lots in all areas where residential uses are allowed.		SMC currently allows.	Update comp plan language.	X	X		
	<b>H 1.17</b>	<u>Partnerships to Increase Housing Opportunities</u> Create partnerships with public and private lending institutions to find solutions that increase opportunities and reduce financial barriers for builders and consumers of affordable and lower-income housing.	ED 1 - Cooperative Partnerships SH 1.5 - Public/Private Partnerships SH 5.1 - Coordination of Human Services SH 4.1 - Universal Accessibility	Mayor's Housing Quality Task Force	Creation of a housing department within the city, home rehab through partnerships, Acquisition Rehab Program.	X			X

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>H 1</b> <b>HOUSING CHOICE AND DIVERSITY</b> Provide opportunities for a variety of housing types that are safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.18	<u>Distribution of Housing Options</u> Promote a wide range of housing types and housing diversity to meet the needs of the diverse population and ensure that this housing is available throughout the community for people of all income levels and special needs.	LU 1.3 - Single-Family Residential Areas LU 1.4 - Higher Density Residential Uses LU 1.9 - Downtown LU 3.6 - Compact Residential Patterns LU 3.7 - Maximum and Minimum Lot Sizes LU 4.2 - Land Uses That Support Travel Options and Active Transportation CFU 2.5 - Exemptions from Impact Fees ED 2.4 - Mixed-Use N 1.1 - Downtown Development N 2.3 - Special Needs SH 2.2 - Special Needs Temporary Housing	Infill Housing Taskforce SMC Mayor's Housing Quality Task Force	Infill Housing	X			
	H 1.19	<u>Senior Housing</u> Encourage and support accessible design and housing strategies that provide seniors the opportunity to remain within their neighborhoods as their housing needs change.	LU 1.1 - Neighborhoods LU 3.6 - Compact Residential Patterns SH 2.1 - Care Facilities SH 2.4 - Co-Location of Facilities N 2.2 - Neighborhood Centers N 2.3 - Special Needs	Mayor's Housing Quality Task Force					
	H 1.20	<u>Accessory Dwelling Units</u> Allow one accessory dwelling unit as an ancillary use to single-family homes in all designated residential areas as an affordable housing option.	LU 1.1 - Neighborhoods LU 3.6 - Compact Residential Patterns DP 2.6 - Building and Site Design CFU 4.1 - Compact Development		Infill Project Implementation, Comprehensive Plan revision, SMC revision.	X	X		
	H 1.21	<u>Development of Single-Room Occupancy Housing</u> Allow development of single-room occupancy units in downtown Spokane and in other areas where high-density housing is permitted.			Infill Project Implementation.	X			
	H 1.22	<u>Special Needs Housing</u> Encourage the retention, inclusion, and development of special needs and assisted living housing.	CFU 2.5 - Exemptions from Impact Fees SH 2 - Facilities for Special Needs Populations SH 5.2 - Neighborhood-Level Health and Human Services N 2.3 - Special Needs	SMC for hard-to-site facilities.					
	H 1.23	<u>Distribution of Special Needs Housing</u> Include units that are affordable for low-income special need families in all housing developments.	CFU 2.5 - Exemptions from Impact Fees SH 2 - Facilities for Special Needs Populations SH 5.2 - Neighborhood-Level Health and Human Services N 2.3 - Special Needs		MFTE				
	H 1.24	<u>Taxes and Tax Structure</u> Support state consideration of property tax reform measures that provide increased local options that contribute to housing choice and diversity.		Recording fee	Continue to support the recording fee at next sunset.	X			X



CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>H 2</b> <b>HOUSING QUALITY</b> Improve the overall quality of the City of Spokane’s housing.	H 2.1	<u>Housing Rehabilitation</u> Provide assistance for housing rehabilitation beyond housing maintenance code requirements if the assistance is supportive of general community development activity and is on a voluntary basis.	LU 3.1 - Coordinated and Efficient Land Use ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation DP 3.10 - Zoning Provisions and Building Regulations DP 3.11 - Rehabilitation of Historic Properties SH 1.6 - Vacant Buildings	Historic Preservation Tax Credit State Housing Rehab Program, Mayor's Housing Quality Task Force.	Identify incentives for landlords to bring housing up to a standard of housing quality, identify grant funding to revitalize neighborhoods, public/private partnerships to target areas for home rehabilitation.	X		X	
	H 2.2	<u>Property Responsibility and Maintenance</u> Assist in and promote improved and increased public and private property maintenance and property responsibility throughout the city.	DP 2.1 - Definition of Urban Design DP 2.2 - Design Guidelines and Regulations DP 2.5 - Character of the Public Realm SH 6.1 - Crime Prevention through Environmental Design Themes ED 8.5 - Contaminated Site Clean-Up Responsibilities N 2.1 - Neighborhood Quality of Life N 6.1 - Environmental Planning N 6.2 - Code Enforcement N 6.4 - Maintenance of City Property LGC 6.1 - Enforcement of Land Use and Development Codes	New Outdoor Storage Ordinance Mayor's Housing Quality Task Force	Education regarding the programs that exist, establish a minimum definition and set of standards for housing quality, incentivize landlords to improve housing quality.	X	X		X
	H 2.3	<u>Housing Preservation</u> Encourage preservation of viable housing.	LU 7.3 - Historic Reuse ED 7.5 - Tax Incentives for Renovation DP 1.1 - Landmark Structures, Buildings, and Sites DP 3 - Preservation	Historic Preservation Tax Credit Demolition Ordinance SMC		X			
	H 2.4	<u>Linking Housing with Other Land Uses</u> Ensure that land use plans provide increased physical connection between housing, employment, transportation, recreation, daily-needs services, and educational uses.	LU 1 - Citywide Land Use LU 3 - Efficient Land Use LU 4 - Transportation LU 5 - Development Character LU 10.1 - Land Use Plans ED 2.1 - Land Supply SH 2.4 - Co-location of Facilities NE 13 - Connectivity N 4.6 - Pedestrian and Bicycle Connections N 5.3 - Linkages	Mayor's Housing Quality Task Force		X	X		
	H 2.5	<u>Housing Goal Monitoring</u> Provide a report annually to the City Plan Commission that monitors progress toward achieving the housing goals, and includes recommended policy change if positive direction toward achieving the housing goals is not occurring.		CHHS	CHHS	X			



CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>ED 1</b> <u>COOPERATIVE PARTNERSHIPS</u> Encourage cooperative partnerships to address the economic expansion of the city and region.	<b>ED 1.1</b>	Economic Development Programs Support and participate in regional economic development planning with the public and private sectors.	DP 3.1 - Historic Preservation SH 1.1 - Invest in Social Health SMP 1.1 - Coordinated Planning	Community Economic Development Strategy (Spokane participates) Community Empowerment Zones STA Planning Transportation Site Selector	Approach economic development planning with an integrated approach. Update the CEZ and CEDS.	X	X	X	
	<b>ED 1.2</b>	<u>Support of Economic Development Organizations</u> Continue to support Greater Spokane Incorporated, Visit Spokane, Spokane Public Facilities District, Workforce Development, Business Improvement Districts, Public Development Authorities and others in their efforts to reinforce and strengthen the Spokane economy.	DP 4 - Downtown Center Viability SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts	Technical Assistance East Sprague ESBA BID Funding NEPDA Staff support (PDAS, BIDS) Board participation	As opportunities arise staff will offer support. Assistance to real estate professionals.	X			
	<b>ED 1.3</b>	<u>Economic Development Progress</u> Work with regional jurisdictions, community economic development organizations, the educational community, the business sector, neighborhood organizations, and citizens to periodically review the city’s economic vitality and revise plans as needed.	NE 16.1 - Quality of Life Indicators NE 16.2 - Benchmark Adoption SMP 5.3 - Evaluation of Economic Gain	5th Avenue Revitalization. Mayor's Task Force on Economic Vitality. Multiple Target Areas: Sprague Hillyard Downtown/U District West Plains North Bank/Kendall Yards	Identify strategic outcomes. Downtown Plan. Monroe Target Area. Tracking and monitoring target area progress, and providing annual and quarterly reporting. Central City Line.	X	X	X	
	<b>ED 1.4</b>	<u>Public-Private Partnerships</u> Continue to encourage public-private partnerships that advance economic development opportunities.	SH 1.5 - Public/Private Partnerships	5th Avenue Revitalization working group.	Hillyard BID. BROZ (Riverfront Park and Hillyard). Advisory Boards as needed.	X	X		
<b>ED 2</b> <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	<b>ED 2.1</b>	<u>Land Supply</u> Ensure opportunities for locating a variety of desirable, livable wage industries in Spokane that are environmentally compatible with adjacent land uses and support a range of employment types.	LU 1.10 - Industry SMP 11.53 - Location Considerations SMP 11.33 - Economic, Social, and Physical Needs	Brownfield Remediation. Form Based Code pilot project. Utilize overlays. Utilizing Pilot Projects.	Stormwater solution for industrial property. Utilize incentives. Historic retail in residential zones.	X	X	X	
	<b>ED 2.2</b>	<u>Revitalization Opportunities</u> Provide incentives to encourage the revitalization and utilization of historic and older commercial and industrial districts for redevelopment.	DP 3.1 - Historic Preservation DP 3.9 - Redevelopment Incentives LU 3.1 - Coordinated and Efficient Land Use	Economic Development Strategy and Incentives. Historic Preservation Incentives. Historic Retail Overlay Pilot - West Central Urban Utility Pilot. Commercial Rate Clarification.	Develop new incentives. Review and revise current incentives. Identify future target areas (long term).	X		X	X
	<b>ED 2.3</b>	<u>Reusable Buildings Inventory</u> Continue to maintain an inventory of historic and significant older buildings that could be redeveloped for economic activities rather than demolished.	LU 7.3 - Historic Reuse DP 3.1 - Historic Preservation SMP 7.2 - Inventory of Sites SMP 7.3 - Sites and Structures	Historic Preservation Office Inventory of Registered Historic Properties. Listing of individual properties. Creation of Districts.	Historic Retail in residential zones.  Work to establish new Districts in Sprague and Browne's Addition.	X	X		X

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>ED 2</b> <b>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</b> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.4	<u>Mixed-Use</u> Support mixed-use development that brings employment, shopping, and residential activities into shared locations that stimulate opportunities for economic activity.	LU 1.9 - Downtown H 1.7 - Socio-economic Integration H 1.8 - Affordable Housing Requirement H 1.9 - Mixed-income Housing	GFC Waiver. Incentives. District Development. Targetted Economic Development Strategy.	In CY 2017, CHHS will pilot a program to restore upper-story housing in existing mixed-use buildings located in designated Centers & Corridors. District Revitalization.	X	X		
<b>ED 3</b> <b>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</b> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.1	<u>Economic Growth</u> Stimulate economic growth by supporting the formation, retention, expansion, and recruitment of businesses.	CFU 6.2 - Economic Development NE 10.3 - Economic Activity Incentives SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts DP 4.3 - Downtown Services	Economic Development Strategy and Incentives; RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037. Partnerships with GSI, PDAs, DSP, BIDs. Business Associations & Workforce Development. Public Outreach.	CHHS has allocated CDBG funds for economic development loans that create new jobs that can be filled by low-income workers. Update the Economic Development website and collateral materials.	X	X		
	ED 3.2	<u>Economic Diversity</u> Encourage economic diversity through a mix of small and large businesses that provide a healthy balance of goods-producing and service-producing jobs.	LU 1.10 - Industry SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts DP 4.3 - Downtown Services N 2 - Neighborhood Development	Support GSI. Informational Outreach Efforts. Public outreach to entrepreneurs. Support non-traditional community development. District revitalization and public improvements.	Work with CHHS committee to develop CDBG dollars for economic development purposes. Look to establish new public/private partnerships. Identify new target areas. Monroe Sprague Hillyard/Yard 5th Avenue	X	X	X	X
	ED 3.3	<u>Enterprise Opportunities</u> Continue to create economic development opportunities utilizing tools available to the city which will foster the growth of Spokane’s economy.	NE 10.3 - Economic Activity Incentives AMP 5.5 - Water-Enjoyment Areas	Refer to 3.1 and 3.2 above  CSO Program	Refer to 3.2 above	X			
	ED 3.4	<u>Value Added Business Strategy</u> Promote value-added business practices as an economic strategy.	SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts	Sprague Art on the Avenue. Investment in: Fresh Soul, Vessel Coffee, Ban the Box	Katterra	X	X		
	ED 3.5	<u>Locally-Owned Businesses</u> Support opportunities to expand and increase the number of locally-owned businesses in Spokane.	SH 7.1 - Local Food Production NE 10.2 - Local Business Support SH 3.7 - Support Local Artists	Targeted Economic Development Strategy Market Garden Ordinance	Update the Market Garden Ordinance	X	X		
	ED 3.6	<u>Small Businesses</u> Recognize the significant contributions of small businesses to the city’s economy, and seek to enhance small business opportunities.	SH 7.1 - Local Food Production LU 1.6 - Neighborhood Retail Use	Partner with non-traditional lenders. Open for Business. Partnership with Downtown Spokane Partnership (DSP). Neighborhood Retail Zone Parking Requirement Reduction.	Update the Market Garden Ordinance  Strengthen technical assistance to Business Districts.	X		X	
	ED 3.7	<u>Home-Based Businesses</u> Encourage opportunities for teleworking and home businesses that are compatible with residential neighborhoods.	NE 10.3 - Economic Activity Incentives SH 3.2 - Neighborhood Arts Presence	SMC allows home occupations without permitting. Improvements to telecommunications networks.	Encourage employees to utilize existing telecommuting policy.	X			

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<b>ED 3</b> <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	<b>ED 3.8</b>	<u>Technology-Based Industries</u> Encourage the development of advanced and emerging technology -based industries.	NE 10.3 - Economic Activity Incentives ED 6.3 - Communication Facilities and Networks	Promote the advantages of this area, including electrical rates, quality of life, affordable housing, promote state and federal incentives for advanced manufacturing.	Coordinate with partners during infrastructure upgrades.	X			
	<b>ED 3.9</b>	<u>Regional Marketplace</u> Support strategies to expand regional markets for local services and products.	SH 3.1 - Support for the Arts LU 1.9 - Downtown LU 3.2 - Centers and Corridors	Spokane County Regional Siting Process for Essential Public Facilities, adopted in 2002.		X			
	<b>ED 3.10</b>	<u>Downtown Spokane</u> Promote downtown Spokane as the economic and cultural center of the region.	LU 1.9 - Downtown DP 4 - Downtown Center Viability DP 4.1 - Downtown Residents and Workers DP 4.2 - Street Life DP 4.3 - Downtown Services N 1.1 - Downtown Development SH 3.1 - Support for the Arts N 1.1 - Downtown Development	DSP, Visit Spokane, Spokane Arts, GSI, The Public Facilities District. Infill Housing Strategy. Riverfront Park Redevelopment. Street Levy.	Implement infill recommendations to promote market rate. University District Bike / Ped bridge and surrounding development.	X	X		
<b>ED 4</b> <u>Income and Employment Opportunity</u> Enhance the economic future of the community by encouraging the creation of jobs that provide a livable wage and reduce income disparity.	<b>ED 4.1</b>	<u>Livable Wage</u> Encourage the recruitment of businesses that pay wages at least commensurate with the cost of living and that provide health and retirement benefits.	CFU 6.2 - Economic Development	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037.  Projects of City-wide Significance.  City Paid Sick Leave Ordinance.  Apprenticeship Requirements for public works projects.	Implementation of City Paid Sick Leave Ordinance.  Continue to explore options in the legislative agenda that support living wages and employer opportunities.  Clarify tax structure and benefits of locating in the Spokane region over competing regions.	X			
	<b>ED 4.2</b>	<u>Benchmark Indicators</u> Work with the private sector to establish benchmark indicators for employment and income levels, monitor progress toward reaching those levels, and prepare an annual status report on progress.	NE 16.1 - Quality of Life Indicators NE 16.2 - Benchmark Adoption	Spokane Indicators Initiative with EWU.	Update the chapter.  Develop performance measures, benchmarks and targets.	X	X		
	<b>ED 4.3</b>	<u>Income Equity</u> Cooperate with other community agencies and organizations to address income equity and employment opportunities within the Spokane economy.	H 1.7 - Socio-economic Integration NE 10.3 - Economic Activity Incentives SH 1.1 - Invest in Social Health	Partnerships with GSI, PDAs, DSP, BIDs, Business Associations & Workforce Development.  Living Wage job creation incentives.		X			
<b>ED 5</b> <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	<b>ED 5.1</b>	<u>K-12 Education</u> Work cooperatively with local schools to help maintain and enhance the quality of K-12 education in the city's schools.	N 2.1 - Neighborhood Quality of Life	Hillyard Zone Project		X			

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>ED 5</b> <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	<b>ED 5.2</b>	<u>Youth Programs</u> Cooperate with educational institutions and businesses to provide young people with exposure to a wide variety of employment and business opportunities.	SH 1.1 - Invest in Social Health SH 1.2 - Commitment to Youth LGC 5.1 - Youth Participation LGC 5.2 - Young People as Citizens	ESD101 Service Team construction pre-apprenticeship program. Hillyard Zone Project. Fresh Soul Restaurant/Youth Training.		X			
	<b>ED 5.3</b>	<u>Post-Secondary Education and Job Training</u> Support continued efforts of the educational community to contribute to the health of Spokane’s economy through post-secondary plans, programs, and activities.		Support partnerships with GSI, Community Colleges, & Workforce Development. Public Works Apprenticeship Requirements.	Partner with work force training organization to apply for EPA Work Force Training Grant.	X	X		
	<b>ED 5.4</b>	<u>Program Evaluation</u> Support efforts to introduce new, high quality programs into the curricula of area technical schools, community colleges, colleges, and universities that address the changing needs of businesses and employees.		Public Works Apprenticeship Requirements.	Workshop with GSI to mine data on skill needs. Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.	X			
	<b>ED 5.5</b>	<u>Communication Links</u> Encourage greater communication between the city, educational and training providers, businesses, employees, and residents to meet community educational and job-training needs.	SH 1.4 - Accessibility		See 5.4  Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.	X			
	<b>ED 5.6</b>	<u>Employer Training Support</u> Encourage employers to support continuing education and training for their employees.		Training resources for employers on the website.		X			
	<b>ED 5.7</b>	<u>Employment Opportunities for Special Needs Populations</u> Support efforts to provide training and employment opportunities for special needs populations.	SH 1.1 - Invest in Social Health		Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.				
	<b>ED 5.8</b>	<u>Library as Educational Resource</u> Fund the library system at a level adequate to improve the education level of Spokane's workforce.	SH 1.1 - Invest in Social Health	Current Library Funding and future levy renewal.  Library Strategic Plan.		X			

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<b>ED 6</b> <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center.	<b>ED 6.1</b>	<u>Infrastructure Projects</u> Promote infrastructure projects that enhance the city's quality of life and business climate.	CFU 6.2 - Economic Development	Economic Development Strategy and Incentives. Integrated approach to infrastructure development. Place-making. PDAs, PFD, BID.		X			
	<b>ED 6.2</b>	<u>Public Investment in Designated Areas</u> Use capital facility funds to promote economic vitality in those areas designated for economic development or mixed-use.	CFU 4.1 - Compact Development CFU 6.2 - Economic Development LU 3.1 - Coordinated and Efficient Land Use N 2.2 - Neighborhood Centers	CHHS Multifamily Housing Program funding priorities include acquisition, renovation and new construction of affordable housing located in Centers & Corridors. Current Street Levy North Market Street Perry Street Development Current CIP	Identify new designated areas.	X			
	<b>ED 6.3</b>	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.	CFU 5.7 - Telecommunication Structures	SMC	STA High Performance Transit Network	X	X	X	X
	<b>ED 6.4</b>	<u>Infrastructure Maintenance</u> Maintain infrastructure at safe and efficient levels.	N 6.4 - Maintenance of City Property PRS 4.1 - Maintenance Management Program SH 3.5 - Tax Increment Financing	CIP's Current Street Levy Transportation Benefit District	Creation of additional districts, and/or increase existing benefit level.	X	X		
<b>ED 7</b> <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourages investment, nurtures economic activity, and promotes a good business climate.	<b>ED 7.1</b>	<u>Collaborative Nurturing of the Business Climate</u> Work with the business community, labor, economic development organizations and residents to maintain a good business climate.	SH 1.1 - Invest in Social Health DP 4.1 - Downtown Residents and Workers	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037. Partnerships with GSI, PDAs, DSP, BIDs, Business Associations & Workforce Development. Public Outreach	Study possible state and federal legislative agenda / lobby strategy to support local opportunities.	X			
	<b>ED 7.2</b>	<u>Revenue Sources</u> Ensure that tax revenue sources are stable, allocate costs equitably within the community, and do not penalize certain types of businesses, and attract and retain businesses.	CFU 6.2 - Economic Development	Work with the budgeting process to avoid deficits and promote a healthy balanced budget.	Address with legislative agenda and annual budgeting process. Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.				
	<b>ED 7.3</b>	<u>State Tax Changes</u> Lobby the state legislature for changes in state tax laws to allow more options or mechanisms to be available as incentives to business investment.	H 1.24 - Taxes and Tax Structure		Address with legislative agenda and annual budgeting process. Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.				
	<b>ED 7.4</b>	<u>Tax Incentives for Land Improvement</u> Support a tax structure that encourages business investment and construction where infrastructure exists, especially in centers or other target areas for development.	LU 3.1 - Coordinated and Efficient Land Use DP 3.9 - Redevelopment Incentives H 1.24 - Taxes and Tax Structure	Economic Development Strategy and Incentives. Historic Tax Abatements MFTE State single-family rehab tax abatement	Address with legislative agenda and annual budgeting process. Promote tax incentives offered at the state and federal level.	X			



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<b>ED 7</b> <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourage investment, nurture economic activity, and promote a good business climate.	<b>ED 7.5</b>	<u>Tax Incentives for Renovation</u> Use tax incentives and investments to encourage revitalization, modernization, or rehabilitation of deteriorated residential and commercial properties and buildings for new economic activity.	DP 3.9 - Redevelopment Incentives H 1.24 - Taxes and Tax Structure	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037. Partnerships with GSI, PDAs, DSP, BIDs, Business Associations & Workforce Development. Public Outreach.		X			
	<b>ED 7.6</b>	<u>Development Standards and Permitting Process</u> Periodically evaluate and improve the City of Spokane's development standards and permitting process to ensure that they are equitable, cost-effective, timely and meet community needs and goals.	DP 2.9 - Permit Process CFU 2.7 - Utility Permits	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037. Hamilton Form Based Code Pilot Project. Infill Housing & Housing quality task force.	Fee justification study	X			X
<b>ED 8</b> <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assets that attract economic development opportunities and enhance the City of Spokane's quality of life.	<b>ED 8.1</b>	<u>Quality of Life Protection</u> Protect the natural and built environment as a primary quality of life feature that allows existing businesses to expand and that attracts new businesses, residents, and visitors.	CFU 6.1 - Community Revitalization H 1.7 - Socio-economic Integration H 1.8 - Affordable Housing Requirement H 1.9 - Mixed-Income Housing N 2 - Neighborhood Development SMP 5.2 - Commercial and Recreational Development	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037. SMC 17E.		X			
	<b>ED 8.2</b>	<u>Sustainable Economic Strategies</u> Promote sustainable economic strategies.	LU 3.1 - Coordinated and Efficient Land Use LU 3.2 - Centers and Corridors NE 10.3 - Economic Activity Incentives DP 4.3 - Downtown Services N 2 - Neighborhood Development SMP 5.3 - Evaluation of Economic Gain	Integrated Capitol Program	Joint Strategic Plan	X			
	<b>ED 8.3</b>	<u>Recreation and Tourism Promotion</u> Promote the region's outdoor amenities, recreational opportunities and tourism.	NE 10.3 - Economic Activity Incentives SMP 5.2 - Commercial and Recreational Development	Fund agencies that do this work. Lodging tax Visit Spokane Sports Commission Public Facilities District Wayfinding Plan		X			
	<b>ED 8.4</b>	<u>Environmental Protection Business Opportunities</u> Encourage businesses that specialize in environmental protection.	NE 10.3 - Economic Activity Incentives SMP 5.7 -Business Operations						
	<b>ED 8.5</b>	<u>Contaminated Site Clean-Up Responsibilities</u> Facilitate the clean-up of contaminated sites.	LU 3.1 - Coordinated and Efficient Land Use NE 1.1 - Aquifer Study SMP 10.1 - Restoration Plan SMP 10.2 - Native Plant Restoration SMP 10.8 - Shoreline Restoration Fund SMP 11.6 - Enhancement of Impaired Ecological Functions	Economic Development Strategy and Incentives Interlocal Memorandum of Understanding with Commerce's State Brownfields Coalition and Revolving Loan Fund. EPA Planning and Assessment Grants	Ongoing assessment and clean-up Develop strategy for site selection Selecting new sites Local Revolving Loan Fund	X	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>DP 1</b> <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	<b>DP 1.1</b>	<u>Landmark Structures, Buildings, and Sites</u> Recognize and preserve unique or outstanding landmark structures, buildings, and sites.	LU 7.3 - Historic Reuse PRS 1 - Preservation and Conservation NE 7 - Natural Land Form NE 15.1 - Protection of Natural Aesthetics NE 17.1 - Protection and Recognition N 6.1 - Environmental Planning	Creation of the Historic Preservation and Landmarks Commission	Overlays pertaining to historic districts	X			
	<b>DP 1.2</b>	<u>New Development in Established Neighborhoods</u> Encourage new development that is of a type, scale, orientation, and design that maintains or improves the character, aesthetic quality, and livability of the neighborhood.	LU 1.1 - Neighborhoods LU 1.3 - Single-Family Residential Areas LU 1.6 - Neighborhood Retail Use LU 3.5 - Mix of Uses in Centers CFU 1.4 - Use of Existing Structures CFU 1.8 - Intangible Costs and Benefits SH 2.3 - Compatible Design of Special Needs Facilities N 4.4 - Neighborhood Business Traffic N 6 - The Environment	Code Design Standards  Design Review Board Process for specific projects	Core versus fringe designations for RSF  Smaller scale multi-family zoning  Evaluate potential incentives to encourage this, such as FAR bonuses for public amenities downtown and centers and corridors.	X	X		
	<b>DP 1.3</b>	<u>Significant Views and Vistas</u> Identify and maintain significant views, vistas, and viewpoints, and protect them by establishing appropriate development regulations for nearby undeveloped properties.	LU 6.2 - Open Space NE 7.1 - Land Form Identification NE 11.1 - Identification of Natural Areas NE 15 - Natural Aesthetics PRS 2.3 - Parks and Recreation Amenities	SMC 17C.124.585 Jefferson Street & Spokane County Courthouse View Corridor; Kendall Yards Courthouse View Corridor. Cliff Drive St. John's Cathedral SMC 17G & 17C		X			
	<b>DP 1.4</b>	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.	SH 3 - Arts and Cultural Enrichment N 8 - Neighborhood Planning Process NE 14 - Plaza Design with Natural Elements NE 15.5 - Nature Themes SH 6.4 - Territorial Reinforcement	Downtown Plan; Regional Wayfinding Plan; Division Corridor Plan; Division Gateway Landscape Plan; Draft I-90 Architectural Master Plan, "Kit of Parts", I-90 Maple to Jefferson Conceptual Master Plan; West Central Nettleton's Addition.	Neighborhood gateway development as resources become available, per neighborhood plans.	X	X		X
<b>DP 2</b> <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	<b>DP 2.1</b>	<u>Definition of Urban Design</u> Recognize current research that defines urban design and identifies elements of a well designed urban environment.	LU 1 - Citywide Land Use LU 2 - Public Realm Enhancement SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	2009 Downtown Code Updates, 2009 Downtown Design Guidelines, 2015 Centers and Corridors Design Guideline Updates.		X			
	<b>DP 2.2</b>	<u>Design Guidelines and Regulations</u> Adopt regulations and design guidelines consistent with current definitions of good urban design.	SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	2009 Downtown Code Updates, 2009 Downtown Design Guidelines, 2015 Centers and Corridors Design Guideline Updates.	Consider revising design standards in code for residential uses.	X	X		
	<b>DP 2.3</b>	<u>Design Standards for Public Projects and Structures</u> Design all public projects and structures to uphold the highest design standards and neighborhood compatibility.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement NE 14 - Plaza Design With Natural Elements	Design Review Board Requirement for Public Projects, 17G.040.020; Code Design Standards.	Evaluation of the design review process and the guidelines with regard to public projects.	X			X

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<b>DP 2</b> <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.4	<u>Design Flexibility for Neighborhood Facilities</u> Incorporate flexibility into building design and zoning codes to enable neighborhood facilities to be used for multiple uses.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement TR 13 - Infrastructure Design TR 15 - Activation	Design guidelines currently contain this flexibility.	Policy may fit better within a zoning/use discussion.					
	DP 2.5	<u>Character of the Public Realm</u> Enhance the livability of Spokane by preserving the city’s historic character, and building a legacy of quality new public and private development that further enriches the public realm.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement NE 14 - Plaza Design With Natural Elements SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	Design Review Board Requirement for Public Projects, 17G.040.020; Code Design Standards.	Happiness and / or visual preference survey  Tie incentives to the quality of the built environment as it interfaces with the public realm.	X	X			
	DP 2.6	<u>Building and Site Design</u> Ensure that a particular development is thoughtful in design, improves the quality and characteristics of the immediate neighborhood, responds to the site’s unique features - including topography, hydrology, and microclimate - and considers intensity of use.	LU 1 - Citywide Land Use LU 2 - Public Realm Enhancement SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	Design Review Board requirement for certain proposals in the Downtown and Public Projects, SMC 17G.040.020; Code Design Standards.		X				
	DP 2.7	<u>Historic District and Sub-Area Design Guidelines</u> Utilize design guidelines and criteria for sub-areas and historic districts that are based on local community participation and the particular character and development issues of each sub-area or historic district.	LU 2 - Public Realm Enhancement	2009 Downtown Design Guidelines; 2009 Downtown Character Area Considerations.	Evaluate new potential overlays	X				
	DP 2.8	<u>Design Review Process</u> Apply design guidelines through a review process that relies on the expertise of design professionals and other community representatives to achieve design performance that meets or exceeds citizens’ quality of life expectations.		2009 Downtown Design Guidelines; 2009 Design Review Board Process and Updates.	Additional Design Review Board Process Updates	X	X			
	DP 2.9	<u>Permit Process</u> Integrate the design review process with other permitting processes to increase efficiency and create a better outcome.		2009 Design Review Board Process and Updates.	Additional Design Review Board Process Updates		X			
	DP 2.10	<u>Business Entrance Orientation</u> Orient commercial building entrances and building facades toward the pedestrian sidewalks and pathways that lead to adjoining residential neighborhoods.	SH 6 - Safety TR 5 - Active Transportation TR 13 - Infrastructure Design	17C.122.060 Centers & Corridors Design Guidelines; 17C.124.540 Prominent Entrance - Building Design Downtown; 17C.120.540 Prominent Entrance - Building Design Commercial Zones; 17C.130.525 Prominent Entrance - Building Design Industrial Zones.		X				



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<b>DP 2</b> <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.11	<u>Improvements Program</u> Facilitate improvements such as sidewalks, street improvements, street trees, sewers, and parks in neighborhoods and commercial areas designated for higher density development.	N 4 - Traffic and Circulation TR 5 - Active Transportation TR 6 - Commercial Center Access TR 7 - Neighborhood Access TR 13 - Infrastructure Design	East Sprague Targeted Investment Pilot.North Monroe Corridor Project 2018 Pedestrian Master Plan Bicycle Master Plan			X	X		
	DP 2.12	<u>Infill Development</u> Encourage infill construction and area redevelopment that complement and reinforce positive commercial and residential character.	LU 1 - Citywide Land Use	Infill study and report Existing Neighborhood Commercial structures in residential areas	Implementation of report recommendations Evaluate code changes (cottage housing) Existing Neighborhood Commercial structures in residential areas		X			
	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.	LU 2 - Public realm Enhancement SH 6 - Safety TR 13 - Infrastructure Design TR 18 - Parking	2009 Downtown Design Guidelines	Potential integrated parking structures incentives.  Evaluate codifying active edges on parking structures.	X				
	DP 2.14	<u>Town Squares and Plazas</u> Require redevelopment areas and new development to provide appropriately scaled open space such as town squares, plazas, or other public or private spaces that can be used as the focus of commercial and civic buildings.	LU 2 - Public realm Enhancement NE 14 - Plaza Design With Natural Elements TR 15 - Activation	2009 Downtown Code Updates, 2009 Downtown Design Guidelines.		X				
	DP 2.15	<u>Urban Trees and Landscape Areas</u> Maintain, improve, and increase the number of street trees and planted areas in the uban environment.	NE 2.3 - Native Tree and Plant Protection NE 6.1 - Native and Non-Native Adaptive Plants and Trees NE 12.1 - Street Trees NE 12.2 - Urban Forestry Programs TR 13 - Infrastructure Design TR 15 - Activation TR - Right-of-Way Maintenance	17C.200.050 Street Tree Requirements; Guidelines for Infilling Street Trees, 2010; Tree Sign Guidelines, 2011; Urban Forestry Approved Street Tree List, 2014.	Consider pest resistant edible fruit trees in select public lands.	X			X	
	DP 2.16	<u>On-Premises Advertising</u> Ensure that on-premises business signs are of a size, number, quality, and style to provide identification of the business they support while contributing a positive visual character to the community.	ED 3.7 - Home-Based Business	Sign code in SMC	Sign code revisions for constitutional compliance.	X	X			
	DP 2.17	<u>Billboards</u> Prohibit new construction of billboards and eliminate existing billboards over time.		SMC		X				

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<b>DP 2</b> <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	<b>DP 2.18</b>	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.		SMC	Look at expanding the downtown streetscape infrastructure program to include bus benches throughout the city.	X		X	
	<b>DP 2.19</b>	<u>Off-Premises Advertising</u> Identify and implement ways to control various forms of off-premise advertising.		SMC	Sign code revisions for constitutional compliance	X			
	<b>DP 2.20</b>	<u>Telecommunication Facilities</u> Control the visual impact of telecommunication facilities.	CFU 5.7 - Telecommunication Structures	Chapter 17C.355A Wireless Communication Facilities		X			
	<b>DP 2.21</b>	<u>Lighting</u> Maximize the potential for lighting to create the desired character in individual areas while controlling display, flood and direct lighting installations so as to not directly and unintentionally illuminate, or create glare visible from adjacent properties, residential zones or public right-of-way.	SH 6.1 - Crime Prevention through Environmental Design Themes TR 13 - Infrastructure Design	Adoption of Standard Street Light Fixtures and Downtown Location Plan, 2014. Streetscape Infrastructure Program.		X			
<b>DP 3</b> <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	<b>DP 3.1</b>	<u>Historic Preservation</u> Establish historic preservation as a high priority within city programs.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks CFU 6.1 - Community Revitalization	The Spokane City/County Historic Preservation Office and the Spokane Historic Landmarks Commission was established by ordinance in both the City and County of Spokane in 1981 and 1982, respectively. These ordinances deem the City/County Historic Landmarks Commission responsible for stewardship of historic and architecturally significant properties.	Continue to educate the public and elected officials to the importance of historic preservation. Show the economic development potential of a strong historic preservation program.	X			
	<b>DP 3.2</b>	<u>Historic Preservation Plan</u> Encourage public understanding and support of Spokane’s historic heritage by educating the public of the goals of the Historic Preservation Plan.	ED 2.3 - Reusable Buildings Inventory NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites	The Spokane Historic Preservation Office has created walking and online tours of historic properties as well as the "project page" online that highlights all of recently concluded projects.	Continue major outreach efforts online through social media presence and our office website. Currently undertaking a mid-century modern inventory and historic context study of the mid-century movement in Spokane in 2016/17 in order to educate the public about the recent past and it's importance to our history.	X			

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<b>DP 3</b> <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	<b>DP 3.3</b>	<u>Identification and Protection of Resources</u> Identify historic resources to guide decision making in planning.	LU 1.9 - Downtown ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks	The Spokane Register of Historic Places; Design Review for designated historic buildings; Local financial incentives for historic property rehabilitation; Certified Local Government programs; East Central Survey and Inventory project 2015/16; Native Rock Resources Survey and Inventory in Spokane County 2016; Spokane Parks MPD and Manito Park National Register Nomination.	Continue to apply for and receive Certified Local Government Grants from the state to further survey and inventory efforts in Spokane and Spokane County.	X			
	<b>DP 3.4</b>	<u>Reflect Spokane's Diversity</u> Encourage awareness and recognition of the many cultures that are an important and integral aspect of Spokane's heritage.	NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education PRS 2.7 - Cultural and Historic Parks CFU 1.8 - Intangible Costs and Benefits TR Goal: Sense of Place	The Historic Preservation Office and the Historic Landmarks Commission actively encourages the nomination and listing of properties that are specifically tied to diverse groups and cultures.	Encourage diverse populations to apply for positions on the Spokane Historic Landmarks Commission, as well as seek out properties that are directly linked to diverse populations in Spokane.	X			
	<b>DP 3.5</b>	<u>Landmarks Commission</u> Maintain and utilize the expertise of the Landmarks Commission in decision making by the City Council, City Plan Commission, City Parks Board, and other city agencies in matters of historic preservation.	ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks H 2.3 - Housing Preservation	The City of Spokane adopted a preservation ordinance (04.35), in November 1981 that established the Spokane Historic Landmarks Commission.	Bylaws were revised in 2016 and include a new "youth commissioner" to involve the next generation in historic preservation at the local level.	X			
	<b>DP 3.6</b>	<u>Publicly-Owned Historic Structures and Infrastructure</u> Require a critical review of a project prior to the removal or destruction of any publicly-owned building, structure, or site that is listed on, or is eligible for listing on the local, state, or national historic registers.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities PRS 2.7 - Cultural and Historic Parks CFU 1.8 - Intangible Costs and Benefits CFU 6.1 - Community Revitalization	Owners of properties listed on the Spokane Register of Historic Places agree to follow Management Standards and the Secretary of the Interior's Standards for Rehabilitation outlined in their "Management Agreement." This agreement states than an owner must obtain a Certificate of Appropriateness (COA), or approval, for any action affecting use, exterior appearance, new construction or demolition of the designated historic structure. Both Spokane's City Hall and the Spokane County Courthouse are listed on the Spokane Register.	Continue to encourage public buildings and structures to be listed on the Spokane Register.	X			
	<b>DP 3.7</b>	<u>Protection of Archaeological and Historic Sites</u> Ensure that archaeological and historic sites are identified and protected.	ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks CFU 1.8 - Intangible Costs and Benefits H 2.3 - Housing Preservation	Spokane Register of Historic Places, Section 106 review for a project with a Federal nexus, identify archaeology sites that are under the protection of state archaeology laws.	Educating City staff about archaeology and the laws that protect it. Continue to act as a liaison between city departments and state and federal agencies.	X			
	<b>DP 3.8</b>	<u>Legislative Reform</u> Support city legislative priorities that promote historic preservation wherever possible.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics						

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<b>DP 3</b> <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.9	<u>Redevelopment Incentives</u> Provide incentives to property owners to encourage historic preservation.	LU 7.1 - Regulatory Structure LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.4 - Tax Incentives for Land Improvement ED 7.5 - Tax Incentives for Renovation H 2.1 - Housing Rehabilitation H 2.3 - Housing Preservation	Special Valuation is the revision of the assessed value of an historic property which subtracts, for up to ten years, such rehabilitation costs as approved by the Spokane City/County Historic Landmarks Commission. Properties must be listed on the Spokane Register of Historic Places prior to application to qualify, and rehabilitation must comply with the Secretary of the Interior’s Standards for Rehabilitation.		X			
	DP 3.10	<u>Zoning Provisions and Building Regulations</u> Utilize zoning provisions, building regulations, and design standards that are appropriate for historic districts, sites, and structures.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities H 1.14 - Building, Fire, Infrastructure, and Land Use Standards	Binding Management Agreement - Spokane’s “historic districts” are “areas in which historic buildings and their settings are protected by public review, and encompass buildings deemed significant to the city’s cultural fabric.		X			
	DP 3.11	<u>Rehabilitation of Historic Properties</u> Assist and cooperate with owners of historic properties to identify, recognize, and plan for the use of their property to ensure compatibility with preservation objectives.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation H 2.1 - Housing Rehabilitation H 2.3 - Housing Preservation CFU 6.1 - Community Revitalization	A certificate of appropriateness is the process that helps insure any alterations to a building do not adversely affect that building’s historic character and appearance.		X			
	DP 3.12	<u>Reuse of Historic Materials and Features</u> Encourage the deconstruction and reuse of historic materials and features when historic buildings are demolished.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education CFU 1.8 - Intangible Costs and Benefits H 2.1 - Housing Rehabilitation H 2.3 - Housing Preservation	Spokane’s “historic districts” are areas in which historic buildings and their settings are protected by public review, and encompass buildings deemed significant to the city’s cultural fabric.		X			
	DP 3.13	<u>Historic Districts and Neighborhoods</u> Assist neighborhoods and other potential historic districts to identify, recognize, and highlight their social and economic origins and promote the preservation of their historic heritage, cultural resources, and built environment.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education CFU 1.8 - Intangible Costs and Benefits H 2.1 - Housing Rehabilitation H 2.3 - Housing Preservation	Spokane’s “historic districts” are areas in which historic buildings and their settings are protected by public review, and encompass buildings deemed significant to the city’s cultural fabric.		X			

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<b>DP 4</b> <u>Downtown Center Viability</u> Create a vital, livable downtown by maintaining it as the region's economic and cultural center and preserving and reinforcing its historic and distinctly urban character.	<b>DP 4.1</b>	<u>Downtown Residents and Workers</u> Encourage investments and create opportunities that increase the number of residents and workers in downtown Spokane.	LU 1.1 - Neighborhoods LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.5 - Mix of Uses in Centers H 1.21 - Development of Single-Room Occupancy Housing DP 2.7 - Historic District and Sub-Area Design Guidelines N 1.1 - Downtown Development N 2 - Neighborhood Development TR 2 - Transportation Supporting Land Use	The City of Spokane has adopted an Economic Development Strategy, and growth strategies to encourage private investments in targeted areas where public investments are and will be made in the near future.	2017 MFTE Incentive Review & Reaffirmation  Infill option: Study the use of public funds as incentives for development of integrated public parking structures, (removes some costs from developer; structure can be used by potential neighboring development that requires parking).	X	X		
	<b>DP 4.2</b>	<u>Street Life</u> Promote actions designed to increase pedestrian use of streets, especially downtown, thereby creating a healthy street life in commercial areas.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.5 - Mix of Uses in Centers LU 4 - Transportation LU 5.3 - Off-Site Impacts LU 5.5 Compatible Development ED 3.9 - Regional Marketplace DP 2.13 - Parking Facilities Design NE 13.1 - Walkway and Bicycle Path System N 1.1 - Downtown Development N 4.6 - Pedestrian and Bicycle Connections N 4.7 - Pedestrian Design SH 6.1 - Crime Prevention through Environmental Design Themes TR 13 - Infrastructure Design TR 15 - Activation	Collaboration with organizations working toward street activation and events	Change continues to abound with everything from historic rehabilitation and new construction, to home grown business development and the attraction of national retailers.	X			
	<b>DP 4.3</b>	<u>Downtown Services</u> Support development efforts that increase the availability of daily needed services in downtown Spokane.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.5 - Mix of Uses in Centers LU 5.1 - Built and Natural Environment LU 5.5 - Compatible Development ED 2.2 - Revitalization Opportunities ED 3.9 - Regional Marketplace ED 6.1 - Infrastructure Projects NE 13.1 - Walkway and Bicycle Path System N 1.1 - Downtown Development N 2 - Neighborhood Development H 1.4 - Use of Existing Infrastructure H 2.4 - Linking Housing with Other Land Uses SH 1.1 - Invest in Social Health SH 2.4 - Co-location of Facilities SH 5.2 - Neighborhood-level Health and Human Services	City's economic development policy is to align public investments in neighborhood planning, community development and infrastructure development with private sector investments, resulting in increased opportunities for business growth and to provide its citizens with safe, affordable and quality residential living environments.	Continued Target Area Development  Evaluate removal of these policies as they duplicate policies in the Land Use Chapter.	X			

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DP 5 <u>Local Determination</u> Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.	DP 5.1	<u>Neighborhood Participation</u> Encourage resident participation in planning and development processes that will shape or re-shape the physical character of their neighborhood.	N 8 - Neighborhood Planning Process LGC 1.1 - City Council Direction LGC 1.3 - Citizen Participation LGC 3 - Planning Through Neighborhood Councils LGC 5.1 - Youth Participation TR 23 - Effective and Enhanced Public Outreach	Public Notice Requirements for Code and Plan Updates	Consider public participation process updates for certain uses, such as cottage housing.	X			
	DP 5.2	<u>Neighborhood Involvement in the City Design Review Process</u> Encourage the neighborhoods to participate in the city’s design review process.	N 8 - Neighborhood Planning Process LGC 1.3 - Citizen Participation LGC 3 - Planning Through Neighborhood Councils	SMC 17G.040.070 Neighborhood Notification (Design Review Board)	Look at the noticing process.  Ongoing training of the DRB.  FAQ sheet for neighborhoods on how to make effective comments to the DRB.	X	X		



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NE 1 Water Quality Protect the Spokane Valley - Rathdrum Prairie Aquifer and other water sources so they provide clean, pure water.	NE 1.1	<u>Aquifer Study</u> Continue to study the aquifer and utilize strategies to remedy all sources or activities of contamination.	CFU 5 - Environmental Concerns Transportation 6.1 - Pollution	Two Water Dept. Aquifer Studies Water Quality Report Spokane Aquifer Joint Board	Continue to participate in cooperative efforts with other local public entities.	X			
	NE 1.2	<u>Stormwater Techniques</u> Encourage the use of innovative stormwater techniques that protect ground and surface water from contamination and pollution.	LU 1.12 - Public Facilities and Services CFU 5 -Environmental Concerns Capital Facilities Plan	Stormwater Management Plan Spokane Regional Stormwater Manual City of Spokane LID Standards Annual Stormwater Report	Continue sampling our drinking water pursuant to state and federal requirements from the Safe Drinking Water Act. Update LID standards to incorporate canister technology.	X			
	NE 1.3	<u>Regional Water Board</u> Continue to support the regional watershed group in their efforts to conduct aquifer planning, allocating, monitoring, and study responsibilities for the entire watershed.		Participate in the Spokane River Watershed Advisory Group Regional Watershed Planning and Implementation Groups		X			
	NE 1.4	<u>Water Quality Report</u> Prepare an annual water quality report that identifies the year's water quality and quantity and compares these to prior years.	SMP 14.4 - Environment and Management Policies	Two Water Dept. Aquifer Studies Water Quality Report Spokane Aquifer Joint Board		X			
	NE 1.5	<u>Mining Activities</u> Prohibit open pit mining that exposes the aquifer or ground water to potential contamination.		Mining within the City of Spokane is limited and subject to SEPA review and SMC 17C.100.		X			
	NE 1.6	<u>Natural Water Drainage</u> Identify and preserve areas that have traditionally provided natural water drainage.	SMP 5.4 - Provisions for Shoreline Protection	Drainage Design and Erosion Control Manual		X			
	NE 1.7	<u>Wellhead Protection</u> Allow only non-polluting land uses within the water recharge zones of the public water wells.	CFU 1.7 - Management Plans CFU 5.4 - Ground Water	Spokane Area Wellhead Protection Program		X			
	NE 1.8	<u>Toxic Dumping Restrictions</u> Retain and enforce laws against dumping toxic fluids where they may reach the aquifer.	CFU 1.7 - Management Plans CFU 5.4 - Ground Water	Title 13 addresses discharge of toxic fluids from public and industrial users.		X			
	NE 1.9	<u>Sewer Requirement</u> Ensure that every developed property in the city and the adjacent Urban Growth Area is served by sewer to minimize aquifer contamination.	CFU 2.1 - Available Public Facilities CFU 2.3 - Phasing of Services CFU 3.6 - Limitation of Services Outside Urban Growth Areas CFU 5.1 - On-Site Wastewater Disposal	Wastewater Facility Plan		X			

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<b>NE 2</b> <u>Sustainable Water Quantity</u> Ensure all aquifers and water sources are not diminished below sustainable recharge or flow levels.	<b>NE 2.1</b>	<u>Water Conservation</u> Support a water conservation program that decreases household, commercial, industrial, and agricultural water use.	CFU 5.2 - Water Conservation	2014 Water Conservation Goals - Updated Water Conservation Program "Slow the Flow" Spokane Municipal Code City tracks water performance and leak detection GMA Requirement	Participate in the Watershed Plan Continue participation in implementation of local Watershed Plan. Continue implementation of Water Stewardship Program Water billing practices to encourage conservation User-Oriented Water Use Utility Rates	X			
	<b>NE 2.2</b>	<u>Landscaping Requirements</u> Use incentives in landscape requirements that encourage application of drought tolerant native trees and plants.	T 4.20 - Design and Maintenance of ROW Streetscape Elements	SMC 17E.060 encourages planting of drought tolerant and native species	Develop an incentive program to further encourage planting of drought tolerant native plants in landscape requirements.	X			
	<b>NE 2.3</b>	<u>Native Tree and Plant Protection</u> Preserve native vegetation in parks and other publicly owned lands in the design and construction of new public facilities.	SMP 10.4 - Incentives for Native Landscaping	Urban Forestry Program LID Spokane Municipal Code		X			
<b>NE 3</b> <u>Shorelines</u> Protect the natural state of shorelines while providing community access that does not negatively impact riparian habitats, fragile soils, and native vegetation.			Shoreline Master Program	Shoreline Master Program Critical Areas Ordinance Two non-motorized boat access points added to the river corridor Spokane Municipal Code GMA requirement	SMP and CAO Updates Non-motorized boat access at Glover Field	X			
<b>NE 4</b> <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	<b>NE 4.1</b>	<u>Watershed Plan</u> Continue to support and further develop watershed plans for all watersheds that are associated with the geographic boundaries of the city.	Shoreline Master Program CFU 5.4 - Ground Water	Regional Watershed Planning and Implementation Groups	SMP and CAO Updates Participate in the Watershed Plan Continue participation in implementation of local Watershed Plan.	X			
	<b>NE 4.2</b>	<u>Zero Pollution Industrial Parks</u> Develop zero pollution industrial parks that focus on manufacturing activities that recycle wastes within their facilities or through adjoining industries in the park.	ED 8.4 - Environmentally Compatible Businesses						
	<b>NE 4.3</b>	<u>Impervious Surface Reduction</u> Continue efforts to reduce the rate of impervious surface expansion in the community.	T 7.4 - Pedestrian Buffer Strips	Low Impact Development techniques listed in SMC 17D.060.300. (adopted 2013) LID Incentives: Discounts/Credits for Commercial Wastewater Management Fees?	Other proposed LID incentives: Recognition/awards for reduction of minimum parking spaces required.	X			



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<b>NE 5</b> <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	<b>NE 5.1</b>	<u>Clean Heating Sources</u> Encourage the use of heating sources that do not negatively affect Spokane's air quality.		Utilities monitors air quality					
<b>NE 5</b> <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	<b>NE 5.2</b>	<u>Facility Review</u> Review and determine public benefits in comparison to the environmental impacts of new and existing public or private facilities that negatively impact the region's air quality and health of its citizens.	T 4.10 - Downtown Street Network T 6 - Environmental Protection	City implemented - waste fleet switching from diesel to natural gas over time New city buildings more efficient Waste to Energy Plant SRCAA permitted	What additional future city projects are identified in the Capital Facilities Plan? Spokane Transit's High-Performance Transit Network, (includes Central City Line), may have positive impact on air quality; North Spokane Corridor EIS listed air quality as a reason for building the project and the selected preferred alternative, (including collector/distributor, not included in the interim design now proposed).	X			
	<b>NE 5.3</b>	<u>Packaging Reduction</u> Create and support legislation, education, and other means that reduce product packaging so that waste disposal is decreased.		Robust yard and food waste composting program		X			
	<b>NE 5.4</b>	<u>Profit From Waste</u> Recruit industries that can make use of and profit from Spokane's solid waste in a manner that minimizes or mitigates environmental impacts.	CFU 5.5 - Waste Reduction and Recycling						
	<b>NE 5.5</b>	<u>Alternative Transportation Incentives</u> Encourage employers of all sizes to develop employee incentive programs that reward the use of alternative transportation.	LU 3.1 - Coordinated and Efficient Land Use H 1.3 - Employer-Sponsored Housing	Commute Trip Reduction Program		X			
<b>NE 6</b> <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	<b>NE 6.1</b>	<u>Native and Non-Native Adaptive Plants and Trees</u> Encourage the use of and development of standards for using native and non-native adaptive plants and trees in landscape designs for public and private projects.	SMP 10.3 - Landscaping with Native Plants	Urban Forestry Program SMC Urban Design Award GMA Requirement		X			
	<b>NE 6.2</b>	<u>Citizen Recognition</u> Recognize citizens who use native plantings in their yards.							

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<b>NE 6</b> <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	<b>NE 6.3</b>	<u>Habitat Network</u> Identify and purchase Habitat Network.	PRS 1 - Preservation and Conservation SMP 4 - Conservation	Habitat Management Plan Critical Areas Ordinance Conservation Futures SMC		X			
	<b>NE 6.4</b>	<u>Fish and Wildlife Protection</u> Continue to identify and protect those fish and wildlife and their habitats, which are identified as a priority by citizens and scientific experts.	PRS 1 - Preservation and Conservation SMP 4 - Conservation	CAO Habitat Management Plan Integrated Clean Water Plan WWTP upgrade to tertiary WWTP pollution-reduction efforts GMA requirement	SMP and CAO Updates TLC Mycelia Program for PCB clean-up	X			
	<b>NE 6.5</b>	<u>Protection of Adjacent Wildlife</u> Habitats Coordinate with adjacent jurisdictions and agencies to designate, protect, and acquire wildlife habitats that abut or straddle the city limits or urban growth boundary.	PRS 1 - Preservation and Conservation SMP 4 - Conservation	Conservation Futures GMA Requirement	SMP and CAO Updates	X			
<b>NE 7</b> <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	<b>NE 7.1</b>	<u>Land Form Identification</u> Define, identify, and map natural land forms that typify our region and warrant protection.		Critical Areas Ordinance Policies and regulations that ensure wetland function Natural Enhancements at areas such as Hazel's Creek, 37th Avenue Project, etc. GMA Requirement	Update CAO	X			
	<b>NE 7.2</b>	<u>Land Form Protection</u> Purchase lands that contain natural land forms or protect them with incentives, clustering, or transfer of development rights.	LU 5.4 - Natural Features and Habitat Protection T 6.2 - Land Respect						
	<b>NE 7.3</b>	<u>Rock Formation Protection</u> Identify and protect basalt rock formations that give understanding to the area's geological history, add visual interest to the landscape, and contribute to a system of connected conservation lands.							
	<b>NE 7.4</b>	<u>Unstable Slope Protection</u> Continue to designate unstable slopes as not suitable for development.		SMC 17E.040 Spokane Geologically Hazardous Areas		X			
	<b>NE 7.5</b>	<u>Slope Protection</u> Integrate the protection of slopes with wildlife corridor and nature space designations and acquisitions.		SMC 17E.040 Spokane Geologically Hazardous Areas		X			

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>NE 7</b> <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	<b>NE 7.6</b>	<u>Geologically Hazardous Areas</u> Continue to classify, designate, and protect Geologically Hazardous Areas as identified in the Critical Areas Ordinance.		Critical Areas Ordinance SMC 17E.040		X			
	<b>NE 7.7</b>	<u>Wetlands</u> Enforce regulations that achieve no overall net loss in acreage and functions of the remaining wetland base and, over the long term, increase the quantity and quality of wetlands in the city.	SMP 4.2 - Non-Renewable Resources	Critical Areas Ordinance SMC 17E.070		X			
<b>NE 8</b> <u>Agricultural Lands</u> Preserve land and provide opportunities for farming that generates produce for local markets and supports the farming economy.	<b>NE 8.1</b>	<u>Agricultural Lands of Local Importance</u> Designate areas of the city that have been used traditionally for agricultural purposes, have at least Soils Conservation Services Class II soils, or designated prime agriculture lands, and are at least one acre in size as agricultural lands of local importance.	SMP 11.50 & 11.51 - Agricultural Use LU 1.11 - Agriculture	Zoning Farmers Right to Farm Community Gardens Neonicotinoid ban Local produce/eggs can be sold locally without a business license, etc). SMC: Section 17C.110.030A; Section 17C.110.125A,B,C, 310 Market Garden Pilot Program GMA requirement	Critical Areas Ordinance Updates	X			
	<b>NE 8.2</b>	<u>Compatible Agricultural Activities</u> Allow agricultural activities adjacent to urban uses without compromising farmers’ rights to farm their land.		Zoning Farmers Right to Farm Community Gardens Neonicotinoid ban Local produce/eggs can be sold locally without a business license, etc) SMC: Section 17C.110.030A; Section 17C.110.125A,B,C, 310 Market Garden Pilot Program		X			
<b>NE 9</b> <u>SUSTAINABLE ECONOMY</u> Enhance the natural environment to support a thriving sustainable economy.	<b>NE 9.1</b>	<u>Environment and the Economy</u> Identify, preserve, and enhance the natural environment elements that define Spokane’s quality of life and help sustain the economy.							
<b>NE 10</b> <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	<b>NE 10.1</b>	<u>Environment Supporting Businesses</u> Provide incentives for businesses that employ local people.	ED 3.6 - Small Businesses	City supports Enviro-Stars Program (EWU/City) Spokane Community Indicators Incentives for LID		X			
	<b>NE 10.2</b>	<u>Local Business Support</u> Support and provide incentives for businesses that employ local people, use local materials, and sell their products and/or services locally.	ED 3.6 - Small Businesses						

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>NE 10</b> <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	<b>NE 10.3</b>	<u>Economic Activity Incentives</u> Identify and provide incentives for economic activities that combine the goals and principles of economy, ecology, and social equity.							
<b>NE 11</b> <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	<b>NE 11.1</b>	<u>Identification of Natural Areas</u> Identify natural areas throughout the city, based on neighborhood input, existing city-owned conservation lands, wildlife habitats, steep slopes, wetlands, riparian areas, adjacency to county nature spaces, and proximity to state parks.		Zoning Open Spaces City completing Great Gorge Trail Expanding Ben Burr corridor Integrated Street Strategy GMA requirement	Working with WSDOT on Children of the Sun Trail/ Fish Lake Trail.	X			
	<b>NE 11.2</b>	<u>Corridor Links</u> Identify corridors that link natural areas.	LU 5.4 - Natural Features and Habitat Protection						
	<b>NE 11.3</b>	<u>Acquisition Techniques</u> Acquire natural areas and connecting corridors using acquisition techniques to create a network of natural areas.							
	<b>NE 11.4</b>	<u>Natural Area Paths</u> Develop soft, permeable, low impact paths in natural areas.							
	<b>NE 11.5</b>	<u>Spokane River Gorge</u> Pursue the Spokane River Gorge as a natural area and maintain this place as one of our region’s greatest resources.		The Great Spokane River Gorge strategic master plan		X			
<b>NE 12</b> <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	<b>NE 12.1</b>	<u>Street Trees</u> Plant trees along all streets.	PRS 2.4 - Urban Forestry Program	Spokane Municipal Code Commercial/Multi-family SpoCanopy	Add residential requirement Pursue development of a local tree planting and education non-profit such as Friends of Trees or Plant Amnesty.	X			
	<b>NE 12.2</b>	<u>Urban Forestry Programs</u> Participate in the Spokane County Conservation District for urban forestry programs, protection, and maintenance.		Title 12.02 Establishes an Urban Forestry Program within the Parks and Recreation Department.		X			
	<b>NE 12.3</b>	<u>Protection Techniques</u> Use incentives and acquisition to protect forested areas both on publicly and privately owned land.		Urban Forestry Program provides free permits for maintaining trees in ROW.		X			

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<b>NE 12</b> <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	<b>NE 12.4</b>	<u>Forest Inventory Database</u> Maintain an inventory of the urban forest in the city's Geographic Information System.		Urban Forestry Program GIS inventory layer New tree planting effort due to Wind Storm 10,000 Trees plantings	Food Forest inventory (fruits/nuts, etc.) Create an Urban Forest Management Plan Canopy coverage analysis	X			
	<b>NE 12.5</b>	<u>Tree Replacement Program</u> Do not allow tree removal in the public right-of-way without a program for tree replacement.		Urban Forestry Program SpoCanopy Program SMC		X			
<b>NE 13</b> <u>CONNECTIVITY</u> Create a city-wide network of paved trails, designated sidewalks, and soft pathways that link regional trails, natural areas, parks, sacred and historical sites, schools, and urban centers.	<b>NE 13.1</b>	<u>Walkway and Bicycle Path System</u> Identify, prioritize, and connect places in the city with a walkway or bicycle path system.	Transportation Chapter	Pedestrian Master Plan Bicycle Master Plan Integrated Street Strategy Great Gorge Loop Trail Ben Burr Trail Adopted neighborhood plans addressing connectivity		X			
	<b>NE 13.2</b>	<u>Walkway and Bicycle Path Design</u> Design walkways and bicycle paths based on qualities that make them safe, functional, and separated from automobile traffic where possible.	Transportation Chapter	Bicycle Master Plan Street Design Standards		X			
	<b>NE 13.3</b>	<u>Year-Round Use</u> Build and maintain portions of the walkway and bicycle path systems that can be used year-round.	Transportation Chapter	Street Design Standards		X			
	<b>NE 13.4</b>	<u>Winter Trail Network</u> Link soft trails, parks, and golf courses with the walkway and bicycle path system to develop a winter trail network.	Transportation Chapter						
<b>NE 14</b> <u>PLAZA DESIGN WITH NATURAL ELEMENTS</u> Develop or revitalize plazas using local nature elements, including water, vegetation, wildlife, and land forms.	<b>NE 14.1</b>	<u>Plaza Inventory and Improvements</u> Inventory existing plazas that lack nature elements and that are not used actively and identify natural element features that will improve them.							
	<b>NE 14.2</b>	<u>New Plaza Design</u> Develop plazas with native natural elements and formations, such as basalt, Missoula Flood stones, stream patterns, river character, native trees, and plants that attract native birds.		Urban Design requirements in public and private landscape projects Integrated Streets/CSO Program SMC		X			

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<b>NE 15</b> <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.1	<u>Protection of Natural Aesthetics</u> Protect and enhance nature views, natural aesthetics, sacred areas, and historic sites within the growing urban setting.		Urban Design and Historic Preservation Standards CAO Great Gorge Loop Trail Ben Burr corridor GMA requirement	Children of the Sun Trail Fish Lake Trail	X			
	NE 15.2	<u>Natural Aesthetic Links</u> Link local nature views, natural aesthetics, sacred areas, and historic sites with the trail and path system of the city.							
	NE 15.3	<u>Community Education</u> Educate the community on the meaning of the sacred and historic sites so that they value their protection and enhancement.							
	NE 15.4	<u>Naming Culturally Historic Sites</u> Identify local nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region with the original names local historic cultures gave to them.			Re-naming of Canada Island by the Spokane Tribe.				
	NE 15.5	<u>Nature Themes</u> Identify and use nature themes in large scale public and private landscape projects that reflect the natural character of the Spokane region.		Design Standards		X			
<b>NE 16</b> <u>Quality of Life</u> Compile social, natural environment, and economic indicators of a healthy Spokane community on an annual basis, and compare them to prior years in order to assess Spokane's progress.	NE 16.1	<u>Quality of Life Indicators</u> Coordinate with other groups and agencies to develop quality of life indicators based upon what others have previously identified.	ED 4.2 - Benchmark Indicators	Comprehensive Plan Community Indicators City Performance Measures	Food Forest Inventory	X			
	NE 16.2	<u>Benchmark Adoption</u> Develop quality of life benchmarks based on identified indicators that the community wants to obtain over time.	ED 4.2 - Benchmark Indicators	Community Indicators Initiative	Continue to participate in the Community Indicators Initiative.	X			
<b>NE 17</b> <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.1	<u>Protection and Recognition</u> Develop a program that formally recognizes activities, development, businesses, groups, and people that contribute to the protection and improvement of Spokane's natural environment.				X			

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>NE 17</b> <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.2	<u>Natural Environment Sources</u> Create a central source within city government to disseminate information on anything affecting the city's natural environment, programs to enhance the natural environment, and environmental education opportunities.		Solid Waste - recycling, and compaction River protection Stormwater Management Community Partnerships with non-profits	Sources in City to disseminate information affecting programs/ education. Partner with local Tribes				
	NE 17.3	<u>Environmental Education for Children</u> Educate children about the interrelationship between people and nature so that an understanding and respect for human impacts and the benefits of nature is developed.		Solid Waste, recycling, and compaction River protection Stormwater Management Community Partnerships with non-profits	Sources in City to disseminate information affecting programs/ education. Partner with local Tribes	X			
<b>NE 18</b> Energy Conservation Promote the conservation of energy in the location and design of residential, service, and workplaces.	NE 18.1	<u>Innovative Development</u> Encourage innovative residential development techniques that produce low energy consumption per housing unit.		SMC - clustering, attached cottage housing, etc. Building Standards in place Environmental Programs (City Fleet - federally mandated low emissions) City monthly report for environmental performance Asset Management upgrades with LED in City-owned buildings; also upgrades to HVAC.	LEED - City to follow protocol, not necessarily attain certification GMA requirement	X			
<b>NE 19</b> <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.1	<u>Channel Migration Zone Management</u> Determine the channel migration zone of streams and rivers in the city that have a history of flooding.		SMC 17E.030 - Floodplain Management Updated FEMA Mapping 2010	Draft CMZ study by Ecology	X			
	NE 19.2	<u>100-Year Flood Plain Reassessment</u> Conduct a reassessment of the 100-year flood plain in areas with a history of flooding.	CFU - Stormwater SMP 6 - Flood Hazard Reduction	Updated FEMA Mapping 2010	GMA requirement	X			
	NE 19.3	<u>Land Acquisition/Home Relocation Program</u> Consider the purchase of homes and lands that are in the 100-year flood plain and maintain those areas as natural area corridors.							



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<b>NE 19</b> <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.4	<u>Discourage Development in 100-Year Flood Plain</u> Discourage development and redevelopment of habitable structures that are within the 100-year flood plain.		SMC 17E.030 - Floodplain Management Shoreline Standards prevent building in shoreline buffer areas.		X			
	NE 19.5	<u>Public Awareness and Education</u> Develop a public awareness and education program for residents living within flood plains.			Develop an education program				
	NE 19.6	<u>Downstream Impacts Consideration</u> Consider the downstream impacts created by development, erosion control devices, and public works projects within or adjacent to rivers and streams.		Shoreline Regulations Conditional Use Permit		X			



CHAPTER 10 - SOCIAL HEALTH Master										
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
<b>SH 1</b> <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.1	<u>Invest in Social Health</u> Allocate funds to arts and human services in sufficient amounts to guarantee ongoing support for these programs to achieve their full potential.	PRS 5.5 - Indoor Recreational Facilities and Programs	The City of Spokane funds Spokane Arts.		X				
	SH 1.2	<u>Commitment to Youth</u> Allocate resources at a consistent and meaningful level to provide access to youth-related programs.	LGC 5.1 - Youth Participation ED 5.2 - Youth Programs	Crosswalk funding Youth Transitional Housing funding      Rental Assistance for Households with Children Community Center Funding		X				
	SH 1.3	<u>Equitable Funding</u> Coordinate with public and private agencies at the local, state, and federal level and with recipients, to design a structure for funding and decision-making that recognizes the significant presence of social services of a regional nature within the City of Spokane.		The City of Spokane's Community, Housing and Human Services Department partners with area social service agencies rather than providing direct service to clients.		X				
	SH 1.4	<u>Accessibility</u> Improve communication with and access to public recreational, cultural, and educational facilities or programs.	ED 5.5 - Communication Links PRS 5.4 - Community Outreach LGC 4 - Citizen and Government Communication ED 4.1 - Livable Wage TR 21 - Safe & Healthy Community Education & Promotion Campaigns			X				
	SH 1.5	<u>Public/Private Partnerships</u> Encourage public/private partnerships that complement each other as a means to provide coordinated, centrally located services.	N 3.1 - Multipurpose Use of Neighborhood Buildings	Spokane Matters	Implementation of Spokane Matters District projects.		X			
	SH 1.6	<u>Vacant Buildings</u> Promote and assist non-profit organizations in purchasing and renovating vacant properties in order to provide sites for additional community-related facilities.	N 3.1 - Multi-purpose Use of Neighborhood Buildings	Mayor's Housing Quality Task Force	CHHS will begin to target, acquire, and renovate foreclosed and vacant homes for affordable homeownership. Will use HUD funds and partner with developers. Partner with real estate agencies to identify vacant, abandoned, and substandard homes. Aquisition Rehab Program.		X			

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<b>SH 1</b> <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.7	<u>Surplus City Real Property</u> Establish a dedicated reserve fund within the City of Spokane's general fund to cover the cost of leasing any unused city-owned building and/or property that has been determined surplus, to non-profit organizations.		Mayor's Housing Quality Task Force	Creation of a land aggregation entity				X
	SH 1.8	<u>Volunteerism</u> Promote volunteerism as a way to involve citizens in meeting the needs of their neighbors, stretch City of Spokane funding resources, and build a sense of pride in the community.	PRS 7.4 - Volunteers LGC 1.3 - Citizen Participation		Neighborhood Services oversees an annual "Cleaning from the Core" event.	X			
<b>SH 2</b> <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	SH 2.1	<u>Care Facilities</u> Distribute care facilities fairly and equitably throughout all neighborhoods.	N 2.1 - Neighborhood Quality of life N 2.2 - Neighborhood Centers N 2.3 - Special Needs H 1.7 - Socioeconomic Integration		Map care facilities throughout the City.				
	SH 2.2	<u>Special Needs Temporary Housing</u> Disperse special needs temporary housing evenly throughout all neighborhoods.	N 2.1 - Neighborhood Quality of life N 2.2 - Neighborhood Centers N 2.3 - Special Needs H 1.23 - Distribution of Special Needs Housing		Map special needs temporary housing throughout the City.				
	SH 2.3	<u>Compatible Design of Special Needs Facilities</u> Ensure that facilities that accommodate special needs populations blend in with the existing visual character of the neighborhood in which they are located.	N 3.2 - Major Facilities N 6.2 - Code Enforcement H 1.15 - Performance Standards DP 1.2 - New Development in Established Neighborhoods DP 2.3 - Design Standards for Public Projects and Structures DP 2.4 - Design Flexibility for Neighborhood Facilities	Design Standards in SMC		X			
	SH 2.4	<u>Co-location of Facilities</u> Encourage a land use pattern that allows convenient access to daily goods and services, especially for those persons with limited mobility and/or transportation options.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 3 - Efficient Land Use N 4.5 - Multimodal Transportation TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use						
	SH 2.5	<u>Family Day Care Providers' Home Facilities</u> Allow use of a residential dwelling as a family day care provider's home facility in all areas where housing exists or is permitted.		SMC allows.		X			

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<b>SH 2</b> <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	<b>SH 2.6</b>	<u>Joint-Use Facilities</u> Provide for the joint use of facilities that clusters services for child or adult day care, health care, human services, libraries, schools, and cultural, recreational, and educational programs, as needed.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 3 - Efficient Land Use N 3.2 - Major Facilities						
	<b>SH 2.7</b>	<u>Exceptions to Fair Housing</u> Regulate residential structures occupied by persons who pose a direct proven threat to the health or safety of other individuals or whose tenancy would result in substantial physical damage to the property of others through appropriate and necessary means to protect the public health, safety and welfare.		SMC		X			
<b>SH 3</b> <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	<b>SH 3.1</b>	<u>Support for the Arts</u> Encourage public and private participation in and support of arts and cultural events in recognition of their contribution to the physical, mental, social, and economic well-being of the community.	ED 3.10 - Downtown Spokane ED 8.1 - Quality of Life Protection N 2.5 - Neighborhood Arts DP 4.2 - Street Life			X			
	<b>SH 3.2</b>	<u>Neighborhood Arts Presence</u> Provide the regulatory flexibility necessary to support and encourage an arts presence at the neighborhood level.	N 2.5 - Neighborhood Arts DP 2.4 - Design Flexibility for Neighborhood Facilities			X			
	<b>SH 3.3</b>	<u>Public Art Incentives</u> Provide incentives such as bonus densities or increases in floor-area ratio and lot coverage to encourage the use of public art in commercial, industrial, and mixed-use developments.							
	<b>SH 3.4</b>	<u>One Percent for Arts</u> Encourage private developers to incorporate an arts presence into buildings and other permanent structures with a value of over \$25,000 by allocating one percent of their project’s budget for this purpose.							

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<b>SH 3</b> <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	<b>SH 3.5</b>	<u>Tax Increment Financing</u> Support the use of tax increment financing for the arts.							
	<b>SH 3.6</b>	<u>Life-Long Learning</u> Work in partnership with artists, arts organizations, ethnic, cultural, musical and community associations, and education institutions to foster opportunities for life-long cultural exploration for all citizens.	PRS 5.5 - Indoor Recreational Facilities and Programs ED 5.8 - Library as Educational Resource						
	<b>SH 3.7</b>	<u>Support Local Artists</u> Solicit local artists to design or produce functional and decorative elements for the public realm, whenever possible.							
	<b>SH 3.8</b>	<u>Community Festivals</u> Support celebrations that enhance the community’s identity and sense of place.	DP 3.4 - Reflect Spokane's Diversity DP 4.2 - Street Life TR 15 - Activation	Gathering at the Falls Pow Wow. Cleaning from the Core event. Unity in the Community Local neighborhood street fairs.		X			
<b>SH 4</b> <u>DIVERSITY AND EQUITY</u> Develop and implement programs for all city residents from a diverse range of backgrounds and life circumstances to that all people feel welcome and accepted, regardless of race, religion, creed, color, sex, national origin, marital status, familial status, domestic violence victim status, age, sexual orientation, gender identity, honorably discharged veteran or military status, refugee status, criminal history, the presence of any sensory, mental or physical disability as defined by the Americans with Disabilities Act and/or the Washington State Law Against Discrimination, or the receipt of, or eligibility for the receipt of, funds from any housing choice or other subsidy program or alternative source of income.	<b>SH 4.1</b>	<u>Universal Accessibility</u> Ensure that neighborhood facilities and programs are universally accessible.	LU 1.1 - Neighborhoods N 2.2 - Neighborhood Centers N 2.3 - Special Needs TR 1 - Transportation Network for All Users TR 13 - Infrastructure Design						
	<b>SH 4.2</b>	<u>Cultural Competency and Education</u> Encourage programs and events that foster understanding and appreciation of the diversity of the community and region.	DP 3.2 - Historic Preservation Plan DP 3.4 - Reflect Spokane's Diversity	The Historic Preservation Office and the Historic Landmarks Commission actively encourages the nomination and listing of properties that are specifically tied to diverse groups and cultures.	Encourage diverse populations to apply for positions on the Spokane Historic Landmarks Commission as well as seek out properties that are directly linked to diverse populations in Spokane.	X			
<b>SH 5</b> <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, affordable and ADA-accessible housing, child and adult day care, and other public benefit uses.	<b>SH 5.1</b>	<u>Coordination of Human Services</u> Coordinate with public and private agencies and other appropriate entities to evaluate existing needs, facilities, and programs relative to health and human services, and develop regionally equitable and comprehensive programs and service delivery systems.		City/County Continuum of Care.		X			

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<b>SH 5</b> <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, affordable and ADA-accessible housing, child and adult day care, and other public benefit uses.	<b>SH 5.2</b>	<u>Neighborhood-Level Health and Human Services</u> Provide financial, regulatory, and tax incentives for business and property owners, service providers, and developers in order to increase the number of neighborhood and district centers where health and dental clinics, and human services are available.	ED 3.2 - Economic Diversity LU 4.2 - Land Uses That Support Travel Options and Active Transportation	City lease of property to community centers.	East Central Community Center Dental Clinic.					
	<b>SH 5.3</b>	<u>Space for Public Benefit Uses</u> Provide regulatory and tax incentives and flexibility that encourage builders, developers, and businesses to make space available in their project for public benefit uses.	ED 7.2 - Revenue Sources ED 7.3 - State Tax Changes					X		
<b>SH 6</b> <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	<b>SH 6.1</b>	<u>Crime Prevention through Environmental Design Themes</u> Include the themes commonly associated with Crime Prevention Through Environmental Design (CPTED) in the normal review process for development proposals.	DP 2.14 - Town Squares and Plazas DP 4.1 - Downtown Residents and Workers LU 2.1 - Public Realm Features LU 2.2 - Performance Standards TR 13 - Infrastructure Design			X				
	<b>SH 6.2</b>	<u>Natural Access Control</u> Use design elements to define space physically or symbolically to control access to property.	NE 12.1 - Street Trees LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 2.2 - Design Guidelines and Regulations TR 13 - Infrastructure Design			X				
	<b>SH 6.3</b>	<u>Natural Surveillance</u> Design activities and spaces so that users of the space are visible rather than concealed.	LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 2.2 - Design Guidelines and Regulations			X				
	<b>SH 6.4</b>	<u>Territorial Reinforcement</u> Employ certain elements to convey a sense of arrival and ownership and guide the public through clearly delineated public, semi-public, and private spaces.	LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 1.4 - Gateway Identification DP 2.2 - Design Guidelines and Regulations			X				

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<b>SH 6</b> <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	<b>SH 6.5</b>	<u>Project Design Review</u> Include the crime prevention principles of CPTED in any analysis of projects that come before the Design Review Board.	LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 2.8 - Design Review Process			X			
	<b>SH 6.6</b>	<u>Neighborhood Role</u> Encourage neighborhood residents to apply CPTED principles in their consideration of development issues within their own particular neighborhood.	LU 2.2 - Performance Standards LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation TR 7 - Neighborhood Access TR 13 - Infrastructure Design						
	<b>SH 6.7</b>	<u>Community Oriented Policing Services</u> Continue to support the operation and administration of neighborhood-based Community Oriented Policing Services (C.O.P.S.).				X			
<b>SH 7</b> <u>CRIMINAL JUSTICE</u> Provide evidence based criminal justice services that use police, prosecutors, courts, public defenders, treatment and supervision to reduce crime and recidivism while supporting victims.	<b>SH 7.1</b>	<u>Racial Equity in the Criminal Justice System</u> Implement cost-effective, research-based, smart justice reforms to eliminate racial disproportionality in arrests, sentencing and incarceration.							
	<b>SH 7.2</b>	<u>Disproportional Incarceration of Individuals with Mental or Cognitive Disabilities</u> Implement cost-effective, research-based, smart justice reforms and funding that utilize comprehensive assessment and placement at non-jail facilities for community members who suffer from mental or cognitive disabilities and can be safely housed outside a jail.							
	<b>SH 7.3</b>	<u>Therapeutic Courts and Jail Diversion Center</u> Expand the use of therapeutic courts and non-jail alternatives to increase the provision of treatment and rehabilitation in order to reduce recidivism.							
	<b>SH 7.4</b>	<u>Coordination with Spokane Regional Law and Justice Council</u> Develop Levels of Service for Therapeutic Courts and Diversionary Services in coordination with the Spokane Regional Law and Justice Council.							

CHAPTER 10 - SOCIAL HEALTH Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>SH 8</b> <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	<b>SH 8.1</b>	<u>Local Food Production</u> Promote the development of home and community gardens, farmers' or public markets, and other small-scale collaborative initiatives in order to provide citizens with a diverse choice of locally-based food products.	CFU 5.2 - Water Conservation ED 3.4 - Value Added Business Strategy ED 3.9 - Regional Marketplace NE 10.3 - Economic Activity Incentives TR 2 - Transportation Supporting Land Use		Review and analyze current SMC for opportunities to support the building of urban agricultural structures.  Analyze the impacts of lowering water rates for the different classifications of growing food.	X			
	<b>SH 8.2</b>	<u>Community Gardens</u> Enable the establishment and maintenance of community gardens on city property, as appropriate.	NE 4.3 - Impervious Surface Reduction		Research the feasibility for food landscaping on city land, and the infrastructure requirements to support it. City to provide Project Hope with small	X	X		
	<b>SH 8.3</b>	<u>Access to Fresh Produce</u> Develop incentive programs to encourage convenience stores, and ethnic food markets, especially those located in areas with limited access to full-service grocery stores, to carry fresh produce.	NE 10.1 - Environment Supporting Businesses		Map the food deserts in the city. Study tax incentives to encourage grocery store sitings in food deserts.			X	X
	<b>SH 8.4</b>	<u>Urban Agriculture</u> Recognize urban agriculture as a strategic asset for community development, neighborhood beautification, and public health.	LU 1.11 - Agriculture N E 8.3 - Compatible Agricultural Activities SMP 11.50 - Protection of Agricultural Lands SMP 11.51 - Agricultural Support Development NE 4.3 - Impervious Surface Reduction		Analyze the impacts of developing a no net loss of agricultural land policy in the city.	X		X	X



CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>N 1</b> <u>THE DOWNTOWN NEIGHBORHOOD</u> Recognize downtown Spokane as the primary economic and cultural center of the region and improve its viability as a desirable neighborhood in which to live and conduct business.	<b>N 1.1</b>	<u>Downtown Development</u> Develop downtown Spokane as the primary economic and cultural center of the region and provide a variety of housing, recreation, and daily service opportunities that attract and retain neighborhood residents.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors H 1.21 - Development of Single-Room Occupancy Housing ED 3.10 - Downtown Spokane DP 4 - Downtown Center Viability TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 6 - Commerical Center Access TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 11 - Transit Operational Efficiency TR 15 - Activation TR 18 - Parking	Fast Forward Spokane-Downtown Plan. The City's economic development policy is to align public investments in neighborhood planning, community development and infrastructure development with private sector investments, resulting in increased opportunities for business growth and to provide its citizens with safe, affordable and quality residential living environments.	Update Downtown Plan  Continued Target Area Development  2017 MFTE Incentive Review and Reaffirmaiton	X	X		
<b>N 2</b> <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city’s neighborhoods in order to attract long-term residents and businesses and to ensure the city’s residential quality, cultural opportunities, and economic vitality.	<b>N 2.1</b>	<u>Neighborhood Quality of Life</u> Ensure that neighborhoods continue to offer residents transportation and living options, safe streets, quality schools, public services, and cultural, social, and recreational opportunities in order to sustain and enhance the vitality, diversity, and quality of life within neighborhoods.	LU 1.1 - Neighborhoods LU 4.2 - Land Uses that support Travel Options and Active Transportation SH 3.8 - Community Festivals Housing 1.11 - Siting of Subsidized Low-Income Housing DP 5.1 - Neighborhood Participation TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 16 - Right-of-Way Maintenance TR 18 - Parking	East 5th Avenue Neighborhood Retail Revitalization.	Infill Housing Projects	X	X		
	<b>N 2.2</b>	<u>Neighborhood Centers</u> Develop neighborhoods that enable citizens to live, work, shop, socialize, and receive other essential services within their neighborhood.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 3.2 - Centers and Corridors	Perry Street Revitalization. Garland District. Lincoln Heights District Center Planning. Monroe Streetscape Project. Land Use Map. Spokane Municipal Code.	Complete planning process for existing neighborhood centers and identify and plan for new centers where appropriate. East Sprague revitalization	X	X	X	
	<b>N 2.3</b>	<u>Special Needs</u> Ensure that neighborhood-based services are available for special needs, and located in proximity to public transit routes in order to be accessible to local residents.	LU 1.1 - Neighborhoods SH 4.1 - Universal Accessibility SH 5.2 - Neighborhood-Level Health and Human Services CFU 2.5 - Exemptions from Impact Fees H 1.18 - Distribution of Housing Options H 1.23 - Distribution of Special Needs Housing SH 1.1 - Invest in Social Health SH 2 - Facilities for Special Needs Populations						



CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>N 2</b> <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city’s neighborhoods in order to attract long-term residents and businesses and to ensure the city’s residential quality, cultural opportunities, and economic vitality.	<b>N 2.4</b>	<u>Neighborhood Improvement</u> Encourage revitalization and improvement programs to conserve and upgrade existing properties and buildings.	LU 1.1 - Neighborhoods CFU 6.1 - Community Revitalization ED 2.2 - Revitalization Opportunities ED 7.5 - Tax Incentives for Renovation DP 3.1 - Historic Preservation	The Spokane Register of Historic Places. Design Review for designated historic buildings. Local financial incentives for historic property rehabilitation. Certified Local Government programs. East Central Survey and Inventory project 2015/16. Native Rock Resources Survey and Inventory in Spokane County 2016. Spokane Parks MPD and Manito Park National Register Nomination.	Continue to apply for and receive Certified Local Government Grants from the state to further survey and inventory efforts in Spokane and Spokane County.	X			
	<b>N. 2.5</b>	<u>Neighborhood Arts</u> Devote space in all neighborhoods for public art, including sculptures, murals, special sites, and facilities.	LU 1.1 - Neighborhoods SH 1.1 - Invest in Social Health SH 3. - Arts and Cultural Enrichment ED 3.10 - Downtown Spokane PRS 5.5 - Indoor Recreational Facilities and Programs	Code requirement for one percent art for public projects.	Continue to incorporate in neighborhood sub-area and center planning processes.	X			
<b>N 3</b> <u>NEIGHBORHOOD FACILITIES</u> Maximize the usefulness of existing neighborhood facilities and services while minimizing the impacts of major facilities located within neighborhoods.	<b>N 3.1</b>	<u>Multipurpose Use of Neighborhood Buildings</u> Work with neighborhoods to develop a strategy for the multipurpose use of existing structures and the extension of services within neighborhoods for neighborhood activities.	LU 1.1 - Neighborhoods SH 2.6 - Joint-Use Facilities						
	<b>N 3.2</b>	<u>Major Facilities</u> Use the siting process outlined under “Adequate Public Lands and Facilities” (LU 6) as a guide when evaluating potential locations for facilities within city neighborhoods, working with neighborhood councils and/or interest-specific committees to explore mitigation measures, public amenity enhancements, and alternative locations.	LU 1.1 - Neighborhoods LU 6.8 - Siting Essential Public Facilities LU 6.9 - Facility Compatibility with Neighborhood			X			
<b>N 4</b> <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	<b>N 4.1</b>	<u>Neighborhood Traffic Impact</u> Consider impacts to neighborhoods when planning the city transportation network.	LU 1.1 - Neighborhoods LU 4.3 - Neighborhood Through-Traffic			X			
	<b>N 4.2</b>	<u>Neighborhood Streets</u> Refrain, when possible, from constructing new arterials that bisect neighborhoods and from widening streets within neighborhoods for the purpose of accommodating additional automobiles.	LU 1.1 - Neighborhoods LU 4 - Transportation			X			

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>N 4</b> <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N. 4.3	<u>Traffic Patterns</u> Alter traffic patterns and redesign neighborhood streets in order to reduce non-neighborhood traffic, discourage speeding, and improve neighborhood safety.	LU 1.1 - Neighborhoods LU 4 - Transportation	City traffic calming program	Continue implementing traffic calming measures where needed and appropriate and consider incorporating traffic calming features, as needed, in new street and street reconstruction projects.	X	X		
	N. 4.4	<u>Neighborhood Business Traffic</u> Ensure that the size of a neighborhood business is appropriate for the size of the neighborhood it serves so that trips generated by non-local traffic through the neighborhood are minimized.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 1.7 - Neighborhood Mini-Centers LU 4 - Transportation			X			
	N. 4.5	<u>Multimodal Transportation</u> Promote a variety of transportation options to reduce automobile dependency and neighborhood traffic.	LU 1.1 - Neighborhoods LU 4 - Transportation			X			
	N. 4.6	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.	LU 1.1 - Neighborhoods LU 4 - Transportation PRS 3 - Bicycle and Pedestrian Circulation	Pedestrian Master Plan Bicycle Master Plan		X	X	X	
	N. 4.7	<u>Pedestrian Design</u> Design neighborhoods for pedestrians.	LU 1.1 - Neighborhoods LU 3.2 - Centers and Corridors LU 4 - Transportation LU 4.5 - Block Length DP 2.10 - Business Entrance Orientation DP 4.2 - Street Life	Garland District Perry District Pedestrian Master Plan	East Sprague Streetscape North Monroe Streetscape	X			
	N. 4.8	<u>Sidewalk Program</u> Develop a sidewalk program to maintain, repair, or build new sidewalks in existing neighborhoods and require sidewalks in new neighborhoods concurrent with development.	LU 1.12 - Public Facilities and Services DP 2.11 - Improvements Program NE 13 - Connectivity	City requires sidewalks in new neighborhoods concurrent with development.	Develop and implement a financing strategy to maintain, repair, or build new sidewalks in existing neighborhoods.			X	X
	N. 4.9	<u>Pedestrian Safety</u> Design neighborhoods for pedestrian safety.	LU 1.1 - Neighborhoods LU 3.2 - Centers and Corridors LU 4 - Transportation LU 4.5 - Block Length DP 2.10 - Business Entrance Orientation DP 4.2 - Street Life	Pedestrian Master Plan		X			
	N. 4.10	<u>School Walking and Bus Routes</u> Coordinate with local school districts, private schools, and colleges to determine which bus and walking routes to and from neighborhood schools provide the highest degree of pedestrian safety.	LU 4 - Transportation NE 13 - Connectivity						

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>N 5</b> <u>OPEN SPACE</u> Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	<b>N 5.1</b>	<u>Future Parks Planning</u> Utilize neighborhood groups to work with the City of Spokane Parks and Recreation Department to locate land and develop financing strategies that meet the level of service standards for neighborhood parks and/or open space.	PRS 2 - Park and Open Space System						
	<b>N 5.2</b>	<u>Parks and Squares in Neighborhood Centers</u> Include a park and/or square in each neighborhood center.	DP 2.14 - Town Squares and Plazas PRS 2 - Park and Open Space System						
	<b>N 5.3</b>	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.	LU 4.4 - Connections TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 15 - Activation Prs 3.1 - Trails and Linkages PRS 3.2 - Trail Corridor Development			X	X	X	X
<b>N 6</b> <u>THE ENVIRONMENT</u> Protect and enhance the natural and built environment within neighborhoods.	<b>N 6.1</b>	<u>Environmental Planning</u> Protect the natural and built environment within neighborhoods.	ED 8.1 - Quality of Life Protection			X			
	<b>N 6.2</b>	<u>Code Enforcement</u> Enforce the city codes for public nuisances impacting neighborhood properties.	LGC 6.1 - Enforcement of Land Use and Development Codes H 2.2 - Property Responsibility and Maintenance	Spokane Matters District Management Model.	Spokane Matters District Management Model.	X			
	<b>N 6.3</b>	<u>Open Space and Nature Corridors</u> Identify and protect nature and wildlife corridors within and between neighborhoods.	PRS 1.1 - Open Space System PRS 1.2 - River Corridors PRS 1.4 - Property Owners and Developers PRS 2 - Park and Open Space System						
	<b>N 6.4</b>	<u>Maintenance of City Property</u> Ensure that city land, property, and infrastructure within neighborhoods are adequately maintained to protect the public health, safety, and welfare.	ED 8.1 - Quality of Life Protection H 2.2 - Property Responsibility and Maintenance			X			
<b>N 7</b> <u>SOCIAL CONDITIONS</u> Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	<b>N 7.1</b>	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.	PRS 1.4 - Property Owners and Developers LU 1.13 - Parks and Open Spaces	Create incentives in code to encourage the creation of public gathering spaces as part of commercial development in centers.	Explore the potential for expansion of the neighborhood retail designation, as appropriate, in neighborhoods that lack a neighborhood center.	X		X	
	<b>N 7.2</b>	<u>City Hall Outreach</u> Encourage City Hall outreach efforts in neighborhoods.	LGC 4 - Citizen and Government Communication	Office of Neighborhood Services	Spokane Matters District Management Model.	X			

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>N 8</b> <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city’s Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	<b>N 8.1</b>	<u>Inclusive Neighborhood Planning</u> Ensure that neighborhood planning is conducted through the cooperation and contributions of all interested parties, including institutions, organizations, and individuals of all ages, whether resident, property owner, business owner, or employee.	LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation DP 5.2 - Neighborhood Involvement in the City Design Review Process LGC 3 - Planning Through Neighborhood Councils			X	X	X	
	<b>N 8.2</b>	<u>Neighborhood Planning Process</u> Ensure that the neighborhood planning process carries out the city's firm commitment to neighborhood planning, involves simultaneous consideration of city and neighborhood goals and strategies, and includes representatives of both the city and neighborhood working together.	LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation DP 5.2 - Neighborhood Involvement in the City Design Review Process LGC 3 - Planning Through Neighborhood Councils	Neighborhood Planning Process as established by Resolutions 2008-0100 in 2008 and 2011-0100 in 2011. Neighborhoods that have finished planning are: Hillyard, Whitman, Bemiss (Greater Hillyard Northeast Planning Association - GHNEPA); Nevada/ Lidgerwood; East Central; Southgate; Five Mile; West Central; Logan; Cliff Cannon, Comstock, Lincoln Heights, Manito/Cannon Hill, Rockwood (South Hill Coalition - SHC); Emerson/Garfield; Grandview/Thorpe; Peaceful Valley; North Hill; North Indian Trail used funds for City Engineering design work on Indian Trail Road); Brown's Addition used funds for Park Plan with Parks Department; Chief Garry Park in process; West Hills in process; Riverside opted out of process.	Continue Neighborhood Planning Process with remaining neighborhoods that have not yet planned: Minnehaha Shiloh Hills Latah Valley Northwest Audubon/Downriver Balboa/South Indian Trail.	X	X	X	
	<b>N 8.3</b>	<u>City Participation in Neighborhood Planning</u> Require neighborhoods to coordinate and consult with the City of Spokane Planning and Development Services when conducting neighborhood planning.	LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation DP 5.2 - Neighborhood Involvement in the City Design Review Process LGC 3 - Planning Through Neighborhood Councils			X	X	X	
	<b>N 8.4</b>	<u>Consistency of Plans</u> Maintain consistency between neighborhood planning documents and the comprehensive plan.	LU 7.4 - Sub-Area Planning Framework LGC 3 - Planning Through Neighborhood Councils			X			
	<b>N 8.5</b>	<u>Neighborhood Planning Coordination</u> Require neighborhoods to coordinate planning and review of individual neighborhood plans so that neighborhood projects have minimal negative impacts on other neighborhoods.	LU 7.4 - Sub-Area Planning Framework LGC 3 - Planning Through Neighborhood Councils						

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>N 8</b> <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city’s Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	<b>N 8.6</b>	<u>Neighborhood Planning Recommendations</u> Consider recommendations from neighborhood planning in the context of the city as a whole.	LU 7.4 - Sub-Area Planning Framework LGC 3 - Planning Through Neighborhood Councils			X			
	<b>N 8.7</b>	<u>Agreement for Joint Planning</u> Agree with the county, affected neighborhoods, and interested stakeholders on a consistent process for developing neighborhood plans within the adjacent unincorporated Urban Growth Area.	LU 7.4 - Sub-Area Planning Framework Countywide Planning Policies CFU 3.5 - Uniformity of Standards CFU 3.6 - Limitation of Services Outside Urban Growth Areas N 8.7 - Agreement for Joint Planning N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning	Joint Planning Process Spokane Municipal Code	Work with Spokane County to encourage neighborhood planning within the UGA.	X			
	<b>N 8.8</b>	<u>Neighborhood Planning Outside the City</u> Use the City of Spokane and Spokane County planning processes when conducting planning in neighborhoods within the city’s unincorporated UGA.	LU 7.4 - Sub-Area Planning Framework	Joint Planning Process Spokane Municipal Code	Work with Spokane County to encourage neighborhood planning within the UGA.	X			
	<b>N 8.9</b>	<u>Consistency of Plans Outside the City</u> Maintain consistency between the city’s unincorporated UGA neighborhood plans and the City of Spokane and Spokane County Comprehensive Plans.	LU 7.4 - Sub-Area Planning Framework CFU 3.5 - Uniformity of Standards N 8.9 - Consistency of Plans Outside the City	Joint Planning Process Spokane Municipal Code		X			

CHAPTER 12 - PARKS & OPEN SPACE										
Master										
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
<b>PRS 1</b> <u>PRESERVATION AND CONSERVATION</u> Assure the preservation and conservation of unique, fragile, and scenic natural resources, and especially non-renewable resources.	<b>PRS 1.1</b>	<u>Open Space System</u> Provide an open space system within the urban growth boundary that connects with regional open space and maintains habitat for wildlife corridors.	NE 7.5 - Slope Protection LU 1.13 - Parks and Open Spaces LU 6.1 - Advance Siting LU 6.2 - Open Space DP 2.14 - Town Squares and Plazas N 5 - Open Space N 6.3 - Space and Nature Corridors TR 5 - Active Transportation	Zoning Code	Update Parks, Open Space, Water Trails Master Plan					
	<b>PRS 1.2</b>	<u>River Corridors</u> Protect river and stream corridors as crucial natural resources that need to be preserved for the health, enjoyment and responsible use and access of the community, consistent with the Shoreline Master Program.	NE 4 - Surface Water NE 7.1 - Land Form Identification NE 11.5 - Spokane River Gorge NE 19.6 - Downstream Impacts Consideration N 6.3 - Open Space and Nature Corridors		Update Parks, Open Space, Water Trails Master Plan	X				
	<b>PRS 1.3</b>	<u>Funding for Open Space and Shoreline Land Acquisition</u> Purchase open space and shoreline land when they become available using funding sources available.	LU 6.2 - Open Space SH 1 - Funding Mechanisms to Support Social Health			X				
	<b>PRS 1.4</b>	<u>Property Owners and Developers</u> Work cooperatively with property owners and developers to preserve open space areas within or between developments, especially those that provide visual or physical linkages to the open space network.	LU 1.13 - Parks and Open Spaces LU 6.1 - Advance Siting LU 6.2 - Open Space DP 2.14 -Town Squares and Plazas N 5 - Open Space N 6.3 - Space and Nature Corridors TR 13 - Infrastructure Design							
	<b>PRS 1.5</b>	<u>Open Space Buffers</u> Preserve and/or establish areas of open space buffer to provide separation between conflicting land uses.	LU 2.2 - Performance Standards LU 5.4 - Natural Features and Habitat Protection			X				
	<b>PRS 1.6</b>	<u>Opportunity Fund</u> Create an “Opportunity Fund” to protect open space or acquire parkland, which would be lost if not immediately purchased.	LU 6.2 - Open Space							
<b>PRS 2</b> <u>PARK AND OPEN SPACE SYSTEM</u> Provide a park system that is an integral and vital part of the open space system and that takes advantage of the opportunities for passive and active recreation that a comprehensive open space system provides.	<b>PRS 2.1</b>	<u>Amenities within City Boundaries</u> Provide open space and park amenities that serve all residents, as determined by the level of service standards.	LU 1.13 - Parks and Open Spaces LU 6.1 - Advance Siting LU 6.2 - Open Space DP 2.14 - Town Squares and Plazas N 5 - Open Space N 6.3 - Space and Nature Corridors LU 1.1 - Neighborhoods SH 1 - Funding Mechanisms to Support Social Health			X				



CHAPTER 12 - PARKS & OPEN SPACE									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>PRS 2</b> <u>PARK AND OPEN SPACE SYSTEM</u> Provide a park system that is an integral and vital part of the open space system and that takes advantage of the opportunities for passive and active recreation that a comprehensive open space system provides.	<b>PRS 2.2</b>	<u>Access to Open Space and Park Amenities</u> Provide for linkages and connectivity of open space and park amenities.	N 5.3 - Linkages TR 5 - Active Transportation			X			
	<b>PRS 2.3</b>	<u>Parks and Recreation Amenities</u> Continue to develop Parks and Recreation amenities that enhance the local economy.	CFU 2.2 - Concurrency Management System	Master Park Plan		X			
	<b>PRS 2.4</b>	<u>Urban Forestry Program</u> Support a comprehensive urban forestry program.	NE 12.1 - Street Trees NE 12.2 - Urban Forestry Programs NE 6.2 - Citizen Recognition			X			
	<b>PRS 2.5</b>	<u>Park Funding</u> Consider all potential funding sources to maintain the adopted level of service standards for parks.	LU 6.2 - Open Space SH 1 - Funding Mechanisms to Support Social Health			X			
	<b>PRS 2.6</b>	<u>Capital Improvement Program</u> Prepare and update annually a six-year capital improvement program for implementation of the Parks, Recreation, and Open Spaces Plan.		Capital Improvement Program	Update Capital Improvement Program annually	X			
	<b>PRS 2.7</b>	<u>Cultural and Historic Parks</u> Encourage the preservation of, and showcase, the cultural and historic character of the parks and the park system.	DP 1.1 - Landmark Structures, Buildings, and Sites DP 1.3 - Significant views and Vistas DP 3 - Preservation	Historic Preservation Plan					
<b>PRS 3</b> <u>BICYCLE AND PEDESTRIAN CIRCULATION</u> Work with other agencies to provide a convenient and pleasant open space-related network for pedestrian and bicyclist circulation throughout the City of Spokane.	<b>PRS 3.1</b>	<u>Trails and Linkages</u> Provide trails and linkages to parks in accordance with the City adopted plans.	N 5.3 - Linkages LU 1.1 - Neighborhoods LU 6.2 - Open Space NE 13 - Connectivity N 5 - Open Space TR 5 - Activation			X			
	<b>PRS 3.2</b>	<u>Trail Corridor Development</u> Include landscaping, revegetation, and reforestation in trail corridor development where appropriate and desirable to provide a pleasant trail experience, compatible with adjacent uses.	LU 6.2 - Open Space						
<b>PRS 4</b> <u>MAINTENANCE PROGRAM</u> Recognize and update Spokane’s existing park resources by continuing the park preventative maintenance program.	<b>PRS 4.1</b>	<u>Maintenance Management Program</u> Implement a maintenance management program that will project maintenance, facility, and replacement costs.	CFU 1.3 - Maintenance H 2.2 - Property Responsibility and Maintenance ED 6.4 - Infrastructure Maintenance NE 12.2 - Urban Forestry Programs SH 7.2 - Community Gardens N 6.4 - Maintenance of City Property TR 16 - Right-of-Way Maintenance		Develop a maintenance program				



CHAPTER 12 - PARKS & OPEN SPACE									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>PRS 4</b> <u>MAINTENANCE PROGRAM</u> Recognize and update Spokane’s existing park resources by continuing the park preventative maintenance program.	<b>PRS 4.2</b>	<u>Park Circulation Patterns</u> Improve park circulation patterns for motorists, bicyclists, equestrians, and pedestrians.	TR 5 - Active Transportation TR 13 - Infrastructure Design			X			
	<b>PRS 4.3</b>	<u>Park Sign Plan</u> Implement and maintain a park sign plan that standardizes all park signs, including entrance, direction, and rules signs.			Develop a Park Signage Plan				
<b>PRS 5</b> <u>RECREATION PROGRAM</u> Assure an indoor and outdoor recreation program, which provides well-rounded recreational opportunities for citizens of all ages and abilities.	<b>PRS 5.1</b>	<u>Recreation Opportunities</u> Provide and improve recreational opportunities that are easily accessible to all citizens of Spokane.	LU 1 - Citywide Land Use H 2.4 - Linking Housing with Other Land Uses SH 1 - Funding Mechanisms to Support Social Health SH 1.4 - Accessibility TR 5 - Active Transportation			X			
	<b>PRS 5.2</b>	<u>Private Partnerships</u> Create public-private partnerships and develop incentives for community-oriented programs, which are responsive to needs and fosters participant support of all ages and abilities.	LU 6.6 - Shared Facilities SH 1.5 - Public/Private Partnerships SH 2.6 - Joint-Use Facilities						
	<b>PRS 5.3</b>	<u>Special Programs</u> Support special population participants in Spokane Parks and Recreation Department programs.	SH 2 - Facilities for Special Needs Populations			X			
	<b>PRS 5.4</b>	<u>Community Outreach</u> Promote parks and recreation programs, services, and facilities through an effective community outreach program, utilizing a variety of communication methods.	N 5.1 - Future Parks Planning LGC 4.1 - Dissemination of Public Information TR 23 - Effective and Enhanced Public Outreach			X			
	<b>PRS 5.5</b>	<u>Indoor Recreational Facilities and Programs</u> Provide facilities and programs that afford the public the opportunity to participate in a broad range of indoor recreational activities.	ED 8.1 - Quality of Life Protection SH 1 - Funding Mechanisms to Support Social Health			X			
	<b>PRS 5.6</b>	<u>Outdoor Recreational Facilities</u> Provide facilities and programs that allow the public the opportunity to participate in a broad range of outdoor recreational activities.	ED 8.1 - Quality of Life Protection SH 1 - Funding Mechanisms to Support Social Health			X			
	<b>PRS 5.7</b>	<u>City Golf Courses</u> Continue to provide for and maintain the public golf courses in Spokane.	ED 8.1 - Quality of Life Protection ED 8.3 - Recreation and Tourism Promotion			X			

<div>CHAPTER 12 - PARKS &amp; OPEN SPACE</div> <div>Master</div>									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
<b>PRS 6</b> <b>COORDINATION AND COOPERATION</b> Encourage and pursue a climate of cooperation between government agencies, non-profit organizations, and private business in providing open space, parks facilities, and recreational services that are beneficial for the public.	<b>PRS 6.1</b>	<u>Duplication of Recreational Opportunities</u> Facilitate cooperation and communication among government agencies, non-profit organizations, school districts, and private businesses to avoid duplication in providing recreational opportunities within the community.	SH 5.1 - Coordination of Human Services						
	<b>PRS 6.2</b>	<u>Cooperative Planning and Use of Recreational Facilities</u> Conduct cooperative planning and use of recreational facilities with public and private groups in the community.	LU 6.7 - Sharing and Programming Planning SH 2.6 - Joint-Use Facilities			X			
	<b>PRS 6.3</b>	<u>Joint Park and Open Space Planning</u> Ensure that parks, open space, and trails are planned and funded in coordination with Spokane County prior to allowing urban development within the city's Urban Growth Area (UGA), yet outside city limits.	CFU 2.2 - Concurrency Management System N 5.1 - Future Parks Planning			X			
<b>PRS 7</b> <b>PARKS SERVICE QUALITY</b> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	<b>PRS 7.1</b>	<u>Quality of Service</u> Provide high quality of service to the community in all parks and recreation programs, services, and facilities.	CFU 1.1 - Level of Service CFU 2.2 - Concurrency Management System NE 4 - Surface Water			X			
	<b>PRS 7.2</b>	<u>Modern Management Practices</u> Employ state-of-the-art techniques in the park and recreation profession by providing staff training, labor-saving equipment, automatic systems, durable materials, effective facility design, and responsive leisure services.							
	<b>PRS 7.3</b>	<u>Standards and Policies</u> Maintain open communication and collaborative planning processes that help define service levels based on good management practices while providing quality service to the public.	CFU 2 - Concurrency						
	<b>PRS 7.4</b>	<u>Volunteers</u> Encourage and recruit volunteers to serve on advisory boards for program and facility design, leadership in program offering, and community service labor.	SH 1.8 - Volunteerism						

CHAPTER 12 - PARKS & OPEN SPACE Master									
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PR 7 PARKS SERVICE QUALITY Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PR 7.5	Evaluations Conduct periodic monitoring of the Spokane Parks and Recreation Department services, facilities, and programs through staff, participant, and public evaluations.	CFU 2.2 - Concurrency Management System	Staff, Parks Board  Open monthly board and committee meetings.	Create/Update a "Parks and Open Space Report Card" and/or dashboard item(s) for the website that track measurable successes. Develop Parks/Open Space Action Plan.				
	PR 7.6	Action Plan Develop an action plan to ensure elements of the Roadmap to the Future Master Plan are implemented.	LGC 1 - Decision Process						
	PR 7.7	Public Participation Ensure that decisions regarding the city's park and open space system encourage the full participation of Spokane's citizenry.	LGC 1.3 - Citizen Participation			X			

CHAPTER 13 - LEADERSHIP, GOVERNANCE, & CITIZENSHIP									
Master									
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<b>LGC 1</b> <u>DECISION PROCESS</u> Make substantive planning decisions through an open public process in which the outcome of that process is expressed in the decision of elected officials.	<b>LGC 1.1</b>	<u>City Council Direction</u> Begin each planning activity with formal Spokane City Council direction and a commitment to the process’s outcome.				X			
	<b>LGC 1.2</b>	<u>Resource Allocation</u> Commit sufficient resources to planning activities in order to ensure that those activities engage the public and produce sound results.				X			
	<b>LGC 1.3</b>	<u>Citizen Participation</u> Employ a variety of techniques and venues to ensure a broad representation of the citizenry in planning activities.	N 8.1 - Inclusive Neighborhood Planning PRS 7.4 - Volunteers TR 23 - Effective and Enhanced Public Outreach			X			
	<b>LGC 1.4</b>	<u>Documentation Trail</u> Incorporate a documentation trail into the public record of each planning activity, tracing the public input to its ultimate expression in the final decision.				X			
<b>LGC 2</b> <u>CITIZEN-DIRECTED DECISIONS</u> Encourage citizens to become engaged in public process opportunities.	<b>LGC 2.1</b>	<u>Leadership Training</u> Pursue and support a variety of public and private leadership training programs for the general public, elected officials and city staff.	N 8 - Neighborhood Planning Process TR 23 - Effective and Enhanced Public Outreach			X			
	<b>LGC 2.2</b>	<u>Civics Education Throughout Life</u> Encourage the development of responsible citizenship and a knowledge of civics.	SH 3.6 - Life-Long Learning			X			
	<b>LGC 2.3</b>	<u>Broad Community Representation</u> Strengthen the connection between city residents and city government by maintaining geographic diversity, cultural variety, and a wide range of community philosophies on boards and commissions.	N 8 - Neighborhood Planning Process PRS 7.4 - Volunteers ED 1.1 - Economic Development Programs			X			
	<b>LGC 2.4</b>	<u>Boards and Commissions</u> Recognize the credibility and value of City of Spokane boards and commissions by emphasizing the value of recommendations that are forwarded to decision-making bodies.	N 8 - Neighborhood Planning Process			X			

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<b>LGC 3</b> <u>PLANNING THROUGH NEIGHBORHOOD COUNCILS</u> Utilize the neighborhood councils and the Community Assembly as a way for the public to participate in planning activities and bring proposals through the City Plan Commission to the City Council.	<b>LGC 3.1</b>	<u>Forum for Citizens</u> Use neighborhood councils as one of many forums for citizens to bring issues and/or problems to the City of Spokane for debate and to express their preferences for resolution.	N 8.1 - Inclusive Neighborhood Planning PRS 7.4 - Volunteers N 8 - Neighborhood Planning Process SH 6.6 - Neighborhood Role			X			
	<b>LGC 3.2</b>	<u>Roles, Relationships, and Responsibilities</u> Maintain the role, relationship, and responsibility of the neighborhood councils relative to City of Spokane activities as expressed in the City of Spokane Charter.	DP 5.2 - Neighborhood Involvement in the City Design Review Process N 8 - Neighborhood Planning Process			X			
	<b>LGC 3.3</b>	<u>Collaboration and Problem Solving</u> Create opportunities that foster successful collaboration among the neighborhoods.	N 8 - Neighborhood Planning Process N 7.2 - City Hall Outreach			X			
<b>LGC 4</b> <u>CITIZEN AND GOVERNMENT COMMUNICATION</u> Maintain open two-way communication between the city and its citizens through a variety of avenues.	<b>LGC 4.1</b>	<u>Dissemination of Public Information</u> Use city cable television, websites, email, and other current technologies for dissemination of information on city and neighborhood activities.	N 7.2 - City Hall Outreach	Channel 5 broadcasts  City Website		X			
	<b>LGC 4.2</b>	<u>Respect for Service Customers</u> Treat all citizens with respect in order to reinforce public trust.				X			
<b>LGC 5</b> <u>YOUTH CITIZENSHIP</u> Value youth citizenship as the foundation of the community's future and ensure that young citizens are informed about the community, invited into community-building processes, and given the opportunity to contribute their insights and diversity into community dialogue.	<b>LGC 5.1</b>	<u>Youth Participation</u> Support and promote participation strategies that provide opportunities for young people to engage in decision-making.	ED 5.2 - Youth Programs SH 1.2 - Commitment to Youth	Chase Youth Commission		X			
	<b>LGC 5.2</b>	<u>Young People as Citizens</u> Share community resources, including public space and facilities, with young citizens.	ED 5.2 - Youth Programs SH 1.2 - Commitment to Youth	Youth & Police Initiative  Chase Youth Commission		X			
	<b>LGC 5.3</b>	<u>Strategic Networking</u> Create effective advocacy in the interests of young people by building and maintaining alliances with a broad range of human resources, community interests, local government and the private sector.	SH 1.2 - Commitment to Youth TR 19 - Plan Collaboratively			X			

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<b>LGC 6</b> <u>RESPONSIVE CITY GOVERNMENT</u> Increase public confidence in the city's responsiveness to the pursuit of community values through the day-to-day administration of land use and development codes.	LGC 6.1	<u>Enforcement of Land Use and Development Codes</u> Utilize a violation-driven code enforcement system rather than a complaint driven system to achieve compliance with land use and development codes.							