

HOUSING ACTION PLAN

HOUSING OPTIONS FOR ALL



Housing Action Plan Working Group Meeting 1 July 29, 2020

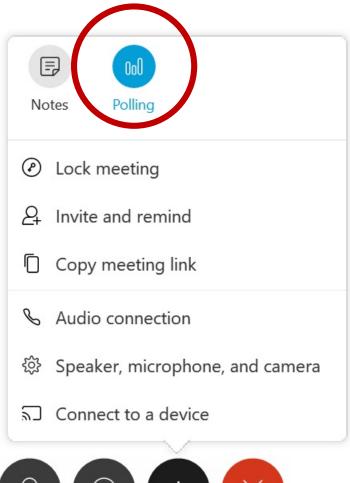
Webex Overview

- Please keep your microphone muted when not speaking.
- Feel free to use the chat to ask a question.



Webex Overview

 We will be using Polls today-you can find that window under "More Tools."













City of Spokane Staff

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Paul Warfield, Mayor's Office

Melissa Morrison, Council Office

Agenda Overview

- Participants
- Housing Action Plan Overview
- Working Group Expectations
- Engagement Strategy
- Emerging Housing Themes
- Summary & Next Steps



Housing Action Plan Working Group - Invited Members

Adriane Leithauser - Spokane CHHS Board, Gonzaga

Rev. Alan Eschenbacher - Spokane Urban Ministries

Amber Lenhart - Spokane Regional Health District

Amber Waldref - The Zone Project

Andrey Muzychenko - United Way

Ben Stuckart - Spokane Low Income Housing Consortium

Brad Ferris - Craft3

Brian Grow - First Presbyterian Church

Brian Jennings - Spokane Housing Authority

Chris Venne – East Central Community Organization

Cody Coombs - DMC Properties

Darin Davidson - Inland Group

Darin Watkins - Spokane Association of REALTORS

Darryl Reber - Inland Empire Residential Resources

David Peterson - Goodale & Barbieri

Deb Elzinga - Community Frameworks

Fawn Schott - Volunteers of America Eastern WA

Greg Francis - Plan Commission

Isabel Mazcot - Hispanic Business Professional Association

Jeff Bell - Empire Health Foundation

Jen Haynes-Harter - YWCA

Jennyfer Mesa - Latinos en Spokane

Jim Frank - Greenstone

Joel White - Spokane Home Builders Association

John Hancock - Spokane Housing Ventures

John Pederson - Spokane County

Jonathan Mallahan - Catholic Charities

Jordan Tampien - 4 Degrees Real Estate, Northeast PDA

Julie Honekamp - SNAP WA

Katie Zinler - Spokane Alliance

Kurtis Robinson - NAACP

Lars Gilberts - University District PDA

Latrice Williams – Real Estate Agent

Pastor Lonnie Mitchell – Bethel AME Church

Marley Hochendoner - NW Fair Housing Alliance

Michael Baker - Spokane Plan Commission

Michelle Girardot - Habitat for Humanity

Michelle Pappas - Disability Action Center NW

NAC Architecture

Phil Wright - Spokane Public Schools

Rowena Pineda - United Way

Sandy Williams - Carl Maxey Center

Sarah Brede - ZBA Architecture

Shannon Meagher - Kiemle & Hagood

Pastor Shon Davis – Jesus Is The Answer City

Church

Skyler Reep – PEER Homes, SPC

Sonny Matheson - Spokane Indian Housing Authority

Steve Corker - Landlord Association of INW

Terri Anderson - Spokane Tenants Union

Tom Clark - Spokane Association of REALTORS

Pastor Walter Kendricks – Morning Star Baptist Church





Spokane Housing Action Plan

The goal of the Housing Action Plan is to encourage construction of additional affordable and market rate housing that promotes:

- o Greater housing diversity
- o Affordable and inclusive neighborhoods
- o Access to opportunity for residents of all income levels





Housing Affordability

- A home is generally considered to be affordable if the household is paying **no more than 30 percent of their income** on housing costs.
- A healthy housing market includes a variety of housing types at different price points that are affordable to a range of different household income levels.



Source: Washington Department of Commerce "Guidance for Developing a Housing Needs Assessment"



Project Approach



Data-Driven

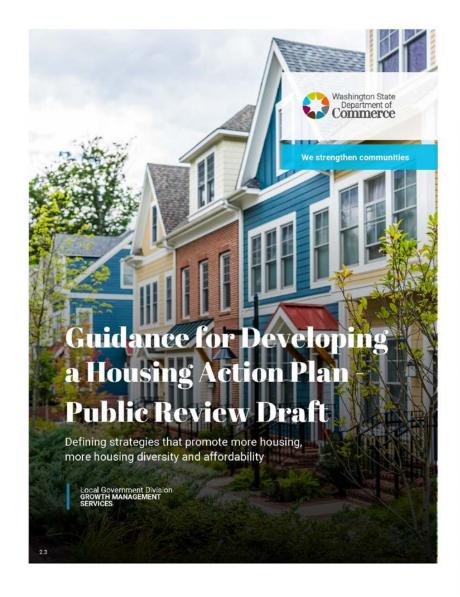


Community-Informed



Focus on Equity





HOUSING NEEDS



Source: Washington Department of Commerce "Guidance for Developing a Housing Action Plan"



City of Spokane Past and Ongoing Housing Initiatives

2016

2017

2018

2019

2020

- Infill Development Steering Committee
- Mayor's Housing Quality Task Force
- Comprehensive Plan Periodic Update
- Infill Code Amendments: Cottage Housing, Compact Lot, Pocket Residential
- Infill Code Amendments: Attached Homes, Parking Transitions, Wall Height
- Analysis of Impediments to Fair Housing
- 1406 Tax Revenue for Affordable Housing
- Housing Action Plan
- Mayor's Housing Task Force

Housing Action Plan is moving a few key recommendations and next steps provided from the Infill Housing and HQT initiatives:

- Infill: Housing Choice Gap Analysis
- HQT: Planning issues, Growth Management Act, and policy framework

Poll:

What are top 3 issues contributing to a lack of housing diversity, affordability, and access to opportunity in Spokane?





Housing Action Plan Working Group

- Support and represent the interests of a variety of perspectives in the community.
- Identify community strengths and provide a deeper understanding of housing needs and inequities in Spokane.
- Review data and the Housing Needs Assessment, advise on changing conditions, and share on-the-ground knowledge which numbers alone may not capture.
- Provide insight into local information about development potential, barriers, and opportunities for housing production.
- Collaborate to identify and prioritize equitable community solutions that address housing needs for residents of all income levels.
- Promote linkages between the community and Housing Action Plan to build support for actions and adoption.



Participation

- Members are asked to actively share ideas, observations, and perspectives, while also actively listening to others. Move up, Move up!
- Members should ask questions, both of other members and the project team, to help create dialogue and drive the analysis forward. No one knows everything; together we know a lot.
- Members should consider and discuss issues from an organizational and/or city-wide perspective, as well as their own.
- Participation is voluntary and much appreciated—if members cannot attend a meeting, please notify City staff in advance.



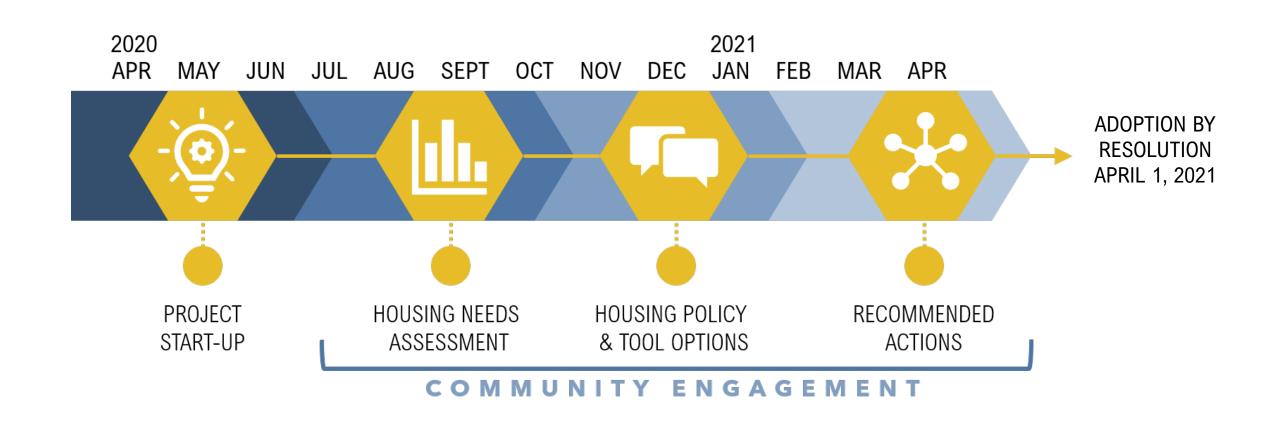
The Working Group is proposed to meeting monthly to advance the creation of the Housing Action Plan.

July 2020	Project Approach, Community Engagement
August 2020	Policy Framework Review
September 2020	Housing Needs Assessment
October 2020	Strategies and Policy Solutions
November 2020	Recommendations
December 2020/January 2021	Internal Review

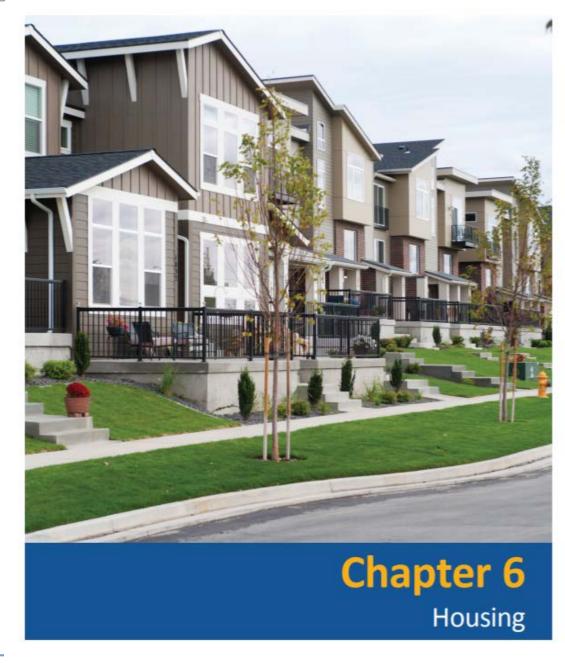




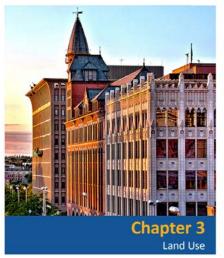
Major Tasks and Timeline

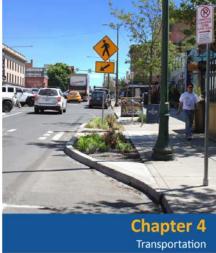


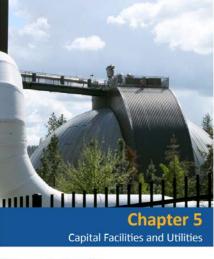


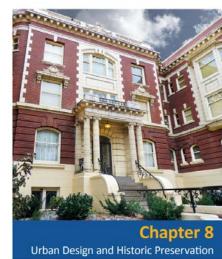


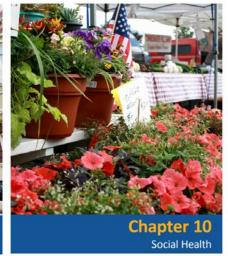
Housing Policy Framework Review

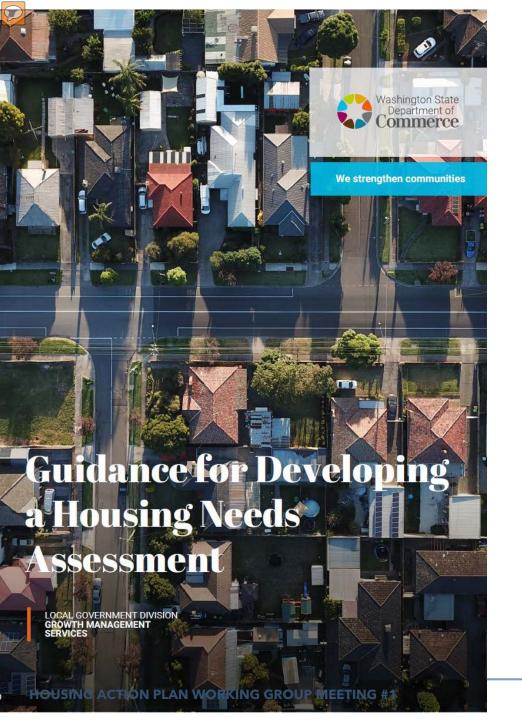












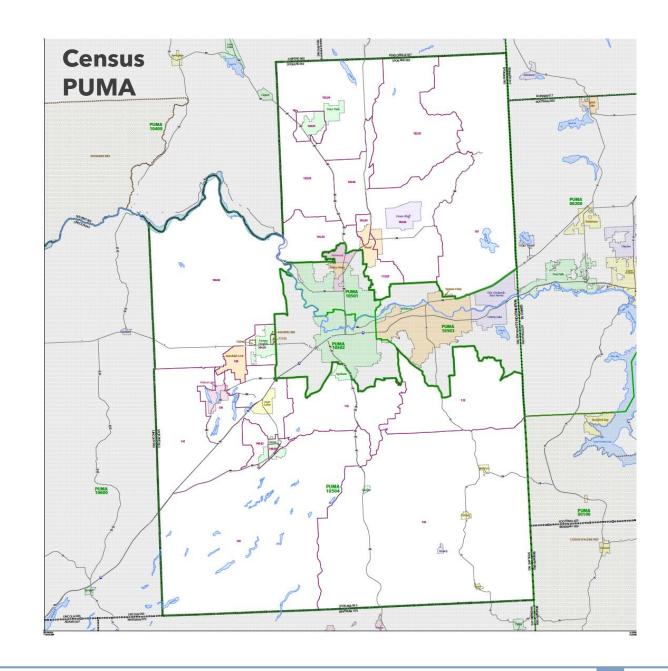
Housing Needs Assessment

- 1. Housing needs assessment helps us answer questions about our community's housing needs using:
 - Community Demographics
 - Employment and Workforce Trends
 - Housing Inventory
- 2. Gap analysis to evaluate the alignment between housing needs identified through the community profile and housing inventory
- 3. Work within existing City and Urban Growth Area boundaries to identify the building potential to accommodate housing growth

Source: Washington Department of Commerce "Guidance for Developing a Housing Action Plan"

Data Sources

- City: Comprehensive Plan, Zoning, permitting, previous initiatives
- Census: Public Use Microdata Areas, American Community Survey, Census OnTheMap
- Regional Coordination with City of Spokane Valley
- Real Estate: Zillow, WA Center for Real Estate Research Market
- Local sources, employers, institutions, community organizations and members



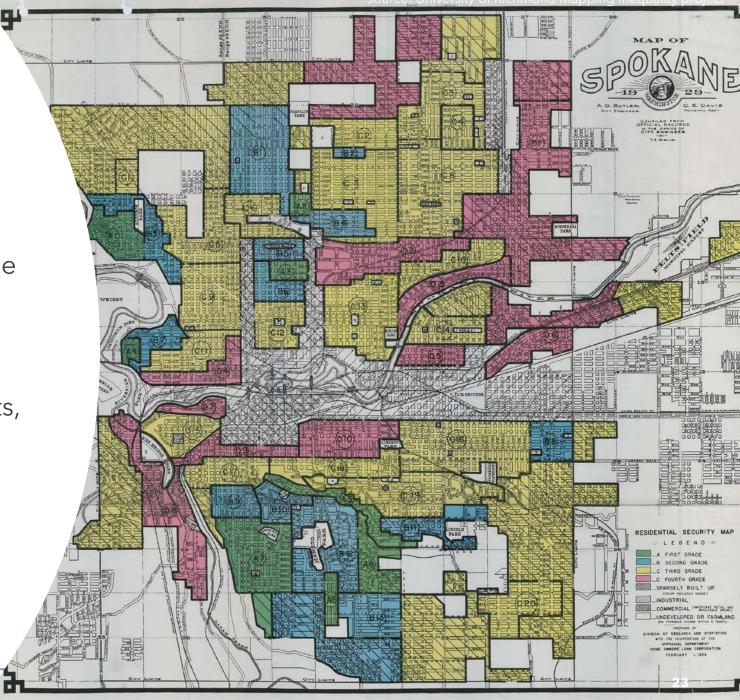


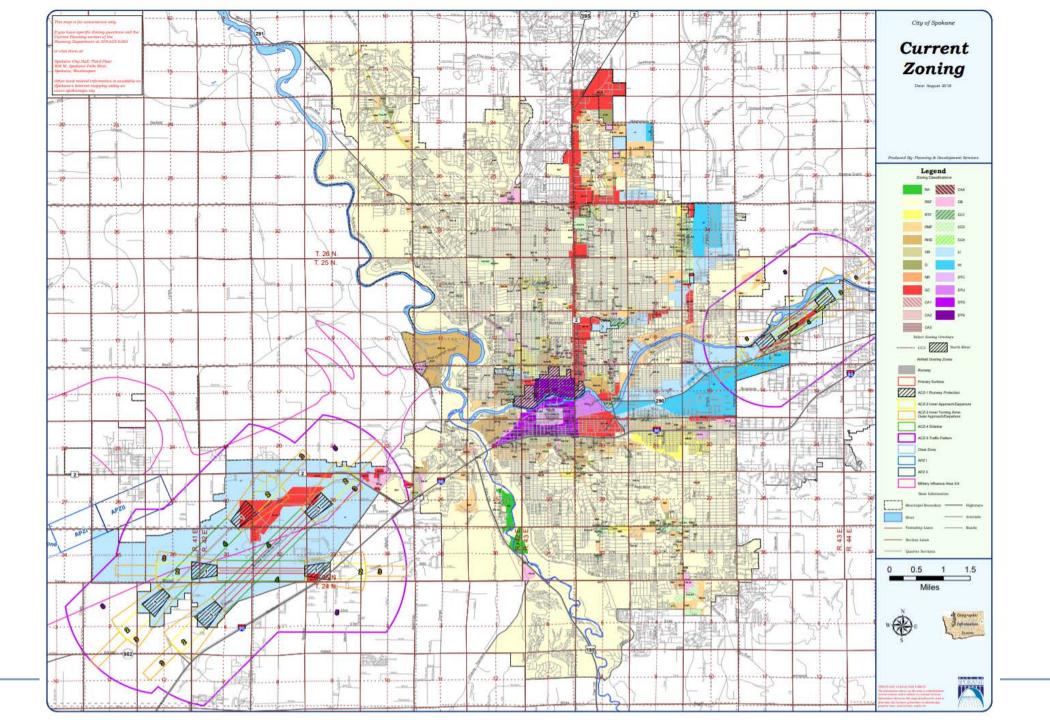
Equity in Housing Policy

 WA Commerce Guidance: Housing action plan can and should proactively address the history of racial and income inequality

 Understand history of forced Native removal, redlining, restrictive covenants, exclusionary zoning and ways it has influenced local housing patterns, livelihoods, and opportunities

Source: Washington Department of Commerce "Guidance for Developing a Housing Action Plan"





Displacement Risk

- Displacement refers to individual households who are forced or pressured to move from their home.
- Consider strategies to minimize the physical, economic, or cultural displacement of lowincome residents resulting from redevelopment

Now that the neighborhood is nice, why do l have to move 25 Photo by Tyler Lariviere via American Planning Association

Source: Washington Department of Commerce "Guidance for Developing a Housing Action Plan"

Discussion

What does equity in housing look like and how can we work to address equitable outcomes in this project?





Stakeholder Prioritization Matrix

PRIORITIZI

At-risk communities

Requires significant collaboration or plan and may not meet community needs. Focus on empowering these voices.

- Renters
- People experiencing housing cost burdens
- People of color impacted by historic lending practices (e.g., redlining), displacement pressures and/or biases
- People with special needs
- Undocumented immigrants
- Youth/families/multigenerational families
- Seniors
- · People experiencing homelessness
- Mom-and-pop landlords
- · Mom-and-pop developers
- People and businesses at risk of displacement
- Social services

MPACTED

COLLABORATE

Influencers

Requires significant collaboration or plan adoption and implemention could stall.

- Homeowners experiencing change.
- Housing providers/authorities/consortiums
- · Real estate developers
- · Construction industry
- "Big" landlords
- · Property owners
- School districts

MONITOR FOR CHANGE

Concerned residents or bystanders

Inform and consult to confirm baseline conditions and community interests and values. Elevate housing advocates' voices.

- · Renters experiencing stability
- Community-based organizations/nonprofits (non-housing related)

LEVERAGE

Potential advocates

Inform and consult as needed to build and maintain advocates.

- Homeowners experiencing stability
- Major employers
- · Transportation providers

Source: Washington Department of Commerce "Guidance for Developing a Housing Action Plan"

less

more



Proposed Engagement Activities

Piggyback Working Group Roundtables Internal Team Interviews **Events** Online Open Boards & Council Community Project Commissions Updates Website Survey House Email, Blog Posts and Media Press Release Videos Newsletter Social Media Outreach

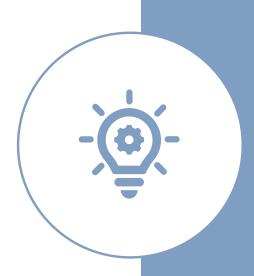


Proposed Engagement Plan Schedule

	Project S	Start-up	Housing Needs Assessment			Policy Tools & Solutions				Plan Review and Approval		
	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Internal Team	0		0		0		0					
Housing Action Plan Working Group			0	0	0	0	0	0	0			
Interviews			0	0								
Piggyback Events			0	0	0	0						
Roundtables				•	0							
Storytelling				0	0	0						
Community Survey					•	0						
Online Open House					0	0						
Council, Commission, and Boards		0	•		•		0		0	0	0	
Project Website					,							—
Fact Sheets	0				0			0			0	
Emails & Newsletters												→
Media												→
Social Media												→

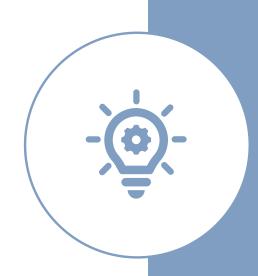
Emerging Themes and Topics

- Urgent need for more housing and housing types
- More affordable housing rising costs of building affordable housing
- Rentals and multi-family low vacancy rates, increasing rents
- Not enough housing, incomes not increasing to match housing costs
- Gaps in housing under \$250,000
- Support for residents in accessing housing



Emerging Themes and Topics

- Support homeownership and housing ladder different needs at different points in life
- Address structural inequities in housing and racial divide in homeownership, wealth creation
- Exclusionary zoning single family zoning no longer supports affordable housing
- Promote integration of people, housing types, incomes, uses
- Mixed income neighborhoods with more housing options
- Diverse and equitable neighborhoods



Emerging Themes and Topics

- Urgent action, real action, measurable action
- Innovative solutions to address short-term need and build long-term vision
- Focus:
 - Code barriers
 - Increase density/housing types
 - Upzoning/rezoning
 - Incentives/fee waivers
 - Housing preservation/rehabilitation
 - Housing quality



Poll and Discussion:

What are important topics to dive into and add value with this project?

How can we connect to the broader community conversation on housing and build community support?

Poll (Write-In):

What meetings are you attending in August and September with which we should connect?

Summary and Next Steps

- Working Group Upcoming Meetings:
 - August: Housing Initiatives and Policy Framework Review
 - September: Housing Needs Assessment
- Upcoming community engagement and outreach
 - Press outreach starting in August
 - Roundtables
 - Interviews
 - Piggyback events
- Takeaway (poll write-in): What does a successful outcome for the Housing Action Plan look like to you?