ACKNOWLEDGMENTS

The Chief Garry Park Neighborhood Action Plan was developed through the collaborative efforts of the Chief Garry Park Neighborhood Council, neighborhood residents and stakeholders, and the City of Spokane.

Chief Garry Park Neighborhood

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In 2015, the City of Spokane partnered with neighborhood leaders to develop a long-range plan for Spokane's Chief Garry Park Neighborhood. The plan provides guidance regarding neighborhood desires for pedestrian safety, neighborhood beautification, economic development in neighborhood retail and commercial areas, neighborhood connectivity, and the preservation of neighborhood character. The Chief Garry Park Neighborhood Action Plan is a long-range, 20-year visioning and conceptual document that is consistent with the goals and policies of the City's Comprehensive Plan. The action plan establishes the basis for a more detailed examination of land uses in support of neighborhood retail and residential development.

In conjunction with the broader policies of the City's Comprehensive Plan, a neighborhood action plan is intended to protect and enhance livability within specific neighborhoods, as well as to advance the community vision and create a more livable city.

The vision, goals and actions shared by residents during the development of this plan will guide the neighborhood to the achievement of their envisioned future. Ideas presented in the action plan will require further analysis, and capital projects will require funding sources for implementation.
Related Planning Initiatives

The Spokane Transit Authority Central City Line

The Central City Line (CCL) is a 6-mile high capacity transit route connecting the historic Browne’s Addition neighborhood to Spokane Community College by way of downtown Spokane, the University District, and the Logan and Chief Garry Park neighborhoods. The CCL will feature a modern, specially branded electric bus that is anticipated to provide nearly one million rides per year. The new buses will hold more riders and provide more frequent service (including nights and weekends), and the line will include amenities that will make riding the bus, pre-board ticketing, level boarding at stops easier, and improved stations with real-time signage and wayfinding.

The timing of planning for the Chief Garry Park Neighborhood Action Plan is fortunate in the context of planning for the CCL. Planned improvements to neighborhood retail areas with a mixture of neighborhood retail land uses, coupled with higher residential density, will support the high-capacity transit envisioned by the CCL.

In other communities, high-capacity transit improvements have functioned as a catalyst for both retail and residential development along the proposed transit corridors. The same positive land-use impacts are anticipated with the CCL.

In the course of planning for the CCL, the Spokane Transit Authority reached out to the Chief Garry Park neighborhood for specific recommendations on potential high-capacity transit stops and specific transit improvements in the neighborhood. The neighborhood believes the improvements identified in neighborhood priorities are supportive of the proposed CCL.
The North Spokane Corridor (NSC)

Originally conceived of in 1946, it has taken more than 50 years of research, planning, legislation and public input to gain approval for the North Spokane Corridor (NSC). This new corridor is intended to bring a greater level of safety for the traveling public and provide an efficient route for the thousands of cars and heavy trucks that pass through Spokane daily.

The corridor includes a separate pedestrian and bicycle trail system and reserves enough room in the median for future high capacity transit throughout its length. The new corridor will take an estimated 10-20 years to complete depending on funding, but segments of roadway and trail will be opened to the public as they are completed in sequence. When fully complete, the North Spokane Corridor will be a 60-mile per hour, 10.5 mile-long north/south limited access facility that connects to I-90 on the south end to the existing US 2 and US 395 on the north end.

Felts Field Revitalization Plan

Felts Field is an important asset and historic landmark within the Park Water area of the eastern portion of the neighborhood. The Spokane International Airport Board completed an updated master plan for Felts Field in 2017.

The plan identifies numerous improvements to entrance, parking, and airport related land uses on and surrounding the facility. These improvements will greatly enhance the Park Water area of the neighborhood.
Planning Process and Neighborhood Involvement

The Chief Garry Park Action Plan was developed in three phases identified below:

**Issue Identification and Visioning**

The first phase of the neighborhood planning process consisted of meeting with neighborhood leaders and organizing the stakeholder team beginning in June of 2015. Project Tributa was the consultant hired to work with the neighborhood to develop the neighborhood action plan. Preliminary work consisted of stakeholder meetings to lay out the planning process and consultant research of neighborhood demographics and existing conditions. The City and neighborhood stakeholder team hosted the first neighborhood workshop in February of 2016. Attendees identified what they envisioned happening in the neighborhood over the next 20 years, their areas of concern within the neighborhood, and possible solutions.

**Plan Development**

During the second phase of the process, the planning team worked with the neighborhood to refine a vision and detail specific priorities, projects, and strategies to implement the desired vision. The City and neighborhood held a second workshop in April, 2016 and two “walkabouts” in June 2016 to examine specific recommendations for neighborhood retail locations at Mission and Napa and Mission and Greene. Walkabout participants specifically recommended improvements to these retail areas to enhance the desired character, walkability and improvements at within neighborhood retail areas.

**Plan Approval**

The third phase consisted of developing a final draft action plan and an implementation strategy. A final neighborhood workshop was held in April 2017 and Plan Commission and City Council review and approval was in June/July 2017.
Neighborhood History

Chief Garry Park is one of the oldest neighborhoods in Spokane and named for Chief Spokane Garry, an influential Native American leader and member of the Spokane Tribe. Chief Garry operated a farm just east of Hillyard, and just north of the Chief Garry Park neighborhood boundary. Chief Garry Park is one of the places in the city of Spokane where Chief Spokane Garry is remembered and honored today.

In 1879, U.S. District Court Judge Lucias B. Nash and his family arrived in Spokane. In 1886 he built a home near the intersection of Tilsley Place and Iowa Street. Designed by Nash’s wife, the Queen Anne mansion overlooked the Spokane River. It boasted 24 rooms and was one of the first homes in Spokane to utilize indoor plumbing.

Nearby, a row of small bungalows was built along Tilsley Place in the early 1900s. Streetcar lines that ran along Boone to Nelson and along Nora to Green connected the neighborhood to the rest of the city. Roughly a quarter of the homes standing in the Chief Garry Park neighborhood were constructed prior to 1939. The most prominent early years of growth were 1907 and 1908. Much of the original architecture is in the Queen Anne and Craftsman styles, but the development of many Rancher-style homes, split-levels and apartment complexes followed the Second World War. Many original homes were lost due to newer development in the neighborhood. The majority of the residential development lies west of Greene Street, while many of the commercial and industrial enterprises are located in the eastern portion of the neighborhood.

Stevens Elementary is the only standing school within the neighborhood and first opened in 1908 at 1815 E Sinto Avenue. The original structure remained in use until a newer building was constructed and opened in 1994. The school was named for United States Congressman and first Governor of Washington Territory, Isaac Stevens. After they met in 1853, Stevens called Chief Garry a “man of judgment, forecast and great reliability” and noted Garry’s “education, strict probity and great influence over his tribe”, so it is fitting that the school lies within the Chief Garry Park neighborhood.
In 1912, seven acres of land were purchased for use as a neighborhood park. The unnamed park was officially dedicated to Chief Spokane Garry in 1932, celebrating the park’s twentieth anniversary. In 1979, a concrete monument shaped in the likeness of Chief Garry was placed in the park. After exposure to the elements and vandalism, the statue deteriorated, with removal of the work occurring in 2008. Three years later, the City, members of the Spokane Tribe, and volunteers created a new monument in his honor.

Between 1900 to 1930, homes and a school were built in the Parkwater area located at the extreme eastern edge of the neighborhood. Built in 1913 at Fancher Street and Commerce Avenue, the Parkwater School served the neighborhood until it closed in 1933.

Aviators began using Parkwater Aviation Field in 1913. In 1919, the Northwest Aircraft Company of Spokane leased 1,000 acres at Parkwater from the Spokane Park Board with the intention of installing hangars and starting an airline service. By 1920, the City of Spokane designated the field as its municipal airport, making it one of the first officially recognized airports in the United States. During the 1920s, Charles Lindbergh landed his Spirit of St. Louis at Parkwater. In 1927, Parkwater was renamed Felts Field to honor Lt. James Buell Felts who was killed in a crash there.

Spokane Community College is also located within the Chief Garry Park neighborhood at the intersection of Mission Avenue and Greene Street. The college was established in 1963 after being converted from the Spokane Technical and Vocational School, which opened in 1957. By 1968, over 14,000 people were taking classes at the college Enrollment grew rapidly and the college purchased nearby residences for classroom and office use.

In 1980, the City of Spokane honored 1931 Rose Bowl champion, and Rogers High School football coach, Carl “Tuffy” Ellingsen by dedicating a trail in his name. Tuffy’s trail is a 1.4-mile stretch on the south side of the Spokane River along South Riverton Avenue.

**Neighborhood Profile Demographics**

This neighborhood includes a diverse population of young families, students and retirees. Census information indicates 6,094 residents were living in the Chief Garry Park neighborhood in 2016. This represents a slight increase in population since 2010 when the neighborhood was comprised of 5,946 residents. Chief Garry Park is projected to have 6,245
residents by 2020. The five-year population projection represents an increase of 49 percent annually from 2015 to 2020.

Residents of Chief Garry Park are relatively young, with a median age of 31. The neighborhood is predominately white, with an above average of minority representation, in comparison to the City of Spokane's total race and ethnicity composition. Chief Garry Park neighborhood has a variety of affordable, single and multifamily housing units with a total of 2,375 households in the neighborhood.

In 2015, the median annual household income of neighborhood residents was $31,840 and the per capita income was $15,838. These figures are lower than the City of Spokane as a whole, which in 2015 registered median annual household incomes and per capita incomes of $40,072 and $24,167, respectively.

The neighborhood is attractive to first time home-buyers, renters, young families, students and retirees since its location offers great access to Spokane Community College, the University District, Downtown Spokane and quick access to a light industrial of the neighborhood where many employers are located. Additionally, the northern border of the neighborhood is on the Spokane River with direct access to the Centennial Trail.

Chief Garry City Park is located in the center of the neighborhood's residential area. The park has several amenities including basketball courts, baseball fields, picnic areas, play equipment and a splash pad during the summer.

The neighborhood has two neighborhood retail areas, Mission Avenue and Napa Street, and Mission Avenue and Greene Street. These retail areas have a variety of local businesses that cater to local residents and are accessible by foot, bike or car. The area is rated the 3rd most walkable in Spokane.

Traffic

The neighborhood's daytime population is 9,541, which includes commuters heading to the light industrial area, the community college, I-90 and towards the north of the city. The area has multiple arterials such as Mission Avenue, Napa Street, Trent Avenue, and Green Street.

<table>
<thead>
<tr>
<th>2015 DAILY TRAFFIC COUNTS</th>
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<tbody>
<tr>
<td><strong>Mission Avenue</strong></td>
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<tr>
<td>16,300 / day</td>
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<tr>
<td><strong>Greene Street</strong></td>
</tr>
<tr>
<td>41,500 / day</td>
</tr>
<tr>
<td><strong>Napa Street</strong></td>
</tr>
<tr>
<td>6,000 / day</td>
</tr>
</tbody>
</table>
Three workshops were conducted in February, April and June 2016. Additionally, a walkabout of neighborhood retail areas was conducted in early June 2016. A final workshop was held in April 2017.

Workshop #1 in February 2016 resulted in the identification of neighborhood values, a vision, as well as neighborhood issues. Workshop # 2 in April 2016 resulted in the identification of policies and actions. A walkabout was conducted in early June 2016 focusing on two neighborhood retail areas at Mission and Napa and Mission and Greene. Observations from the walkabout resulted in refinements to neighborhood retail policies. Workshop # 3 was conducted in late June 2016. Proposed policies for five priorities were presented to residents for comment. A visual preference survey was also presented and participants identified a range of preferred project design elements for neighborhood improvement, resulting in a Project Tool Kit.

Over the next several months the planning committee refined policies, action items and project priorities. A final list of project recommendations for near term (five years) and long term (five + years) implementation was presented in a Project Matrix and approved in March 2017.

A final neighborhood meeting was held in April 2017 to review the final draft plan and project priorities. The final Neighborhood Action Plan was presented to the Plan Commission and City Council in June and July 2017.

VISION

“The Chief Garry Park Neighborhood is a strong residential neighborhood with thriving businesses, attractive and connected parks, and accessible transit and pedestrian amenities.”
Values

- Safety
- Beauty
- Friendly/Neighborly
- Thriving
- Connected and Pedestrian Friendly
- Strong Public Transportation

Priorities

- Neighborhood Retail and Activity Centers
- Pedestrian Safety and Connectivity
- Neighborhood Events and Outreach
- Neighborhood Gateways, Lighting and Beautification
- Street Improvements

At the second workshop in April 2016, the five major priorities and specific recommendations were reviewed and neighborhood residents provided comments on improvement preferences.

Project Tool Kit

A visual preference survey of potential neighborhood project design elements was presented at the second neighborhood workshop. Photographs illustrating a variety street related improvements included:

- Neighborhood Retail Character
- Signs for way finding
- Benches
- Kiosks/Bulletin Boards
- Lighting

Neighborhood design preferences for improvements are used as photographic examples throughout the neighborhood action plan. Preferences are also reflected in the Project Tool Kit.
NEIGHBORHOOD RETAIL & ACTIVITY CENTERS

Improvements to existing neighborhood business areas is one of the neighborhood’s top priorities. Businesses at the intersections of Napa and Mission, Greene and Mission, were specifically mentioned. Residents also acknowledged the importance of supporting industrial business areas along the southern edge of the neighborhood.

During the walkabout on June 2, 2016, residents identified potential improvements, boundaries, and business types desirable in the neighborhood commercial areas.

The walkabout participants found the existing boundaries of the neighborhood retail areas to be adequate. However, opportunities for expansion of neighborhood retail areas are encouraged near potential transit oriented overlay zones.

Wider sidewalks, street tree plantings and improved street lighting, particularly at all crosswalks near neighborhood retail areas are also desirable features. In addition, retail areas should include improvements to sidewalks, street paving, litter control and signage.

Walkable retail activity areas focused on serving neighborhood needs, such as salons, barbershops, coffee houses, small restaurants, pubs and other small scale retail establishments are as desirable.

Examples of desirable neighborhood retail.
Goal 1

Support a mixture of neighborhood retail and residential uses within existing neighborhood commercial areas.

Action Items:

1. Examine/support improvements to residential and mixed use neighborhood commercial development within the existing neighborhood retail center on Napa from Mission to Sinto, consistent with the CCL Overlay Zone boundaries.

2. Examine/support improvements to commercial and light industrial uses on Napa from Trent to Mallon.

3. Support the implementation of the proposed Central City Line Strategic overlay zone along Mission, particularly where it intersects with Napa and Greene.

Goal 2

Support the examination/development of higher density residential and mixed-use commercial in the area surrounding the intersection of Mission Avenue and Greene Street.

Action Items:

1. Support the examination/expansion of mixed-use commercial uses north of Mission within the existing community business zone.

2. Support the examination/expansion of mixed-use retail, higher density residential and light industrial uses along Mission Avenue within the existing light industrial zone.
Goal 3

Support the development of employment-based commercial/light industrial uses along the southern boundary of the neighborhood.

Action Items:

1. Work with the City to encourage the economic development of underutilized and underdeveloped properties within the industrial areas of the neighborhood.

Goal 4

Promote and encourage quality site and building design for new development within the neighborhood.

Action Items:

1. Encourage appropriately located parking areas in order to create strong, pedestrian oriented street frontage.

2. Work with the City to examine off-street parking requirements for retail and residential uses located within the Central City Line Strategic Overlay zone, consistent with Comprehensive Plan policies.

3. Encourage right-of-way improvements at the intersection of Mission and Napa to enhance retail and activity center.

4. Encourage new development that incorporates wider sidewalks, street tree plantings, improved lighting, and pedestrian amenities.

5. Encourage right-of-way improvements at the eastern gateway entrance and activity center on Mission and Napa and Mission and Greene. Improvements include wider sidewalks, street trees, neighborhood identification signage and other appropriate amenities.

The neighborhood supports pedestrian-oriented streetscape environments.
Improvements to pedestrian circulation and amenities in the Chief Garry Park neighborhood are top priorities. Safe crosswalk locations along Mission and Greene, and the development of a sidewalk system connecting parks and existing pedestrian improvements, will be important additions to the current system.

Improving the walking environment throughout the neighborhood will enhance safety and accessibility to the STA Central City Line improvements along Mission Avenue. Enhancements to the pedestrian walking environment include: sidewalk construction where they do not exist; widening sidewalks in neighborhood retail areas; connecting neighborhood community facilities such as parks and schools with designated “safe walking routes”, constructing amenities such as benches, lighting, trash receptacles and information signage; and, where appropriate, planting additional street trees.

Tuffy’s Trail is a logical extension of the Spokane River Centennial Trail, providing a safe, non-motorized connection to the Spokane Community College campus.

The proposed grade-separated crossing of Mission, connecting with the Spokane River Centennial Trail just west of the neighborhood will enhance pedestrian crossing safety at the western entrance to the neighborhood.
Goal 1

*Improve existing sidewalks and identify gaps in the sidewalk network throughout the neighborhood.*

**Action Items:**

1. Initiate and complete a neighborhood sidewalk audit. Identify important pedestrian connecting routes and assess the existence/condition of sidewalks and crossings.

2. Complete a defined bike route under the Greene Street Bridge to provide a connection to the Spokane Community College. The use of shared bike lane street markings would be effective and inexpensive.

3. Clean up and improve the connection to Tuffy’s Trail north of the Mission Street Bridge.

Street trees can provide safe walking environments when they create a barrier between pedestrians and motorists.

Example of desirable sidewalk environment. Multiple uses can be accommodated on wide sidewalks with distinct paving patterns that denote separate uses.
Goal 2

Identify a safe walking route through the neighborhood, connecting neighborhood parks and community activity centers.

Action Items:

1. Identify a continuous pedestrian access loop through the neighborhood, both north and south of Mission and east and west of Napa. Boone and/or Sinto would be logical routes due to the generous right-of-ways.

2. Incorporate appropriate loop identifiers such as signs, pavement markings, information boards and benches along the route.

3. Identify planning and funding options available through the Safe Routes to School (SRTS) program.

4. Identify and improve a trail connection to the Iron Bridge crossing of the Spokane River.

5. Extend and improve a trail connection south of Mission along South Riverton adjacent to the Spokane River.

Signage is an effective method for way-finding along a defined trail or path. It is also crucial to the aesthetic character and identity of a neighborhood.
Goal 3

Identify key locations for safe pedestrian crossings along all arterials.

Action Items:
1. Work with the City to identify appropriate crosswalk locations throughout the neighborhood.
2. Continue to work closely with STA to identify appropriate and safe bus stop and crosswalk locations as part of the Central City Line project.
3. Work closely with STA to identify suitable bus stop amenities at stop locations.
4. Work with STA to identify intersection forward bus stops.

Goal 4

Continue to monitor neighborhood traffic and pedestrian conflicts and work with traffic engineers to identify appropriate traffic calming solutions.

Action Items:
1. Monitor traffic counts and speeds along Helena, Madelia and Magnolia, paying particular attention to pedestrian crossings near Stevens Elementary.
2. Continue to monitor traffic and pedestrian conflicts along Marshall and other neighborhood thoroughfares.
3. Investigate traffic calming options such as signage, traffic circles, street trees, and intersection bulb-outs at appropriate locations.
The strength of any neighborhood lies in the personal connections made through special events and the actions of neighbors helping neighbors. The neighborhood currently hosts several successful community events including a spring clean-up and Kidical Mass, an annual, family friendly, bike safety event. Neighborhood organizers also reach out to residents through traditional communication techniques and social media. Several actions and improvements are proposed to further enhance neighborhood communication and connections.
Goal

Continue and expand neighborhood leisure activities, including the community garden, spring clean-up, and Kidical Mass. Consider adding concerts in the park, a regular neighborhood garage sale and flea or farmers market.

Action Items:

1. Encourage neighbors helping neighbors by facilitating “Neighbor Meeting Neighbor” connection program.

2. Form a sub-committee of the Chief Garry Park Neighborhood Council to identify and plan potential special events such as a neighborhood flea market, garage sale, or farmers market.

3. Expand existing neighborhood outreach at established events by facilitating a neighborhood information booth, staffed by neighborhood council members.
NEIGHBORHOOD GATEWAYS, LIGHTING & BEAUTIFICATION

Improvements to neighborhood entrances, parks, retail and residential areas are another top priority for Chief Garry Park neighborhood. Gateway signage and landscape improvements near Mission Bridge, at Mission and Greene, and Napa and Trent will enhance the visual beauty of important neighborhood entrances.

Lighting at important neighborhood landmarks and pedestrian arterial crossings will enhance the perceived nighttime safety of the neighborhood. Street trees along key arterials and walking loops can enhance the beauty of the neighborhood. Also, consistent use of materials, colors and other design elements can help strengthen neighborhood identity.

From Left: Example of desired historic light standard character; Infrastructure can be used to define neighborhood identity.

Example of gateway design.

Example of a residential landscape in Chief Garry Park Neighborhood.
Goal

Support improvements for signage, landscaping and lighting at selected locations.

Action Items:

1. Identify gateway entrances to Chief Garry Park along Mission at South Riverton and at Greene. Amenities may include entrance signs, landscaping and special lighting.

2. Encourage the placement of neighborhood identity banners near businesses at Mission and Napa and at Mission and Greene.

3. Improve lighting at crosswalks and along Tuffy’s trail.

4. Organize regular, annual neighborhood cleanups of the trees and shrubbery along Tuffy’s Trail at South Riverton. Clean up activities should include trimming of vegetation and litter pick up. Encourage landscape improvements, particularly for businesses and industrial uses adjacent to residential areas.

Example of neighborhood trail and interpretive signage.

Example of existing trail and landscape on South Riverton Avenue.

Example of desirable neighborhood landscaping.
Street conditions in Chief Garry Park are varied, including well maintained and newly paved streets, as well as many unpaved streets and alleyways. Unpaved streets can contribute to poor air quality, an increase in storm water pollutants discharged to waterways, and unsafe driving conditions, particularly during inclement weather.

Improved street paving, alley cleanup and paving, and general neighborhood cleanup in residential, retail and industrial areas is a neighborhood priority.

Currently, several streets remain unimproved without paving, curbs or sidewalks. Many alleys are unusable due to overgrown vegetation and deep potholes.

Some existing retail and industrial areas suffer from a lack of maintenance and care.
Goal

*Advocate for paving and maintenance of streets and alleyways.*

**Action Items:**

1. Continue to organize regular neighborhood cleanup days and include opportunities for commercial and industrial areas to participate.

2. Regularly attend City meetings addressing right-of-way capital improvements and maintenance planning.

3. Work with City staff to identify funding sources for paving and maintenance projects.

4. Continue to participate in local and regional transportation planning efforts.
Priority projects provide a list of strategic improvements the neighborhood can pursue over the long-term to implement the plan’s goals. These projects will take time to complete and may require significant effort to secure the resources needed to realize their implementation. Some priority projects will require extensive coordination with partners and stakeholders.

**This section includes the following:**

- Project Matrix: Describes individual projects, partnership opportunities and additional notes for consideration.
- Project Priorities Map: Illustrates potential locations for proposed projects.
- Project Toolkit: Provides examples of potential design elements and treatments for consideration during project implementation.

**PROJECT TYPES**

Five categories of projects have been identified in alignment with neighborhood policy priorities, identifying projects for future implementation. Project categories include: Neighborhood Retail and Activity Centers; Pedestrian Safety and Connectivity; Neighborhood Outreach and Events; Neighborhood Gateways, Lighting and Beautification; and, Street Improvements.

The following project matrix organizes projects for near-term and long-term implementation. Near term projects are those easily accomplished within a five-year horizon. Long-term projects are those accomplished over a longer time period of six or more years.
1. Neighborhood Retail & Activity Centers

Two neighborhood activity centers have been identified at Mission and Napa and Mission and Greene. In partnership with the City, STA, and property owners, the neighborhood will continue to encourage the improvement of these two neighborhood retail activity centers. Encourage street improvements including wider sidewalks, street trees, lighting and special identification banners. Expand neighborhood retail uses at these two locations may require changes to Comprehensive Plan policies and City regulations.

2. Pedestrian Safety & Connectivity

The neighborhood priority project list identifies several trail connection opportunities, including two safe pedestrian walking loops north and south of Mission. Key strategic partnerships and potential funding sources to complete these trail connections must be identified.
3. Neighborhood Outreach & Events

Neighborhood outreach and events include programs and activities designed to reach out to residents in order to build personal connections and engage neighbors in projects and initiatives that impact their neighborhood. Several activities are identified as methods to effectively bring neighbors together.

4. Neighborhood Gateways, Lighting & Beautification

Work with the City to identify appropriate locations for neighborhood gateway signs and special banners and lighting. The intersections of Mission and Riverton, Mission and Napa, and Mission and Greene are locations that should be considered.

5. Street Improvements

Many roads throughout the neighborhood are unpaved or in a state of disrepair and many streets do not have sidewalks. Priority projects include a comprehensive neighborhood sidewalk audit and continued efforts to work with the City to identify paving and sidewalk projects.
## Project Matrix and Map

The project matrix lists a range of action items discussed throughout the neighborhood action plan. The matrix describes each project’s purpose and identifies potential partners who will be integral for successful implementation. It is organized by topic and the estimated time frame for implementation. Near term projects are those that can be completed within one to five years, and can be initiated by neighborhood leadership with limited assistance from strategic partners. Longer-term projects are those that will require more than five years to complete, will require coordination with strategic partners and may involve additional funding sources.

<table>
<thead>
<tr>
<th>NEAR TERM PROJECTS</th>
<th>POTENTIAL PARTNERS</th>
<th>NOTES</th>
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<tbody>
<tr>
<td>NEIGHBORHOOD RETAIL &amp; ACTIVITY CENTERS:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Support the implementation of the transit overlay zone at Mission and Napa and Mission and Greene.</td>
<td>City of Spokane &amp; STA</td>
<td>Work with City staff and STA on policies and zoning overlay regulations.</td>
</tr>
<tr>
<td>NEIGHBORHOOD EVENTS AND OUTREACH:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Special neighborhood events</td>
<td>Neighborhood Parks &amp; Retail Establishments</td>
<td>Neighborhood to identify a location and schedule. Work with City staff for permits to use parks or streets for special neighborhood events</td>
</tr>
<tr>
<td>2. Support regular neighborhood outreach</td>
<td>Neighborhood Council</td>
<td>Coordinate with Neighborhood Council to assure continuity in communication through social media and special “take-home” mailers through the elementary school</td>
</tr>
<tr>
<td>3. Implement a neighbor to neighbor outreach program</td>
<td>Neighborhood Council Block Watch</td>
<td>Neighborhood Council and Block Watch to coordinate.</td>
</tr>
<tr>
<td>STREET IMPROVEMENTS:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Prepare a neighborhood sidewalk audit.</td>
<td>Neighborhood Council &amp; City of Spokane</td>
<td>Coordinate with City staff to conduct survey.</td>
</tr>
<tr>
<td>2. Identify unpaved streets and priority paving projects.</td>
<td>City of Spokane</td>
<td>Coordinate with City staff.</td>
</tr>
<tr>
<td>3. Identify priority intersections for traffic calming.</td>
<td>City of Spokane</td>
<td>Coordinate with City Traffic Engineering regarding specific locations.</td>
</tr>
<tr>
<td>LONGER TERM PROJECTS</td>
<td>POTENTIAL PARTNERS</td>
<td>NOTES</td>
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<tr>
<td><strong>NEIGHBORHOOD RETAIL &amp; ACTIVITY CENTERS:</strong></td>
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<td></td>
</tr>
<tr>
<td>1. Support improvements to retail uses at Mission and Napa.</td>
<td>City of Spokane, STA, and Business owners</td>
<td>Work with City, STA and property owners to coordinate improvements.</td>
</tr>
<tr>
<td>2. Support improvements to retail, commercial and light industrial uses at Mission and Greene.</td>
<td>City of Spokane, STA, and Business owners</td>
<td>Work with City, STA and property owners to coordinate improvements.</td>
</tr>
<tr>
<td><strong>STREET IMPROVEMENTS:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Support right-of-way improvements at Mission and Napa.</td>
<td>City of Spokane &amp; STA</td>
<td>Work with City and STA to coordinate improvements.</td>
</tr>
<tr>
<td>2. Support right-of-way improvements at Mission and Greene</td>
<td>City of Spokane &amp; STA</td>
<td>Work with City and STA to coordinate improvements.</td>
</tr>
<tr>
<td><strong>PEDESTRIAN SAFETY AND CONNECTIVITY:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Identify and implement two neighborhood safe walk loops both north and south of Mission Avenue.</td>
<td>City of Spokane</td>
<td>Work with City staff to identify available resources and funding.</td>
</tr>
<tr>
<td>2. Extend Tuffy's trail south on Riverton to connect to the Mission Street bridge.</td>
<td>City of Spokane</td>
<td>Work with City staff to identify available resources and funding.</td>
</tr>
<tr>
<td>3. Improve crosswalk lighting along Mission.</td>
<td>City of Spokane &amp; STA</td>
<td>Work with City staff and STA to identify available resources and funding.</td>
</tr>
<tr>
<td>4. Improve lighting within Chief Garry Park.</td>
<td>City of Spokane &amp; STA</td>
<td>Work with City staff and STA to identify available resources and funding.</td>
</tr>
<tr>
<td><strong>NEIGHBORHOOD GATEWAY, LIGHTING AND BEAUTIFICATION:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Construct a gateway entrance monument sign, lighting and landscaping at Mission and Riverton.</td>
<td>City of Spokane &amp; Property owners</td>
<td>Coordinate with city and property owners to identify appropriate locations and specific improvements.</td>
</tr>
<tr>
<td>2. Construct a gateway entrance monument sign, lighting and landscaping near Mission and Greene.</td>
<td>City of Spokane &amp; Property owners</td>
<td>Coordinate with city and property owners to identify appropriate locations and specific improvements.</td>
</tr>
</tbody>
</table>
Project Toolkit

The project toolkit provides potential improvements and design treatments to consider when implementing some priority projects. The images provided are based on the visual preference survey choices made by residents who participated in Workshops I and II.
Implementation of the Chief Garry Park Neighborhood Action Plan will require the ongoing support and commitment of the Neighborhood Council. This plan provides a starting point to ensure future development adheres to the neighborhood vision.

Approval of the action plan will not result in immediate project funding. Ideas presented in this plan will require further analysis, and capital projects will require funding for implementation.

The neighborhood Council is encouraged to pursue the following steps in order to successfully implement the plan and develop key catalyst projects.

- **Funding:** Identify potential funding sources for priority projects. Consider grants, public/private partnerships, fundraising, and community volunteer efforts.

- **Update:** Consider updating the project list and action plan on an annual basis to address completed projects and changed neighborhood conditions.

Ongoing neighborhood engagement will be critical to implementing the recommendations of this action plan.