In 1907, Spokane’s Board of Park Commissioners retained the services of the influential and nationally renowned Olmsted landscape designers to prepare a comprehensive park plan for the City. The Olmsted Report was submitted to the Park Board in 1908, with absolutely zero fanfare. Aubrey L. White, the first president of the Board, kept it quiet because he was worried that landowners would jack up their prices if they knew about the report and its recommendation to secure land for parks. Instead, White proceeded to quietly acquire as much land as he could.

“He did things you could never do today,” said Sally Reynolds, a Spokane historic preservation consultant and an Olmsted authority. “He would put his own money down to hold land and hope to get repaid. And he cajoled all of his influential friends to donate land as well.”

Yet to acquire the amount of land recommended by the Olmsteds -- an impressive 1,953 acres -- would require serious money in the form of a bond issue. White and the other Park Board members immediately floated a $1 million bond issue, which eventually passed by a margin of only 18 votes.

By 1913, when the Park Board finally released the Olmsted Report to the public, White proudly wrote that the board had already carried out many of the recommendations of the Olmsted Brothers, and by purchase and donation, increased the public park area of Spokane from 173 acres to 1,934 acres.

Of course not every recommendation was carried out exactly. Some compromises were necessary because of the difficulty even then of land acquisition and due to the fact that the $1 million bond issue was reduced to $888,982 because of litigation.

A century later park planners and civic activists still look to the Olmsted Report for guidance, and visitors and residents alike marvel at the legacy we all continue to enjoy in Spokane’s magnificent city parks.

2009 Marks the 100th Anniversary of the First $1 million Spokane Park Bond

Liberty Park was developed per the Olmsted Plan, but in the mid-1960s freeway construction bisected the park. Liberty Park was redeveloped east of its original site. What remains today, north of I-90, is the former West Entrance to Liberty Park at 3rd Avenue and Arthur Street. This area is known as the Liberty Park Ruins. The area contains many of the original basalt walls, staircases, and viewpoints from an original pergola and a shelter structure.

Used with permission of HistoryLink.org
Awards & Recognition

The Spokane Park Board management team and department staff are proud stewards of the Olmsted 100-year legacy and work hard, day in and day out, to provide and support this system. We are dedicated to continuing to maintain high standards of care for the public assets assigned to our safe keeping.

The following recognitions are proud reminders of this legacy:

2009 Spokane Mayor’s Urban Design Awards

The Mayor’s Urban Design Awards recognize Spokane’s commitment to comprehensive plan through good urban design. In 2009, parks and recreation projects received three awards.


The Heritage Award is given to the project that has significantly contributed to Spokane’s quality of life and help implement the City’s Comprehensive Plan. Riverfront Park Aquatic Facilities received the Mayors’ Choice Award, the highest honor for overall urban design excellence.


The Inlander’s Best of the Inland Northwest Readers Poll honored Manito Park with Hall of Fame Award, for being recognized 10 years in a row. Honors this year and in previous years include:


Creek at Qualchan golf pro, Mark Gardner, qualified for the Senior PGA Professional National Championship in Port St. Lucie, Florida, at the Hudson Cup matches for the Pacific Northwest PGA he won all of his matches and received the Outstanding Senior Professional Award.

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2009 Accomplishments by Division

Spokane Parks and Recreation manages a vast system of parks, trails, street islands and conservation land, with more than 4,100 acres dedicated to open space and recreational opportunities.

**PARK OPERATIONS**
Manager, Tony Madunich

**Urban Forestry Highlights**
- Heritage Tree Ordinance adopted by City Council
- First three Heritage Trees named to Register
- Completed inventory of Downtown Street Trees
- Processed 115 permits for planting, pruning, and removal
- Planted 95 new trees

**Operations:**
- Kept park sidewalks, roadways, and parking lots open through the heaviest snows on record
- Painted buildings, repaired turf and walkways, and installed new park amenities for Minnehaha Park’s 100th Birthday
- Installed new automatic irrigation in northern portion of Comstock Park
- Installed two signal repeaters and eight new irrigation controllers to expand computerized irrigation control system
- Started updating irrigation maps and putting them into digital format
- Painted over 50 park restroom buildings and shelters
- Rebuilt 14 sets of bleachers and installed on new concrete pads at park ball diamonds
- Completely rebuilt horseshoe pits at nine parks
- Installed 35 new barbeques at picnic areas
- Worked with Hoopfest on constructing new basketball court at A.M. Cannon Park

**Parks Administration/Golf Program**
Manager, Pamela McKinzie

**Downriver**
- Remodeled Downriver clubhouse
- Installed 50,000 square feet of new irrigation at Downriver #7
- Developed the use of a cycle soak program with the irrigation system to conserve water at Downriver

**Esmeralda**
- Hosted the 29th National Veterans Wheel Chair Games
- Winter recovery and best fairway color in years
- Resolved equipment issues at major cost savings
- Painted restrooms

**Indian Canyon**
- Remodeled sand traps (#13)
- Hosted 22nd Rosauers Open benefiting Vanessa Behan Crisis Nursery and raised over $125,000 this year and approximately $2 million since tournament inception

**Planning & Project Management**
Manager, Taylor Bressler

Coordinated $42.9 million Park Improvement Bond projects for contract information, site information, design review and verification of change orders

Coordinated base information for splash pads, Dwight Merkel Sports Complex facilities, and six aquatic centers.

Developed Dog Park Master Plan

Participated in site inspections and meetings on all Bond construction projects

Community Development Projects completed include:
- Development of plans for Ben Burr Trail extension at Underhill Park
- Development of plans for trail in the Browne’s Addition neighborhood

**Qualchan**
- Completed new green re-construction #10 & #15
- Planned new cart paths

Downriver, Esmeralda, Qualchan
- City Championship continues to have success with over 140 players

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**What a wonderful legacy to share with future generations. Keep up the City Beautiful Movement!**
park visitor comment
2009 Accomplishments by Division continued

Budget & Finance
Manager, Rebecca Madany
- Filled 5 permanent positions and hired 552 temporary/seasonal employees
- Installed new point of sale and membership card systems at the four new Aquatic Centers and conducted training sessions
- Collected donations and developed system for issuing sponsored swim passes
- Processed 16 contracts and 32 change orders for the 2008 Park Bond projects
- Issued 2,705 checks including 177 for the 2008 Park Bond projects
- Set up and monitored new utility accounts for the Aquatic Centers and 11 new splash pads
- Gathered and submitted information needed for reimbursement of Snow Emergency costs from FEMA
- Prepared a three year comprehensive capital plan

Recreation & Entertainment Services
Manager, Craig Butz
Riverfront Park
- The 1909 Looff Carrousel celebrated its Centennial birthday all year long including the Grand Celebration on July 18. There was exceptional local and national media coverage from the Spokesman-Review, The Inlander, Carousel News and Trader, AAA Western “Journeys” publication and many more. Monthly celebrations were hosted that included antique car displays, clowns, coloring contest, make-your-own Carrousel craft horse, birthday cake, raffle tickets for the Carrousel themed quilt, $1 root beer floats and barbershop quartet performances
- Purchased five major amusement rides that had originally been leased for many years from Wayne Enterprises.

Neighborhood Parks Projects completed:
- Installation of picnic tables at Audubon Park
- Installation of park furniture at Whittier Park
- Installation of exercise equipment at Polly Judd Park
- Completed Phase II of Fish Lake Trail project
- Provided development work on Whitewater Park to move it to the permitting process

Made improvements to two parking lots operated by Riverfront Park including the repaving of the main entrance into the former YMCA parking lot (Lot #6), adding new pay station kiosks at both this lot and the Bosch lot (Lot #7). These kiosks are expected to help save labor dollars in the future and increase revenue
- A small portion of Riverfront paved pathways were repaired—every year funds need to be set aside to continue to mitigate these safety issues
- A new permanent shelter covering the Bumper Car attraction was also installed which replaced a faded, tattered and torn tent
- Riverfront Park once again produced a successful community 4th of July celebration that spanned two days. The traditional fireworks, entertainment, food, and rides were enjoyed by thousands. The Jason Mraz concert held in the Lilac Bowl in the fall was also very successful leading to tentative bookings next year with the same promoter. The events such as First Night, Junior Lilac Parade, Lilac Parade,
2009 Accomplishments by Division

Parks, Food & Beverage Service
- Purchased a time clock that calculates team members' hours worked saving the Payroll Clerk thousands of calculations and hours of work plus increased accuracy
- Replaced all of Riverfront Park computers.
- The new garbage compactor was successfully installed at the north bank.
- Reduced fertilizer applications to once per year resulting in huge labor savings, less use of fossil fuels, less phosphate applied and the turf looked great!
- New safety fencing was installed on north bank and several shrubs were pruned for better safety along the path way.
- Attractive floral planters and crowd barriers were added to aesthetically improve the look of the South Howard Bridge that was partially fenced off to vehicular traffic this year.
- Staff worked together for the major snow removal problems of last winter and quickly repaired the damages.
- Riverfront Park Security made 1,972 law enforcement contacts in the Park during 2009 helping to ensure a safe and pleasant environment for everyone.

Therapeutic Recreation Services
- Established three new programs: Karaoke Night, Gardening Class, and Clark Fork Rafting.
- Purchased two new mono skis for the Adaptive Ski & Snowboard program.
- Ordered and received 100 new jackets for the TRS ski & snowboard program for volunteers and students.

Personal Interest Program
- Conducted the Spark Day Camp program throughout the summer at various locations utilizing parks and the new splash pads.
- Successfully conducted 1st annual Bridge Walk over 17 bridges in the Downtown Spokane area with over 250 registrants.

City of Spokane Parks, Recreation, and Environment

Parks Food & Beverage Service
- Manito Park Bench Café achieved 21% same-store sales increase compared with 2008. Great feedbacks from guests related to our customer services, products, and ambience.
- Bistro Friday night free music in Riverfront Park resulted in a same-store sales increase of 46% due to early opening and improved operation.

Outdoor Program
- Guided over 100 people down the Spokane River in cooperation with the Spokane River Forum.
- The 1st Sekani Adventure Day was held at Camp Sekani introducing many families to great local outdoor activities and opportunities.
- The new “Green Class” Kayak and Organic Coffee Orchard Tour was designed with 90% participant attendance for its first season.
- The Kayak and Wine Tasting was started with 100% attendance on it first go around.
Corbin Senior Activity Center

• Conducted well-received monthly fundraisers such as the 1st Valentine’s Dinner Dance and the 5th Annual Movin’ & Groovin’ Fair.
• Increasing participation at Wii Bowling, with waiting lists for some tours.

East Central Community Center

• Attendance in the Adult Day Center increased by 53%, and there is now a waiting list to join the program.
• Provided 61,747 hours of activities, an 8% increase over last year.
• Provided 18 special events, ranging from “Dancing Dogs” to a Chinese New Year festival.
• Broadened exercise opportunities for participants by adding new exercise equipment and a modified version of Zumba (Latin dance-based) fitness.

Mid-City Concerns Senior Center

• Took members on 30 free outings throughout the year to the Farmer’s Market, Garland Theatre, Clothes Closet, Spokane Interstate Fair, etc.
• Started weekly free art workshops for members.

Northeast Youth Center

• Relocated the center to a new facility with many thanks to Dan Cantu, JU Contracting, the Hillyard Steering Committee, and the Spokane Fire Department.
• Started a Youth Mentor Program in the Fall of 2009 by recruiting Work Study students to provide experience while supporting youth special needs.

Peaceful Valley Community Center

• Established a Youth summer reading program.
• Visited Turnbull Wildlife Refuge.
• Operated a MOBIUS Science Project.
• Participated in an Avian Festival.
• Operated a program at Peone Prairie riding and petting zoo.

Sinto Senior Activity Center

• Over 160 new members joined the center in 2009.
• Yoga & Pilates class enrollments increased by 45%.
• Saturday & Thursday Bingo Program increased in participation by 33% from a year ago.
• The travel program saw an 80% success rate for all travel programs in 2009.
• 47 walkers participated in a three month walking challenge program finishing 2nd overall walking 6,762 miles, with an average of 144 miles per walker.

Southside Senior Activity & Community Center

• Served over 400 visitors a day to our facility with 90 classes, activities and programs to choose from each week.
• Installed an electronic message sign on Ray Street to provide information about the center and as a means of promoting those businesses that sponsor events throughout the year.
• Provided over 100 day trips and 30 overnight excursions.

Corbin Art Center & Moore-Turner Heritage Gardens

• Three prominent trees located in historic Pioneer Park became the first listings on the Urban Forestry Heritage Tree Register. An American elm, apricot, and horse chestnut were excellent candidates due to their historic background, condition, and placement in a public park as well as their size, age, and relative rarity of specimens of that size or age.
• New Pioneer Park signs were installed incorporating the Corbin Art Center and Moore-Turner Heritage Gardens, funded by the Friends of the Moore-Turner Heritage Gardens.
• The Friends of the Davenport funded winter-damaged replacement roses in the Moore-Turner Heritage Gardens as a memorial gift to honor Edna Mae Brown.
• The D.C. Corbin House building exterior was refurbished and metal railings were installed at the Corbin Castle Overlook and Footbridge replacing the wood rails to deter vandalism.
• Corbin Art Center participated in the Hutton Elementary After-School Winter Program with a series of fine art and craft eight-week courses.
• In April, Corbin Art Center partnered with Eastern Washington University to host the “Get Lit” Festival Saturday Workshop Series.
• Recorded over 100,000+ hours of activity and recreational program attendance in 2009.

Centers

Corbin Senior Activity Center

• Conducted well-received monthly fundraisers such as the 1st Valentine’s Dinner Dance and the 5th Annual Movin’ & Groovin’ Fair.
• Increasing participation at Wii Bowling, with waiting lists for some tours.

East Central Community Center

• Attendance in the Adult Day Center increased by 53%, and there is now a waiting list to join the program.
• Provided 61,747 hours of activities, an 8% increase over last year.
• Provided 18 special events, ranging from “Dancing Dogs” to a Chinese New Year festival.
• Broadened exercise opportunities for participants by adding new exercise equipment and a modified version of Zumba (Latin dance-based) fitness.

Hillyard Senior Center

• Successfully operated over 100+ local area day tours to venues throughout Eastern Washington and North Idaho.
• Successfully organized and conducted 11th year of the Senior Summer Recreational Croquet league.
• Conducted 20 member Fall and Winter Wii Virtual Bowling leagues that lasted 10 weeks each with an awards banquet to recognize the top teams and individual bowlers in each league.

Peaceful Valley Community Center

• Established a Youth summer reading program.
• Visited Turnbull Wildlife Refuge.
• Operated a MOBIUS Science Project.
• Participated in an Avian Festival.
• Operated a program at Peone Prairie riding and petting zoo.

Southside Senior Activity & Community Center

• Served over 400 visitors a day to our facility with 90 classes, activities and programs to choose from each week.
• Installed an electronic message sign on Ray Street to provide information about the center and as a means of promoting those businesses that sponsor events throughout the year.
• Provided over 100 day trips and 30 overnight excursions.

“They got it right in 1940!”

park visitor comment
### Department Goals for 2010

1. **Build Park Board Capacity**
   - Hold Park Board Retreat
   - Revise and update Park Board Rules (bylaws)
   - Consider revisions to City Charter, Article V
   - Conduct new board member training

2. **Programs**
   a. Conduct 70% of classes at capacity
   b. Develop robust summer camp programs
   c. Upgrade point-of-sale system at golf courses
   d. Increase attendance to enhance all revenue streams through various promotional efforts in all divisions
   e. Update Riverfront Park Master Plan in conjunction with GP RED planning process
   f. Engage in North Bank property development beginning with the Bosch Lot

3. **Finish Park Bond Projects**
   a. Complete the Dwight Merkel Sports Complex by August 1st
   b. Complete Youth Baseball Field Improvements
   c. Conduct Witter and Liberty Aquatic Centers ribbon-cutting ceremonies
   d. Hold Park Bond Celebration in August

4. **Continue “Roadmap to the Future” Master Planning Process**
   a. Adopt new Vision, Value, and Mission Statements

5. **Staff Development**
   a. Identify Resource Allocation Philosophy
   b. Develop Community Outcomes Plan & Measurements

6. **Outreach & Education Opportunities**
   a. Provide monthly updates to the Community Assembly
   b. Keep Community Development Neighborhoods updated on their park projects
   c. Continue monthly production of City Cable Channel 5 “Walk in the Park” program
   d. Use paid media, news releases, web site, email and social media to reach citizens

7. **Urban Forestry**
   a. Coordinate with newly hired Urban Forester and Mayor’s office to grow the Urban Forestry Program
   b. Continue to build on the successes of the Urban Forestry Tree Committee and its Citizen’s Advisory Committee

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**100th Birthday, Looff Carrousel**

2009 marks the centennial birthday of Spokane’s Carrousel, one of America’s most beautiful and well-preserved hand-carved wooden carousels.

On July 18, 1909, the Looff Carrousel began operation in Spokane’s Natatorium Park, an amusement park developed by Washington Water Power on the bank of the Spokane River on the west side of Spokane. It was designed by master builder of hand-carved carousels Charles I.D. Looff, who designed over 40 carousels in the U.S. including the first carousel at Coney Island.

The Carrousel was a wedding gift to Looff’s daughter Emma Vogel and her husband Louis Vogel, a Spokane banker and longtime owner of Natatorium Park. In 1967 the park closed and its rides were dismantled and sold. The Carrousel avoided the same fate and was instead put into storage. Negotiations occurred to sell it to the City so it could be used in the upcoming World’s Fair, Expo ’74. Ultimately it was decided not to use the Carrousel in Expo due to fears that a high volume of riders would put too much strain on the equipment and fragile wooden animals. Instead a structure was constructed to be used as a Bavarian restaurant for the Fair, and afterwards, the building could be used to permanently house the Carrousel.

On May 8, 1975, the Looff Carousel opened in its new home in Riverfront Park. Two years later, on September 19, 1977, in recognition of its historic and artistic value, it was placed on the National Register of Historic Places. On-going restorations, modernizations, and maintenance have preserved this treasure and as a result it continues to give rides with all of its original figures and features.

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*The Radio Flyer is my happiest childhood memory. That's where my whole family acted like nothing in the world could affect them.*

park visitor comment
Thank You

We couldn’t do it without help from our partners

Spokane Parks Foundation
- Scholarships for IMAX school groups, swim lessons and Northeast Youth Center programs
- Carrousel Band Organ Conversion
- IMAX Free tickets for school tours
- Whittier Park tables and benches
- Chief Spokane Garry monument

Friends of Manito
- Fiber optic cable and video surveillance cameras
- Duncan Garden retaining wall completed in 2009
- Mirror Pond Master Plan
- Natural area renovation
- Japanese Garden boulder moving

Washington State Department of Natural Resources
grants to help fund the Garden Spring Creek Restoration project
Sponsorship of Free Swim days and passes for kids included:
- Spokane Fire Fighters Local 29
- Local Telecom Pioneers
- Spokane Auto Row
- Spokane Shadle Lions Club
- Reo Associates Inc.
- Rotary Club of Spokane North
- Anonymous
- Many individual donor gifts

Riverfront Park
- Spokane Antique Carrousel Society - in-kind services, Carrousel promotion and hundreds of hours of volunteer time restoring the Carrousel.
- Group Health Cooperative - Ice Palace sponsorship
- National Geographic Society & Lockheed Martin, Inc. - for any school group to attend the IMAX Forces of Nature film
- L&M Truck Sales - use of bucket truck to decorate holiday tree

Friends of the Moore-Turner Heritage Gardens
- underwrite Pioneer Park signs costs
- roses in Moore-Turner Heritage Gardens
- Washington Trust Bank – printing Corbin Kids Summer Camp Guide for Corbin Art Center

Corbin Art Center & Moore-Turner Heritage Gardens
- The Inlander - Print Media Sponsor
- Professional Musicians Union - Music Performance Fund

Recreation
- National Recreation and Parks Association - archery equipment for youth
- Roger’s High School Girls Cross-Country Team - in-kind timing service for Sekani Trail Run
- Employees Recycling Program - Therapeutic Recreation ski program packets
- Alliance Door Products LLC - to repair snow Chalet break-in damage
- Jack & Helen Leighton - for Therapeutic Recreation programs

Spokane Parks and Recreation affiliates itself with a number of community and senior centers to deliver a variety of programs benefiting young children and older adults. We greatly appreciate our relationship with these centers:
- Corbin Senior Activity Center
- East Central Community Center
- Hillyard Senior Center
- Mid-City Concerns Senior Center
- Northeast Youth Center
- Peaceful Valley Community Center
- Sinto Senior Activity Center
- Southside Senior Activity & Community Center
- West Central Community Center

Parks Improvement Bond
Approved by voters with an overwhelmingly high 68.1228% “yes” vote, the $42.9 million Parks Improvement Bond is funding the construction and development of a variety of aquatics and youth sports projects throughout the City of Spokane. In addition to funding from the bond, improvements at Dwight Merkel are being funded by $4 million from the sale of park property that was approved by City voters in 1999 and subsequently held in reserve.

Aquatic Centers
After just one year of construction the City now has six brand new outdoor aquatics centers. All six, A.M. Cannon, Comstock, Hillyard, Liberty, Shadle and Witter, are ready for the 2010 swim season. In addition to open swim and regular aquatic programs these six aquatic centers are available to rent by the public for birthday parties, corporate parties, family reunions and other events. Each facility offers a variety of amenities such as water slides, zero-depth entries, shaded areas, lap pools and more.

Splash Pads
Additionally, 11 new splash pads have been built in parks throughout the City, many in locations where wading pools were previously closed.

Dwight Merkel Sports Complex
Work continues at the Dwight Merkel Sports Complex as soccer, softball, BMX, skateboard and track activities get ready for a 2010 grand opening. There are six full size natural grass soccer fields, two full sized synthetic athletic fields equipped with lights, a concession and management building and community bathrooms. The softball complex consists of five softball diamonds and a pavilion containing concessions, bathrooms, and meeting space. The complex also features a BMX track, skate park, neighborhood park with splash pad, a walking trail and one youth baseball field.

Youth Baseball
Planning is also well underway for the $3 million dollar development and improvement of youth baseball fields throughout Spokane. Through the planning process five different parks have been identified for development. These parks are Chief Garry, Underhill, B.A. Clark, Liberty and the aforementioned baseball field at Dwight Merkel Sports Complex.
Spokane park facilities and programs are managed and maintained by a talented and energetic staff of approximately 80 full-time employees, augmented with several hundred dedicated seasonal workers. Many of the staff members have devoted decades to service in the Parks and Recreation Department and it shows in both the spectacular beauty of the parks and in the diversity of programs offered.

Staff

Retirees in 2009:
- Tom Higgins (40 years)
- Buck Humphrey (35 years)
- Terry Minier (20 years)
- Mark Nord (33 years)
- Nancy Smith (32 years)

Service pins awarded in 2009:
- Mike Aho (20 years)
- Alice Busch (20 years)
- Buck Humphrey (35 years)
- Don Largent (15 years)
- John Lewis (20 years)
- Pamela Mckinzie (5 years)
- Terry Minier (20 years)
- Barbara Patrick (5 years)
- Margaret Schussler (25 years)
- Nick Simchuk (40 years)
- Steve Smith (20 years)
- Penny Struck (20 years)
- Jeff Towne (15 years)
- Kathi Young (15 years)
Leroy Eadie  
Acting Director

**Park Board members in 2009:**  
Gary Lawton, President  
Randy Cameron  
Ross Kelley  
Steve McNutt  
Kimberly Morse  
Jim Quigley  
James Santorsola  
Elizabeth Schoedel  
Larry Stanley  
Martha Lou Wheatley-Billeter  
Chris Wright  
Bob Apple, City Council Liaison

Spokane Parks and Recreation Department  
808 West Spokane Falls Blvd.  
5th Floor - City Hall  
Spokane, WA 99201  
(509) 625-6200  
(509) 625-6205 (fax)  
Email to parks@spokanecity.org  
www.spokaneparks.org

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The City of Spokane Parks and Recreation Department Park Board publishes an Annual Report issued in February each year.

Editor: Nancy Goodspeed  
Graphic Design: Magner Sanborn

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### 2009 Financial Report

**2009 REVENUE**

#### General Fund (GEN FUND)
- 69%  $11,006,400

#### Park Operations (OPS)
- 1%  $1,325,300

#### Recreation Services (REC)
- 7%  $1,155,100

#### Central Office (OFF)
- 1%  $81,500

#### Horticultural (HORT)
- 1%  $122,200

#### Riverfront (RFP)
- 21%  $3,388,700

**REVENUE TOTAL**
- 100%  $15,845,300

**2009 EXPENDITURES**

- Park Operations (OPS)  25%  $4,090,000  
- Recreation Services (REC)  20%  $3,300,700  
- Central Office (OFF)  14%  $2,382,400  
- Horticultural (HORT)  12%  $1,954,700  
- Riverfront (RFP)  29%  $4,897,900  
- Golf (GOLF)  0%  $39,400

**REVENUE TOTAL**
- 100%  $16,665,100

**2009 EXPENDITURES LESS REVENUE**

- Park Operations (OPS)  34%  $3,998,600  
- Recreation Services (REC)  18%  $2,145,600  
- Central Office (OFF)  20%  $2,300,900  
- Horticultural (HORT)  15%  $1,832,500  
- Riverfront (RFP)  13%  $1,509,200  
- Golf (GOLF)  0%  $39,400

**REVENUE TOTAL**
- (Excluding General Fund)  100%  $11,826,200