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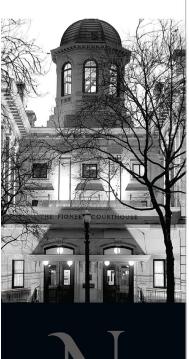
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## IN THE MATTER OF SPOKANE POLICE DEPARTMENT RESIGNATION OF CHIEF FRANK STRAUB

INTERVIEW OF

TIM SCHWERING

TAKEN ON TUESDAY, MARCH 15, 2016 5:07 P.M.

SPOKANE PUBLIC SAFETY BUILDING 1100 WEST MALLON SPOKANE, WASHIINGTON 99260

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1	INTERVIEW OF
2	TIM SCHWERING
3	TAKEN ON
4	TUESDAY, MARCH 15, 2016
5	5:07 P.M.
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7	MS. CAPPEL: Okay. So today's date is March 15th,
8	2016, and it is 5:07 p.m. I'm here with Tim Schwering,
9	who's the director of strategic initiatives, I think is your
10	title.
11	MR. SCHWERING: It is.
12	MS. CAPPEL: My name's Kris Cappel. I'm with the
13	Seabold Group. Before I get started, Tim, as you can see,
14	I'm recording the interview. Do I have your permission to
15	record the interview?
16	MR. SCHWERING: You do.
17	MS. CAPPEL: All right. Let me explain a little
18	bit about what I've been asked to do. My firm has been
19	hired by the city of Spokane to conduct an investigation
20	around several issues related to former Chief Straub. And
21	my role in this investigation is that of fact-finder. I'm
22	an attorney, but I don't practice. I don't do these
23	investigations as an attorney, so I wasn't hired as a
24	lawyer, and I won't be giving legal advice. Okay?
25	The other thing that's slightly unusual about this

investigation is there's a high degree of interest, public interest, in -- in the investigation, and so it's -- it's virtually guaranteed that someone's going to request request a copy of my work product --

MR. SCHWERING: Absolutely.

MS. CAPPEL: -- which will include all of the transcripts of the interviews that I've conducted. So I just want to make sure that everyone I meet with understands that and -- and that they're still ready to go forward.

MR. SCHWERING: Absolutely.

MS. CAPPEL: Okay. Let's start with when you were hired by the city and in what role.

MR. SCHWERING: I was hired by the city on -- I started August 5th of 2013 as the director of strategic initiatives. My initial -- when I was hired, I was -- the role was to be setting up an asset forfeiture unit. And that changed fairly -- that changed by almost August 8th, I think.

MS. CAPPEL: Okay.

MR. SCHWERING: And it -- it morphed into the -the department basically had been split into thirds, where
you had a -- you know, you had, in essence, a patrol
division, you had an investigations division, and then, in
essence, you had everything else. So I was put in charge of
fleet records, internal affairs, IA, budget.

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And then I brought Sarah Lynds, who's the deputy director of strategic initiatives. I brought her in. I don't know remember the specific date. She's probably been here about two years. And her -- she was from Moss Adams, so she was going to be much better at the finance aspect than I was. And frankly, there was just too much to do, so I brought her in. And that's basically kind of we went from there.

When I first started, the command structure was set up much differently than when Frank, or Chief Straub, left. There's myself, Selby Smith. At the end, Selby Smith was in charge of investigations. Rick Dobrow was the assistant chief over patrol, and then Sarah Lynds was the in essence, the acting director of business services.

MS. CAPPEL: And that was the structure at the time that Straub left the city.

MR. SCHWERING: Yes, ma'am.

MS. CAPPEL: So when you were first -- did you know Frank Straub before you took this position in 2013?

MR. SCHWERING: I -- I had met him a few times, I think, I believe, like, a Rotary event and, like, a few of the events around town, and that's how we got to know each other. I didn't know him. I knew him not -- not very well at all.

It was just a case of we would talk about --

because, you know, coming from the federal level,

I knew SPD, and we would have -- just have conversations

about SPD, and then the conversation then turned to would

you ever be interested in working for SPD, which initially I

-- I think I said no.

And then it turned -- but it turned into, you know, we had very good discussions on kind of the direction he wanted to take SPD and kind of what his vision was. And I had been a federal defender for about 10 years, and I was ready for a change, so it was a -- it was a good move, I felt, on my part.

MS. CAPPEL: And you were an investigator at the federal defender's?

MR. SCHWERING: Yes.

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MS. CAPPEL: Did you supervise people?

MR. SCHWERING: No. I did not supervise.

MS. CAPPEL: When he was describing sort of his vision and the direction he wanted to go, generally what -- what was he trying to accomplish?

MR. SCHWERING: Well, the -- the issue with the police department, as everyone was aware of, was the Otto Zehm/Karl Thompson issue and that, you know, he -- and he described it as, in essence, that, you know, Anne Kirkpatrick had come in, and that had not really not turned the department around like, I think, the community wanted it

to be turned around and that he was brought in.

And he had a mandate from the mayor that we're going to push things forward and, you know, that my role would be fairly narrow. It would be dealing with, you know, business services, but basically setting up an asset forfeiture unit and getting more aggressive with that.

MS. CAPPEL: And the -- the desire to set up an asset forfeiture -- was that just civil, or criminal and civil?

MR. SCHWERING: That changed a few times. I mean, it was initially criminal, but they were looking at potentially civil, but we were going to start with criminal.

MS. CAPPEL: And so that was sort of the limited function that he entertained when he first hired you?

MR. SCHWERING: Correct.

MS. CAPPEL: Was the title the same as it is now?

Or did they hire you as a different --

MR. SCHWERING: I think I was hired as a -- it might have been deputy director of tactical. I can't remember. It was deputy director of tactical and strategic, tactical, whatever initiatives is, and that was for three months. So it was very -- and he had said that I would be a director pretty much right from the start, but this was the easier way to get the ball rolling.

MS. CAPPEL: So even before you accepted the

position, he had said that he was going to eventually get you to a director position.

MR. SCHWERING: Yeah. That was kind of the -- the assumption, that there would be a -- I'd be a director.

MS. CAPPEL: Did he also say that your areas of responsibility would definitely grow?

MR. SCHWERING: No. I mean, it was we had -- now, before I started, or after?

MS. CAPPEL: Before.

MR. SCHWERING: Before. No, I mean, basically, we talked about -- yeah, we talked about the asset forfeiture unit, basically kind of what, you know, what I was interested in and what he was looking for. And I think it was primarily the asset forfeiture. Again, I had a -- my now three-year-old was just a few months old, so I was working on not a lot of sleep at the time, so.

MS. CAPPEL: Okay. Who did you report to in the beginning?

MR. SCHWERING: Technically, on paper it was Joe Walker, but it was basically he was always I'm going to report -- basically is I was reporting to Frank.

MS. CAPPEL: Okay.

MR. SCHWERING: Because I think there was -- there was kind of a confusion, I think, among most people within SPD on -- especially now looking back now on it, I didn't

know any better when I first started but, I mean, I think that the director thing was kind of a new -- bringing in civilian directors was kind of a new thing for people, and so they weren't quite sure really what to do with me.

MS. CAPPEL: When you first started in August of 2013, were you attending executive meetings?

MR. SCHWERING: Yes.

 $\ensuremath{\mathsf{MS}}$  . CAPPEL: And so was that from the beginning that you --

MR. SCHWERING: That was right from the get-go. We used to have exec meetings. They started as command staff meetings, where you had captains and above. It was every day at 8:00 we'd have a meeting first thing after the shoot. And we had -- so we had captains, yeah, captains and above, along with legal counsel Mary Muramatsu was in those meetings. And that lasted for probably about, I'd say, a year maybe?

MS. CAPPEL: And then it converted to these once a week?

MR. SCHWERING: And it converted to the exec -just exec meetings, where it was just -- I'm trying to
remember when that switch was, because there was a time
where it was -- you know, I had -- I think it was fairly
quick, because it was sort of August, because you had -- Joe
Walker, I think, was the first to go. And he demoted

himself down. And then I want to say Carly Cortright got moved to city hall. And then it was just Brad -- Brad Arleth and Craig Meidl.

And then Frank wanted to eliminate the commander - Frank, I think it was, commander is what it was. And so
then Brad got rolled back to a captain, and then it was just
Craig Meidl, myself and Frank. And then Meidl rolled
himself back, I believe, in January of 2014. And then it
was just Frank and myself. And Monique Cotton was also
there. She was -- she was the director of communications
in, like, the PIO.

MS. CAPPEL: And was she holding that position at the time you started with the city?

MR. SCHWERING: Yes. Yes.

MS. CAPPEL: The meetings that you mentioned, the command staff meetings that included captains and above, you mentioned that Mary Muramatsu --

MR. SCHWERING: Muramatsu.

MS. CAPPEL: Did she attend every day?

MR. SCHWERING: Most every day. She was there quite a bit. She was pretty involved in the command staff when I first started. I mean, we went to -- you know, Frank had known, apparently, Charlie Beck fairly well, and so he had sent a contingent to L.A. to review LAPD's policies and procedures. We spoke with their IG, spoke with a number of

people within LAPD, and Mary came on that trip with me, along with Craig Meidl. And then Ben Krauss, I believe, was there as well on the trip.

MS. CAPPEL: And what was the purpose of looking at how L.A. was doing, what they were doing?

MR. SCHWERING: Basically, looking at their model and just see how -- basically, first off, I think the idea was to see how a really professional police department is run and then to see, you know, get ideas and just see, in essence, how -- because there was also the -- the -- in the -- in the background was there -- this was just the whole time when we were going through the ombudsman ordinance as far as independent oversight and what that would look like.

And, you know, there was all these questions going on, because, you know, when -- there was a big discussion on what, you know. People wanted independent oversight. And the question was, well, how -- how do we -- how do you get the independence? But then how do you make it work correctly?

And so -- and there were all sorts of different opinions on -- and you're sitting in meeting after meeting with it seemed like the entire city discussing these sort of things.

And that was part of that trip, too, us going down to see how the inspector general worked and just, you know,

get an idea of how -- how it operated, and also make contacts down there so when we had questions, we would call. And Frank was great with that. I mean, he knew people around the country, so if you ever had a question, he would also refer you to somebody that probably knew the answer.

MS. CAPPEL: Okay. Was he also thinking of modeling the organizational structure of Spokane PD on the model, the organizational structure of LA?

MR. SCHWERING: Great question. I don't -- that's a -- that's a mystery. If you ever did a public records request on the emails that were sent on the org charts, those could be -- I always referred to it as if you wanted to describe org charts within SPD, it was kind of like if you could always reference an airplane movie, remember, when it's crash landing and it says gate 12, gate 13, gate 14.

That's basically kind of what it was, because we'd move up to an org chart, you know, just be catching up, and then we'd move to a different org chart, because it was kind of all over the place.

I think we sent out -- or he sent out three org charts in one day in December of 2013. So it was kind of that was never a -- that never seemed to be set in stone.

MS. CAPPEL: So -- and -- and on that, because you see I've got a couple of org charts in front of me, I have no idea where in the iteration of org charts these

particular ones fell, but I'm going to see if you can help me.

MR. SCHWERING: Sure. Can I peek?

MS. CAPPEL: Yeah. But before we go there, when he's sending out these org charts, was he sending them out for feedback, or was he saying this -- we're making this change?

MR. SCHWERING: He would say we're making this change. And he was -- he would have -- he would have Craig Meidl basically do all those sorts of things for him. I mean, he would say, and that was kind of what happened with Dobrow, is that it was basically they would -- Frank would come with -- you know, he would have an idea, or there would be maybe some consensus that we're at a play.

And then once we pulled the trigger, a lot of times they -- I think if it was more -- my personal opinion was that if it was going to be potentially not received well, you would have Craig send it out. And then Craig owned it then.

MS. CAPPEL: Okay. So the two org charts I've given you, one is dated 2013, and the other one is dated 2014. And the first area that I want to focus on is the area of responsibility that Carly Cortright had as the director. And was she a director already when you were hired?

MR. SCHWERING: She was.

MS. CAPPEL: And so if you look at what's under her column, is that consistent with what you recall she was responsible for?

MR. SCHWERING: Yes. I think so. I mean, it was -- she was up here. I wonder when she left. I can't remember when she left.

MS. CAPPEL: It was in October of 2013.

MR. SCHWERING: So there wasn't a heck of a lot of overlap between her and I. And the other thing that doesn't really -- isn't reflected in all these org charts is the amount of, like, little specialty projects that goes along with everything.

Like, I know Carly was -- worked really well with SHRX (phonetic), which is the local, interlocal agreement with the county on IT. And so she spent a lot of time, I think, working on that, because that was kind of a big mess, because we were looking at installing a new CAD/RMS system.

But this is generally -- yeah, pretty much what we had.

MS. CAPPEL: What you had.

MR. SCHWERING: The financial services - in essence, what was happening, I think -- I believe at the time was they were going to a centralized accounting, where they took all the personnel from the different departments,

whether it's police, fire, what have you, and brought them into city hall.

And so that was kind of during that time, and so I don't know if that was -- so I don't know if she kind of pushed that out, or I don't know what the process was with that, but she was -- I know she was over records and planning all that good stuff, so.

MS. CAPPEL: And when they were trying to centralize the accounting function, did bodies actually move to city hall?

MR. SCHWERING: I believe some bodies moved to city hall. And then you had some people that were still here, like the -- like Maria and some of those folks were still here, but they were technically city -- city -- city hall employees, not police employees, and they answered to people at city hall, not here.

MS. CAPPEL: Okay.

MR. SCHWERING: Which kind of created a whole
mess, but we're -- we're not interested in that right now,
are we?

MS. CAPPEL: Okay. Not that particular mess, no. And then this next one that I'm showing you dated 2014, there's been considerable change. And one of the ones I want to focus on is the number of areas that are now under you as the director. And my first question is when did you

effectively become a director, and did it result in any change in terms of salary or benefits?

MR. SCHWERING: Yeah. I got a pay -- pay bump. It would have been in -- I honestly don't remember. It would have been January of 2014, I think.

MS. CAPPEL: Okay.

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MR. SCHWERING: Thereabouts. I mean, roughly there. I mean, the thing to keep in mind with this is that we were kind of -- I was kind of almost as an acting director fairly quickly. I mean, it was kind of after Carly left. It was -- it was really as an acting director, basically.

MS. CAPPEL: Okay. So even though maybe this hadn't happened, meaning the blocks hadn't been moved, but you were effectively managing.

MR. SCHWERING: Yeah. And keep in mind the blocks were -- were kind of moving around, because I know dispatch got moved around quite a bit. You know, training was under me for a while. Then it got moved under operations, so we had, let's see, oversight, yeah, we had Karl here.

Because I had gone through -- like, we'll just take the captain over professional oversight. So we -- I started, and we had -- I had Rick Dobrow was the captain there. Once Meidl rolled back, Dobrow became the assistant chief.

And then I brought -- then it was Captain Carl came in. Oh, no, sorry. It was Eric Olsen was going to be the captain that I had really asked him to promote, if he would, to come in as -- to be the captain. He was there for a total of three weeks, and then he got yanked from me to go over to investigations.

And then Captain Carl was downtown in the -- he was doing the downtown precinct, and Frank moved her as the captain of professional oversight. And that was, you know, I can only -- I have some theories on why he did that, but he never said anything specific to me.

And so -- and then so she then retired. And then it just got to the point where I can't, because the problem with the professional oversight is we were running to DOJ. That's when they were here for the collab on reform, and the problem was we were changing captains every time, you know, the sun set, it seemed like.

MS. CAPPEL: Okay.

MR. SCHWERING: So I got to the point where I said I -- I can't have somebody in that position where, you know, the turnover is just getting too much. And so, in essence, really, it was myself, and then Kathy Armstrong was technically the administrative secretary on paper, but it was basically she and I really ran the -- the DOJ.

I mean, she was much more than an administrative

secretary. She was really, I mean, almost like a deputy director to a certain extent, because we were both running that -- first, the review of getting them the documentation and then as they were developing their reports and then now as we're -- as we're implementing, so.

MS. CAPPEL: Is the -- whatever DOJ was doing, are they done?

MR. SCHWERING: No. That's going to -- that's going on. They came out with their findings in January 2014, and then they gave us a year and a half to get everything done.

Now, we're having kind of a question right now as far as the cultural audit, because that was kind of the big thing, too, is like when that came out with the Use of Force Commission, it recommended doing a cultural audit. And then DOJ said, well, that sounds like a great idea, you should do that.

And then that was kind of the question is how exactly does that look. And you had different opinions on different things, and you had people saying you should do this or do that. And it was kind of -- you know, my concern was I want to make sure that we're doing something that, you know, that's a product that everyone's going to say, all right, that's a -- that's a valid product at the end of the day, that you're not going to have people that are going to

be saying, well, this is, you know, bullshit or whatever.

MS. CAPPEL: Nonsense.

MR. SCHWERING: Yeah.

MS. CAPPEL: Okay.

MR. SCHWERING: So -- and so that's basically kind of where we're at right now is looking at doing a true cultural audit. And that's where DOJ's really coming back in, because you have a lot of interest around the country in doing these cultural audits. So I think they're going to -- I think they're -- last I heard, they're going to extend that about six months, so a full two years to implement everything.

MS. CAPPEL: Okay. So the reason I'm showing you these two -- these two org charts in particular is you notice on the 2014, Carly disappears altogether.

MR. SCHWERING: Correct.

MS. CAPPEL: Do you know what's -- what's behind that, why she is suddenly nowhere on this org chart?

MR. SCHWERING: She was already in city hall is my understanding. By 2014, she would have been in city hall. Especially, yeah, wait a minute. This -- this gives you the exact example of why the org charts were so difficult to keep track of, because you see this is an org chart from 2014 updated 10/19 of 2013. So, I mean, they were just -- I mean, we literally could have had a person full-time just

pumping out org charts, because they were just -- seemed like they were constantly changed and updated.

But I think she left. And you might -- you might be able to answer this, but she left at some point. I wasn't here very long when she went over to city hall. I think it was to implement the 311 program.

MS. CAPPEL: Did Chief Straub talk to you about the circumstances of Carly going to city hall on a special project?

MR. SCHWERING: Well, yes, because it was -- he had said that they had had conversations that it was, you know, in her best interest to move on to city hall, that this would be a great -- and this is what -- this is what was related to me, how he related to me, was that, you know, he told her that this would be a great opportunity, that this would be, you know, a point in her career where she could get to that's been launched like this. She could be kind of on the national stage, if you will.

And that was kind of my first clue, if you will, that something was a bit off. Because then you talk with Carly, and you would kind of mention city hall or somebody like that, and it would be -- it was clear that there was, like, whatever he was telling her versus what, you know, he was telling other people were two different things.

And I think Craig Meidl would have been in those

discussions as well, and it was -- so there was -- there was

a definite disconnect. And it got to the point where, you

know, because this kept coming up, and I don't know -- I

don't -- I don't know what those conversations were, so I

can't comment on those. I just know that he kept saying

that she'll be going over to city hall, and she seems to be

sitting there really not aware that she's going to city

hall.

And so it finally got to the point it's, like, well, are you not communicating effectively? Or, all right, I was trying to put as politely as possible, but it's, like, you clearly have a disconnect here, so.

MS. CAPPEL: So you're saying that Carly didn't understand she was going to city hall?

MR. SCHWERING: That was my impression. I mean, she -- she might have understood that.

MS. CAPPEL: Okay.

MR. SCHWERING: I mean, I still remember there was a -- I think we were doing a Use of Force -- we would give the Use of Force presentations, give them updates -- and I remember Frank had given a -- it was at -- it was in the city hall, city council chambers. And I still remember her specifically, because I was sitting on the left-hand side, kind of more in the middle. I remember Carly was up towards the front.

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And Frank mentioned basically implementing a director of strategic initiatives. And I remember -- I don't know -- I didn't know the players that well at the time, but I remember whoever Carly was sitting next to at the time turned and looked at that, whoever she was sitting next to, and kind of gave a quizzical look of, like, what the hell is that? Because that was the first time she had heard of it, so.

MS. CAPPEL: So that position of director of strategic initiatives didn't exist at the time you were hired? He had to do something to create it?

MR. SCHWERING: And this goes back to the city code, because they came up with these. Basically, the police department was turned into a division, and so per city code, and this is still somewhat confusing to me to a certain extent, but if you have a division, you can have more appointed positions. You can have a director. And so I think the police department has -- have no departments underneath it.

But basically, so, like, strategic -- for example, director of operations. Operations would be, then, a department. Specialized police services would be a department. Strategic initiatives would be a department. And each department gets two appointed positions. So, in essence, I think we have, I think, a total of 16 or 18

appointed positions within the police department.

Now, whether they were filled or out at any given time is up for debate. I think, like, we have a director of communications and not, like, a PIO function, like dispatch communications. That's never been filled in the time I've been here, so.

MS. CAPPEL: Okay. So back to Carly ever so briefly, did -- did Chief Straub indicate that it was her decision or his decision, or did he say?

MR. SCHWERING: You know, it was basically his decision. It was -- how he framed it, if I remember correctly, was that he was saying that it was -- he wanted her to go to city hall, but he was trying to get it so she could see that she wanted to go to city hall. Do you see what I'm saying? And that's an idiotic way to put it, but it's -- it's -- that's what, in essence, it -- it was.

I mean, when I think -- and that was sometimes

Frank's -- not his strong suit or something. I mean, and

that's -- that's where he's kind of an interesting fellow,

because sometimes he could have very direct conversations

with people, and then other times he couldn't seem to have a

direct conversation to save his life. And so it was kind of

this yin and yang, so.

MS. CAPPEL: Had you noticed or observed any conflict between Carly and Chief Straub up to the time

before she went to city hall?

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MR. SCHWERING: No.

MS. CAPPEL: Had you see anything where it looked like he was upset with her for any reason?

MR. SCHWERING: No. Because I -- and I'm pretty sure -- I'm pretty sure that's the case, because I didn't really get -- he didn't -- when I first started, he didn't really have any, like, major blow-ups in front of me, because those would -- those you'd remember, so. I don't I was never -- I'm not saying it didn't happen, but it was never in my presence.

MS. CAPPEL: Did you ever see her emotional or in tears before she transferred to city hall?

MR. SCHWERING: No. But again, I didn't -- we didn't know each other very well. And she was always nice to me, and I always tried to be nice to her, but it's, like, I didn't know her that well, so it was, like, she's not going to come to me saying that she's being treated poorly, because I'm the new guy, and what do I know?

MS. CAPPEL: Do you remember any meeting -- and this might have been before your time; I'm not sure -- but any meeting where he made sort of subtle threats about the security of her job, along with Joe Walker?

MR. SCHWERING: No. I mean, because Joe -- I don't think Joe ever had his job threatened that I recall.

I mean, Joe wanted -- what Joe told -- I mean, I remember

Joe saying that he was -- they were working a lot of hours,

and he didn't want to be working those hours.

Because Frank did have -- I mean, it was kind of an expectation that you're -- you're on all the time. So if he sends you a text at 10:00 at night, he's going to want an answer here pretty quick. And -- and I think Joe and again, I was still -- it's kind of like being the new guy, like, in the middle of a, you know, shit storm, where you're not sure exactly where things are landing at any given moment.

But I -- you know, with Joe I don't think -- he never said anything to me that he wanted to -- during that time, that it was that Frank was being -- threatening his job. I think it was that Joe wanted to -- he didn't like the pace at which things were going, and he wanted to -- to roll back.

MS. CAPPEL: Okay. Did anyone at city hall talk to you about bringing Carly over to work on this 311 project?

MR. SCHWERING: That could have happened. I don't remember, frankly, because it wasn't -- that was so out of my -- I mean, it was somebody that I didn't really know that well on some scope that I -- I don't want to say I didn't care about 311, but it was kind of outside where I was concerned about, so I didn't really pay much attention.

MR. SCHWERING: Not really. I mean, he had a certain way about him that was -- he would say kind of snippy things about people. But once you figured out he did it to everybody, then it became kind of just you would kind of go in one ear and out the other. He was kind of a -- yeah, he was -- he was an interesting fellow in that regard.

I don't recall anything specific about Carly that he said. I'm sure he probably did.

MS. CAPPEL: Okay.

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MR. SCHWERING: But I don't -- I couldn't remember any specific --

MS. CAPPEL: Any details.

MR. SCHWERING: -- comments that he said.

MS. CAPPEL: Any comments about him not being happy with her pushing back on the way he was spending money? Did that come up?

MR. SCHWERING: No. That -- and, no, that would have been either before my time or not. Because that was the thing. I mean, we were moving -- it was all going to a centralized format, so it wasn't a case of -- and again, that -- that was a whole other mess, but, I mean, it was a case that was city hall was really -- was really getting a

handle on the spending in all the departments, you know, especially police and water -- or police and fire and water and everything.

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So they're bringing all that personnel in, so it wasn't a case of -- like planning. I think planning was already dissolved by the time I got here. So all that went away. So I don't recall any conversations about the money aspect.

MS. CAPPEL: Okay. And then once Carly moved over to city hall, did -- did you have much to do with her after that?

MR. SCHWERING: Huh-uh. I mean, I'd see her over there and I'd say hello and --

MS. CAPPEL: Has she ever given you any sense that she felt like she was pushed out by Straub?

MR. SCHWERING: We had conversations. You know, kind of once I'd been here a while and kind of saw some of how when Frank would -- on his bad days it was, like, you know, kind of like, oh, okay.

And so she and I -- and I can't remember any specific conversation, but, yeah, it was somewhat unclear to me why she -- if she didn't want to go, why she would have wanted to go at that point to probably get away from him if he was -- if -- if she had worked here for a long time, which she did, and I think she did a good job, and if Frank

was, well, doing -- doing things --

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MS. CAPPEL: Not happy.

MR. SCHWERING: -- or not happy, I mean, it would have been -- it's -- that's not a fun environment to be in, so I could see why she would have wanted to move to city hall.

MS. CAPPEL: Okay. So I'm going to go backwards in time, and I'm going to start with putting this aside.

This September 18th letter, well, it eventually made its way to Nancy Isserlis. Here's a copy of it for you.

So this letter is signed by everybody on the then executive team.

MR. SCHWERING: Correct.

MS. CAPPEL: Can you tell me, as far as you know, what triggered the decision to draft this letter? And what was the process?

MR. SCHWERING: I mean, for me, really, it was the -- really, where everything, like, where this -- the beginning of the end, and this is kind of what we had said almost the "day of" it happened, was there was a March 31st incident -- instance -- incident over in Selby Smith's office over in the Gardner Building. And it was Selby, it was Rick Dobrow, it was Mark Griffiths, Monique Cotton. I think that was it.

MS. CAPPEL: Eric Olsen.



MR. SCHWERING: Eric Olsen. Thank you.

MS. CAPPEL: Anne Griffiths.

MR. SCHWERING: Anne -- Anne Griffiths. And so in essence what happened, and it was a case of -- and when you look back on it, it's almost comical to have a discussion of what's been blown up over two hours of overtime, but basically Mark had done two hours of overtime that one of the -- that his captain approved.

And then Dan Torok, who was over, I believe, still patrol operations, questioned the overtime and brought that directly to Frank. And Frank wasn't -- Frank lost his mind over it, apparently. I don't know -- I wasn't in some of those meetings, so I don't know what triggered the full blow-up.

MS. CAPPEL: But you heard about it afterwards.

MR. SCHWERING: Well, and it was the case of -because it was right after -- it was on a Tuesday, and we
always have CompStat Tuesday mornings. And so it was -- and
a lot of times we would have, then, as an executive staff,
we would, after the meeting broke, we would go into Selby's
office and, you know, discuss anything.

And it was -- we were walking in there, and I -- I didn't -- I was talking to somebody else. As they started walking in, I turned and saw everyone was walking in there. I said, oh, I must need to be going in there. And I think

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it was Selby that turned to me and said, you don't want to
be part of this. It's, like, perfect, because I have a
meeting to go to anyway, so off I went.
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Anyway, it was a case of that I got a text, I think, from -- gosh, who was it? It might have been Craig Meidl, like, in the next 20 minutes asking if I was okay, you know, question mark. And --

MS. CAPPEL: Meidl wasn't in there, was he?

MR. SCHWERING: No. But it was -- apparently, the yelling was loud enough where people inside the Gardner Building could hear him going off on the people in that room.

MS. CAPPEL: Okay. So what's the next thing you learn about that?

MR. SCHWERING: So the next thing --

MS. CAPPEL: How did that get us to September 17 18th?

MR. SCHWERING: So basically, then it goes -- so it goes from -- then I talk to Selby afterwards, and basically, it was, you know, he and I have a conversation about that. And he said, in essence -- to me it was a case that he was so caught off guard that Frank was losing his mind, and Frank lost his mind.

And he just -- he couldn't -- his brain couldn't catch up to what was going on, because he had never seen -- I mean, this guy worked for DEA for, you know, however many
years as a, you know, professional, and he was just

completely taken aback that Frank was going off on these
folks. So he basically kind of sat there flat-footed, to a
certain extent. And then it was kind of, like, well, that's
weird.

And so it was -- and I had usually -- I had my office down here by that point, and that was a --

MS. CAPPEL: "Here" being the Public Safety Building?

MR. SCHWERING: No "here" being -- because I used to be down in what was called Mahogany Row, where the chief and everyone sits, and I decided to move down to this area, which is the IA, you know, the professional oversight area. So my office is right up here. So that was a tactical issue on my part, because if Frank was having a bad day, you just kind of avoided him, and it was just -- I got -- was able to get more work done that way.

And so it was -- that would have been on a Tuesday, and I think it was Wednesday that we had -- so we would have in-services on Wednesdays and Fridays, whenever in-service was scheduled. And so there were times where he would want his executive staff there for the first hour, so if there were any questions, that people could ask us directly.

And I got there, and it was out at the academy.

And I -- I still remember this very clearly is that I saw

Monique, and she was kind of teary-eyed, and I asked how she

was doing. And she said -- basically, she was kind of teary

and in a brief moment said, you know, that she was basically

-- he had said, you know, you -- that he had threatened to 
- he was yelling at her. He said you fucked me. He said

that you shoved -- shoved it up my ass and broke it off.

And she was clearly upset.

And, you know, and so, and then, but it was literally, like, she says this to me, and then we have to walk into this meeting. And so I talked with -- and I think at the time, and I'm not -- you'd have to ask Monique, because I think I said, do you want to do anything at this point? And it was basically no. And then we went into the meeting, because we didn't really have time to talk about it. We were into the in-service, because we didn't have time to talk about it.

And then I talked with -- because I think she -- because we were always running around having meetings, so I didn't get to see her until much later. In that time I talked to Selby and mentioned it to him, and he had heard about it, and he was, obviously, there. He was -- he was in agreement with what she had said.

And -- and so I think I also talked -- told Mary

Muramatsu, who is our legal counsel, like, you know, this this is what Monique told me, you know, this is obviously is an EEO issue, for God's sakes, and basically just kind of, you know, just talked to her about that.

And I went to Monique's office and said if you want to file a complaint, you can go down to city hall right now. And she declined. She said -- she said she didn't want to. I know Selby Smith did the same thing. He said, if you want to go down, it's a clear violation. If you feel harassed or what have you, I'll -- I'll walk you down or we'll drive down together. And she said no to him as well.

And so shortly thereafter, it was -- I had called, or he had -- I can't remember who called who at this time, but basically I had a -- I had a meeting, then, with Gavin Cooley, how is the city CFO. I think it was still that week. It would have been either that Friday or probably that next Monday.

Because it was a case of, you know, Monique didn't want to make a complaint, and so it was kind of like, well, I can't -- how does this work? Because I'm -- you know, I'm technically IA, and I'm oversight for the department, but I can't -- how does that work if I --

And it was probably the question for Mary is how do I do it -- if I was going to do an investigation, how in the world do I do an investigation of my boss? So,

obviously, we need to have city hall involved in this.

And so I -- I talked to Gavin. So we had -- he was probably the person that at the time I'd had the -- the -- I knew the best on the mayor's cabinet, because we'd he had -- we had worked through a lot of the, you know, the financial issues, things like that. And he was always really responsive on kind of, you know, my questions or any concerns, and he was really good to deal with.

So I met with him and just said, you know, you have a -- a giant liability with your chief of police. I mean, he's saying, you know, and I basically gave him a brief rundown of what happened with Monique. And then, you know, we talked about it. And then, shortly thereafter he had -- at some point he had told Theresa Sanders --

MS. CAPPEL: Gavin told her?

MR. SCHWERING: Gavin told her. And that's when both Sarah Lynds and I started -- I think they were every other week meetings with Theresa Sanders, basically just keeping her in the loop on kind of just general department business and also Frank business. And so --

MS. CAPPEL: Did those become biweekly because of this incident on the 31st?

MR. SCHWERING: Yes. I want to -- I want to say so, because it was a case of -- because that was kind of the issue is I had met with Theresa when I first started,

because it was a case of, you know, technically a mayoral appointee, so I wanted to be -- and, you know, we've got a lot of, I mean, as you can see from the boxes, there's a lot going on in this department. And so I wanted to make sure not only does my direct supervisor know -- Frank -- but also the city administrator, so everyone's on the same page.

So I'd been keeping her up-to-date on, you know, whether, you know, whether there was something benign in fleet or whether there was something that it was, you know, the DOJ implementation or anything in between. Body cameras is another big project we were working on.

And I -- I start having those meetings with her, and then Frank didn't seem -- I don't think he specifically told me not to have the meetings, but he made it pretty clear that he wasn't happy that I was meeting with her by myself. So I -- you know, it was kind of one of those things where I was just like, well, I'm not in the mood to have any argument about this at this point, so we just kind of -- we kind of ceased the meetings.

And then once this happened, it was kind of clear that there needed to be more lines of communication with city hall, and Sarah Lynds was in agreement with that. And Sarah and I, obviously, have a lot of overlap with our departments, and so she and I would just meet with her, you know, basically, every other week.

And we'd talk about, you know, whether it's finance issues, whether it's IT issues, body cameras, whatever the business of the day was, along with, you know, kind of updating her on --

MS. CAPPEL: On Frank's line.

MR. SCHWERING: On Frank watch, if you will.

MS. CAPPEL: So let me back up to the conversation you were having with Gavin. Did he direct you in any way?

Did he make any suggestions or --

MR. SCHWERING: No. I believe he said he was going to talk with Theresa about it. And it was -- it was one of those things where I felt, you know, it was kind of and that's why I went to him is that, you know, it was a delicate -- it's kind of, you know, how do you tell a cabinet level person on the same level as your boss that your boss is sort of, you know, might be flaming out?

And so it's kind of like, jeez, this is a -- I wish I -- I wish this wasn't happening. But, in essence, it was kind of one of those things where, you know, you have this giant problem.

And you also, with -- you have to take Monique's interest into consideration, because it was one of those things where it's, like, she doesn't want to make a complaint. So, you know, does that -- and you look at that and it's, like, does that affect her career? I mean, if

that comes public, obviously, you know, it did, and look what happened.

And so you -- I was really trying to be careful with that as well, making sure that stayed -- you know, if she wanted privacy on that, I was going to give her privacy on that. If she didn't want to file a complaint, I'm not going to push that.

But on the other hand, you also had a chief of police, who's in charge of, you know, 300 commission folks along with all the civilian personnel here. If you have a problem there, you want to make sure that city hall's aware of it.

So you had to -- it was the balancing act of privacy for Monique, but also making sure that they were aware that they had a huge liability with Frank in that, you know, you can't be -- I mean, you can't say that to anybody but, you know, don't be saying that to your PIO, for God's sakes.

MS. CAPPEL: Now, when you were referencing to Gavin that you thought he was creating a liability -- he, being Straub, was creating a liability for the city, were you just thinking about that meeting on the 31st? Or did you have other things in mind?

MR. SCHWERING: That was kind of the -- that meeting was kind of the exclamation point on Frank, if you

will. I mean, because Frank would have -- I mean, we would joke in our executive staff meetings, because we went, you know, months where it was like we would -- because our executive staff meetings were at 9:00 on Monday mornings.

And we got to the point where we would meet actually in this very room with just the executive staff without Frank. And we would kind of make sure --

MS. CAPPEL: Before?

MR. SCHWERING: Beforehand. So we're all on the same page. Because we'd kind of joke. And somebody made the joke of who's going to get the ace of spades, who's going to get killed by Frank today. And it was -- and it would be over anything. It was just a case, I think, if Frank ever felt threatened or was in a bad mood or -- or whatever. Whatever he might be feeling, it would be, you know, that person would just get almost embarrassed.

I mean, and I -- the best example I can give is, you know, there was an investigations case on, you know, where a wiretap might be used. And Selby said, I don't think this is the case to do it, because it was -- you know, I can't remember the details, but basically he said this isn't the case to be doing it on.

And this is the guy who's worked for DEA for, you know, 25 years. He knows wiretaps backwards and forwards.

And you get Frank, who, you know, has been, arguably, an

administrator for -- for most of his career, and he's trying to tell Selby how to do wiretaps and almost belittling him in front of the rest of us.

And it's like and so it was those types of things. And it's like, okay, Frank's not happy with this. And it wouldn't necessarily come from any place of reason, to a certain extent. It would just be, you know, Selby's the person I'm going to just behead today, and that's going to be it.

MS. CAPPEL: So you said it was the exclamation point on -- on Frank. What's sort of the next step in the scheme of things, when it's clear that city hall is now aware of this incident on the 31st?

MR. SCHWERING: So, in essence, what happened after the 31st was, you know, we -- so I had the conversation with Gavin and we had the conversation with Theresa Sanders. And then -- and I -- this time I'm not entirely positive, I don't know the specific dates, but I believe it was in April there was an investigation done by the city attorney's office.

And so they called in everyone that was involved in that meeting on the 31st, to my understanding. And they also called me in. And, you know, basically I told them the same thing I told Gavin, is that you have a liability on your hands and, you know, gave them the Monique example and

gave them, I believe, other examples of just him, you know, kind of being inappropriate or just being -- like, he was -- basically, it was something was off.

I mean, he would have these blow-ups that would be over -- I mean, some things, you know, might be reasonable to be upset about, but he would just go, you know, bad shit over certain things that didn't need to, I mean, that would have been -- you could have had a conversation that didn't need to either belittle somebody or, you know, scream at somebody or things like that.

MS. CAPPEL: So the -- and who from city hall -- or who from the city attorney's office did you meet with?

MR. SCHWERING: I met with Nancy Isserlis and Erin Jacobson.

MS. CAPPEL: And you thought it was sometime in April.

MR. SCHWERING: It would have been in April, because it was fairly shortly after -- yeah, it would have been fairly -- it was fairly shortly after the March 31st incident, so I'm guessing April. It could be May, as late as May, but right around in that timeframe.

MS. CAPPEL: And you -- one of the things you told them was what you knew about the March 31st incident. And you commented that you thought they had a liability on their hands. And then you also gave them some other examples of -

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MR. SCHWERING: Yes. I told them about Monique afterwards and talked with her about this and said, you know, basically told them the same things I told Gavin. And I can't remember all the other examples I gave, but it was basically -- I mean, in a nutshell it was that, you know, Frank would -- you know, Frank would be good for a while, and then Frank would then lose his mind over something and he would, you know.

And CompStat meetings would be the greatest -- the best example I could give you, because he would have -- basically, you would have -- it would basically be at this table where you'd have all the command staff sitting here, and you'd have all the captains around, and, you know, you'd be going through this report and, you know, the captains, in essence, couldn't be captains, really. They were just constantly worried about CompStat on getting a question out of --

And I'll give you a specific example. There had been an assault on a -- on a transgender woman in January of 2013, and we had been notified. It was -- it was -- it was an assault, but it was on a transgender person, and basically, it got to the point where someone from Boots Bakery, where it happened, was also in the area of where the Center for Justice and kind of all the -- the advocate

groups are at.

And I don't remember the timeline. Oh, actually, I do. It was Blaine, Blaine Stum, who is with the Human Rights Commission, knew the person who'd been assaulted and basically made some phone calls. And so I was made -- I think Frank got a phone call that it had happened, so he sent us an email on I think it was, like, Saturday night or Sunday that this had happened. And I remember, because it was Super Bowl Sunday.

So I had called. I'd responded. I'd sent an email saying that, you know, I'm on it. And I called the owner of Boots Bakery. And I think I called -- I think I called for a fact Rick Eichstaedt, I think, just people that were -- no, it wouldn't have been Rick; it was Blaine I talked to -- and basically said that, you know, we're looking into this and, you know, we're on it.

But again, it's Super Bowl Sunday, so I -- we really can't -- I mean, we can't send anybody out right now, because it's, like, 20 minutes before the Super Bowl's going to start, so God knows how we're going to find anybody to do the investigation, for obvious reasons.

But anyway, so then Monday morning rolls around and, you know, Frank lost his mind over that we didn't respond like we should have. I mean, and he said you should have responded to that incident like we responded -- like we

respond to an officer involved shooting, like, which was, like, I mean, it's a tragedy that happened, but it's also an assault. I mean, how many assaults happen during the course of the day in the city, and we can't respond like that. And so it was an odd, very odd response.

But then at CompStat, he just went -- he would just eviscerate people on, basically, their response to that incident. And, you know, we had an investigations captain, Eric Olsen, who he was just grilling on, you know, what happened, what, you know, the facts of the case, to the point of where he said, well, which way did they run after they assaulted? And that was -- then it became a joke. It's, like, well, which way did they go?

It's, like, you're a captain over investigations, and you're going to in the CompStat tell the chief of police which way they ran? First off, who cares? I mean, at this point, at this level, who cares which way they ran? But then Eric got eviscerated for not knowing which way they ran.

And so that really went to the detail of what -and it -- it wasn't anything that was really pertinent, but
it's always something that could be just out of nowhere that
they would have to know, otherwise they'd get eviscerated.

Keith Cummings is a great example of somebody who,

I think, did a great job on the north side, but he didn't do

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CompStat really well. I mean, he didn't -- he didn't
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   articulate the way Frank wanted, and so he yanked him out of
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   there and put Craig up there, so.
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             MS. CAPPEL: Okay. So back to the meeting with
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   Nancy and Erin. Did they explain the purpose of them
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   wanting to meet with you?
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             MR. SCHWERING: Yeah. I mean, it was pretty clear
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   that it was over the March 31st incident.
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             MS. CAPPEL: And -- and you said it was an
   investigation. Did they tell you they were doing an
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   investigation?
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             MR. SCHWERING: I don't -- I assume they did, but,
   I mean, that's semantics. I mean --
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             MS. CAPPEL: You -- you thought that's what they
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  were doing.
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             MR. SCHWERING: Yeah. I mean, that's -- you're
   interviewing people, finding out what happened at an event,
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   which, I mean, you're in the business, that's usually an
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   investigation.
             MS. CAPPEL: Did they -- did either one of them
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   take any notes, to your recollection?
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             MR. SCHWERING: No. No notes were taken.
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             MS. CAPPEL: Did you notice that?
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             MR. SCHWERING:
                             I did.
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MS. CAPPEL: And what -- what did you think about

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that?

MR. SCHWERING: That's -- I just felt they were on a kind of fact-finding mission that was going to be all verbal, and that was going to be the extent of it.

MS. CAPPEL: Okay. Did they share with you what their next steps were or how they -- what they were going to do with the information they were collecting?

MR. SCHWERING: I don't think they did. So that was kind of the question of where -- because it kind of ended, and then it was just kind of we're in this no man's land where we weren't really sure what was going on because -- I mean, we'd -- I think there had been a moment where Frank -- where we assumed Frank had been talked to, because his behavior kind of changed very dramatically very quickly.

But we were never really notified specifically what happened. And probably rightfully so, to a certain extent, at least. I mean, to be told what your -- I mean, if there's a disciplinary issue with your supervisor, they're going to tell a subordinate what that was. So I didn't really have too much of an issue with that.

MS. CAPPEL: Okay. Do you know if Frank met on a regular basis with Theresa like you did?

MR. SCHWERING: I don't think he did. I mean, it was a case of I think they had a scheduled meeting every week after -- so, like, the mayor has his cabinet meetings

on Tuesdays and Thursdays at 9, and Frank was supposed to meet one of those days. Tuesdays or Thursdays they were going to meet, like, at 10 a.m., I think. According to Theresa, that Frank usually had something else going on, so they didn't usually meet.

MS. CAPPEL: Do you know if Frank had any kind of standing meetings with the mayor? One-on-one as opposed to

MR. SCHWERING: No. And that's from -- that's kind of what from Frank was. I mean, Frank's -- I think where Frank would get frustrated is that he would have -- he didn't seem to have direct contact with the mayor. It would be pretty much through Theresa. That was kind of his -- he wanted to be able to have direct meetings with the mayor, and I know he did from time to time, but it wasn't on a regular basis, which I think he would have wanted.

MS. CAPPEL: Before the March 31st blow-up, as you will, had you shared with Theresa any concerns you had about Straub? So going back, basically, from when you first started meeting with her.

MR. SCHWERING: Yeah. I'm pretty sure we did, because it was kind of -- it was kind of the -- and I think this was kind -- and I think everyone -- everyone was aware of Frank. I mean, because Frank had some great traits. I mean, he -- he was -- you know, obviously knew a lot of people around the country. He was well-connected. He had

great ideas. But he also had some deficits, and sometimes that was dealing with interpersonal relationships.

And I think Gavin probably put it the best, is like, you know, people -- people know Frank. Frank's an asshole, but he's our asshole. And that was -- that was kind of, I think, the view held by city hall is that, yeah, he's kind of an ass, but, you know, he's not creating that - it's not -- I don't think they quite realized it was at that level that it was.

MS. CAPPEL: So when you were sharing things with Theresa, do you remember what kinds of things you were raising with her before this March 31st incident?

MR. SCHWERING: My biggest issues with Frank before that issue would have been that we vacillated greatly on what the plans were, because, you know -- and the org charts are a great example. I mean, we sent out org charts, you know, at the beginning, every week, every Monday, we get a new org chart, apparently.

But -- and I'm being facetious to a certain extent with that, but, I mean, it was kind of -- the target was always changing. We had, you know, whether it's DOJ stuff, how we're going to be doing that. Or, you know, with body cameras was another big one where we're doing one thing another day, and then we're doing another thing another day.

We looked at a real time crime center, you know,

and I spent a ton of time getting that ready to go, did the presentation. And -- and I remember this one time specifically. It was over, if you've been in the Public Safety Building where you first come in, he had said on a basically, a Tuesday when if we're going to do this, we can put the real time crime center in there.

And so by Wednesday we were walking by there after lunch and I said, Well, I can get these guys moved out over probably to the Gardner Building, because that's where I believe all the -- the intel guys are at. And he kind of looked at me and said, well, why would you do that? And I said, because you want the real time crime center. He said, did I say that? Like, yeah. He's like, well, let's hold off on it, then.

And so that was where -- that for me was kind of the frustrating thing, because then he would -- he'd vacillate, and then if you couldn't guess the right thing that he was thinking that day, he would sometimes lose his mind, so.

MS. CAPPEL: Okay. In any of the conversations with Theresa before the -- I'm using the March 31st as sort of the cutoff -- did you talk to her about being concerned that people were afraid of things like retaliation or harassment or bullying?

MR. SCHWERING: I don't -- I mean, he was a -- I

mean, I think everyone knew he was a bully. I don't think we ever spoke specifically, because I -- part of it was I wouldn't have been there for -- like, the thing I could think of with -- if it with -- Carly had felt that way, it was in those meetings.

But by that point, I mean, everyone knew that he was a bully, but I don't think I gave any specifics on, like, any necessarily true harassment issues that I was concerned about. It was more just the bullying. I know it's a fine line between the two, but it was kind of -- I mean, it was --

And -- and also understand that we were kind of SPD was in a -- in a very interesting position at the time, because they were -- you know, they had gone through the Otto Zehm and stuff, they'd gone through a couple of chiefs where there was just -- it was kind of one stumble after another.

And then Frank comes in like he's the second coming of Christ to a certain extent, and he was given a lot of latitude. And so it was kind of like, you know, I'm not -- I'm certainly not going to sit there and say you might have an issue here, unless I was dead certain we had an issue, because, I mean, again, he was -- he had a lot of latitude, he knew a lot of people.

But he also made clear that, I mean, if you -- if

you weren't on, he -- he would crush people, if necessary.

MS. CAPPEL: Did you notice any trends or themes with the people that he crushed? And to be more specific, did it tend to be the older staff or more than women, more women than men?

MR. SCHWERING: No. He was an equal opportunity person in that regard. I mean, it was -- you know, and it's -- you know, I don't know if it -- I don't know what his -- what his demons are. But, I mean, it would be, like, things would be going along just fine, and then something would happen where he would lose his mind over stuff.

You know, Joe Walker's a great point. And he was fixated on Joe because, you know, Joe rolled back, and he felt that that was kind of a betrayal on Joe's part. And, boy, if you -- that was one thing. And that was where Frank was always -- I think that was his kind of Achilles heel to a certain extent.

I don't know if that was from his background in Minneapolis or what else happened in his personal career, but he was always concerned that, basically, people were out to get him, like, you know, people are going to come after me, you know, this and that.

I remember -- well, we can talk about that later, but he was always concerned that people were out to get him.

And if people were out to get him, they needed to be dealt

with. And, you know, like Joe Walker, you know, we created that civil enforcement unit under Selby Smith over at Gardner Building and, you know, we had to have -- there was this big push to make sure a lieutenant was running it.

And we -- it was basically -- and he said in front of both me and Rick Dobrow that it was basically this is, you know, our chance, if you will. That was his chance to put his, and it was basically -- that's a quote of putting his foot on Joe's neck. And basically, we can watch him here and, basically, just ramp up the pressure on him, which was -- I mean, and it turned -- I mean it was kind -- and then it put Selby in a top position, because we were trying to create a new unit with somebody who didn't want to be there.

And he was -- it was just -- it was a bizarre way of doing things, because it was, like, Joe -- I mean, even if, let's say, Joe was out to get him, he's a lieutenant. Put him out in the field somewhere and just let him do his thing. If he says things about you, it's, like, well, you're the chief of police. I mean, people are always going to say negative things about you, so.

MS. CAPPEL: Other than Joe, were there other people that sort of got in Frank's cross-hairs?

MR. SCHWERING: You would get -- Monique was probably another person that he would -- that was an odd

relationship, because there were times when they seemed to be, you know, very close. I mean not in a -- in a weird sense, but, I mean, they were -- they were -- you know, they would go to events together as far as -- and she was and rightfully so, basically, but the communications director should, so they were always spending a lot of time together.

But then there would be times when she wasn't around, where he would just talk just horribly about her and just -- and he would just be annoyed by her. And so it would be, you know, that she would be -- I can't remember what all he did. I don't think he did anything specifically with her. I think he moved -- because that was the thing is he'd move -- if he didn't like what you -- if he didn't you or he was mad at you, he would move you.

That was how he would solve problems. Well, we're just going to move people or we're going to take things away from them. And so I think he took volunteer services away from her, but I'm not -- but I'm not sure. I -- I honestly don't remember what happened there.

But basically, it was, you know, Frank's deal was that if he was mad at you, he was going to -- he was going to let you know he was mad, but he would do it really in a passive aggressive way.

MS. CAPPEL: Did he move her to city hall -- her being, excuse me, Monique, before she transferred to parks?

MR. SCHWERING: Well, and that's a whole weird time period, too, because there was a case of that he was he said he was tired of dealing with Monique and tired of her drama and wanted her over in city hall to basically -- and I think she was going to be the communications director for both police and fire. You know, basically, she'd be in city hall and kind of out of his hair.

She was -- but in -- again, it was like a Carly

Cortright scenario, where I don't think -- where he said he

would have these conversations with her that this is going

to be a great career move for you. And you would talk with

Monique, and you would get the impression that she's not on

the same page or that she -- this is not a conversation that

she'd had -- she's had with him.

And so that kind of went back and forth for a while. Then suddenly, she's over in city hall. And then the next thing you know, she's -- she's back. And then he said, I wouldn't -- I wouldn't put somebody over in city hall if they were my worst enemy. So okay.

And so she's back. And then, I -- I honestly don't remember the time of that, and you'd probably have that information, but it was -- she was over in city hall a very short period of time before she went back.

MS. CAPPEL: And the things that he would sway, some of the disparaging things, did he ever talk about her

personal life?

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MR. SCHWERING: I think he talked about -- he made some comment about her and Mark at some point. They were -- because the understanding was that they were dating. I mean, they didn't announce to the world that they were dating, so I never asked them.

MS. CAPPEL: They did announce or did not?

MR. SCHWERING: They did not. They did not.

MS. CAPPEL: Did not.

MR. SCHWERING: So I never asked her. I never asked him. But I think he made -- he made a comment, I think, one time about the two of them together. But I don't -- I don't remember what that was, specifically. It was something about -- because it would have been something about whether -- if -- it was some reference that he could roll over or she could roll over and ask Mark himself at night or something like that. It was some -- some offhand comment that he made.

MS. CAPPEL: Did he ever give you the impression that he was interested in Monique outside of a professional relationship?

MR. SCHWERING: No.

MS. CAPPEL: Did he -- do you know if he tried to socialize with her outside of work?

MR. SCHWERING: Don't know. I mean, because I

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never socialize. I mean, it was -- because that was the thing with Frank is that he would try to bring people into 3 his circle, and then it was usually turned into a disaster. And so it was -- and if you can kind of see that almost, that was one of the first things I learned when I got here. It's, like, hm, that seems like a horrible idea.

So we never -- I never went out with him socially. We would see other -- like, if we had, like, his wife and my wife had mutual friends, so if there was something like a gathering or something like that, we would -- I would run into him, and that was fine there. But as a -- two couples never went out together. So I will ask my first wife, It was just, didn't care. frankly.

MS. CAPPEL: Okay. Did you ever see him touch Monique in a way that you thought was unprofessional or inappropriate?

MR. SCHWERING:

MS. CAPPEL: Did Monique ever share with you that he had tried to touch her in a way that was inappropriate?

> MR. SCHWERING: No.

MS. CAPPEL: Did any female staff in the department share with you that Frank made them physically uncomfortable or that he had done things that they thought was inappropriate?

> I mean, he was kind of -- no. MR. SCHWERING: No.

I mean, he just was kind -- he was -- I don't want to say weird around -- I mean, no. There's not anything specific. I mean, he was just sometimes a different -- he was kind of socially awkward. And I think it was probably socially awkward with both women and men. So I mean it was -- he would just be odd sometimes, where you wouldn't understand what he was doing.

MS. CAPPEL: Okay. So back to the conversation you had with Theresa before the March 31st incident, you shared concerns, but they seemed to be primarily operational concerns and some mention of maybe some bullying activity.

Do you remember ever discussing thoughts using terms like discrimination or harassment, retaliation?

MR. SCHWERING: Oh, I'm sure we would talk about retaliation, too, because it would have been. I think I told her about the whole asset -- or the -- the civil enforcement unit with Joe and explained kind of what Frank's thought process was on that.

MS. CAPPEL: What would be Theresa's response when
you took -- when you told her things like that?

MR. SCHWERING: That was the thing. She was always very -- I mean, I always had great conversations with Theresa, and she would take the information in. It wasn't a case that she would discount it or anything like that. She would just -- I would tell her the information, and she

would take the information in. And where it went from there, I wasn't sure. And that was --

MS. CAPPEL: Did she ever say what she planned to do, if anything, to follow up?

MR. SCHWERING: No. And that's kind of where we got to the point of the letter was, I think, we were having conversations, and it would -- and that was the thing with Frank, though, is he'd go through periods where he would be fine, everything would be very mellow. And then he would blow up again at somebody.

And it was just -- and it got it was getting to the point where you're kind of getting to the almost critical mass. And it got to an issue of a -- I think it was a command -- no, it was a senior staff meeting. And we were having a discussion on YPI, which is the youth police initiative. And he was concerned that people -- that officers weren't showing up at these YPI events on -- on shift.

And, you know, our officers are running, you know. They usually have calls stacked up, so everyone in the room understood that you're not going to YPI unless you have, like, scheduled on your calendar. And so was -- and so Dan Torok was the person, actually, who said -- he made the comment to Frank of, well, do you think that officers -- do you think that's the only opportunity for officers to

interact with the public in a positive light?

That's not a verbatim quote, but in essence that was the -- that was the -- the gist of the -- the comment. And Frank got -- you could see it. I mean, you could just see the dark clouds roll in, and he started getting pissed. And he said -- and I can't remember how the conversation went, but it was basically, you know, Dan was pointing out that, you know, the officers every day have, you know, community outreach where they, you know, help, you know, help a kid, help someone. I mean, they help people.

And Frank was not interested in hearing that. He wanted to hear why officers weren't going to YPI, because that's kind of the sanctioned event of the department. And so after the meeting, it was again that we go into Selby's office, and Frank was not happy. He was very angry at Torok and basically wanted him to get -- wanted him to be moved. I don't know where he wanted to move him, but basically he wanted him moved.

And that was how he dealt with things is he would just move people. And that was -- at that stage in the game, it was really the role of the executive staff of, like, Dobrow, Smith, myself and Lynds was how do we -- how do we do a -- how do we contain this?

It was basically what's -- you know, we'd talk him out of it, say, you know, let's not move Dan right now, or

what have you, and just to keep the operation moving smoothly. Because it really got to the point of you would have people that would have, you know, you'd have people that had five different supervisors in the course of the year that had no -- I mean, or they might not know who their supervisor was.

I mean, I remember talking to somebody in traffic who said, I don't know who our lieutenant is, which is, you know, in some respect you're a paramilitary organization.

That's terrifying if you don't know who your lieutenant is.

And I -- and I said that, and I didn't really blame them,

because there had been so much movement. It's like, no,

that's a fair -- that's a fair statement.

And so it really got to the point that the executive staff was really trying to maintain some sort of just semblance of organization with -- with the department that, you know, we were just trying to make sure that Frank wasn't going to be moving people hither, nether and yon.

MS. CAPPEL: So how does that -- I'm not sure how
we got there, but --

MR. SCHWERING: So that was -- so basically, we started seeing -- we -- we talked about kind of the mellow times, and then there was the -- the other times where he would start getting -- blowing up at people, basically, during the public executions, if you will, at people in

meetings.

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And -- and so that's when we really ramped up, and I think we were going to start meeting weekly, then, with Theresa kind of, you know, saying, you know, talking about concerns. And I -- and I -- I don't honestly -- and I didn't -- you know, I should have taken notes in those meetings, but I didn't takes notes. Sarah Lynds was always with me, and she would be -- if you have or have not already talked with her, she should be a good one to know specifics as well in those meetings.

But basically, once it started ramping up, because there was another instance that I'm trying to remember --

MS. CAPPEL: Well, before we go there --

MR. SCHWERING: Sure.

MS. CAPPEL: The senior staff meeting that you described just a minute ago where he wanted to move Torok, when did that meeting occur? Was that after the March 31st?

MR. SCHWERING: Yeah. It would have been -- it would have been in the summertime.

MS. CAPPEL: Okay. So that's one other thing.

MR. SCHWERING: Yeah. So that was kind of the impetus of when we're getting to the letter.

MS. CAPPEL: And so there was a period of time where you mentioned it seemed like he -- his demeanor changed for the good.

MR. SCHWERING: Right. Because there was a -there was a day where he came back and -- from city hall,
and it was kind of the -- you know, now since it turned into
Frank watch to a certain extent, it's like, you know, you'd
-- you know, Sarah's down there, and so I'd, you know, call
her up and be, like, how's he doing today? And, you know,
Selby would be over in the Gardner Building. He's called
me. Have you talked to Frank today?

And there was a day that he came back from city hall, and he was very -- he was joking, and he went into one of our accountant's offices, Angie Chermungo (phonetic), and, like, put his feet up and started joking with her.

And, I mean, that was not -- I mean, you would have thought the man had a stroke, because he never acted that way.

And so I was, like, oh, somebody -- somebody probably had that conversation. So after that, it was he was a different -- he really toned it down, and it was kind of very, very mellow. But then those mellow times only last for so long before the storm clouds rolled in. And then you start seeing that, and Dan's issue was one of them.

And I know there was a couple of other ones, but it's basically, you know, we're kind of getting back to that area again. And I remember Justin Lundgren and I had, you know, kind of a conversation about, you know, really what to do about this.

And I said -- and I can't remember who brought it up, but I was -- I think it was me who said I'm thinking about basically just putting this in writing. And, you know, he and I talked about that. And I think they, you know, I think they agreed that they were going to do a letter as well.

And so what happened is Frank was at a -- I think he was on vacation. He was on a family vacation, I believe. And we had a labor-management meeting, and basically at that labor-management meeting, they had a discussion. We had basically a discussion on Frank, and they -- I think that's when they gave us their letter, and they went through everything.

And I had said, you know, is there anything? And I specifically said, I mean, are you feeling -- feeling threatened right now? I mean, do we need to do anything immediately? And the answer was no. And so I took their letter, and then we as an executive team drafted our own letter, basically saying that we foresee this.

And my thought process was is that we would give this to Nancy Isserlis kind of as a privileged communication as attorney-client. I didn't want to -- this was, you know, these were obviously very serious concerns, and so I kind of wanted to put that under kind of the attorney-client privilege umbrella and then let --

1 MS. CAPPEL: Can I ask you, did you have the Lieutenant and Captain Association letter when you -- when 2 3 the executive team drafted theirs? 4 MR. SCHWERING: I believe they had that. 5 believe they brought that to the meeting, if I remember 6 correctly. I could be wrong on that. 7 MS. CAPPEL: Okav. 8 MR. SCHWERING: Sarah would know as well. 9 MS. CAPPEL: Who -- who drafted the -- the September 18th letter that's signed by the executive team? 10 11 MR. SCHWERING: We did. I mean, we kind of kicked -- we actually came back in here, and we all kind of circled 12 around and went through everything and kind of went through 13 the notes. 14 15 MS. CAPPEL: The four of you? The -- was Rick in there? 16 MR. SCHWERING: It was 17 Sarah, myself, and Selby. And then I don't know if Rick was 18 in there at the time. Basically, then, we passed it around 19 to make sure everyone -- the issue was is we wanted to make sure that as far as, like, the bullet points. 20 21 If one -- you know, if I remembered -- if three of us remembered X --22 23 MS. CAPPEL: It went in? 24 MR. SCHWERING: But, no. No, if three of us

remembered X and one person didn't remember it happening, it

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didn't go in. So we wanted to make sure that if we're all four signing this thing, that each -- every person remembered, can give a specific example of each bullet point.
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MS. CAPPEL: Okay. Did you document anywhere what the specific incidents are that each of these bullets refers to?

MR. SCHWERING: No, we didn't. Because that was the question. It was like -- and that's why we did it just as kind of -- we did this as an initial, you know, we're going to put this in writing so you're aware of it, but -- and that's why we put "please advise" at the end.

If they want -- if they wanted to do another investigation, if they wanted -- we didn't know. We didn't want to force their hand. It's, like, this is what we know. If you want to come talk to us, you're more than welcome to. But it was kind of a case of it's in your hands how you want to deal with it.

MS. CAPPEL: So your -- your September 18th letter references a meeting on September 10th with the mayor and the city administrator?

MR. SCHWERING: Mm-hmm.

MS. CAPPEL: It's the second paragraph.

MR. SCHWERING: Yes.

MS. CAPPEL: Did you attend that September 10th

meeting?

MR. SCHWERING: I did.

MS. CAPPEL: Do you -- what do you recall happened at that meeting?

MR. SCHWERING: That was -- that meeting happened from -- that started from, I think, conversations from our - - that Sarah Lynds and myself would have with Theresa, is that again you felt -- because we were letting her know that basically, again, feels like we're reaching critical mass again.

And so she had made the comment that it would be a good idea if she met with both captains and lieutenants as kind of a pressure valve release to a certain extent, to let them at least vent their concerns. And it was kind of under the guise of a budget meeting. Everyone knew it wasn't a budget meeting. We talked about a budget for about 10 minutes, and then we went to the real issue.

So I know they met with them, I think, believe, ahead of time. They also met with the guild to see if they had any concerns. And then they met with us. I think we were the final -- final group.

MS. CAPPEL: And did you share details of concerns you had with Straub at the September 10th meeting?

MR. SCHWERING: Yes.

MS. CAPPEL: What was the mayor's reaction, as far

as you could tell?

MR. SCHWERING: I think the mayor was -- yeah, he -- obviously, I don't think it was something he wanted to hear about his chief of police, but it was -- you know, again, he listened, and he took in all the information.

And, yeah, he said -- you know, basically, I think what he was saying is that had he just received a letter from the Captains and Lieutenants Association, he -- he would have needed to do an investigation.

The fact that he received it from them as well as, basically, Frank's people that he brought in meant that he did not -- I mean, basically, it was, you know, if we're saying the same thing, then we don't really need to do an investigation. It just is what it is. And --

MS. CAPPEL: That's what the mayor's saying.

MR. SCHWERING: Yeah.

MS. CAPPEL: Did -- was there any discussion about how they intended to proceed, what their -- what their next steps were?

MR. SCHWERING: My understanding was they would have a -- I want to say Frank was -- I can't -- I remember Frank was gone for a week or two weeks, because he was on a -- I think it was a week cruise. And so that would have been -- no, he was here. He was back by that point, because he was -- oh, yeah, how could I forget that? Because we had

called in for a budget meeting, and I was going to go down and talk with Rick Dobrow, who was right next to the chief's office. And I walked in there without looking to see who was in there and saw Frank in there. And he was all beside himself of, you know.

But he said, are you going to that meeting, too?

And I said, the budget meeting? And he said, Yeah, but it's not a budget meeting. It's a meeting to -- they're going to basically want you to say that I'm -- I can't remember how he put it -- basically, a horrible boss.

And I said, Oh. And I just kind of feigned ignorance to a certain extent, because I -- I mean, we were about 10 minutes off for having to meet, and I didn't want to get into that conversation with him at that point.

And so then he went -- and then he -- he was very Nixonian, if you will, because he was very, you know, very downcast. And he said, Well, I want you to remember who brought you in here -- which I thought was funny, because it was not like I was unemployed. I mean, I had a really good job before and it's, like, I didn't ask for this, Frank.

But I chose not to say anything, and -- and then so I just left. I was, like, I'm not even messing with this. And I know he went on with Rick for a little while longer on, you know, this is, you know, this is just witch hunt, this is whatever. And then we went from there.

MS. CAPPEL: Okay. So back to September 10th as the mayor and Theresa were closing out that meeting, did they give you any sense of what they were going to do next?

MR. SCHWERING: They were going to -- my understanding was they were going to meet with Frank that following -- no, that's what it was. It would have been super helpful if I would have kept notes on everything.

But what happened was that we had this meeting.

Frank -- that's when Frank went on his vacation, because he was -- we had this. Frank goes on the vacation, because that was -- it was a Thursday night. We had the meeting with the mayor and Theresa and let them know what's going on.

Friday morning we have in-service. And we go to in-service out at the academy. We get called into the cafeteria with just the exec staff. Frank asks how it went. And it was kind of the -- the very political answer of, oh, they were just asking how things were going, and we said we just basically told them how it was going, which he took as that it was going fine, which really wasn't the case, but.

And then he left for a vacation that following

Monday. He was -- I think, went on an Alaska cruise,

something like that. And then he got back that next week or

something like that, got back Sunday, and then they were -
they called him in Monday morning to meet with them.

MS. CAPPEL: Did you know they were going to call him in that Monday?

MR. SCHWERING: Yes. Because we were all pretty concerned about how they were. And I know I was concerned and how Selby was concerned as far as this is a guy that's wound pretty tight here, and we're talking some pretty heavy issues here. So, you know, what -- what is the plan here? Because I was concerned, you know.

You know, any number -- you know, I worked in the federal defender for a number of years where people can lose their minds over certain things, and this was a guy that's wound really tight. And I -- I personally was very concerned about it. And I had said I was concerned about my safety. I was concerned about the safety of people here. This guy has a firearm. I don't know -- I don't know how he's going to react.

MS. CAPPEL: Did you -- what did you understand they were going to say to Frank? I mean, it's been described as a resignation where he wanted to, I don't know, spend more time with his family.

MR. SCHWERING: Right.

MS. CAPPEL: And then it's also been described as he was given the ultimatum, resign or be fired. Did you see from anyone in city hall?

MR. SCHWERING: What I was told, I believe, after

the fact was that it was basically you are -- he was a -- you're going to be resigning. We're just kind of -- we can craft a message together or we can just get the message out ourselves, but.

MS. CAPPEL: But you learned that after that had happened.

MR. SCHWERING: After the fact. Because it was because we weren't sure. We still weren't sure what was going to happen, in fact. Because I remember it was Sarah Lynds, myself and Selby. We went and grabbed coffee when we knew the mayor was going to be meeting with Frank, because they brought Rick down to be in city hall, because they wanted somebody with a firearm to be there just in case.

And so we were -- we just kind of sat and had coffee and was kind of like, well, what the hell is going on now, do you think? And as it happened, I think it was Selby who saw Frank drive by, because he was driving home. So he didn't -- we'd called. I think it was Rick that we talked to and said it was done. And I can't remember at that time if we knew he was -- what was happening. I don't know.

Because that was -- there was so much in play at that point that I don't remember the specific timeline right during that. But I know it was that he had had -- that basically the -- they had had a conversation, whether it was Frank and Theresa and the mayor, conversation didn't go

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   well, and Frank was very upset, and that Frank left.
   that -- and that was the issue that Rick said.
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             I was, like, well, did they, you know, how did it
       And he's, like, I didn't know, even though he left,
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   because they kind of kept him over to the side in another
   room, and Frank leaves. And so -- and I, you know, he was -
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   - he was very distraught, apparently. And I know he had he
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   was so distraught by the time he got home, I know he had,
   like, run his car into his garage, so, like, he -- so he was
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   very upset.
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             Did you -- there was a press conference the
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   following day. Did you know there was going to be a press
   conference?
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             MR. SCHWERING:
                             No. Because that happened very
   quickly. They had released -- because I was surprised they
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   hadn't -- I think at the press conference is when they
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   released this.
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             MS. CAPPEL: "This" being the September 18th
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   letter?
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             MR. SCHWERING:
                             Mm-hmm.
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             MS. CAPPEL: And you -- you weren't aware that
   that was what they were planning to do?
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             MR. SCHWERING:
                             No.
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             MS. CAPPEL: Did Nancy Isserlis contact you
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between the time that she received the letter September 18th

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-- I'm assuming she got it the same date --
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             MR. SCHWERING: Mm-hmm.
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             MS. CAPPEL: -- and the Monday meeting where the
   mayor and Theresa met with Chief Straub?
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             MR. SCHWERING:
                             I don't think so. I honestly
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   don't remember on that one. I don't know. Because I had I
   had handed these two to her, because there was a she was at
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   a CLE downtown. I went -- I remember calling her. She was
   there. Drove over to her specifically and just handed both
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   letters to her.
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             MS. CAPPEL: Both the Captain and Lieutenants
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  letter and yours.
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             MR. SCHWERING: Mm-hmm. Because they had given
   the -- the Captains and Lieutenants had given us the letter,
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   and so I had that in my possession. So I gave her both at
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  the same time.
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             MS. CAPPEL: And that was where she was off-site
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  at a CLE?
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             MR. SCHWERING:
                             Mm-hmm.
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             MS. CAPPEL: Did you discuss with her what -- what
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  she was receiving?
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             MR. SCHWERING: Mm-hmm. Yeah. And exactly what
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   it was.
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             MS. CAPPEL: And what -- how did she react?
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             MR. SCHWERING:
                             I think she just kind of shook her
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head. I think she was just -- you know, I think she was, I think, sad to a certain extent. I mean, I think we were all sad.

I mean, here's this guy that we had brought in. I say "we", but, you know, the city brought in kind of the -the savior, if you will, of the -- the police department
that was having this spectacular crash and burn that was so
unnecessary. And I think I felt that way, and I'm -- you
know, I don't know what specifically Nancy felt, but I was
just, you know, for myself I was sad, because it's like I
didn't come over here for this. I didn't. You know, it's I was just disappointed.

MS. CAPPEL: Had anyone from the city attorney's office reached out to you before Straub departed the city to talk to you about what you were seeing and hearing in the police department?

MR. SCHWERING: No. I don't recall anybody talking to me, because that was very -- because it was very quick. So we had that meeting, and then he was gone for a week, and I think they were trying to figure out what they were going to do. I know I never had a meeting.

MS. CAPPEL: I mean at any time while you've been at the city, has, like, Erin Jacobson or Mary Muramatsu tried to talk to you about what was going on in the police department, some of the issues with Straub?

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MR. SCHWERING: No. I'd had -- I'd had conversations with Mary where I've told her my concerns, and she aware of those. And I think others had told her their concerns.

Erin Jacobson -- I had had conversations with her kind of just about, you know, just the way Frank operated.

And it was -- I can't remember, because we had had a conversation about Frank, and it was just -- and I -- and I honestly don't remember. Would have been after -- no, it was before, because we all got brought in. Scratch that. I apologize.

We had gotten brought in that we -- that he was on a vacation and that -- "we" meaning his executive staff.

And I said -- they asked us if Frank could read the letters.

MS. CAPPEL: If he had or if he could?

MR. SCHWERING: If he could. And I -- because I think it was a case of, well, I don't know if it was -- I think it was that we didn't have any issues with him getting the letters and reading the letters. But again, we were concerned that it's, you know, if this is a public document, you know, does that make this a bigger mess than it needs to be?

Because again, there's the issue of, you know, the whole Monique issue. You have all these issues of, like, you know, let's let city hall handle this. And so we said

as long as -- you know, Frank can look at them, but we don't want these, you know, given to him so he can have them so they're not going to be released.

And that was kind of the conversation. I believe that was the conversation when they said -- and that was with Erin Jacobson and Nancy, I think, because it was in Erin Jacobson's office, because I remember we all sat. And that's when Erin had mentioned that they had had -- that's kind of when, I think, the first that we had heard that there -- that Frank had admitted having some sort of inappropriate relationship with Monique.

MS. CAPPEL: Erin told you that?

MR. SCHWERING: Yeah. And so that was --

MS. CAPPEL: The whole E team?

MR. SCHWERING: Yeah. The whole executive part, because that would have been Sarah, Rick, Selby and myself.

But I don't -- I mean, that was kind of just a -- I don't I don't remember how that came up, because we were just having -- I mean, there was a lot of kind of angst and just talking about Frank and things like that. And that's kind of like when that came up, is that -- that's when that was mentioned.

MS. CAPPEL: Do you know if Frank was given copies of the two letters to review?

MR. SCHWERING: I know he -- I know he reviewed

them. I don't know if he had copies.

MS. CAPPEL: Okay.

MR. SCHWERING: We were told he didn't have copies, but, you know, I don't know.

MS. CAPPEL: But your concern was if he -- if you
gave him -- if they gave the letters to them, that they
would become public records?

MR. SCHWERING: Well, and not -- my biggest concern, really, at this stage in the game was -- is, like, I wasn't -- because I wasn't sure what we're going to do, what's going to happen to Frank.

And so now we've -- we've basically drawn a line in the sand, and I've now made this clear to both the executive staff here and city hall of you got a guy that for all intents and purposes is kind of unstable. So I'm a little concerned that he has a firearm. That was my -- that was my biggest concern during this whole thing.

And so my concern was if he looks at these, and you guys are still -- I mean, if he looks at all this stuff and was then going to try to, like, rebuild the relationship, that's not going to happen. So it's either going to be that, you know -- and I was already looking to get out and leaving city hall entirely and leaving the city entirely, because it's, like, this is an untenable situation. Just is.

MS. CAPPEL: When you were talking to the mayor and Theresa before the letters were drafted, did Monique come up as a subject?

MR. SCHWERING: Sure she probably did. I can't well, no, as far as during this -- during this time period?

MS. CAPPEL: Well, when you're -- on the 10th you're, you know, under the auspices of having a budget meeting, you're talking about Frank issues. Did Monique come up as a Frank issue in that time?

MR. SCHWERING: Yeah. I mean, we talked about Monique as far as getting her in a spot away from Frank. That was kind of the issue that they were looking at, because I think they initially looked at -- because initially she was --

And -- and I wasn't privy to this, but kind of what I was told secondhand was that, you know, she was going to go and be the public safety communications director and then it was going to be the fire communications director, I think. And then all of a sudden she's going to parks. And it was basically the idea was that she wasn't going to be working there anymore.

And that was the thing. After -- shortly after this incident, I mean, she just disappeared. I mean, she I mean, she wasn't in the building. I mean, she was not to be seen, so.

MS. CAPPEL: In the conversation with Theresa, did Theresa mention that Monique had made claims of sexual harassment?

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MR. SCHWERING: I think she did, because I think

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   she had had -- I think that came up in discussions, because
   I think she had taken notes during a phone call with
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   Monique. Yeah, it would have been right around that time.
   She made -- she made some comment where it was that she then
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   gave those notes to either -- somebody in the city
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   attorney's office.
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             MS. CAPPEL: And do you -- best recollection of
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   when Theresa may have commented about the fact that she took
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   notes and that she gave them to the city attorney.
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             MR. SCHWERING: Great question. I'm not sure.
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   was all --
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             MS. CAPPEL: Was it closer in time to Monique's
   transfer or closer in time to when the chief departed?
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             MR. SCHWERING: I think it was closer in time to
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  the transfer.
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             MS. CAPPEL: And I think what your recollection
   was, it was one of -- it was part of your biweekly meeting
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  with Theresa.
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             MR. SCHWERING: Correct.
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             MS. CAPPEL:
                         And so was Sarah there also?
             MR. SCHWERING: Mm-hmm.
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             MS. CAPPEL: And you're talking about how -- how
   the transfer's going to get funded.
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             MR. SCHWERING: Correct.
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MS. CAPPEL: And --

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1 MR. SCHWERING: Yeah. It was basically is -because she was going to remain in parks. Is parks picking 2 3 up? Is there an open FTE that then she will then be sliding into, that parks will then be funding her salary, which 5 leaves, basically, our FTE open that we could then fill it with somebody? 6 7 In essence, it was going to be that police would 8 still be funding that FTE, which I think is what happened 9

with Carly, too, because Carly was in our budget. She moved to city hall to do 311, but she was still being paid out of the police budget.

MS. CAPPEL: And beg your pardon for going back to this --

> MR. SCHWERING: No, no. That's fine.

MS. CAPPEL: Theresa, in that conversation about how that position was going to be funded, may have commented that Monique made allegations of sexual harassment and that she had taken some kind of notes of the conversation with Monique about that?

> MR. SCHWERING: Mm-hmm.

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MS. CAPPEL: And that she was going to give those notes to the city attorney's office?

MR. SCHWERING: Yeah. That she had either already given or was going to give notes to the -- the city attorney.

MS. CAPPEL: Remember anything else she said about the nature of Monique's claims?

MR. SCHWERING: No. I don't think she said anything specific. Because I remember the -- the -- when I -- the first time I really heard about it, I think, was in the paper. It was the -- the ass grabbing, and he tried to kiss her. I think that was the paper. That's the first time I heard that.

MS. CAPPEL: So Theresa didn't give that little detail?

MR. SCHWERING: No.

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MS. CAPPEL: Did Theresa mention whether they were going to look into those allegations in any way?

MR. SCHWERING: No. I don't think we discussed that. Because again, I mean, the issue was that, you know, we have Frank, who was a cabinet level person. I'm under I'm kind of a -- I'm right below that in that outer -- outer shell, if you will.

And so it was a case of I didn't, you know, I wanted to give them information, but I didn't, you know, it's somewhat inappropriate for me to then be saying, well, what are you going to do about it as far as the discipline, because that's my boss. And it just -- it was turning -- it was basically here's the information. I'm going to give it to you, and then you do with it whatever.

I mean, the only time I really started pushing that issue was basically towards the end, because I was concerned. You have a guy that, you know, clearly loses his temper. Probably not a great person to be running around with a firearm, if he's something, you know, that's going to be negatively impacting his career or anything like that.

So that -- that was my -- when I really started asking questions on, you know, is he going to get the letter? What -- how is this going to look? You know, that sort of thing.

MS. CAPPEL: Those are the questions of what are you going to do.

MR. SCHWERING: That's when -- that's when I really started pushing on it. It's right towards the end. It's, like, how -- what are we doing here?

MS. CAPPEL: Back to when Theresa mentioned that Monique had made sexual harassment claims. Did she ask you any questions of whether you had seen anything like that or had any information?

MR. SCHWERING: I don't think she did. And if she would have, I would have said no, because I didn't -- I mean, there was nothing as far as, like, sexual harassment that it would have been. The only thing I would have told her was of the March 31st incident, which was clearly sexual harassment, because you talk -- I mean, you don't say you're

going to shove things up people's back end and break them 1 2 off. 3 But that was the first time that it was really that I would be concerned that it was actually true sexual 5 harassment. What Monique claimed or what Monique said happened I would have no -- I don't have no knowledge of. 6 7 MS. CAPPEL: Let's take a break. MR. SCHWERING: Sounds good. 8 9 (WHEREUPON, a brief break was taken.) 10 MS. CAPPEL: We are back on the record, and I 11 neglected to say what time it was when we broke, but we --12 I'd say about 10 minutes we broke? 13 MR. SCHWERING: Yeah. A 10-minute break. 14 MS. CAPPEL: So it was probably 6:35 we broke. It's March 15th, 2016. I'm still with Tim Schwering. And 15 it's now 6:46. 16 So, Tim, with respect to concerns you had about 17 18 Chief Straub, did you ever take those concerns to anyone in 19 HR? And I'll give you some names. Either Heather Lowe, 20 Gita, or Megan? MR. SCHWERING: So during this time, Heather's 21 husband, Jeff, worked for the police department as an entry level police officer, so she had recused herself from all 23

matters police. So I never spoke to Heather about this

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particular issue. Gita --

1 MS. CAPPEL: "This" being Frank Straub. 2 MR. SCHWERING: The Frank issue. 3 Gita had gone from the point person in HR for police. Then she became the civils service chief examiner. 5 So she was gone. And then Megan had come in. I don't know honestly remember when she came in, but she was very new, 7 and there's no way in the world she could have been updated 8 on Frank. 9 MS. CAPPEL: Okay. 10 MR. SCHWERING: So, no, personally I never updated 11 anybody in HR. 12 MS. CAPPEL: Okay. So the only person in the city administration that you had sort of ongoing conversations 13 with would be Theresa --14 15 MR. SCHWERING: Correct. 16 MS. CAPPEL: -- about Frank Straub related issues. I had an initial 17 MR. SCHWERING: Yes. 18 conversation with Gavin Cooley, and that led to 19 conversations with Theresa. 20 Do you know if Gavin Cooley was aware MS. CAPPEL: of any of the Straub issues outside of the information you 21 22 gave him? 23 MR. SCHWERING: I think -- I'm pretty sure he was,

I mean, because that was kind of the general -- I couldn't

give you, point to any specific example where he said

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something, but I think he was the one who said, you know,
Frank's an asshole, but he's our asshole. I think that was
-- I could attribute that quote to him.

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And that was kind of the -- the general theme is that Frank would, you know. He wasn't nice to people sometimes and, you know, a guy that was it. I think that was kind of the issue is they felt that, you know, he's a jackass, but I don't think it -- I don't think they realized it rose to the level that it did, in my understanding. But I don't -- I couldn't say for -- for certain.

MS. CAPPEL: Okay. So one of the areas -- I'm going to move on to a new topic. One of the areas that you have responsibility over in the police department is records.

MR. SCHWERING: Mm-hmm.

MS. CAPPEL: Does that include a public records request that comes directly to the police department?

MR. SCHWERING: It can. I'll -- I'll be notified on any -- any public records or press that comes to the police department, we will get notified by Records, if it's come to them, or by the city clerk's office, so Terri Pfister, Laurie Fawnsworth.

MS. CAPPEL: And what's your understanding of the process for responding to a public records request?

MR. SCHWERING: You know, it can be -- they can

you can request any document within the city, so it's basically they come in and they -- if they want a document, I usually as a general rule don't take notes, because I can't usually read my handwriting anyway a week later.

But the city IT does an email search for anything responsive, and then if you know of any other documents, you're to find it. So what I'll usually do is if I know no one in my department has it or if I think Records has it or if I think someone else has it, I will make sure I forward that email on to somebody just so they're aware of it.

And if I -- if I have something personally in my possession that would be responsive, I would turn that over.

MS. CAPPEL: And in the case where you -- you know of responsive records, to whom do you usually turn it over to?

MR. SCHWERING: I would -- it's usually the person that asks it. So if it's somebody from -- and as a general rule when you get, like, public records request, for the police, they usually want police reports, things like that. That's within Records, so I don't have any, like, nothing substantial there.

If it's usually coming from the city clerk's office, then it could be something that, you know, do you have any notes, do you have any, you know, other things that could be related to this public records request outside of

the email that -- that city IT does a search for.

MS. CAPPEL: So you would send the records directly to the city clerk.

MR. SCHWERING: Yeah. Or just hit Reply, here's what I got, and send it on its way.

MS. CAPPEL: What is law's role in that process, as far as you know, in terms of either notifying you or you sending records to law that are responsive?

MR. SCHWERING: If there's a public records request, I solely deal with the city clerk's office. I don't deal with -- I don't think I've ever dealt with law specifically, unless it's Mary Muramatsu.

When we were getting accredited, Mary was, you know, really instrumental in making sure we were doing the process correctly as far as, you know, what records we were giving out, redactions, things like that. So she's been really a godsend as far as helping with that, so. But as far as with city hall legal, no.

MS. CAPPEL: So would it be unusual for you to send a document that's responsive to a public records request to -- to law instead of city clerk?

MR. SCHWERING: No. I'd always send it to the city clerk.

MS. CAPPEL: Okay. So I'm going to show you three public records requests that came in on August 18th, August

20th, and August 21st of 2015. And they were all submitted by The Spokesman-Review. And if you'd take a moment to look through them. And I know you get a lot of them, but do you ——

MR. SCHWERING: We do.

MS. CAPPEL: Do you recall receiving these specific public records requests?

generally familiar, because we were getting rumor during this time. So we had the Inlander, we had the Spokesman.

We had -- it seemed like every citizen in Spokane was doing public records requests on the Frank and Monique issues.

MR. SCHWERING: Yeah. I mean, these -- these look

MS. CAPPEL: And did you get any calls from anyone in law about producing certain records in response to -- public records requests relating to the Straub/Cotton?

MR. SCHWERING: Mary Muramatsu, who again is the department legal advisor, came to me and said that she thought that Captain Don Torok had a responsive record that he had. He had received a text message from Frank inadvertently that was supposed to be directed to Monique that basically said "I love you." And so, okay.

And so I went right to Dan's office and said, well, this is what Mary said. Do you -- do you have this text? And it was on an old phone, so he had to power up his phone, and there it was, the -- the text message.

So there was -- and I said, you know, how many text messages do you -- because I think the records requester was anything between Frank and Monique. And so that would include -- so if it was, you know, Frank, Monique and Dan or Frank, Monique and myself, it would still be under that public records request. So it would still be responsive.

So I said, do you have any other emails or anything other text messages on this phone that include both Frank and Monique? And he said he did. So we did a basically what happened was that so I knew we had to do a data dump, if you will, on his cell phone as far as dumping the -- the text messages just from Monique -- or between Monique and Frank that would have included him. And so even though it was a whole group text, we still would have included that.

And that was done, I think, either by either our 
- either our internal IT unit or city IT. I think it was

done by our internal unit, but I'm not positive on that.

But I knew the "I love you" one was sort of kind of a big

deal, so I took a picture of that from my personal -- or not

my -- my work cell phone, took pictures of the screen shots

of -- of that -- that text exchange between the three of

them.

And in essence, it was that, you know, there had



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  been a text exchange between Frank, Monique and Dan.
  then, you know, a certain amount of time passed, and Frank
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  sent Dan and Monique a text saying that "I love you, you're
  my best friend, you always will be, we're a great team",
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  something to that effect.
6
            Then shortly thereafter, Frank sends another
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follow-up text saying that "I love you" to Dan or something along those lines. So I thought that was, you know, fairly important, so I took a picture of those, that -- that section of -- of text messages and took a picture, saved it to my phone, and then emailed it to Terri Pfister so she had it.

MS. CAPPEL: So it was an attachment to an email to Terri?

> MR. SCHWERING: Correct.

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MS. CAPPEL: Do you remember if you copied anyone on the email to Terri?

MR. SCHWERING: I think it was just to Terri. it was -- because it would have probably been a -- well, it wouldn't necessarily be just a reply, if I deleted that email already. I'll look and find it.

> MS. CAPPEL: Okay.

MR. SCHWERING: If it's in the mail.

MS. CAPPEL: And did anyone contact you after you 25 sent that image of that text exchange from city clerk's

office?

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MR. SCHWERING: No. I don't think they did.

MS. CAPPEL: Did anyone from law contact you about

4 the --

MR. SCHWERING: No. I don't think so. And I don't honestly -- I don't think so, because I asked the question. So I think I followed up with Mary then later, like, a few weeks later and said why, you know, if we turned that in, why -- why wouldn't we be releasing that now? And I think she was unsure as well.

I think I talked with -- then I followed up with Terri Pfister. And I think she said that -- I think that's when I found out at that point that law was going to be reviewing all the text messages, so. And that it was, like, okay, and so. Because I think they were concerned about anything that might have been confidential or something in nature that they wanted to -- to review it, so.

And then -- then that was -- my concern was is that I had done my due diligence to make sure that they received the information.

MS. CAPPEL: Okay. Do you recall if there were any other documents that you became aware of that were responsive to the Cotton/Straub public records request that was provided to the city clerk?

MR. SCHWERING: I know emails would have been. I

think --

MS. CAPPEL: That you had took over.

MR. SCHWERING: Oh, that I had. No, no. That was it. No. Because other people had taken notes and other things like that that they had turned in, but I had nothing else that was.

MS. CAPPEL: Did you -- is it your practice to check your work phone for text messages that might be responsive?

MR. SCHWERING: Yes. As a general rule, though, I usually -- I mean, just because otherwise I just have monstrous mountains of text messages that I can't find anything, so I usually -- if I get a text message, I will usually, if it's something that's pertinent, I'll usually either write it down or follow-up with that person in an email or call them. And then I'll delete the text message, just because I can't have 5,000 text messages and --

MS. CAPPEL: Okay.

MR. SCHWERING: -- not be able to find anything.

MS. CAPPEL: Are you aware of any other phones that were extracted or that text messages were retrieved from as part of the response to public records requests concerning Cotton and Straub?

MR. SCHWERING: I think, well, we had Monique's phone that she had left when she went to parks. And we got

that, because she had left that in her office along with -she had been given a body camera for media so they could see
it and whatnot.

So I took both of those out of her office, and just as a kind of, I don't know, abundance of caution, just plugged it in to see if the thing was -- give it, the TAR unit, to plug in to see if anything was on there. And basically, the phone had been reset to the factory settings, so nothing was responsive on that.

MS. CAPPEL: Do you know if that was an automatic rest or if someone manually did that?

MR. SCHWERING: You would have to had manually redo that. That would have been -- because that's an iPhone, an i5 phone, so you would have to manually reset that thing.

MS. CAPPEL: And when you say "TAR", what does that say?

MR. SCHWERING: TAR root. It's basically the -think of it as police IT.

MS. CAPPEL: Okay. So when Monique transferred, were you involved at all with her turning her phone back in, her police issued phone? Do you know who was?

MR. SCHWERING: No one, because it was on her desk. It was in -- I think it was in her -- because that the question was where did that body camera go. So we had the body camera. And so I went into her old office to see

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   if it was still there. And it was, along with her work cell
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   phone.
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             MS. CAPPEL: Do you have any idea who would have
   auto deleted or, I'm sorry, who would have rest to --
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             MR. SCHWERING: No idea.
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             MS. CAPPEL: Do you have -- do you know who had
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   access to that phone?
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             MR. SCHWERING: Monique did. I mean, it would
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   have been in her office, so.
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             MS. CAPPEL: Okay. And when the police IT looked
   at it, it had been completely wiped clean?
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             MR. SCHWERING: Mm-hmm.
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             MS. CAPPEL: All right. I think that's all I have
            Do you have any questions of me before we call it
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   for you.
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   a night?
             MR. SCHWERING: I think we're good. Good memory.
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             MS. CAPPEL: All right. Thank you very much.
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             MR. SCHWERING: You bet.
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             MS. CAPPEL: It's 6:59, and we're going to stop
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   the recording.
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             (WHEREUPON, the interview of Tim Schwering was
   concluded at 6:59 p.m.)
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1	CERTIFICATE
2	
3	I, Davilyn Payne, do hereby certify that I
4	reported all proceedings adduced in the foregoing matter
5	and that the foregoing transcript pages constitutes a
6	full, true and accurate record of said proceedings to the
7	best of my ability.
8	
9	I further certify that I am neither related
10	to counsel or any party to the proceedings nor have any
11	interest in the outcome of the proceedings.
12	
13	IN WITNESS HEREOF, I have hereunto set my
14	hand this 29th day of March, 2016.
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16	7 1 0
17	Davilyn Payne
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19	Davilyn Payne
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