



Mayor Woodward's 2021 Preliminary Budget

Mayor Nadine Woodward collaborated with the City Council to develop a draft preliminary budget. Elements will be discussed in greater detail during committee meetings in October. Mayor Woodward will submit her final proposed budget to the City Council by November 2.

About the Organization

- 2,300** total FTEs
- 14** different employee groups

Assumptions

The City shifted to a priority-based budget to emphasize revenue limitations. The draft preliminary budget assumes the following:

- Basic public service expectations will continue to be met
- No layoffs
- A slow, modest economic recovery is anticipated
- Existing and projected contractual salary and benefit obligations
- Appropriate use of reserves

Impacts to Revenue

The public health emergency is impacting the City's budget. Close scrutiny of hiring decisions and reduced purchasing, travel, and supplies will continue in 2021.

- About \$3.2 million** projected decline in General Fund revenue from sales tax, utility tax, and other economically dependent revenue **Grew \$7.5 million in 2019**
- \$113 million** net budget decrease from 2020 adopted budget

Projected Reserve Usage

- \$1.6M Revenue Stabilization Reserves** Added \$1 million in 2019
- \$3.4M Unappropriated Fund balance** Added \$3.3 million in 2019

Timeline

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| <p>March</p> <ul style="list-style-type: none"> Began scrutinizing hiring and expenses for COVID budget impact <p>April/May/June/July</p> <ul style="list-style-type: none"> Developed and updated estimated COVID budget impacts <p>August</p> <ul style="list-style-type: none"> Collected department budget submissions | <p>September</p> <ul style="list-style-type: none"> Reviewed all budget submissions Revised revenue forecasts Provided draft Capital Improvement Plan to Plan Commission Conducted workshop with Plan Commission Hosted budget workshop and meetings with City Council members | <p>October</p> <ul style="list-style-type: none"> Submit preliminary draft budget to Mayor and provide copy to City Council Discuss budget sections at corresponding committee meetings <p>November</p> <ul style="list-style-type: none"> Deliver Mayor's proposed budget to City Council Host budget hearings (City Council) <p>December</p> <ul style="list-style-type: none"> Adopt final 2021 budget (City Council) |
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| Draft Preliminary Budget Highlights | Outstanding Discussion Items |
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| <h4>Public Safety</h4> <ul style="list-style-type: none"> + Funds \$1.1 million in capital and \$300,000 in operational costs of the Mental Health Crisis Stabilization Facility + Adds \$350,000 to maintain grant-funded Behavioral Health Unit beyond June + Adds \$242,000 for 3 fire dispatch positions to improve staffing and shift coverage + Adds \$150,000 to study fire and police overtime expenses + Increases funding for police and fire equipment replacement + Adds a Project Management position to support Public Safety and Criminal Justice projects + Transfers \$1.4 million from the General Fund to Fire/EMS fund | <ul style="list-style-type: none"> • Adding 6 more Behavioral Health Unit positions • Funding regional emergency management partnership |
| <h4>Homelessness</h4> <ul style="list-style-type: none"> + Provides \$500,000 for Bridge Housing Program operation + Adds \$190,000 for 3 code enforcement positions to target illegal camping and graffiti clean up • Maintains funding levels at more than \$13 million | <p>Funding the City's share of</p> <ul style="list-style-type: none"> • COVID-compliant regional healthy shelter system • Regional seasonal warming centers • Emergency winter drop-in/summer day use center |
| <h4>Housing</h4> <ul style="list-style-type: none"> + Adds \$1.2 million for 17 positions to operate completed wastewater treatment enhancements • Invests \$660,000 of state funding for acquiring, rehabilitating, or constructing affordable housing | <ul style="list-style-type: none"> + Adding \$150,000 to establish an Office of Civil Rights • Evaluating the benefits of development credits for affordable housing that promotes home ownership |
| <h4>Economic Development</h4> <ul style="list-style-type: none"> + Adds 3 permitting positions to improve application review times + Adds \$201,000 to establish the Community and Economic Development Division • Allocates 8% of the General Fund per Charter requirement to Parks and Recreation funding | |
| <h4>Organizational</h4> <ul style="list-style-type: none"> + Increases employee medical costs by 4% and uses reserves to supplement if needed + Increases custodial services to meet COVID cleaning measures and efficiency | <ul style="list-style-type: none"> • Determine the highest and best use for the Intermodal Center <p style="text-align: center;"><i>Open requests will be evaluated against competing priorities for the same budget dollar.</i></p> |