The City of Spokane 2017

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State of the City

For five years the city has worked hard toward a safer, stronger and smarter Spokane. Experience and learning has matured our thinking about those critical focus areas and is providing us greater clarity in our approach.

We have made significant progress toward a safer and smarter Spokane and have redefined our focus stronger to a healthier city to better include financial, educational, physical, emotional and other critical considerations.

Our current thinking about the strategy needed to deliver in each of these areas can be found on the following pages. We will continue to push for innovation in all areas as the conversation continues.

> David A. Condon Mayor, City of Spokane

Safer

Collaborated with DOJ COPS to re-engineer the Spokane Police Department

Realigned patrol resources in neighborhoods to introduce geographic accountability

Extended ARU pilot program, which sends smaller response vehicles to non-life-threatening calls

Developed youth programs focused on intervention, diversion and mentorship

Enhanced fire and emergency medical services to better meet changing needs

Completed crisis intervention training for 300 SPD officers and enhanced training for 15 officers

Received MacArthur Foundation Safety and Justice Challenge grant

than \$1.5 billion in economic investment over the past four years

Realized more

Healthier

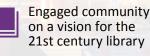
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Secured Smart

Growth America grant to stimulate

new investment in the East Sprague

business area



Prioritized recognition, promotion and celebration of diversity

Received Friends of National Service Award

year-round giving Supported catalytic investments in infrastructure and strategic capital to drive job and economic growth

Recognized as All-America City

Drove household income up 11%, more than double the rest of the county, highest level in more than a decade

Smarter

Launched one click, one call,

Right-sized projects to manage

stormwater overflows, saving

combined wastewater and

ratepayers \$150 million

Integrated street, utility

and park improvements,

including street levy projects

one visit MySpokane 311

customer service center

Launched Spokane

Gives initiative to

highlight need for

Helped nearly 200

homeless veterans

and their families

find a permanent home

Established sustainable public safety capital replacement plan

Launched single-stream

curbside recycling



One vision. One plan. One voice.

It started as a conversation about jobs and economic growth. The common desire was to advance economic prosperity for individuals and families. We wanted to open doors and create new opportunities for people in Spokane.

A number of factors that will profoundly influence the success of our efforts emerged from the early discussions. The community's collective safety, health and compassion, the sustainability of our infrastructure, and how we differentiate ourselves as a city, all impact Spokane's economic vitality.

We quickly realized we were talking about an integrated strategic framework that advances the fundamentals identified in the city's Comprehensive Plan. This was a chance to foster an environment where people want to live and businesses want to invest and grow.

For the past several months we have talked about our vision, our plan and our voice. Those thoughts organized around four initiatives that support a common vision for Spokane.

There is still much work to do as the plan comes into sharper focus and the attention shifts to implementation and execution. Strategies must be paired with initiatives, but only after they answer a crucial question: How does this advance the plan?

Communication, engagement and marketing will be critical. It must be done thoughtfully and intentionally as we advance one vision, one plan and one voice.

That is our challenge and an even greater opportunity for Spokane.

David A. Condon, Mayor

Mike Fagan, Councilmember, District 1

Breean Beggs, Councilmember, District 2

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Ben Stuckart, Council President

Candace Mumm, Councilmember, District 3

Amber Waldref, Lori Kinnear, Karen Stratton,

Amber Waldref, Councilmember, District 1

Lori Kinnear, Councilmember, District 2

Karen Stratton, Councilmember, District 3





The City of Spokane strives to deliver efficient and effective services that facilitate economic opportunity and enhance quality of life.



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