

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The U.S. Department of Housing and Urban Development (HUD) designated Spokane as an entitlement city, allowing Spokane to receive federal formula grants annually, including Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grants (ESG). These funds address the housing and community development needs of Spokane residents. The City of Spokane's (City) Housing and Homeless Services Department administers these grants, with the goal of providing safe, affordable housing, improving living conditions, and creating economic opportunities for low- and moderate-income households.

To receive these grants, the City must submit a 2025-2029 Consolidated Plan and annual action plans for each year of the planning period. The Consolidated Plan meets federal requirements under 24 CFR 91.200-91.230 and guides the allocation of CDBG, HOME, and ESG funds. Key sections include Consultation and Citizen Participation, Housing Market Analysis, Housing and Homeless Needs Assessment, the Five-Year Strategic Plan, and the first-year Annual Action Plan, along with supporting documentation. The Strategic Plan outlines goals and targets for each funding category based on data analysis and community feedback.

The PY 2026 Annual Action Plan (AAP) is a subset of the Strategic Plan, outlining fund allocations for the program year. The AAP serves as the baseline for evaluating program effectiveness, as reported in the Consolidated Annual Performance and Evaluation Report (CAPER). PY 2026 begins on July 1, 2026, and ends on June 30, 2027.

The City expects to receive approximately \$4,423,486 in HUD formula funding in PY 2026: an estimated \$3,017,244 in CDBG, \$1,138,478 in HOME, and \$267,764 in ESG funds. Additionally, the City anticipates \$1,200,000 in CDBG program income and \$145,240 in HOME program income. Program income fluctuates based on housing market conditions, mortgage rates, and unemployment in Spokane County.

In addition to the formula grants, the City was awarded HOME-ARP funding in 2021 to address the needs of homeless and non-homeless special needs populations. The City must expend the entire HOME-ARP allocation by June 30, 2030. As of this reporting period, the entire \$4,628,671 of HOME-ARP funds have been allocated to subrecipients, with contracts ending in 2028. Although HOME-ARP is a one-time funding source, awarded in 2021, it is expected to increase the number of low- to moderate-income beneficiaries reported in the Consolidated Annual Performance and Evaluation Report (CAPER).

The City of Spokane agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code.

The City of Spokane will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Spokane's PY 2026 objectives and outcomes have been identified in the tables provided in AP-20, AP-35, AP-38.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

At the release of the PY 2026 Annual Action Plan, the City of Spokane cannot comment on performance of projects funded with CDBG, HOME or ESG in PY 2025. The HUD grant agreements were not signed by HUD, and provided to the City of Spokane until December 05, 2025, six months after the start of the program year. The City of Spokane does not execute contracts with subrecipients until they receive the signed agreements from HUD. PY 2025 subrecipients of entitlement funds have not been under contract long enough to evaluate their performance.

Six months of reporting data will be available as of the CAPER reporting deadline of September 30, 2026. The City of Spokane will be able to comment on PY 2025 performance at that time.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Spokane implemented an comprehensive citizen participation and consultation process to support development of the HUD 2026 Annual Action Plan and the 2026 Community Development Block Grant (CDBG) Request for Proposals. As part of this process, the City hosted a series of four public community workshops designed to solicit resident input on community needs, funding priorities, and proposed uses of federal CDBG and HOME funds. Participants were asked to help inform priorities for an estimated \$2.3 million in CDBG capital and HOME affordable housing investment.

Workshops were held at easy to access, community-based locations across the city, including the Dr. Martin Luther King Jr. Community Center, Northeast Community Center, Nuestras Raíces Centro Comunitario, and West Central Community Center. Meetings were scheduled on multiple dates and at both daytime and evening hours to maximize participation. One workshop offered a hybrid in-person and virtual attendance option to reduce barriers to engagement. Light refreshments were provided at select meetings, and the City partnered with neighborhood and cultural community centers to support outreach and participation.

Input received through these workshops was reviewed and incorporated into the 2026 Annual Action Plan to ensure proposed funding priorities reflect community-identified needs, align with HUD requirements, and advance housing and community development outcomes.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

To be added after the close of the public comment period.

6. Summary of comments or views not accepted and the reasons for not accepting them

To be added after the close of the public comment period.

7. Summary

The 2025-2029 Consolidated Plan outlines Spokane's objectives to address housing shortages, affordability challenges, and community development priorities. It presents data-driven strategies to improve housing conditions, reduce homelessness, and enhance public services and facilities. The 2026 Annual Action Plan identifies the activities that will be completed to meet the Consolidated Plan's objectives and key outcomes. Specifically, in Program Year 2026, the City of Spokane, through the Housing and Homeless Services Department will address the following outcomes of the 2025-2029 Consolidated Plan:

Housing Stability Improvements

- Increase in Affordable Housing Units: Targeted development efforts will expand the affordable housing inventory.
- Preservation of Affordable Housing Units: Low-cost financing options ensure that affordable housing remains safe and sanitary for low-to-moderate income households.
- Reduced Housing Cost Burden: Rental assistance and homeownership programs aim to lower cost burdens for at-risk populations.

Enhanced Community Resources

- **Public Facility Upgrades:** Investments in community centers, senior services, and ADA-compliant facilities will improve livability.
- **Increased Mental Health and Addiction Services:** Expanded funding for treatment programs will address rising behavioral health challenges.
- **Workforce and Economic Development:** Initiatives will support job training and financial stability for low-income households.

Homelessness Reduction

- **Decrease in Unsheltered Homelessness:** Expansion of shelter options and rapid rehousing services will provide stable housing alternatives.
- **Improved Support Services:** Enhanced case management and transitional programs will reduce chronic homelessness.

The 2025-2029 Consolidated Plan underscores Spokane's commitment to addressing its housing crisis and community development needs. The Consolidated Plan's strategies prioritize affordability, stability, and appropriate housing options ensuring long-term improvements for vulnerable populations through the strategic allocation of CDBG, HOME, and ESG funds. Activities identified for funding in the 2026 Annual Action Plan align with the strategic allocation of CDBG, HOME and ESG funds identified in the Consolidated Plan.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	SPOKANE	
CDBG Administrator	SPOKANE	Housing and Homeless Services Department
HOPWA Administrator		NA
HOME Administrator	SPOKANE	Housing and Homeless Services Department
ESG Administrator	SPOKANE	Housing and Homeless Services Department
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Consolidated Plan Public Contact Information

City of Spokane
Housing and Homeless Services
808 W Spokane Falls Blvd
Spokane, WA 99201
spokanechhs@spokanecity.org
(509) 625-6325

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

In preparing the 2025-2029 Consolidated Plan, the City consulted a broad cross-section of agencies and organizations representing elderly persons, individuals with disabilities, veterans, persons with HIV/AIDS, immigrant and refugee communities, tribal partners, housing developers, broadband providers, employment services, and domestic violence service providers. Key partners included Aging and Long Term Care of Eastern Washington, Better Health Together, Community Frameworks, Goodwill Industries of the Inland Northwest, Latinos en Spokane, Spokane Neighborhood Action Partners, Spokane Veterans Affairs, YWCA of Spokane, the Spokane Low Income Housing Consortium, and the Spokane City Council.

Consultations were conducted through stakeholder meetings, board presentations, collaborative workgroups, and data-sharing processes. Feedback and system data gathered through these engagements informed priority needs, funding strategies, anti-poverty goals, and performance measures reflected in the 2026 Annual Action Plan. No major housing or community development stakeholders were intentionally excluded, and the City will continue to advance transparent planning processes throughout implementation that consistently include stakeholders.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

During Program Year 2026, the City of Spokane will continue to enhance coordination among public and assisted housing providers and private and governmental health, mental health, and social service agencies to improve housing stability and reduce homelessness.

The City maintains ongoing collaboration with the Spokane Housing Authority (SHA) to align rental assistance, public housing, Housing Choice Voucher utilization, housing development, and supportive service strategies. Coordination efforts focus on expanding access to affordable housing, prioritizing households experiencing homelessness, and improving referral pathways between subsidized housing and supportive services.

The City also partners with local healthcare and behavioral health providers, including CHAS Health and Frontier Behavioral Health, to integrate housing stabilization with primary care, behavioral health treatment, and substance use disorder services. Crisis response and diversion efforts are coordinated with the Spokane Fire Department, the Spokane Police Department, and Spokane County to reduce unnecessary hospitalization and incarceration among individuals experiencing homelessness.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City actively participates in and consults with the Spokane Continuum of Care (CoC), which coordinates regional planning, funding, and system performance for homelessness response. The CoC prioritizes chronically homeless individuals and families, households with children, veterans, survivors of domestic violence, and unaccompanied youth.

In 2026, the City will continue aligning local investments with CoC priorities, including:

- Prioritization of high-barrier and chronically homeless households through coordinated entry.
- Expansion of permanent supportive housing and rapid rehousing interventions.
- Strengthening homelessness prevention and diversion strategies.
- Promoting access for everyone to housing and services.

The City supports regional coordination among Spokane County jurisdictions to improve system performance, data sharing, and resource alignment across housing, healthcare, and public safety systems.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City consults with the CoC in determining ESG allocations, establishing performance standards, and evaluating outcomes for ESG-funded activities. ESG funding decisions are informed by CoC system performance data, identified service gaps, and local needs assessments.

Performance standards for ESG-funded projects emphasize housing placement rates, returns to homelessness, length of time homeless, and successful exits to permanent housing.

The City coordinates with the CoC regarding policies and procedures for the operation and administration of the regional Homeless Management Information System (HMIS). HMIS governance, data standards, and reporting requirements are developed at the CoC level to ensure compliance with HUD requirements and to support system-wide performance measurement.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Aging and Long Term Care of Eastern Washington
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
2	Agency/Group/Organization	Better Health Together
	Agency/Group/Organization Type	Health Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Special Needs Facilities and Services; Non housing community development assets
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane and Spokane County staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.

3	Agency/Group/Organization	Better Health Together Tribal Partner Collaborative
	Agency/Group/Organization Type	Regional organization Tribal Partners
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	City of Spokane staff were invited to attend a Tribal Partners Collaborative meeting. Staff shared general information about the Consolidated Plan and asked for feedback and input based on the collaborative's areas of expertise. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
4	Agency/Group/Organization	BROADLINC PDA
	Agency/Group/Organization Type	Services - Broadband Internet Service Providers Other government - County
	What section of the Plan was addressed by Consultation?	Broadband needs of housing occupied by low-moderate-income households
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
5	Agency/Group/Organization	CHAS
	Agency/Group/Organization Type	Services-Health

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
6	Agency/Group/Organization	Community Frameworks
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
7	Agency/Group/Organization	Disability Action Center North East Washington
	Agency/Group/Organization Type	Services-Persons with Disabilities

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
8	Agency/Group/Organization	Goodwill Industries
	Agency/Group/Organization Type	Services - Housing Services-homeless Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.

9	Agency/Group/Organization	Latinos en Spokane
	Agency/Group/Organization Type	Services - Housing Service-Fair Housing Services for undocumented and immigrant populations
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
10	Agency/Group/Organization	Priority Spokane
	Agency/Group/Organization Type	Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.

11	Agency/Group/Organization	Spokane AIDS Network
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
12	Agency/Group/Organization	SPOKANE HOUSING AUTHORITY
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.

13	Agency/Group/Organization	Spokane Neighborhood Action Partners
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
14	Agency/Group/Organization	Spokane Regional Health District
	Agency/Group/Organization Type	Health Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
15	Agency/Group/Organization	Spokane Veterans Affairs
	Agency/Group/Organization Type	Services - Veterans
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homelessness Needs - Veterans Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
16	Agency/Group/Organization	YWCA OF SPOKANE
	Agency/Group/Organization Type	Services-Children Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Employment Services - Victims

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A consultation meeting was held with members from this organization. City of Spokane staff shared general information about the Consolidated Plan and asked for feedback and input based on the organization's areas of expertise. The organization also provided data, assessments, and planning documents specific to their work. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
17	Agency/Group/Organization	Spokane Low Income Housing Consortium
	Agency/Group/Organization Type	Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A staff member from the City of Spokane was invited to attend a Spokane Low Income Housing Consortium meeting to share general information about the Consolidated Plan and accept feedback and input based on the organization's areas of expertise. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
18	Agency/Group/Organization	Community Housing and Human Services Board
	Agency/Group/Organization Type	Other government - Local

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The CHHS Board helps set funding priorities based on the needs and goals in the Consolidated Plan and provides recommendations to Spokane City Council. HHS staff work closely with the Board to discuss community needs for low- and moderate-income populations. Periodic updates were provided during monthly CHHS Board meetings and feedback was received and considered.
19	Agency/Group/Organization	WA 502 Spokane Regional Continuum of Care Board
	Agency/Group/Organization Type	Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	City of Spokane staff were invited to attend a CoC meeting. Staff shared general information about the Consolidated Plan and asked for feedback and input based on the CoC's areas of expertise. This feedback was considered when identifying key goals and priority funding areas in the Consolidated Plan.
20	Agency/Group/Organization	Spokane City Council
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HHS staff provided a presentation to City Council members during their August 29, 2024, Study Session. The presentation offered background information on the Consolidated Plan and an overview of the process used to gather community input and pertinent data. Council members were provided with an opportunity to offer feedback to inform the goals of the Consolidated Plan.

Identify any Agency Types not consulted and provide rationale for not consulting

The City of Spokane consults with numerous community stakeholders to ensure resources are provided to citizens in need of public assistance. The list of organizations listed above is representative of government agencies, services providers, educators, veteran services, and public health. HHS provides comprehensive opportunities for citizen engagement in all planning processes.

No major agencies involved in housing or community development were intentionally excluded from consultation. Every effort was made to ensure advanced publication of meetings and opportunities to contribute.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	City of Spokane, Housing and Homeless Services	The Continuum of Care (CoC) promotes community-wide planning and strategic use of resources to address homelessness, improve coordination and integration with mainstream resources and other programs targeted to people experiencing homelessness, improve data collection and performance measurement, and allow each community to tailor its program to the strengths and challenges within that community. Overlapping goals include: promoting an accountable, and transparent homeless crisis response system; prioritizing those with the greatest barrier to housing stability and the greatest risk of harm; preventing episodes of homelessness whenever possible; seeking to house everyone in a stable setting that meets their needs; strengthening the homeless provider workforce.
Assessment of Fair Housing	City of Spokane, Housing and Homeless Services	The Assessment of Fair Housing (AFH) is designed to improve community planning and overcome fair housing issues. The AFH process begins with comprehensive community participation and results in the establishment of fair housing goals to increase fair housing choice and provide equal access and opportunity for all community members. Fair housing barriers identified through this research were considered while developing the Consolidated Plan.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
City of Spokane Comprehensive Plan	City of Spokane, Department of Planning Services	The City of Spokane Comprehensive Plan provides guidance for all aspects of the City's growth and development for a period of 20 years. The plan is a set of visions, goals, policies, and implementation strategies that outline how the City should grow physically, socially, and economically. Overlapping goals include: fair and affordable housing, increased housing opportunities, housing rehabilitation, support for economic development programs and small businesses, infrastructure investments, facilities for special needs populations, investments in social health, food access and security.
Shaping Spokane Housing	City of Spokane, Department of Planning Services	Shaping Spokane Housing aims to address the City of Spokane's housing needs while preserving community character and livability. Based on the well-informed strategies in the Spokane Housing Action Plan, the program identifies comprehensive plan policies and development code regulations that can be improved to increase housing choice throughout Spokane. Overlapping goals include: increasing housing choice and attainability for all income levels and housing types; expanding the number of multi-unit developments within the City; and accelerating construction of more housing of all types in neighborhoods.
PlanSpokane - Climate Planning	City of Spokane, Department of Planning Services	Climate Planning supports community resiliency and addresses growing climate hazards. This plan is mandated by the Washington State Growth Management Act and will eventually be incorporated into City of Spokane's Comprehensive Plan. Overlapping goals include: developing infrastructure and policies that help reduce risks to public health and safeguard homes and businesses; and ensuring vulnerable residents have access to resources and support to overcome climate hazards. Concepts from the Climate Plan informed the Hazard Mitigation strategy in the Consolidated Plan.
Spokane County Consolidated Plan	Spokane County Housing and Community Development	Spokane County is currently developing its 2025-29 Consolidated Plan. The City and County worked together to gather data and community feedback to inform the shared goals of affordable housing, addressing community needs, and making place-based investment decisions.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Landscape Scan, Roadmap, and Recommendations	Better Health Together	Care coordination is foundational in providing whole-person care that integrates health and social services. In 2022, Better Health Together conducted a landscape scan of Eastern Washington to identify the current state of care coordination and opportunities for transforming to an improved, whole-person care coordination model. Overlapping goals include: improving resources to support public services; support organizations in developing tools and processes for public services; and expanding community relationships.
Housing Choice Voucher Administrative Plan	Spokane Housing Authority	SHA is a key partner in housing and services offered to low-income households, and special needs, at-risk of homelessness, and homeless households. Housing Choice Vouchers are a critical intervention to stabilizing housing in Spokane.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The City of Spokane followed a robust community engagement plan for gathering public feedback in developing the 2025-2029 Consolidated Plan. Spokane will continue seeking the community's feedback as the 2026-2029 Annual Action Plans are developed.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City of Spokane implemented a comprehensive citizen participation and consultation process to support development of the HUD 2026 Annual Action Plan, the 2026 Community Development Block Grant (CDBG) Request for Proposals, and the HOME Program Request for Proposals. As part of this process, the City hosted a series of four public community workshops designed to solicit resident input on community needs, funding priorities, and proposed uses of federal CDBG and HOME funds. Participants were asked to help inform priorities for an estimated \$2.3 million in CDBG capital and HOME affordable housing investment.

Workshops were held at easy to access, community-based locations across the city, including the Dr. Martin Luther King Jr. Community Center, Northeast Community Center, Nuestras Raíces Centro Comunitario, and West Central Community Center. Meetings were scheduled on multiple dates and at both daytime and evening hours to maximize participation. One workshop offered a hybrid in-person and virtual attendance option to reduce barriers to engagement. Light refreshments were provided at select meetings, and the City partnered with neighborhood and cultural community centers to support outreach and participation.

Input received through these workshops was reviewed and incorporated into the 2026 Annual Action Plan to ensure proposed funding priorities reflect community-identified needs, align with HUD requirements, and advance housing and community development outcomes.

An initial Draft 2026 Annual Action Plan will be presented at the CHHS Board meeting on March 4, 2026, and posted to the City's website (<https://my.spokanecity.org/chhs/documents/>).

How to make Comment

- During Public Hearings
- During CHHS Board Meetings
- During City Council Meetings

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- Email to HHS (spokanechhs@spokanecity.org)
- Phone (509-625-6325)

Public Comment Period

- Begins March 4, 2026
- Ends April 4, 2026

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	September 17, 2025, 5:30pm - 7:00pm Dr. Martin Luther King Jr. Community Center 500 S. Stone St, Spokane, WA 99202 HHS staff presented goals established for the 2025-2029 Consolidated Plan and the activities allowable under CDBG guidelines. Attendees were asked to identify and rank priorities they felt were most important for the 2026 program year. There were 8 people present.	Responses are summarized in the Citizen Participation appendix.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community	September 18, 2025, 2:00pm - 3:30pm Northeast Community Center 4001 N. Cook St, Spokane, WA 99207 / Hybrid HHS staff presented goals established for the 2025-2029 Consolidated Plan and the activities allowable under CDBG guidelines. Attendees were asked to identify and rank priorities they felt were most important for the 2026 program year. There were 11 people present.	Responses are summarized in the Citizen Participation appendix.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Non-targeted/broad community	September 24, 2025, 2:00pm - 3:30pm Nuestras Raices Centro Comunitario 1214 E. Sprague Ave, Spokane, WA 99202 HHS staff presented goals established for the 2025-2029 Consolidated Plan and the activities allowable under CDBG guidelines. Attendees were asked to identify and rank priorities they felt were most important for the 2026 program year. There were 12 people present.	Responses are summarized in the Citizen Participation appendix.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting	Non-targeted/broad community	September 25, 2025, 5:30pm - 7:00pm West Central Community Center 1603 N. Belt St., Spokane, WA 99205 HHS staff presented goals established for the 2025-2029 Consolidated Plan and the activities allowable under CDBG guidelines. Attendees were asked to identify and rank priorities they felt were most important for the 2026 program year. There were 6 people present.	Responses are summarized in the Citizen Participation appendix.	All comments were accepted.	
5	Newspaper Ad	Non-targeted/broad community	March 3, 2026	TBD	TBD	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The anticipated resources for CDBG, HOME, and ESG are estimates based on the 2026 allocations. These allocations are subject to change in Year 3 - Year 5 of the Consolidated Plan. The City of Spokane plans for minor fluctuations in funding and adjusts the project awards accordingly. In the event of a decrease in funding, the City will reduce each selected project's award by an equal amount. Conversely, if funding increases, partial awards will be adjusted by equal percentages, and alternative projects may be funded.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,017,244.00	1,200,000.00	500,000.00	4,717,244.00	12,651,732.00	PI is from the RL fund and must be used as per RL requirements. PI is calculated as an average of the previous three years of RL PI. The prior year resources are not expected to be available in future years.

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,138,478.43	145,240.00	0.00	1,283,718.43	3,851,155.29	PI calculated as an average of the previous two years of PI.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	267,764.00	0.00	0.00	267,764.00	803,292.00	ESG earns no program income.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

CDBG public facilities and improvement projects frequently leverage CDBG grants in conjunction with funding from other sources, including Avista, the Washington State Department of Commerce's Connecting Housing to Infrastructure Program, and various philanthropic

organizations.

Matching funds for the HOME Program are generated when the City allocates local revenue from the Sales and Use Tax for Affordable Housing and Supportive Services (1590). Subrecipients of HOME Program grants utilize these funds to secure additional financial support from the Washington State Department of Commerce Housing Trust Fund, the Federal Home Loan Bank Affordable Housing Program, the Low Income Housing Tax Credit Program, and other state and federal funding sources.

The City of Spokane collaborates with the Washington State Department of Commerce to secure funding aimed at addressing homelessness. These funding sources are used to support the goals outlined in the WA 502 CoC 5-Year Strategic Plan to Prevent and End Homelessness and to serve as matching funds for the Emergency Solutions Grant (ESG) program.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The Housing and Homeless Services (HHS) Department owns several parcels of vacant property acquired through the Derelict Acquisition and Rehabilitation Program, established by the City of Spokane in 2017. These properties are designated for use in activities that are eligible under the CDBG program. The HHS Department is working with the community to develop these properties in accordance with CDBG requirements, with the aim of addressing community needs for affordable housing, workforce development initiatives, and public facilities.

Discussion

All funding allocations will be utilized in accordance with the eligibility requirements specified in the Code of Federal Regulations. These funds will support activities that address the needs of low- and moderate-income individuals and families. For further information regarding the eligible use of these funds, please contact the Housing and Homeless Services Department at spokanechhs@spokanecity.org.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase & preserve the affordable housing stock	2025	2029	Affordable Housing	City of Spokane	Affordable rental housing Housing repair and rehabilitation Home Ownership opportunities	CDBG: \$1,700,000.00 HOME: \$1,155,348.00	Rental units constructed: 10 Household Housing Unit Rental units rehabilitated: 35 Household Housing Unit Homeowner Housing Rehabilitated: 30 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 10 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Increase access to essential services	2025	2029	Homeless Non-Homeless Special Needs Non-Housing Community Development	City of Spokane	Increased mental health services Increased childcare services Increased access to addiction treatment services Supportive services for vulnerable populations Workforce development	CDBG: \$469,970.00	Public service activities other than Low/Moderate Income Housing Benefit: 4000 Persons Assisted
3	Improve public/community infrastructure	2025	2029	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	City of Spokane	Neighborhood Improvements More and/or improved childcare facilities Facility improvements for non-profits	CDBG: \$1,502,484.00	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 29652 Persons Assisted Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 117 Households Assisted Rental units rehabilitated: 179 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Create/expand economic opportunities	2025	2029	Non-Housing Community Development	City of Spokane	Microenterprise programs	CDBG: \$249,976.00	Jobs created/retained: 25 Jobs Businesses assisted: 15 Businesses Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase & preserve the affordable housing stock
	Goal Description	Investments through the HOME program, HOME-ARP, CDBG Single-Family Rehabilitation, CDBG Minor Home Repair, and CDBG Homeownership programs, in addition to local tax dollar investments will be used to preserve and increase the stock of affordable housing for extremely low income, low income and moderate-income households.
2	Goal Name	Increase access to essential services
	Goal Description	Increase access to essential services for low-and moderate-income households and neighborhoods in the City of Spokane. Provision of public services designed to benefit low- and moderate-income individuals and communities by addressing various social needs and improving quality of life. The essential services identified most often as funding priorities through the public engagement process include: childcare services, mental health services, addiction treatment services, and supportive services for vulnerable populations. Funds obligated for Public Services activities must not exceed 15% of the annual grant allocation plus 15% of Program Income received during the prior year.

3	Goal Name	Improve public/community infrastructure
	Goal Description	Improve public and community infrastructure within low- and moderate-income neighborhoods in the City of Spokane to support safe, easy to access, and resilient communities. Investments through the CDBG program and local funds will be used to acquire, construct, reconstruct, rehabilitate, and improve public facilities and infrastructure. Eligible activities may include improvements to community centers, public facilities, parks, ADA compliant upgrades, streets, sidewalks, utilities, and other neighborhood infrastructure that primarily benefits low- and moderate-income residents. These investments are intended to enhance public safety, increase ADA upgrades, support service delivery, and strengthen neighborhood vitality while meeting applicable HUD national objective requirements.
4	Goal Name	Create/expand economic opportunities
	Goal Description	Create and expand economic development opportunities for low- and moderate-income individuals. Assistance to increase workforce development, job skills and training, and the advancement of businesses owned by or serving low- to moderate income populations. Facilitating economic development through the establishment, stabilization, and expansion of microenterprises. A microenterprise is a business having five or fewer employees, one of whom owns the business.

Projects

AP-35 Projects – 91.220(d)

Introduction

A comprehensive community engagement strategy has established four primary goals and thirteen specific priorities for the Consolidated Plan. On an annual basis, the City of Spokane will direct funding allocations toward selected priorities from the thirteen outlined in the Consolidated Plan. For Program Year (PY) 2026, the identified funding priorities are as follows:

Public Services/Economic Development: Enhanced and expanded mental health services, improved and/or expanded childcare services, and the development of job training programs.

Public Facilities/Public Improvements: Neighborhood revitalization efforts, improved childcare facilities, improvements to multi-family affordable housing rental units through rehabilitation, and increased affordable housing units through acquisition.

HOME Priorities: New construction of affordable multi-unit rental housing, acquisition of multi-unit rental housing, and rehabilitation multi-unit rental housing.

Homeownership: Programs offering housing counseling, homeowner education, and down payment assistance.

Activity delivery costs are associated with eligible activities and identified in the IDIS budgets.

Projects

#	Project Name
1	PY26 Micro Enterprise SNAP Financial Access
2	PY26 Micro Enterprise - Community-Minded Enterprises Child Care Providers
3	PY26 Public Services - Spokane Workforce Council Reconnect2Work
4	PY26 Public Services - Christ Kitchen Job Training
5	PY26 Public Services - YWCA Spokane Mental Health Therapy
6	PY26 Public Services - Partners w/Families & Children Advocacy Center
7	PY26 Home Rehab - SNAP Minor Home Repair
8	PY26 Capital Projects
18	PY26 NA - Neighborhood Allocations
21	PY26 HOME Rental Housing
22	PY26 HOME Administration

#	Project Name
23	PY26 HOME CHDO
24	PY26 Home Rehab - SNAP Single Family Rehabilitation
25	PY26 SFR Program Administration
26	PY26 Homeownership - SNAP Financial Access Homeownership
27	PY26 CDBG Administration
28	PY26 ESG Spokane

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The PY 2026 allocation priorities were identified by the community through the community engagement activities summarized in AP-10 and AP-12 . The City of Spokane’s main obstacle to addressing needs is the lack of funding to meet all the needs identified through the competitive application for funding process.

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AP-38 Project Summary
Project Summary Information

1	Project Name	PY26 Micro Enterprise SNAP Financial Access
	Target Area	City of Spokane
	Goals Supported	Create/expand economic opportunities
	Needs Addressed	Workforce development Microenterprise programs
	Funding	\$150,000.00
	Description	SNAP will provide low-cost business loans, business and financial counseling, technical assistance for grant and loan applications to LMI start-up businesses in Spokane.
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	SNAP will provide 60 (~5/month) low-income City residents receiving business training and technical assistance, and 50 (~4/month) City businesses assisted, 20 of which will be start-ups. We will provide 23 (~2/month) microenterprises with financing to include loans, assistance with grant applications and capital acquisitions as a result of our services for the priority need of financial assistance to small businesses. A projected 50 jobs (~4/month) will be created or retained during this program year.
	Location Description	Spokane Neighborhood Action Partners – Financial Access, 3102 W Whistalks Way, Spokane, WA 99224
2	Planned Activities	SNAP will provide 60 (~5/month) low-income City residents receiving business training and technical assistance, and 50 (~4/month) City businesses assisted, 20 of which will be start-ups. We will provide 23 (~2/month) microenterprises with financing to include loans, assistance with grant applications and capital acquisitions as a result of our services for the priority need of financial assistance to small businesses. A projected 50 jobs (~4/month) will be created or retained during this program year.
	Project Name	PY26 Micro Enterprise - Community-Minded Enterprises Child Care Providers
	Target Area	City of Spokane

	Goals Supported	Increase access to essential services Create/expand economic opportunities
	Needs Addressed	Increased childcare services Workforce development Microenterprise programs
	Funding	\$99,976.00
	Description	Community-Minded Enterprises will provide DCYF-certified childcare training, business coaching, and licensing support through linguistically and culturally responsive TA.
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	8 individuals will receive training.
	Location Description	Community-Minded Enterprises 2001 N Division Spokane, WA 99207
	Planned Activities	Provide Family Child Care Training from our DCYF-certified trainer, who will teach the Spanish-language version of the state's child care licensing curriculum. Provide business coaching using CME's proprietary Business of Child Care curriculum to position these providers to have sustainable businesses. Support cohort members with linguistically and culturally responsive TA on childcare subject matter, small business skills and practices, and systems navigation/practical help. Provide ongoing coaching (including home visits to set up the licensed child care space), help ordering materials, help obtaining documents or obtaining degree equivalency reports (such as a high school diploma or equivalency), and help obtaining required background checks and TB tests.
3	Project Name	PY26 Public Services - Spokane Workforce Council Reconnect2Work
	Target Area	City of Spokane

	Goals Supported	Increase access to essential services Create/expand economic opportunities
	Needs Addressed	Increased childcare services Workforce development
	Funding	\$117,325.00
	Description	Spokane Workforce Council will provide training programs for LMI individuals to access early learning career pathways, collaborate w businesses to develop on-site childcare, support providers in hiring, retention, creation of new licensed centers and in-home care, and stabilizing current centers.
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	25 individuals trained and employed through our Childcare Basics+ training program 75 licensed childcare centers (center-based care or in-home) served through hiring, retention, start-up, and/or operational support 350 families served by those childcare centers who are low-moderate income
	Location Description	City-wide
	Planned Activities	25 individuals trained and employed through our Childcare Basics+ training program 75 licensed childcare centers (center-based care or in-home) served through hiring, retention, start-up, and/or operational support 350 families served by those childcare centers who are low-moderate income
4	Project Name	PY26 Public Services - Christ Kitchen Job Training
	Target Area	City of Spokane
	Goals Supported	Create/expand economic opportunities
	Needs Addressed	Workforce development
	Funding	\$35,000.000

	Description	Christ Kitchen will provide a job training program for LMI women in nine fields including: Commercial Baking, Barista, Culinary Arts, Catering, Horticulture, Office Administration, Retail/Wholesale, Customer Service/Marketing, and Food Truck Management.
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	85 individuals will receive job training.
	Location Description	Christ Kitchen 2410 N Monroe Street Spokane, WA 99205-3349
	Planned Activities	Employment training in Commercial Baking, Barista, Culinary Arts, Catering, Horticulture, Office Administration, Retail/Wholesale, Customer Service/Marketing, and Food Truck Management. Jobs for Life curriculum, which matches a woman to a mentor at Christ Kitchen or in the community, and includes resume writing, interview coaching, and introductions to potential employers.
5	Project Name	PY26 Public Services - YWCA Spokane Mental Health Therapy
	Target Area	City of Spokane
	Goals Supported	Increase access to essential services
	Needs Addressed	Increased mental health services
	Funding	\$87,372.00
	Description	YWCA will provide mental health services for DV adult survivors and children who are uninsured or unable to pay for treatment.
	Target Date	12/31/2027

	Estimate the number and type of families that will benefit from the proposed activities	100 individuals will receive mental health services.
	Location Description	YWCA Spokane 930 N. Monroe St Spokane, WA 99201
	Planned Activities	100 unduplicated survivors and children access individual therapy per year. Most survivors will participate in numerous therapy sessions throughout the year. YWCA will enroll 8-9 new clients every month while providing ongoing therapy to existing participants.
6	Project Name	PY26 Public Services - Partners w/Families & Children Advocacy Center
	Target Area	City of Spokane
	Goals Supported	Increase access to essential services
	Needs Addressed	Increased mental health services Supportive services for vulnerable populations
	Funding	\$96,639.00
	Description	Children's Advocacy Center (CAC) services for children/youth aged 0-17, and adults with intellectual disabilities suspected of being a victim and or witness of abuse.
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	492 individuals will receive services.
	Location Description	Partners with Families & Children 106 W Mission Ave Spokane, WA 99201

	Planned Activities	Mental Health Services – this project provides immediate and ongoing mental health support for child abuse victims and their non-offending caregivers/families.
7	Project Name	PY26 Home Rehab - SNAP Minor Home Repair
	Target Area	City of Spokane
	Goals Supported	Increase & preserve the affordable housing stock
	Needs Addressed	Housing repair and rehabilitation
	Funding	\$500,000.00
	Description	SNAP will administer the Minor Home Repair program, which provides small home repairs, as grants, to homeowners at or below 80% Area Median Income. To be eligible, homes must be owner-occupied and located within the City of Spokane. Minor home repairs will address health and safety hazards and/or ADA issues that may make homes unsafe or uninhabitable. This includes, but is not limited to, security, plumbing, heating, electrical, roof, weatherization, and sewer repairs, as well as ADA modifications.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	200 owner-occupied single family households will receive home repairs.
	Location Description	City of Spokane
8	Planned Activities	SNAP will administer the Minor Home Repair program, which provides small home repairs, as grants, to homeowners at or below 80% Area Median Income. To be eligible, homes must be owner-occupied and located within the City of Spokane. Minor home repairs will address health and safety hazards and/or ADA issues that may make homes unsafe or uninhabitable. This includes, but is not limited to, security, plumbing, heating, electrical, roof, weatherization, and sewer repairs, as well as ADA modifications.
	Project Name	PY26 Capital Projects
	Target Area	City of Spokane

	Goals Supported	
	Needs Addressed	
	Funding	\$1,102,484.00
	Description	Projects are not yet selected for funding at the publication of the draft document.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
9	Project Name	PY26 CDBG Neighborhood Allocation
	Target Area	City of Spokane
	Goals Supported	
	Needs Addressed	
	Funding	\$400,000.00
	Description	Projects are not yet selected for funding at the publication of the draft document.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

21	Project Name	PY26 HOME Rental Housing
	Target Area	City of Spokane
	Goals Supported	Increase & preserve the affordable housing stock
	Needs Addressed	Affordable rental housing
	Funding	HOME: \$962,789.43
	Description	HOME funds will be used to acquire, construct, and rehabilitate approximately 45 affordable housing units within the City of Spokane. All units will be reserved for low- and or moderate-income households, meeting HUDs national objective.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
22	Project Name	PY26 HOME Administration
	Target Area	City of Spokane
	Goals Supported	Increase & preserve the affordable housing stock
	Needs Addressed	Affordable rental housing
	Funding	HOME: \$128,371.00
	Description	Costs of administering the HOME program.
	Target Date	6/30/2027

	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	
	Planned Activities	
23	Project Name	PY26 HOME CHDO
	Target Area	City of Spokane
	Goals Supported	Increase & preserve the affordable housing stock
	Needs Addressed	Affordable rental housing
	Funding	HOME: \$192,558.00
	Description	This project is a placeholder for future funding allocation to sub recipient(s). HUD requires a 15% HOME Community Housing Development Organization (CHDO) set-aside for affordable housing. 15% of HOME is inadequate for funding a project that often needs other layers of funding and time to generate the total funds for development. Annual amounts are set-aside for multi-family development, and these funds will be used to complete those projects. CHDO allocations will be addressed in the Federal IDIS Program rather than the 2026 Annual Action Plan. Changes to CHDO project(s) are not considered to be substantial amendments, because the project is described in one Annual Action Plan with multiple years' projects contributing to the same development. This project is meant to provide additional funds as needed for one or more projects.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	City-wide

	Planned Activities	
24	Project Name	PY26 Home Rehab - SNAP Single Family Rehabilitation
	Target Area	City of Spokane
	Goals Supported	Increase & preserve the affordable housing stock
	Needs Addressed	Housing repair and rehabilitation
	Funding	CDBG: \$1,200,000.00
	Description	SNAP will administer the Single Family Rehabilitation program which provides low-interest loans for needed home repairs to assist low- and moderate-income homeowners in maintaining a safe and efficient home. Home repairs will address health and safety deficiencies and reduce operating costs to the extent practicable.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	City of Spokane
	Planned Activities	
25	Project Name	PY26 SFR Program Administration
	Target Area	
	Goals Supported	Increase & preserve the affordable housing stock
	Needs Addressed	Housing repair and rehabilitation
	Funding	CDBG: \$225,000.00
	Description	For the administration of the RL funded SFR program.

	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
26	Project Name	PY26 Homeownership - SNAP Financial Access Homeownership
	Target Area	City of Spokane
	Goals Supported	Increase & preserve the affordable housing stock
	Needs Addressed	Home Ownership opportunities
	Funding	CDBG: \$100,000.00
	Description	SNAP Financial Access (SFA) will manage a single family homeownership program which is easy to access for households in the City of Spokane whose annual income is less than 80% AMI. The homeownership program includes foundational homeownership education through individual counseling and group workshops, as well as pre- and post-purchase housing counseling to prepare households for the financial aspects of homeownership.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	City of Spokane
	Planned Activities	
	Project Name	PY26 CDBG Administration

27	Target Area	
	Goals Supported	Increase & preserve the affordable housing stock Increase access to essential services Improve public/community infrastructure Create/expand economic opportunities
	Needs Addressed	Affordable rental housing Increased mental health services Increased childcare services Housing repair and rehabilitation Neighborhood Improvements Increased access to addiction treatment services More and/or improved childcare facilities Supportive services for vulnerable populations Facility improvements for non-profits Home Ownership opportunities Workforce development Microenterprise programs Financing for economic and community development
	Funding	CDBG: \$603,448.00
	Description	Planning and administration costs associated with the CDBG program.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	
28	Project Name	PY26 ESG Spokane
	Target Area	
	Goals Supported	Increase access to essential services
	Needs Addressed	Supportive services for vulnerable populations
	Funding	ESG: \$267,764.00
	Description	ESG funds will be utilized for operational costs associated with homeless shelter response network and rapid re-housing activities for individuals and families experiencing homelessness. Funding will be split between the following activities: HOC emergency shelter operations (\$160,658.40); St. Margaret's rapid re-housing (\$70388.06); HMIS (\$16,635.24); and administration (\$20,082.30). The City of Spokane will not exceed the regulatory requirements listed in 24 CFR Part 576.100. The City utilizes state and local funds to support the regulatory match requirements found at 24 CFR Part 576.201.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	City of Spokane
	Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

CDBG and HOME funds have been distributed across low-to-moderate income neighborhoods city-wide. No one geographical area was targeted for funding.

Geographic Distribution

Target Area	Percentage of Funds
City of Spokane	100

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

CDBG and HOME funds are distributed city-wide, rather than to a targeted geographical area due to the number of low-to-moderate income neighborhoods that exist across the entire city.

Discussion

HOME, CDBG, ESG funds are distributed city-wide due to the number of low-to-moderate income neighborhoods that exist across the entire city.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

One Year Goals for the Number of Households to be Supported	
Homeless	100
Non-Homeless	4,000
Special-Needs	0
Total	4,100

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	10
The Production of New Units	10
Rehab of Existing Units	35
Acquisition of Existing Units	0
Total	55

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

The number of households receiving rental assistance reported in the table above reflects the number of households to be served by the HOME-ARP TBRA program.

AP-60 Public Housing – 91.220(h)

Introduction

The content for this section is under review and will be updated in the final document.

Actions planned during the next year to address the needs to public housing

Actions to encourage public housing residents to become more involved in management and participate in homeownership

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

During the 2026 Program Year, the City of Spokane will implement a coordinated, data-informed strategy to reduce and end homelessness, consistent with the goals of the Consolidated Plan and the priorities of the local Continuum of Care. The City will align federal resources, including ESG, CDBG, and HOME funds where applicable, with community partnerships and systemwide coordination to address homelessness across the full continuum—from prevention and outreach to emergency shelter, rapid rehousing, and permanent supportive housing.

Spokane’s approach emphasizes coordinated entry, prioritization of the most vulnerable households, housing-focused interventions, and cross-system collaboration with healthcare, behavioral health, youth-serving systems, and housing providers. Through strong partnerships with agencies such as the Spokane Housing Authority and the Spokane Regional Health District, the City will work to reduce the length of time individuals and families experience homelessness, increase exits to permanent housing, prevent returns to homelessness, and reduce inflow into the homeless response system.

The following sections outline the City’s one-year goals and actions related to outreach and assessment, emergency and transitional housing, transitions to permanent housing, and homelessness prevention.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

During the 2026 program year, the City of Spokane will continue coordinated outreach efforts focused on engaging unsheltered individuals and families and connecting them to housing and services. The City supports monthly outreach coordination meetings that function as case conferencing and include multidisciplinary partners such as the Spokane Regional Health District, Street Medicine providers, Behavioral Health Organizations, and outreach teams funded through federal, state, and local resources.

Most outreach partners participate in the Homeless Management Information System (HMIS) and enroll individuals through the community’s Coordinated Entry system to ensure standardized assessment, prioritization, and referral to appropriate housing interventions. Outreach teams maintain ongoing communication between meetings to coordinate engagement strategies, reduce duplication, and ensure vulnerable individuals are connected quickly to shelter, behavioral health services, and permanent housing resources.

All emergency shelters supported through City funding provide on-site or partner-based case

management to assess individual needs at entry and begin housing stabilization planning immediately.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City will utilize Emergency Solutions Grant (ESG) and other resources to support low-barrier emergency shelter and transitional housing operations in 2026. Households experiencing a housing crisis are assessed through Coordinated Entry and referred to appropriate shelter or transitional housing programs based on vulnerability and household composition.

Providers serving families with children maintain flexible service models to ensure access regardless of household size or configuration. The City will continue to evaluate system capacity and target resources to address identified gaps among subpopulations, including families, youth, veterans, and individuals with behavioral health needs.

Emergency shelter programs will incorporate case management and housing navigation services to promote rapid exits to permanent housing and reduce lengths of stay.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In 2026, the City will prioritize reducing the length of time individuals and families experience homelessness and increasing exits to permanent housing.

Through Coordinated Entry, households with the highest needs—including chronically homeless individuals and families, families with children, veterans, and unaccompanied youth—will be prioritized for Rapid Rehousing and Permanent Supportive Housing (PSH). Rapid Rehousing programs funded by the City provide short- to medium-term rental assistance, housing search and landlord engagement, and case management to support quick placement into permanent housing.

For chronically homeless individuals, the City will support PSH interventions that combine long-term rental assistance with ongoing supportive services addressing mental health, substance use disorders, and other barriers to stability.

The City will collaborate with the Spokane Housing Authority, private landlords, and housing developers to increase access to affordable housing units and promote landlord participation through incentives

and rental assistance strategies.

Supportive services available to program participants may include case management, employment and income supports, behavioral health referrals, financial literacy education, and connections to mainstream benefits. Veterans will be connected to specialized resources including HUD-VASH and Supportive Services for Veteran Families (SSVF).

System performance will be monitored through HMIS data to track reductions in length of homelessness, increases in permanent housing exits, and rates of return to homelessness, with adjustments made as needed to improve outcomes.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City will implement targeted homelessness prevention and diversion strategies in 2026 to reduce inflow into the homeless system, particularly among extremely low-income households. Prevention activities will include emergency rental and utility assistance, landlord-tenant mediation, and short-term financial assistance designed to prevent eviction. Housing stabilization services will provide case management, budgeting assistance, tenant education, and advocacy to help households maintain housing. The City will coordinate with healthcare providers, behavioral health systems, correctional institutions, foster care agencies, schools, workforce development programs, and other public and private partners to strengthen discharge planning and reduce discharges into homelessness. Youth-focused prevention efforts will include transitional housing, life skills training, and continued implementation of a Host Homes pilot program aimed at reducing youth entry into homelessness. Through early identification, cross-system collaboration, and targeted financial assistance, the City will work to prevent homelessness among vulnerable individuals and families and promote long-term housing stability.

Discussion

The CoC and City of Spokane are committed to reaching the goals outlined in the CoC-s 5-Year plan and are continuing to make progress towards decreasing the number of households experiencing homelessness and the number of households returning to homelessness following placement into permanent housing.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

For PY 2026, the City of Spokane will continue implementing targeted actions to remove or reduce the negative effects of public policies that serve as barriers to affordable housing development, consistent with the goals of the Washington State Department of Commerce Affordable Housing Advisory Board’s 2023–2028 Housing Advisory Plan.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Expand and Stabilize Local Housing Funding: The City will continue implementation of the 0.1% local sales tax authorized under House Bill 1590 and codified in Spokane Municipal Code 08.07C.030. PY 2026 funds will support affordable housing development, operations, and related services, providing a stable and predictable revenue source to offset gaps in capital financing, rising construction costs, and limited private investment in low- and moderate-income housing.

Implement Zoning and Land Use Reforms (BOCA Code): The City will fully implement and monitor the impacts of the Building Opportunities and Choices for All (BOCA) Code, effective January 1, 2024. During PY 2026, the City will:

- Apply reduced parking requirements for residential development near transit.
- Allow reduced minimum lot sizes and increased housing density on individual lots.
- Utilize increased height allowances and reduced setback standards in eligible zones.
- Facilitate infill development on vacant and underutilized lots.
- Expand use of the Unit Lot Subdivision process to encourage smaller-scale and “missing middle” housing.

These reforms are intended to reduce land use barriers, increase development feasibility, and expand housing options in high-opportunity neighborhoods.

Streamline Administrative and Permitting Processes: To address time and cost burdens associated with permitting and design review, the City’s Planning Department will advance and implement its pre-reviewed housing design pilot program. In PY 2026, the City will:

- Finalize and publish pre-approved site and building plans for a range of housing types (e.g.,

single-family, duplex, triplex, fourplex).

- Promote use of these plans to reduce architectural, environmental review, and permitting costs.
- Continue internal review of permitting timelines and development fees to identify additional efficiencies.
- These actions are designed to reduce soft costs and accelerate housing production.

Support Various and Missing Middle Housing Models: Recognizing limited housing options for moderate-income households, the City will prioritize projects that expand “missing middle” housing typologies, particularly infill development near transit, employment centers, and services. Funding and regulatory flexibility will be used to support smaller-scale projects in addition to larger multifamily developments.

Discussion:

The City of Spokane is actively reviewing barriers to developing affordable housing and working to mitigate those barriers. The changes are happening quickly, although the impacts of the changes may not be represented in the data for several years.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Spokane 2026 Annual Action Plan outlines coordinated strategies to remove barriers to housing stability, expand and preserve affordable housing, reduce lead-based paint hazards, combat poverty, strengthen institutional capacity, and enhance system-wide coordination. Through regulatory reform, targeted investments, strategic partnerships, and compliance-focused program implementation, the City advances housing and economic opportunity for low- and moderate-income residents and vulnerable populations.

Actions planned to address obstacles to meeting underserved needs

For the 2026 Annual Action Plan, the Spokane will address barriers to meeting housing and service needs by advancing targeted strategies for vulnerable populations, including seniors, persons with disabilities, veterans, domestic violence survivors, and individuals transitioning from mental and physical health institutions.

The City will prioritize housing stability for seniors on fixed incomes by coordinating with regional partners, including Aging and Long Term Care of Eastern Washington, to expand person-centered essential needs services and promote affordable, ADA compliant housing options. Efforts will focus on reducing cost burden and improving access to supportive services that allow seniors to age in place.

To support persons with disabilities, the City will collaborate with housing developers and service providers to increase the supply of affordable, ADA compliant units and strengthen connections to essential needs services that promote independent living and long-term housing stability.

The City will continue to support veterans experiencing housing instability by coordinating with Spokane County Veterans Services and programs such as Supportive Services for Veteran Families to expand access to rental assistance and supportive services.

Actions planned to foster and maintain affordable housing

The City of Spokane is advancing affordable housing through regulatory reform, innovative development tools, and dedicated funding.

Zoning and Regulatory Reform (BOCA Code)

Effective January 1, 2024, the Building Opportunities and Choices for All (BOCA) Code modernizes local land use regulations to increase housing supply and density. Key provisions reduce parking requirements near transit, decrease minimum lot sizes, increase height allowances, lower setback requirements,

expand the Unit Lot Subdivision process, establish footprint and impervious surface standards, and remove barriers to infill development. These changes enable more housing units on individual lots and support more efficient land use.

Pre-Reviewed Housing Design Pilot

The Planning Department is implementing a pilot program to pre-review site and building plans for housing types ranging from single-family homes to fourplexes. Once approved, these plans will be available online to streamline permitting, reduce design and review costs, and accelerate housing production.

Insurance Transparency

In 2023, Washington State adopted Chapter 284-30A WAC, requiring insurers to provide clear explanations of residential premium increases at renewal. This added transparency supports housing cost stability for homeowners.

Dedicated Housing Funding

In 2023, the City adopted Spokane Municipal Code 08.07C.030, authorizing a 0.1% sales tax under Washington State House Bill 1590 to fund affordable housing and related services. This revenue source provides stable, long-term investment in housing development.

Together, these strategies create a supportive regulatory framework, reduce development barriers, and provide sustained funding to expand and preserve affordable housing in Spokane.

Actions planned to reduce lead-based paint hazards

The City of Spokane will continue to address and reduce lead-based paint hazards through its Single Family and Multifamily Rehabilitation Programs, which are intentionally targeted to older housing stock most likely to contain lead-based paint. All pre-1978 housing units assisted through these programs are evaluated for the presence of lead-based paint, and any identified hazards are addressed in accordance with HUD Title X, the Renovation, Repair, and Painting (RRP) Rule, and Lead-Based Paint (LBP) Abatement requirements.

Lead hazard control activities begin with a thorough assessment to determine the scope of work, including visual inspections conducted by trained Housing Quality Standards (HQS) inspectors, X-ray fluorescence (XRF) testing, and risk assessments, as appropriate. Residents receive required educational materials, including the EPA's Renovate Right or HUD's Protect Your Family From Lead in Your Home pamphlets, prior to renovation or lease execution.

All lead-related work is performed by RRP- and LBP-certified contractors, and subrecipients are required to maintain documentation of contractor certifications. Lead-safe work practices are enforced throughout rehabilitation activities, with clearance testing conducted on all disturbed leaded surfaces.

Abatement measures may include wet scraping, removal of friction and impact surfaces, soil treatment, and specialized cleaning to meet clearance standards. The City will continue to provide oversight and technical assistance to ensure ongoing compliance with federal and state lead-based paint regulations.

Actions planned to reduce the number of poverty-level families

The City of Spokane's anti-poverty strategy is guided by its Comprehensive Plan and related economic development and housing policies. The City is currently in the process of updating its Comprehensive Plan through the PlanSpokane 2046 periodic update, including revisions to the Economic Prosperity element, to reflect current data, state requirements, and community input. These updates reinforce the City's commitment to reducing poverty by expanding income and employment opportunities and reducing income disparities.

Consistent with draft Economic Prosperity Goal EP-4, Living Wage Jobs and Income Disparity, the City prioritizes the recruitment and retention of businesses that provide living-wage jobs and competitive benefits, while supporting partnerships with community-based organizations to advance income parity and employment access. These efforts focus on strengthening economic resilience for low- and moderate-income households.

A key measure of the Spokane Regional Continuum of Care (CoC) Five-Year Performance Management Plan (2025–2030), tracks the percentage of people participating in homelessness assistance programs who experience an increase in employment income, recognizing employment as a critical factor in achieving long-term stability.

These poverty-reduction goals are aligned with the Consolidated Plan's anti-poverty strategy through targeted investments in workforce development, job training, microenterprise assistance, and small business grants and loans funded with CDBG and HOME resources, supporting both economic self-sufficiency and housing stability.

Actions planned to develop institutional structure

In 2026, the City of Spokane will continue strengthening its institutional framework to effectively implement the Consolidated Plan, with a focus on housing stability, homelessness response, and coordinated service delivery.

Enhance Departmental Capacity

The City will maintain and refine recent departmental restructuring to improve coordination across housing, community development, economic development, and homelessness response functions. Emphasis will be placed on efficient grant administration, cross-department collaboration, and

performance monitoring to ensure timely and effective implementation of CPD-funded programs.

Strengthen Partnerships with Nonprofits and the Spokane Housing Authority

The City will continue formal collaboration with nonprofit providers and the Spokane Housing Authority to expand affordable housing production, preserve existing units, and coordinate supportive services for low-income households, individuals experiencing homelessness, and persons with special needs.

Leverage the Spokane Community, Housing, and Human Services (CHHS) Board

The CHHS Board and its subcommittees will continue to provide policy guidance, funding recommendations, and community-based expertise to support transparent decision-making and strategic investment of federal resources.

Expand and Stabilize Resources

To address ongoing resource constraints, the City will pursue additional local, state, and federal funding opportunities, strengthen grant management systems, and align investments to maximize impact for low- and moderate-income households and priority populations.

Support Implementation of the Continuum of Care Strategy

The City will coordinate with the regional Continuum of Care to implement its updated Five-Year Plan to End Homelessness. This includes aligning funding priorities, identifying system gaps, improving data-driven decision-making, and strengthening housing-focused strategies to reduce homelessness and increase self-sufficiency.

Improve System Coordination and Service Delivery

The City will enhance coordination among housing and service providers, expand connections to mainstream resources (including employment, healthcare, and behavioral health services), and promote client-centered, wraparound service models. These efforts will improve system navigation, reduce duplication, and strengthen outcomes for homeless individuals, families, and special needs populations.

Through these 2026 actions, the City of Spokane will reinforce a coordinated, accountable, and responsive institutional structure to carry out its Consolidated Plan priorities.

Actions planned to enhance coordination between public and private housing and social service agencies

The City maintains close collaboration with the Spokane Housing Authority to align public housing, Housing Choice Vouchers, rental assistance strategies, and supportive service coordination. Ongoing partnerships with healthcare and behavioral health providers—including CHAS Health, Frontier Behavioral Health, and the Spokane Regional Health District—support integration of housing stabilization with primary care, behavioral health treatment, and substance use services. Coordination with the Spokane Fire Department, Spokane Police Department, and Spokane County strengthens

diversion, crisis response, and cross-system collaboration to reduce unnecessary institutionalization among individuals experiencing homelessness.

Discussion:

The City of Spokane is taking a multifaceted approach to address housing insecurity and service needs. Through community engagement, the City has identified critical issues and planned actions to address them, such as collaborating with service providers to improve access to housing and essential services.

The City plans to support veterans through programs like HUD-VASH and partner with the Spokane VA Medical Center to address healthcare and mental health needs. For domestic violence survivors, the City will work with the YWCA to secure funding for shelters and rapid rehousing. Additionally, the City will leverage state programs such as Governor's Opportunity for Supportive Housing (GOSH) and Foundational Community Supports (FCS) to aid individuals transitioning from institutional care.

The City is also pursuing zoning reforms through the Building Opportunities and Choices for All (BOCA) Code, effective January 2024, which will facilitate affordable housing development by reducing parking requirements, increasing density, and easing setbacks. Moreover, a pilot program for pre-reviewed housing designs aims to streamline construction processes and reduce costs. The City has enacted a 0.1% sales tax for affordable housing and related services, providing stable funding for housing initiatives.

In addition to these actions, the City is committed to reducing lead-based paint hazards in housing, ensuring compliance with federal and state regulations. Through these efforts, Spokane aims to reduce housing insecurity, enhance coordination among service providers, and increase access to stable, affordable housing for low-to-moderate households.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

See narratives below for additional information about the Community Development Block Grant Program (CDBG), HOME Program, and Emergency Solutions Grant Program (ESG).

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	1,000,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	1,000,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

The City of Spokane primarily uses the HOME funds as prescribed in 24 CFR 92.205, specifically as interest and non-interest-bearing loans. One distinct way the City leverages HOME funds is in offering loan forgiveness for an extension of the HUD affordability period of a project. The period is generally half the HUD Affordability period and has been an effective way to preserve the affordable housing stock created using the HOME program funds. Sales and Uses Tax Revenue funds will be used to fund acquisition, construction, homeownership, and rehabilitation leading to new units.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

HOME regulation 92.254 describes the qualifications of homeownership activities as affordable housing. City of Spokane has not budgeted HOME funds for homeownership activities in this funding round due to the investment of CDBG and Sales and Uses Tax Revenue funds for homebuyer activities. The City of Spokane retains written agreements used in a previous homeownership program. These agreements include a recapture provision triggered if a borrower sells, transfers, refinances, or changes the use of the property during the HOME period of affordability. This loan provision limits recaptured funds to net proceeds available from the sale rather than the entire HOME investment. The City's Single Family Rehabilitation program uses this same loan recapture provision which limits recaptured funds to net proceeds of a sale. Consequently, the City is not required to repay HUD should any sale, short sale, foreclosure, involuntary sale, etc. of a program-assisted home provide insufficient funds to fully repay the amount of loaned HUD funding.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

HOME regulation 92.254(a)(4) describes the minimum HOME period of affordability based upon the amount of HOME homeownership assistance. The City of Spokane has not budgeted HOME funds for homeownership activities. The City previously established maximum HOME assistance for each homebuyer transaction and that HOME assistance required a 10-year period of affordability. Earlier homeownership assistance loan documents provided some debt forgiveness over the 10-year HOME affordability period. All City homeownership assistance written agreements included a recapture provision that triggered repayment if a borrower sells, transfers, refinances, or changes the use of the property during the HOME period of affordability. This recapture provision limits recaptured funds to any net proceeds available from the sale rather than the entire HOME investment.

Similarly, HOME-funded affordable rental housing projects include acquisition, new construction, and/or renovation trigger minimum periods of affordability per 24 CFR 92.252(d). New construction projects are always subject to the regulation's 20-year affordability period, but acquisition and/or rehab projects commonly trigger a 5, 10, or 15-year HOME affordability period. The City of Spokane

reserves the right to impose additional years of affordability that will run concurrently with the HOME affordability period. These City-imposed affordability periods are described further in the HOME Multifamily Housing Program Description and agreements.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The HOME funds will not be used to refinance existing debt secured by housing that is being rehabilitated with HOME funds under 24 CFR 92.206(b). However, HOME funds may be used to pay off principal and interest of a construction loan, bridge financing loan, or guaranteed loan as provided under 24 CFR 92.206(g).

5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).

A portion of HOME ARP funds will be used to provide TBRA and will be available to all qualified populations as required by HOME ARP regulations, and as designated in CPD 21.10.

6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).

The City of Spokane's HOME-ARP Allocation Plan does not allow a preference for the use of TBRA.

7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

Not applicable

**Emergency Solutions Grant (ESG)
Reference 91.220(I)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

CoC/ESG Written standards are currently under review.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Households seeking homeless assistance can access services through the Spokane Continuum of Care's Coordinated Assessment (CA) system. The local CA system operates two portals to better meet the different needs of different household types. Households with minor children are served through Homeless Families Coordinated Assessment (HFCA) system, which coordinates all family homeless service programs to provide prevention and rapid re-housing assistance in addition to placement in interim, transitional, and permanent supportive housing, if applicable. The program utilizes the Service Prioritization Decision Assistance Tool (SPDAT) to assess families for appropriate housing and service interventions based on vulnerability rather than a first come first serve model. The SPDAT provides a consistent way of assessing households across the Continuum of Care and assists HFCA in connecting families with an appropriate housing intervention based on their level of need. Households without children can access services through the Singles Homeless Coordinated Assessment (SHCA) System. SHCA operates as a decentralized assessment system with a lead agency to facilitate the training and coordination of assessment sites. SHCA also uses the SPDAT tool to provide common outcome data and measurable results. Once the appropriate assessment is completed in HMIS, a housing referral can be made to the appropriate housing track based on the household's vulnerability and desired housing intervention. Households may access the program through one of two entry points: 1. By walking into either the HFCA or SHCA program offices for an assessment; or 2. Through targeted outreach and screening with a partnering service provider such as an emergency shelter or street outreach program. Providers primarily serving victims of domestic violence, dating violence, sexual assault, and stalking are required to comply with the VAWA final rule and the locally adopted VAWA Written Standards, including Emergency Transfer Plan. The CA system has been developed in accordance with the HUD Continuum of Care Regulations. Participation in this system is mandatory for ESG and CoC grantees.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

As the CoC Collaborative Applicant, the City of Spokane works with the Continuum of Care Governance Board and Community Housing and Human Services Board (CHHS), to determine priorities for homeless funding. The Request for Proposals (RFP) for ESG funding is published on

the City of Spokane's website, in the local newspaper, is sent to an email distribution list of private non-profit organizations, homeless provider groups and to faith-based groups, and to the Homeless Coalition. During the application process for homeless funding, the RFP and Evaluation Committee of CoC reviews applications and makes funding recommendations to CoC Governance Board. The CoC Governance Board then makes funding recommendations to the Spokane City Council. Once the City Council reviews and approves the recommendations, HHS begins the contracting process with subrecipients. Following the execution of contracts, HHS continues to monitor and support the subrecipients through the end of the contract term.

Applicants eligible to apply for ESG funds include:

- City or County governments
 - Public and private nonprofit organizations (501(c)(3))
 - Private for-profit organizations or individuals may implement certain economic development, low-income housing rehabilitation and microenterprise activities
 - Faith based organizations
4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Spokane currently meets the homeless participation requirement detailed in 24 CFR 576.405(1) through the intentional membership of persons with lived experience on the Community, Housing and Human Services Board subcommittees, Continuum of Care Governance Board, and the CoC RFP and Evaluation Committee. These committees are responsible for recommending policies and making funding decisions.

5. Describe performance standards for evaluating ESG.

All programs funded through ESG are evaluated for performance quarterly. Data for these evaluations is pulled from the Homeless Management Information System. In addition, all ESG funded programs are required to ensure HMIS data quality by the 5th of each month.

Programs funded for rapid re-housing are measured by the percentage of households exiting to permanent housing (70%), the percentage of households with increased income at exit (20%), target for returns to homelessness is < 10%, and the average length of time from identified eligibility to being housed (30 days).

Programs funded for emergency shelter operations are required to enter universal data into the HMIS system and record entry and exit dates. In addition, these programs are measured by the

percentage of households who exit from the emergency shelter into permanent housing (40%), the average length of time individuals are homeless in emergency shelter (90 days), households enrolled in formal case management exiting to permanent housing destinations who return to homelessness within 2 years (20%).