

2015

City of Spokane

Annual Action Plan

Community Development Block Grant (CDBG), HOME and Emergency Solutions Grant (ESG) Programs



Summary of Actions and Projects from July 1, 2015 through June 30, 2016

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AP-15 Expected Resources - 91.220(c)(1,2)

Introduction:

The following priority tables lists the expected entitlement grant funds, prior year funding and program income that have been allocated to programs and activities in the 2015 Action Plan.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,997,960	1,000,000	997,000	4,994,960	0
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	888,961	100,000	0	988,961	0

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	
ESG	public - federal	Overnight shelter Rapid re-housing (rental assistance)	268,994	0	0	268,994	0

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied:

The City of Spokane will accrue match related to the CHG, HOME, and ESG programs. The City will use Consolidated Homeless Grant Funds through the Washington State Department of Commerce and City of Spokane Homeless Housing Assistance Act grant funds to match the ESG 2015 allocation. HOME match is calculated at the program level and is required for most HOME activities, including tenant-based rental assistance, homeownership, and the development (acquisition, rehabilitation, or construction) of affordable rental units. Match is generated when affordable rental unit development leverages other non-federal, non-owner funds. Some sources of leverage and match have declined recently, such as below-market-rate bank loans, State housing trust fund allocations, and grants. Local real estate tax reductions are available to some affordable housing projects, which add to eligible match. Fortunately, unused HOME match contributions from prior years will be carried over and local developers may obtain funds that count toward match contributions. The City currently has over \$11 million in carryover match which easily fulfills the estimated 2015-2016- HOME match obligation of \$200,000, which is 25% of the estimated 2015 allocation of \$889,000 (less 10% for administration).

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan:

The City of Spokane owns several residential properties and vacant parcels which were purchased using program income earned from loans made under previous United States Department of Housing and Urban Development (HUD) grants. The City is currently finalizing a property disposition policy and procedures for these properties to ensure they achieve the purpose of benefiting low and moderate income households or neighborhoods through transfer to another entity or sale with sale proceeds being returned to the City’s CDBG line of credit with HUD for re-allocation to activities in future years’ action plans.

Discussion:

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Preserve and expand quality, safe, affordable housing choices	2015	2016	Affordable Housing Homeless	City-Wide	Priority Housing Needs - Renter (Small Household) Priority Housing Needs - Renter (Large Households) Priority Housing Needs - Renter (Elderly HHs) Priority Housing Needs - Owner Occupied Priority Homeless Needs - Perm. Supportive Housing Priority Homeless Needs - Permanent Housing	\$1,004,154 (HOME & ESG)	Rental units constructed: 100 Household Housing Unit Tenant-based rental assistance / Rapid Re-housing: 60 Households Assisted Housing for Homeless added: 5 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Prevent and Reduce Homelessness	2015	2016	Affordable Housing Homeless		Priority Housing Needs - Renter (Small Household) Priority Housing Needs - Renter (Large Households) Priority Housing Needs - Renter (Elderly HHs) Priority Housing Needs - Owner Occupied Priority Homeless Needs - Emergency Shelters Priority Homeless Needs - Perm. Supportive Housing Priority Homeless Needs - Permanent Housing Priority Historic Preservation Needs	\$3,098,702 (CDBG & HOME)	Homeowner Housing Rehabilitated: 200 Household Housing Unit Direct Financial Assistance to Homebuyers: 6 Households Assisted Homeless Person Overnight Shelter: 120 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Provide opportunities to improve quality of life	2015	2016	Non-Housing Community Development		Priority Economic Development Needs	\$ 40,000 (CDBG)	Businesses assisted: 20 Businesses Assisted
4	Support vibrant neighborhoods	2015	2016	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development Fair Housing Education Activities & Outreach		Priority Homeless Needs - Emergency Shelters Priority Homeless Needs - Perm. Supportive Housing Priority Public Facility Needs Priority Infrastructure Improvements Priority Public Services Needs Priority Accessibility Needs Priority Community Development Needs - Other Priority Planning Needs	\$1,692,564 (CDBG & ESG)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 11010 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 3500 Persons Assisted Homeless Person Overnight Shelter: 120 Persons Assisted Other: 1 Other
5	Expand economic opportunities	2015	2016	Non-Housing Community Development		Priority Economic Development Needs	\$ 40,000 (CDBG)	Businesses assisted: 20 Businesses Assisted

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

This CDBG program year, the City of Spokane estimates providing 136 homeowners with Emergency Home Repair program assistance where these beneficiaries are 60% low-income and 40% moderate-income households. The City also estimates providing 34 homeowners with Single Family Rehabilitation assistance where 30% of beneficiaries are low-income and 60% of beneficiaries are moderate-income households.

This HOME program year, the City of Spokane estimates providing 10 renters with tenant-based rent assistance (TBRA) where these beneficiaries are 10 extremely Low-Income [*<30% AMI*] and 0 Low-Income [*<50% AMI*] households. The City also estimates that it will create 20 units of affordable rental housing where 50% of beneficiaries are extremely Low-Income and 50% of beneficiaries are Low-Income households.

AP-35 Projects - 91.220(d)

Introduction:

The following table lists the 2015 projects and activities that have been recommended for funding in the 2015 Annual Action Plan. The City of Spokane intends to spend approximately 46% of formula program allocations on activities that support safe and affordable housing choices, 24% on activities that support the need for community development, infrastructure and economic opportunities and 16% on activities that support the need to reduce homelessness and provide for basic needs. The remaining 14% will be spent on activities relating to program administration.

#	Project Name
1	2200 Block of Altamont Blvd. Curb Adjustment and Streetscape Improvements
2	Access Small Business Development
3	Adult Treatment Services - STEPPS
4	Ash Street Training Station Greenhouse
5	Bus Shelter (1716 E. Dalton Ave.)
6	Business Round Table and Pathways to Employment Grant
7	Capital Improvements in TH and PSH
8	Collaborative Solutions to Homelessness
9	Community Center Support
10	Courtview Acquisition and Rehab
11	Craft Room and Kitchen Upgrade
12	Erie Street Paving: 1st Ave. to MLK Jr. Way
13	Essential Home Repair Program with TIP focus area
14	Fair Housing Education and Outreach
15	Greater Spokane COPS Restroom Addition
16	Housing Counseling Program
17	Kitchen Improvements at Second Harvest Food Bank

18	Lutheran Community Services Northwest Security for Client and Neighborhood Safety
19	Mission Park Universal Sports Court
20	Multifamily Projects
21	Nettleton Triangle Park
22	North Market Streetscape Improvements
23	Open Center Saturday
24	Peaceful Valley Community Center Programs Other
25	Peaceful Valley Park Lighting Improvements
26	Pioneer Pathway House Building Improvements
27	Program Administration (CDBG)
28	Program Administration (ESG)
29	Program Administration (HOME)
30	Public Trash Receptacles
31	Rental Assistance Case Management
32	Riverwalk Park
33	Rochester Heights Park
34	Sidewalk Construction and Replacement with ADA Ramps
35	Southeast Day Care Window and Assembly Replacement
36	Southside Senior Center Kitchen Upgrades
37	Street Trees
38	Tenant Based Rental Assistance
39	Transitions Miryam's House capital CHED
40	Transitions New Leaf Bakery Cafe and Women's Hearth
41	Transitions TLC CDBG CHED
42	Triplexes: Green Gables
43	West Central Community Center Carpet Replacement
44	West Central Community Center Operations
45	West Central Community Center Service Vehicle Garage
46	West Central Community Center Youth Development and Recreation
47	Women's Hearth Bathroom and Kitchen Improvements
48	YFA Connections - Crisis Residential Center
49	Youth Entrepreneurship Program (YEP)

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs:

The Community, Housing and Human Services (CHHS) Board adopt annual funding priorities in conjunction with Spokane City Council to target community needs. In 2015, the Board adopted 3 primary needs to focus funding priorities. The 3 needs are: Safe affordable housing choice; Need to reduce homelessness and provide basic needs; and Need for community development, infrastructure and economic opportunities.

The primary obstacles in addressing underserved needs include limitations on funding. The CHHS Board is prioritizing projects that can demonstrate ability to: Preserve and expand quality, safe, and affordable housing choices; Prevent and reduce homelessness; Provide opportunities to improve quality of life; Support vibrant neighborhoods; and Expand economic opportunities.

AP-38 Projects Summary: Project Summary Information

1	Project name	2200 Block of Altamont Blvd. Curb Adjustment and Streetscape
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$12,427.33
	Description	Street realignment with improvements to curbs and streetscape.
	Location description	2200 Block of Altamont Blvd.
	Planned activity	Realign Altamont Blvd. to improve safety for pedestrians, homeowners and traffic.
	Target date	6/30/2016
	Indicator/outcome	Public facility or infrastructure activities other than low/moderate-income housing benefit; HUD Matrix 03K: Street Improvements; LMA, 7,905 persons assisted.
2	Project name	Access Small Business Development
	Target area	N/A
	Goals supported	Expand economic opportunities
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$166,964.00
	Description	Business development services to low and moderate income individuals, as well as small businesses creating jobs for low and moderate income individuals.
	Location description	500 S. Stone St.
	Planned activity	Training, counseling and microenterprise loans
	Target date	6/30/2016
	Indicator/outcome	Jobs created/retained and Businesses assisted; HUD Matrix 18C: Micro-Enterprise Assistance, LMC, 235 businesses assisted.
3	Project name	Adult Treatment Services - STEPPS
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$10,000.00
	Description	Outpatient chemical dependency and co-occurring chemical dependency and mental health treatment services.

	Location description	22 S. Thor St.
	Planned activity	Chemical dependency outpatient care
	Target date	6/30/2016
	Indicator/outcome	Public service activities other than low/moderate-income housing benefit; HUD Matrix 05F: Substance Abuse Services, LMC, 156 persons assisted.
4	Project name	Ash Street Training Station Greenhouse
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$20,000.00
	Description	Construction of greenhouse for job training program between the Land Council and Geiger Corrections Center.
	Location description	1925 N. Ash St.
	Planned activity	Job skills training
	Target date	6/30/2016
	Indicator/outcome	Public facility or infrastructure activities other than low/moderate-income housing benefit; HUD Matrix 03: Public Facilities and Improvements (general), LMC, 75 persons assisted.
5	Project name	Bus Shelters
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$42,025.85
	Description	Installation of covered bus shelters in various locations
	Location description	1716 E. Dalton Ave., 1803 W. Pacific Ave., 2726 N. Monroe St.
	Planned activity	Improved safety and access for transit riders
	Target date	6/30/2016
	Indicator/outcome	Public facility or infrastructure activities other than low/moderate-income housing benefit; HUD Matrix 03: Public Facilities and Improvements (general), LMC, 6,075 persons assisted.
6	Project name	Business Round Table and Pathways to Employment Grant
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$25,000.00
	Description	Coordination with local business owners to develop pathways to employment for low and moderate income individuals
	Location description	211 W. Augusta Ave.
	Planned activity	Reduced barriers to employment
	Target date	6/30/2016

	Indicator/outcome	Jobs Created/Retained; HUD Matrix 05H: Employment Training, LMC, 58 persons assisted.
7	Project name	Capital Improvements in TH and PSH
	Target area	N/A
	Goals supported	Prevent and reduce homelessness
	Needs addressed	Safe affordable housing choice
	Funding	CDBG \$243,278.00
	Description	Replace roof at Summit View apartments and repairing of brick façade at St. Margaret's shelter
	Location description	820 N. Summit Blvd., 101 E. Hartson Ave.
	Planned activity	New roof and brick façade improvements
	Target date	6/30/2016
	Indicator/outcome	Public facility or infrastructure activities for low/moderate-income housing benefit; HUD Matrix: 03, Public Facilities and Improvements (General); LMC, 45 households assisted.
	8	Project name
Target area		N/A
Goals supported		Prevent and reduce homelessness
Needs addressed		Need to reduce homelessness and provide for basic needs
Funding		CDBG \$259,000.00
Description		Services to support homeless coordinated intake and placement activities
Location description		12 E. 5 th Ave.
Planned activity		Provide emergency shelter, rapid re-housing, transitional housing and permanent supportive housing
Target date		6/30/2016
Indicator/outcome		Public service activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05: Public Services (General), LMC, 1,201 persons assisted.
9		Project name
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$210,000.00
	Description	Funding to support city-wide community centers and the services they offer to low and moderate income residents
	Location description	500 S. Stone St.
	Planned activity	Center operations and programs offered to low and moderate income individuals
	Target date	6/30/2016
	Indicator/outcome	Public service activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05: Public Services; LMC, 7,000 persons assisted.
10	Project name	Courtview Acquisition and Rehab
	Target area	N/A

	Goals supported	Preserve and expand quality, safe, affordable housing choices
	Needs addressed	Safe affordable housing choice
	Funding	CDBG \$250,000.00
	Description	Building acquisition and rehab of Courtview Apartment complex
	Location description	1217 N. Monroe St.
	Planned activity	Acquisition and Rehab
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit; HUD Matrix 14G: Acquisition for Rehab, LMH, 14 household housing units.
11	Project name	Craft Room and Kitchen Upgrade
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$20,000.00
	Description	Craft room and kitchen improvements at the Hillyard Senior Center
	Location description	4001 N. Cook St.
	Planned activity	Facility improvements
	Target date	6/30/2016
	Indicator/outcome	Public facility or infrastructure activities other than low/moderate-income housing benefit; HUD Matrix 03A Senior Centers, LMC, 550 persons assisted.
12	Project name	Erie Street Paving: 1st Ave. to MLK Jr. Way
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$160,000.00
	Description	Paving and realignment of existing gravel road
	Location description	Erie Street: 1st Ave. to MLK Jr. Way
	Planned activity	Grading and paving new road with pedestrian improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03K: Street Improvements; LMA, 18,375 persons assisted.
13	Project name	Essential Home Repair Program with TIP focus area
	Target area	N/A
	Goals supported	Preserve and expand quality, safe, affordable housing choices
	Needs addressed	Safe affordable housing choice
	Funding	CDBG \$468,418.00
	Description	Single Family Rehab program
	Location	Citywide (multiple)

	description	
	Planned activity	Rehab deteriorated residential units (roofs, siding, etc.)
	Target date	6/30/2016
	Indicator/outcome	Homeowner Housing Rehabilitated; HUD Matrix 14A: Rehab; single unit residential; LMC, 437 household housing units.
14	Project name	Fair Housing Education and Outreach
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$10,000.00
	Description	Educational activities that promote fair housing practices
	Location description	Citywide
	Planned activity	Fair Housing Conference and public education
	Target date	6/30/2016
	Indicator/outcome	Public service activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05J: Fair Housing Activities; LMC, 109,950 households assisted.
15	Project name	Greater Spokane COPS Restroom Addition
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$15,000.00
	Description	Remodel existing COPS shop for an additional restroom facility to conduct urine analysis testing on parolees
	Location description	169 S. Stevens St.
	Planned activity	Construct new restroom facility
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03: Public Facilities and Improvements (General); LMC, 4,660 persons assisted.
16	Project name	Housing Counseling Program
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$32,665.00
	Description	Housing counseling services for low and moderate income individuals
	Location description	500 S. Stone St.
	Planned activity	Pre-Purchasing Counseling, Down payment Assistance, Foreclosure Prevention and counseling services
	Target date	6/30/2016
	Indicator/outcome	Public service activities for Low/Moderate Income Housing Benefit; 05U: Housing Counseling; LMH, 400 households assisted.

17	Project name	Kitchen Improvements at Second Harvest Food Bank
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$12,398.00
	Description	Kitchen improvements at Second Harvest Food Bank
	Location description	1234 E. Front Ave.
	Planned activity	New counter and commercial dishwasher installation (permanent)
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03: Public Facilities and Improvements (General); LMC, 44,000 persons assisted.
18	Project name	Lutheran Community Services Northwest Security for Client and Neighborhood
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$7,000.00
	Description	Installation of security improvements to protect confidential client files
	Location description	210 W. Sprague Ave.
	Planned activity	Install new doors and locks in building
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03: Public Facilities and Improvements (general); LMC, 3,428 persons assisted.
19	Project name	Mission Park Universal Sports Court
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$10,000.00
	Description	Installation of new sports court with ADA accessibility at Mission Park
	Location description	Mission Park in the Logan Neighborhood
	Planned activity	Jurisdiction language. This could be brief (such as administration or land acquisition) or a longer narrative (up to the character limit).
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; 03F: Parks, Recreational Facilities; LMA, 9,565 persons assisted.
20	Project name	Multifamily Projects
	Target area	N/A
	Goals supported	Preserve and expand quality, safe, affordable housing choices

	Needs addressed	Safe affordable housing choice
	Funding	HOME \$736,553.08
	Description	Multifamily housing development activities to include new construction and/or acquisition. This activity includes CHDO projects in the amount of \$133,244.15.
	Location description	Citywide
	Planned activity	Multifamily housing developments
	Target date	2016 - 2017
	Indicator/outcome	Rental Units Constructed; 10 household housing units
21	Project name	Nettleton Triangle Park
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$14,000.00
	Description	Construction of neighborhood pocket park
	Location description	Corner of W. Maxwell Ave and Pettet Dr. West Central neighborhood
	Planned activity	Landscape improvements to Nettleton triangle
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03F: Parks and Recreation Facilities; LMA, 4,265 persons assisted.
22	Project name	North Market Streetscape Improvements
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$5,797.64
	Description	Installation of streetscape features to improve pedestrian access and public safety.
	Location description	N. Market St. between Empire and Francis Ave.
	Planned activity	Installation of street tree grates, garbage cans, bicycle racks and bench
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix: 03K: Street Improvements; LMA, 16,400 persons assisted.
23	Project name	Open Center Saturday
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	\$10,000
	Description	Supervised youth recreation and meal program delivered on Saturdays for

		children ages 5-18.
	Location description	3004 E. Queen Ave.
	Planned activity	Youth recreation
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05D: Youth Services; LMC, 100 persons assisted.
24	Project name	Peaceful Valley Community Center Programs
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$20,000.00
	Description	Community Center programs that serve low and moderate income individuals in the Peaceful Valley neighborhood.
	Location description	214 N. Cedar St.
	Planned activity	Homework assistance, meal program, laundry facilities, senior programs, etc.
	Target date	6/30/2016
	Indicator/outcome	Public service activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05D: Youth Services; LMC, 90 persons assisted.
25	Project name	Peaceful Valley Park Lighting Improvements
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$9,200.00
	Description	Installation of 2, 12 foot high area lighting fixtures under Maple Street bridge near the south bank of the Spokane River.
	Location description	Under Maple Street bridge near the south bank of the Spokane River, Peaceful Valley neighborhood
	Planned activity	Lighting and public safety improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03F: Parks, Recreation Facilities; LMA, 3,580 persons assisted.
26	Project name	Pioneer Pathway House Building Improvements
	Target area	N/A
	Goals supported	Preserve and expand quality, safe, affordable housing choices
	Needs addressed	Safe affordable housing choice
	Funding	CDBG \$109,150.00
	Description	Structural improvements (roof and exterior walls) to Pioneer Pathway House
	Location description	222 S. Howard St.

	Planned activity	Structural improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit; HUD Matrix 14B: Rehab; Multi-Unit Residential, LMH, 39 household housing units.
27	Project name	Program Administration – CDBG
	Target area	N/A
	Goals supported	N/A
	Needs addressed	N/A
	Funding	\$599,592.00
	Description	General management, oversight and coordination of CDBG program.
	Location description	808 W. Spokane Falls Blvd.
	Planned activity	Program administration
	Target date	6/30/2016
	Indicator/outcome	HUD Matrix 21A: General Program Administration
28	Project name	Program Administration – ESG
		N/A
	Goals supported	N/A
	Needs addressed	N/A
	Funding	\$20,174.55
	Description	General management, oversight and coordination of ESG program.
	Location description	808 W. Spokane Falls Blvd.
	Planned activity	Program administration
	Target date	6/30/2016
	Indicator/outcome	HUD Matrix 21A: General Program Administration
29	Project name	Program Administration - HOME
	Target area	N/A
	Goals supported	N/A
	Needs addressed	N/A
	Funding	\$75,561.69
	Description	General management, oversight and coordination of HOME program.
	Location description	808 W. Spokane Falls Blvd.
	Planned activity	Program administration
	Target date	6/30/2016
	Indicator/outcome	HUD Matrix 21A: General Program Administration
30	Project name	Public Trash Receptacles
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities

	Funding	CDBG \$1,392.63
	Description	Installation of trash receptacles along Broadway Avenue in the West Central Neighborhood.
	Location description	North and South side of Broadway between Oak and Elm St.
	Planned activity	Infrastructure improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03H: Solid Waste Disposal Improvements; LMA, 9,385 persons assisted.
31	Project name	Rental Assistance Case Management
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$25,000.00
	Description	Provide short term case management and financial assistance with rent in order to help families achieve self-sufficiency. Partnerships with local agencies such as SNAP, Volunteers of America and Salvation Army as well as the Department of Child and Family Services will help to identify struggling families who can benefit from the program.
	Location description	845 S Sherman St.
	Planned activity	Housing counseling services
	Target date	6/30/2016
	Indicator/outcome	Public service activities for Low/Moderate Income Housing Benefit; HUD Matrix 05U: Housing Counseling; LMC, 88 households assisted.
32	Project name	Riverwalk Park
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$600.00
	Description	Construction of raised bed garden plots at Riverwalk Park in Peaceful Valley neighborhood.
	Location description	Riverwalk Park, Peaceful Valley Neighborhood
	Planned activity	Community garden improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03F: Parks and Recreational Facilities; LMA, 3,580 persons assisted.
33	Project name	Rochester Heights Park
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$15,856.94

	Description	Lighting infrastructure improvements at Rochester Heights park in the Whitman neighborhood.
	Location description	Rochester Heights Park Whitman Neighborhood
	Planned activity	Infrastructure improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03F: Parks and Recreational Facilities; LMA, 9,165 persons assisted.
34	Project name	Sidewalk Construction and Replacement with ADA Ramps
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$451,830.30
	Description	Sidewalk construction, reconstruction and the installation of ADA ramps as prioritized by neighborhood council.
	Location description	Citywide
	Planned activity	Sidewalk construction
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03L: Sidewalks; LMA, 18,805 persons assisted.
35	Project name	Southeast Day Care Window and Assembly Replacement
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$15,000.00
	Description	Replace broken windows and frames at the Southeast Day Care Center.
	Location description	2227 E. Hartson Ave.
	Planned activity	Capital improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03M: Child Care Centers; LMC, 95 persons assisted.
36	Project name	Southside Senior Center Kitchen Upgrades
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$12,000.00
	Description	Installation of new commercial range and oven to serve senior programs at Southeast Senior Center.
	Location	3151 E. 27 th Ave.

	description	
	Planned activity	Facility improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03A: Senior Centers; LMC, 12,000 persons assisted.
37	Project name	Street Trees
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$10,000.00
	Description	Removal of dead and dying trees with new trees planted in place of those removed.
	Location description	Citywide
	Planned activity	Street trees
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03N: Tree Planting; LMA, 8,195 persons assisted.
38	Project name	Tenant Based Rental Assistance
	Target area	N/A
	Goals supported	Preserve and expand quality, safe, affordable housing choices
	Needs addressed	Safe affordable housing choice
	Funding	\$76,846.23
	Description	Tenant Based Rental Assistance for low and very low income individuals and families.
	Location description	Citywide
	Planned activity	Rental assistance
	Target date	6/30/2016
	Indicator/outcome	Tenant-based Rental Assistance/Rapid Re-Housing; 20 households assisted.
39	Project name	Transitions Miryam's House capital CHED
	Target area	N/A
	Goals supported	Prevent and reduce homelessness
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$23,135.00
	Description	Sewer facility upgrades
	Location description	1805 W. 9 th Ave.
	Planned activity	Facility improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit; HUD Matrix 03C: Homeless Facilities; LMC, 10 households

		assisted.
40	Project name	Transitions New Leaf Bakery Cafe and Women's Hearth
	Target area	N/A
	Goals supported	Prevent and reduce homelessness
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$45,000.00
	Description	Operational support for education and job training programs at New Leaf Bakery and Women's Hearth.
	Location description	920 W 2 nd Ave., 3128 N. Hemlock St.
	Planned activity	Operational support
	Target date	6/30/2016
	Indicator/outcome	Public service activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05H: Employment Training; LMC, 494 persons assisted.
41	Project name	Transitions TLC CDBG CHED
	Target area	N/A
	Goals supported	Prevent and reduce homelessness
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	\$26,416.00
	Description	Remove and replace of failing wood retaining wall and deck.
	Location description	3128 N. Hemlock St.
	Planned activity	Exterior building and landscape improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit; HUD Matrix 03C: Homeless Facilities; LMC, 16 households assisted.
42	Project name	Triplexes: Green Gables
	Target area	N/A
	Goals supported	Preserve and expand quality, safe, affordable housing choices
	Needs addressed	Safe affordable housing choice
	Funding	CDBG \$250,000.00
	Description	Interior and exterior capital improvements
	Location description	E 1700 block of Boone and Desmet Ave.
	Planned activity	Roofing, kitchen and bathroom remodels, new doors and sidewalk/access improvements.
	Target date	6/30/2016
	Indicator/outcome	Public service activities for Low/Moderate Income Housing Benefit; HUD Matrix 14G: Acquisition for Rehabilitation; LMH, 27 households assisted.
43	Project name	West Central Community Center Carpet Replacement
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$5,000.00

	Description	Replace existing damaged carpet at West Central Community Center
	Location description	1603 N. Belt St.
	Planned activity	Capital improvements
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03: Public Facilities and Improvements (General); LMC, 3,197 persons assisted.
44	Project name	West Central Community Center Operations
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$90,000.00
	Description	Operational support for multi-purpose community center that provides a variety of public services.
	Location description	1603 N. Belt St.
	Planned activity	Operational support
	Target date	6/30/2016
	Indicator/outcome	Public service activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05: Public Services (General); LMC, 3,197 persons assisted.
45	Project name	West Central Community Center Service Vehicle Garage
	Target area	N/A
	Goals supported	Support vibrant neighborhoods
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$42,552.35
	Description	Construction of four-bay garage to shelter community center shuttle vans.
	Location description	1603 N. Belt St.
	Planned activity	Capital improvement
	Target date	6/30/2016
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03G: Parking Facilities; LMC, 3,197 persons assisted.
46	Project name	West Central Community Center Youth Development and Recreation
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$10,000.00
	Description	Provide before and after school programs for neighborhood youth.
	Location description	1603 N. Belt St.
	Planned activity	Public service
	Target date	6/30/2016

	Indicator/outcome	Public service activities other than Low/Moderate Income Housing Benefit; HUD Matrix 05D: Youth Services; LMC, 1,900 persons assisted
47	Project name	Women's Hearth Bathroom and Kitchen Improvements
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	CDBG \$8,634.97
	Description	Capital facilities improvements to replace bathroom floor and counter, a kitchen counter top and sink and remodel existing telephone center.
	Location description	920 W. 2 nd Ave.
	Planned activity	Capital Improvements
	Target date	6/30/2015
	Indicator/outcome	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit; HUD Matrix 03C: Homeless Facilities; LMC, 1,259 persons assisted.
48	Project name	YFA Connections - Crisis Residential Center
	Target area	N/A
	Goals supported	Provide opportunities to improve quality of life
	Needs addressed	Need to reduce homelessness and provide for basic needs
	Funding	\$25,000.00
	Description	Support maintenance and operations at the sixteen bed Regional Crisis Residential Center (CRC) where YFA provides temporary shelter, counseling and family reunification services to over 350 runaway and homeless at-risk youth each year.
	Location description	201 W. 6 th Ave.
	Planned activity	Housing and counseling services
	Target date	6/30/2016
	Indicator/outcome	Project funded with Emergency Shelter Grant (ESG) funds.
49	Project name	Youth Entrepreneurship Program (YEP)
	Target area	N/A
	Goals supported	Expand economic opportunities
	Needs addressed	Need for community development, infrastructure and economic opportunities
	Funding	CDBG \$24,000.00
	Description	Micro-enterprise loan program for youth ages 18 to 24.
	Location description	500 S. Stone St.
	Planned activity	Micro-enterprise loans
	Target date	6/30/2016
	Indicator/outcome	Businesses assisted; HUD Matrix 18C: Micro-Enterprise Assistance; LMC, 40 businesses assisted.

AP-50 Geographic Distribution - 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed:

The City of Spokane allocates approximately 30% of the Community Development Block Grant award to neighborhood programs each year. The neighborhood program consists of 27 individual neighborhood councils throughout the city. CHHS staff works with a citizen advisory committee to develop an allocation methodology that targets areas where the number of low and moderate income individuals exceeds 51%. 2015 is the first year that all 27 neighborhoods have access to CDBG funds for community development activities. Neighborhood councils have targeted projects that primarily benefit low and moderate income populations as defined by HUD's most recent Low and Moderate Income Summary Data (2006-2010 American Community Survey).

Geographic Distribution:

Target Area	Percentage of Funds
Spokane Neighborhood Councils	30% of CDBG

Rationale for the priorities for allocating investments geographically:

The City of Spokane recognizes the benefit of investing in strategic geographic areas. In 2014, the Spokane City Council identified a geographic area along East Sprague Avenue. The area selected for targeted investment consists of a high percentage (77%) of individuals meeting HUD's low and moderate income threshold (individuals earning less than 80% area median income). For purposes of this Action Plan, the City has not designated HUD-approved geographic target areas. In the future the City anticipates undertaking activities in areas with multiple needs being addressed. In addition, the City will continue to focus improvements on areas that qualify because of concentrations of lower-income households.

Discussion:

AP-55 Affordable Housing - 91.220(g)

Introduction:

The City of Spokane's strategy to address safe affordable housing choices is based on the goal of preserving and expanding quality, safe, affordable housing choices. The following populations will be targeted to achieve this goal:

1. Income: extremely low, very low, low and moderate
2. Family types: large families, families with children and the elderly

3. Homeless: chronic homelessness, individuals, families with children, mentally ill, veterans, victims of domestic violence and unaccompanied youth
4. No-homeless special needs: persons with mental disabilities, persons with physical disabilities, persons with developmental disabilities and victims of domestic violence

During the 2015 program year, the following goals for affordable housing production have been identified. The City will continue its efforts to efficiently allocate its available resources while, at the same time, pursue additional funding sources and jurisdictional collaborations.

One Year Goals for the Number of Households to be Supported	
Homeless	110
Non-Homeless	190
Special-Needs	0
Total	300

One Year Goals for the Number of Households Supported Through	
Rental Assistance	60
The Production of New Units	20
Rehab of Existing Units	170
Acquisition of Existing Units	0
Total	250

Discussion:

The City anticipates primarily assisting homeless households with Continuum of Care, Emergency Solutions Grant and HOME’s TBRA funds with leverage from HOME affordable rental housing units. Non-homeless households will receive assistance from the HOME-funded Multifamily Housing program rental housing and CDB-funded Single Family Rehabilitation program.

AP-60 Public Housing - 91.220(h)

Introduction:

Spokane Housing Authority (SHA) began in 1972 as the Housing Authority of the City of Spokane is now a multi-jurisdictional agency serving many cities and five counties in Eastern Washington. The partnership between SHA and the City of Spokane continues to provide affordable housing for thousands of households. SHA is governed by a six member Board of Commissioners to include a resident commissioner appointed by the Mayors of the cities of Spokane and Spokane Valley, and the Chairperson of the Spokane County Commissioners. Each member serves a five-year term of office, with terms rotating in such a manner that one appointment is made each year. The Board has full authority in

the establishment of SHA policies, long-term direction, and oversight of programs that accomplish the Agency's mission.

Actions planned during the next year to address the needs to public housing:

The Department of Housing and Urban Development (HUD) Capital Fund Program has been underfunded for many years; therefore the revitalization needs for both the Parsons and Scattered site units is seen as significant. No detailed Capital Needs Assessment (CNA) has yet been completed for the 75 scattered site units; however, an inspection score of 62c reflects significant capital needs. A CNA for the Parsons was completed in 2014 and it identified approximately \$850,000 in needed rehabilitation.

SHA has submitted and received preliminary approval to participate in the HUD Rental Assistance Demonstration (RAD) Program. SHA's RAD application includes:

1. The redevelopment and recapitalization of the Parsons using 4% tax credits and bonds, which will address the deferred capital needs of the building and preserve the 50 affordable units using private equity and project-based housing choice vouchers.
2. The disposition (sale) of all 75 scattered site units. Proceeds received from the sale of the scattered site units will be used as gap financing in the acquisition and rehabilitation or new construction of additional affordable housing units using tax credit and/or bond financing structures. It is anticipated that this could create as many as 300 affordable housing units over a period years. The 75 Project-Based Section 8 Housing Choice Vouchers received as a part of this transaction will be attached to units to be determined at a later date.

Actions to encourage public housing residents to become more involved in management and participate in homeownership:

To encourage the residents to become more involved with management, the PHA Annual Plan is available for review at the Public Housing leasing office during its public review time period. SHA does not currently have a program for public housing residents to participate in homeownership; however, it will be considering options in 2015 for how public housing participants might be able to access the Housing Choice Voucher Homeownership Program.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance:

NA

Discussion:

AP-65 Homeless and Other Special Needs Activities - 91.220(i)

Introduction:

Spokane's Regional Continuum of Care in its revised Strategic Plan to End Homelessness will focus on action steps aimed at obtaining the following Objectives: Increase Leadership, collaboration and civic engagement; Increase Access to Stable and Affordable Housing; Support effective pathways toward self sufficiency and reduced financial vulnerability; Transform homeless services to crisis response systems leading to improved health and safety and Advance health and housing stability for youth experiencing homelessness, including unaccompanied homeless youth and youth aging out of systems such as foster care.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

1. Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs:

The Spokane Regional CoC has established system-wide performance goals and actions specifically designed to Spokane's Regional Continuum of Care in its revised Strategic Plan to End Homelessness will focus on objectives aimed reducing the length of time an individual is homeless; reducing the number of individuals returning to the homeless system, increasing the percentage of adults who gain or increase income; reducing the number of homeless for the first time; increasing the number of housing placements directly from the streets; and increasing retention in permanent housing.

In an effort to reach out to the unsheltered population the communities coordinated assessment system was created to be very focused on street outreach. The coordinated assessment system utilizes an tool that assess client's vulnerability and prioritize those with the highest needs for PSH units. In order to meet the housing need of the unsheltered population the implementation of housing first strategies throughout the system is currently being addressed. The efforts are part of the goal of transforming homeless services to a crisis response system. In addition to our coordinated assessment system the CoC is funding a local initiative to provide outreach activities at hospitals to identify homeless high utilizers of emergency rooms and connect them with housing and health care.

The City of Spokane's CHHS Department and Code Enforcement Department work in conjunction with the Interagency Outreach committee to provide outreach to individuals occupying homeless encampments. This enables the opportunity for housing and support services to this chronically homeless unsheltered population.

2. Addressing the emergency shelter and transitional housing needs of homeless persons.

The CoC identifies the need to provide an emergent response to families and individuals who are homeless and recognizes the continued need for shelter beds that are available when a person is unsheltered. Although the CoC is moving towards providing permanent housing options rather than temporary options there are certain special populations, such as youth, domestic violence victims, clients exiting institutions and families with children involved with the child welfare system who continue to benefit from a supportive transitional housing program.

The CoC continues to look at the housing needs of families and individuals as they enter the homeless system and consider these needs when recommending programmatic changes. The Homeless Families Coordinated Assessment system, which has been in place since October 2012, continues to show a

lower need for long term temporary housing programs and an increased need for short term temporary housing. With the increase in families who only need a short intervention to get back into housing through rapid re-housing the need for a short term emergency stay is needed as the family is connected with the rapid re-housing program staff and housing is identified. As a result of this identified need, programs serving families with children have adapted their program models to serve any family who needs housing no matter what their needs are. This interim housing model has allowed for maximum use of our homeless housing inventory and reduction in the time families are homeless.

The efforts connect directly to the goals of transforming homeless services to a crisis response system and the system goal of reducing the length of time an individual or family is homeless.

3. Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again:

In 2013, ESG is funding rapid re-housing and emergency shelter operations.

An intention shift to focus on permanent housing exits when an individual or household enters the homeless system has been transforming our homeless system over the past few years. Over 80% of families presenting as homeless at coordinated assessment only need a short term intervention to end their homelessness. As a result, much of the CoC efforts to serve homeless families are focused on rapid re-housing. Families who present as chronically homeless with very high barrier are placed directly into available PSH units. These efforts shorten the time families are homeless and increase stability.

The infusion of the Supportive Services for Veteran Families program into the community has provided an essential resource for Veterans and their families who are homeless or at risk. This program provides intensive outreach, housing search and placement and continued case management for this population. For Veterans who need more intensive housing services The Spokane Housing Authority, (SHA), has a successful partnership with the Veterans Administration to provide VASH vouchers to homeless veterans. All referrals are made through the VA, who also provides complete wrap-around supportive services.

4. Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Health Homeless Housing Program (H3) is working with the following housing and health care partners on the implementation of the H3 program: City of Spokane Community, Housing and Human Services Department, Empire Health Foundation, Providence Health Care, Community Health Association of Spokane, and Volunteers of America. The program strives to ensure eligible homeless clients are not discharged from in-patient hospital care or emergency room visit into homelessness. The Roads to Community Living Program coordinates with group homes, assisted living program and private landlords to ensure that long term Medicare eligible clients discharging from hospitals, nursing homes and mental health facilities are not being discharged into homelessness.

The Eastern Washington Regional Support Network (RSN) is responsible for all community-based mental health services for inpatient and outpatient care services. Eastern State Hospital works in conjunction with Frontier Behavioral Health Outreach Team, Spokane County Supportive Living Program and Behavioral Health Options. These programs work with the clients and the outpatient mental health provider to create a plan for housing and continued services.

The CoC has ensured that its members have written procedures to address discharge planning of youth exiting foster care. The Division of Children and Families procedures provide for Independent Living Services and require an Independent Living Plan to assist the youth toward a successful transition to adulthood. Local DSFS Social Workers and other community stakeholders work with youth as they near 18 to establish an ILP to guide the services and housing assistance until they are 21

Spokane County has taken the lead in housing individuals as they exit from correctional institutions. In the past year, through their partnership with SNAP, they have assessed 1,300 individuals and provided permanent housing through a short term rental assistance program to persons exiting corrections. Airway Heights Corrections facility and the local jail works with Pioneer Human Services who operates a 55 bed work release facility for women and a 80 bed work release facility for men. A formalized discharge plan, in which housing is a requirement, is created for each client as they discharge from these facilities. In addition Spokane County funds and operates the RE-Entry Initiative (REI) Program, a community re-entry program dedicated to transitioning people who were homeless and in institutional settings into productive citizens, working and living in homes with limited to no subsidy.

Discussion:

AP-70 HOPWA Goals - 91.220 (I)(3)

NA

AP-75 Action Plan Barriers to Affordable Housing - 91.220(j)

Introduction:

The City of Spokane will identify and, where appropriate, remove or mitigate barriers to affordable housing resulting from zoning, subdivision, land use requirements, licensing, permits and utility extensions.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment:

Efforts to be undertaken during the 2015 program year will include:

- Continue to develop Development Services Center (DSC) policies and public information resources through coordinated departmental action. The Permit Center allows the consolidation of all permit functions in one location to better coordinate the permit activities of Planning, Building, Fire and Engineering. These efforts expedite permitting processing and reduce permitting times providing cost savings for affordable housing development.
- Continue to use a pre-application process to provide project applications with an opportunity to discuss and understand the various codes and regulations that apply. The ability to review projects early expedites project design, thereby shortening the permitting process.
- Continue with the work that began in 2013 to review and update the City's Comprehensive Plan, including the Land Use and Housing Chapters. This may include reviewing population growth forecasts, land supply information and affordable housing needs, resources, goals and policies.
- Continue to improve the City's zoning rules and development standards through the code maintenance process. This may assist in reducing barriers to affordable housing.
- Continue to implement the Centers and Corridors land use strategy as proposed in the Comprehensive Plan. The Comprehensive Plan proposes establishing a number of centers and corridors throughout the community as part of an overall strategy to accommodate growth through infill development. Ultimately, these centers and corridors will accommodate mixed uses with residential development at higher densities, including affordable housing developments.

Discussion:

The City will continue to fund fair housing educational, and other, activities that support fair housing in a positive, solution-oriented manner. Potential activities may include sponsoring a regional Fair Housing Conference, assisting the Spokane Association of Realtors (and the real estate industry in general, including the mortgage lending industry) with training related to fair housing. If the City becomes aware of clear violations of the Fair Housing Act, it will work with its community partners to identify potential resolutions. In addition, the CHHS Board is currently in the process of updating the City's 2008 Analysis of Impediments with release expected in early 2015.

Introduction:

The following narratives speak to actions the City of Spokane will undertake during the 2015 program year to address obstacles toward achieving safe affordable housing choice, need to reduce homelessness and provide for basic needs, need for community development, infrastructure and economic opportunities.

Actions planned to address obstacles to meeting underserved needs:

The City of Spokane is working with local partner agencies and neighborhood councils to strategically target projects that will preserve and expand quality, safe and affordable housing choices; prevent and reduce homelessness; provide opportunities to improve quality of life; support vibrant neighborhoods and expand economic opportunities.

Actions planned to foster and maintain affordable housing:

Given the high demand for affordable housing, the City recognizes the importance of fostering affordable housing development and maintaining existing affordable housing stock. The City also provides Tenant Based Rental Assistance to extremely low-income/homeless families to create affordable housing options at market rate rental housing located across the City. The City fosters relationships with both for profit and nonprofit (including CHDO) housing developers when soliciting HOME Multifamily Housing Program funding proposals. The City offers developers the opportunity to leverage limited City HOME funding with Low-Income Housing Tax Credit and Washington State Housing Trust Fund dollars. Typically, City HOME funds account for only a fraction of the total cost but deliver large projects providing a large number of long-term affordable rental housing units.

The City maintains our HOME investment in affordable housing by monitoring rental housing occupancy and physical condition over HUD's minimum compliance periods required by 92.254. The City imposes an additional 10-year local compliance period to retain these rental units as affordable housing available to low-income households. The City also grants and loans CDBG funds to repair low-income owner-occupied homes enabling existing homeowners to enjoy a safe and healthy home that they can afford to operate and maintain.

Actions planned to reduce lead-based paint hazards:

Spokane's Single Family Rehabilitation and Multifamily Housing programs are active in identifying and repairing lead-based paint hazards in eligible owner and renter housing. HUD Title X and EPA Renovator (RRP) requirements are integrated into CDBG and HOME funded programs that rehabilitate housing units constructed prior to 1978. These programs coordinate with the Washington State Lead-Based Paint program for contractor certification, lead-safe renovation, and regulation technical assistance. Typical lead hazard control begins with a lead inspection to guide the scope of work. Contractors certified as Abatement Supervisor and EPA Renovators can complete projects in compliance with HUD's Title X regulation. These projects typically include wet scraping, painting, eliminating friction/impact surfaces, mulching bare soil, and cleaning to Clearance. This program year, most eligible pre-978 renovated housing units will receive an XRF Lead Inspection except where limited repairs are exempt or

lead paint presumption is more cost effective. Each rehabilitated housing unit will achieve Clearance as part of project completion, as proscribed by HUD's Title X regulation.

Actions planned to reduce the number of poverty-level families:

The City's anti-poverty strategies include funding direct services as well as facilitating coordination among social programs, especially those that provide outcome driven, client centered services that lead to improved housing stability and economic security for low income families.

Annually, the City funds close to \$900,000 in human services programs through its general fund grant program, many of which provide direct services to low-income families. One of the key funding principles the board considered when evaluating the most recent round of proposals was how well each proposal articulated how their services incorporate efforts to move clients toward improved economic self-sufficiency and security.

Additionally, the City is currently leading a couple of targeted initiatives focused on low income families with multiple barriers to family stability and economic security. Specific examples include the Strong Families Initiative; which is a partnership between the City, the Housing Authority, the Child Welfare System and non-profit service providers. The program serves high-risk, homeless families whose children have been, or are at-risk of, being placed in out-of-home care through the child welfare system. Community-linked services are provided to selected families through the implementation of supportive housing services. In the first 10 months of this project 34 families have been served. As the project continues we expect to see a reduction in child welfare system contacts, reduction in child maltreatment and child removals, and reduced foster care placements. The partnership works closely with community housing providers and other critical service providers to bring a holistic approach to affordable housing and services to support independence and family cohesion.

In addition to the Strong Families Initiative, the City is leading the regional Coordinated Intake and Assessment Program for families. This coordinated system is designed to serve families with children who are experiencing homelessness or residential instability and are at high risk of homelessness. The system provides a more effective way for households to navigate the complex range of services and allows each household to be assessed and placed in appropriate services, rather than being placed in a program based solely on availability. The goal of this system is to reduce the number of families in Spokane who may become homeless by offering diversion services and lessen the length of time a household is homeless by placing them with appropriate services at first contact. The program is funded by the City's Homeless Housing Assistance Act funds.

The Community, Housing and Human Services Board has expressed explicit interest in looking at best practice, innovative strategies to increase our efforts to support job-growth, economic development and other anti-poverty strategies. The board is currently undertaking a needs analysis to determine what the community needs are, what the opportunities are, as well as what other communities have implemented that have had positive results. It's anticipated that the outcome of this analysis will be provided to the City Council for consideration as they adopt the funding priorities for the City's 2015 human services grant program.

Actions planned to develop institutional structure:

The Community, Housing and Human Services Board consist of local citizen volunteers who fill an advisory role to the City of Spokane. Members of the Board represent private industry, nonprofit organizations, community and faith-based organizations, K-6 and higher education, local government and local neighborhood councils. The purpose of the board is to act in an advisory role to City administration and City Council in regards to community development, housing and human services programs. Per City Ordinance, the board is responsible for providing policy guidance in preparing the City's Consolidated Community Development and Housing Plan and Annual Action Plan, the Citizen Participation Plan, and the 10 Year Homeless Plan.

During 2014, the Community, Housing and Human Services Board has been working to update our Consolidated Plan by incorporating strategies and investments; so that our investments are leveraged with other local, state and federal funds that lead to stronger projects with improved outcomes.

Actions planned to enhance coordination between public and private housing and social service agencies:

The City has established a number of cooperative partnerships and collaborations with public and supportive housing providers, private and government health, local government, mental health and social service agencies to address our priority needs and will continue to do so. Examples include:

Multi-family Housing: the City works closely with Spokane County and the WA State Department of Commerce to coordinate the funding and development of multi-family housing units funded through our HOME program.

Tenant Based Rental Assistance: the City partners with the local housing authority to manage our HOME tenant based rental assistance program. The TBRA program has been prioritized for high needs households and individuals. Referrals to the TBRA program via the community Coordinated Assessment program. Support Services are provided for all TBRA households through CoC Program and local Homeless Housing Assistance Act funded programs.

Fair Housing: the City partners with our local HUD office, Spokane County and the NW Fair Housing Alliance to fund, plan and host an annual Fair Housing Conference.

Homeless/Housing/Health, i.e. H3: a City-lead partnership between the City, the two largest local hospital emergency departments, local funders and non-profit housing and services providers to improve the health and housing stability of the most vulnerable homeless individuals touching these systems on a frequent basis.

Strong Families Initiative: a City-led partnership between the City, the Spokane Housing Authority, Child Protective Services and non-profit housing and services providers to improve the lives and housing stability of families engaged with child welfare.

The City is the convener and the Collaborative Applicant for the City/County Continuum of Care. The City coordinates a number of homelessness reduction system-wide strategies involving both public and private agencies such as Coordinated Assessment, Housing First and Rapid Re-housing through the Continuum of Care.

Discussion:

AP-90 Program Specific Requirements - 91.220(I)(1,2,4)

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Introduction:

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements	
The amount of urgent need activities	0
The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income.	0
Overall benefit: A conservative period of 1, 2, or 3 years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons low and moderate income. Specify the years covered that include this Action Plan.	0

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Spokane does not plan to directly use other forms of investment beyond those listed in 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

HOME regulation 92.254 describes qualifications of homeownership activities as affordable housing. City of Spokane has not budgeted HOME funds for homeownership activities. The City retains written agreements used in a previous homeownership program. These agreements include a recapture provision triggered if a borrower sells, transfers, refinances, or changes the use of the property during the HOME period of affordability. This loan provision limits recaptured funds to net proceeds available from the sale rather than the entire HOME investment. Other City home repair programs (e.g., Single Family Rehabilitation and Lead Safe Spokane) use this same loan recapture provision which limits any recaptured funds to net proceeds of a sale. Consequently, the City is not required to repay HUD should any sale, short sale, foreclosure, involuntary sale, etc. of a program-assisted home provide insufficient funds to fully repay the amount of loaned HUD funding.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

HOME regulation 92.254(a)(4) describes the minimum HOME period of affordability based upon the amount of HOME homeownership assistance. The City of Spokane has not budgeted HOME funds for homeownership activities. The City previously established maximum HOME assistance for each homebuyer transaction and that HOME assistance required a 10-year period of affordability. Earlier homeownership assistance loan documents provided some debt forgiveness over the 10-year HOME affordability period. All City homeownership assistance written agreements included a recapture provision that triggered repayment if a borrower sells, transfers, refinances, or changes the use of the property during the HOME period of affordability. This recapture provision limits recaptured funds to any net proceeds available from the sale rather than the entire HOME investment.

Similarly, HOME-funded affordable rental housing projects include acquisition, new construction, and/or renovation trigger minimum periods of affordability per 24 CFR 92.252(e). New construction projects are always subject to the regulation's 20-year affordability period but acquisition and/or rehab projects commonly trigger a 15-year HOME affordability period. The City chooses to independently extend the periods of affordability beyond the minimum required by HUD regulation. These City-imposed extended periods of affordability follow expiration of HUD-required minimum affordability periods for a 10 year period. These City-imposed affordability periods are described further in the HOME Multifamily Housing Program Description and agreements.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HOME funds will not be used to refinance existing debt secured by housing that is being rehabilitated with HOME funds under 24 CFR 92.206(b). However, HOME funds may be used to pay off principal and

interest of a construction loan, bridge financing loan, or guaranteed loan as provided under 24 CFR 92.206(g).

Emergency Solutions Grant (ESG) Reference 24 CFR 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See attachment.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system

In 2012, our CoC developed and funded a Coordinated Assessment Program for homeless and at-risk families. All CoC funded family homeless programs including emergency shelter, transitional housing and permanent supportive housing are required to participate with the Homeless Families Coordinated Assessment (HFCA) program and accept all housing placements through the system. Families can access the HFCA program via phone, walk in, or through targeted outreach by a partnering services provider. All families are screened and assessed with a tool that determines client eligibility and prioritizes client's needs for services. The HFCA program also screens for rapid re-housing, prevention. The assessment identifies and prioritizes families for these interventions.

In 2014 a system specific to single homeless individuals was implemented. The Singles Homeless Coordinated Assessment (SHCA) is a decentralized assessment system where individuals can be assessed for housing at five different locations and through homeless outreach teams throughout Spokane County in. NAP serves as the lead agency, completing a majority of the assessments and overseeing training of SHCA assessors. Individuals are initially assessed using the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT) and prioritized for a specific housing intervention based on his or her VI-SPDAT score.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations) will be allocated

Locally, the City of Spokane and Spokane County receive and administer ESG funds. As the CoC lead the City of Spokane works, through the Continuum of Care Advisory Committee and Community Housing and Human Services Board (CHHS), to determine priorities for homeless funding. Spokane County staff sits on both the Continuum of Care Advisory Committee and CHHS Board and is an integral part in determining how all homeless funds, including ESG funds, are allocated in the community. During the application process for homeless funding a subcommittee of the CHHS reviews applications and makes funding recommendation. A representative from both ESG jurisdictions participates in this process.

Applicants eligible to apply for ESG funds include:

- City or County governments Public and private nonprofit organizations (501(c)(3))

- Private for profit organizations or individuals may implement certain economic development, low-income housing rehabilitation and microenterprise activities.

- Faith based organizations

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG

Our jurisdiction currently meets the homeless participation requirement detailed in 24 CFR 576.405(1) through formerly homeless individuals membership on the Community, Housing and Human Services Board subcommittees; Continuum of Care Advisory Committee and the CHHS RFP Evaluation and Review Committee. These committees are responsible for recommending policies and funding decisions.

5. Describe performance standards for evaluating ESG

All programs funded through ESG are evaluated for performance quarterly. Data for these evaluations is pulled from our Homeless Management Information System. In addition, all ESG funded programs are required to ensure HMIS data quality by the 5th of each month.

Program's funded for rapid re-housing are measured by the number of households exiting to permanent housing, the average term of homelessness, the number of households with increased income at exit, and the number of households connected with mainstream services at exit.

Program's funded for emergency shelter operations are required to enter universal data into the HMIS system and record entry and exit dates. In addition, these programs are measured by the number of households who exit from the emergency shelter into permanent housing, the average length of stay in the program, the number of households exiting with increased income and connection to mainstream resources.

Discussion:

The City has recently adopted Grant Management and Financial Assistance Policies and Procedures that became effective 4/1/14. These procedures were developed to address federal, State and City statutory and regulatory requirements in addition to providing City staff with a system of ensuring project compliance and accomplishment.

The City will report annually on the progress it has made in carrying out the strategic plan and action plan. This performance report will comply with HUD's requirements and format and will be submitted by the date specified by HUD.

The City has four monitoring tools to ensure compliance with statutory and regulatory requirements. These are (a) policies and procedures, (b) contract requirements, (c) desk-top monitoring, and (d) on-site monitoring. The City's Community, Housing and Human Services Board establishes policies that guide the application and allocation process for entitlement funded programs and activities. All

applications are evaluated to determine if they are (1) program eligible (2) consistent with local, state and federal regulations and (3) viable as submitted.

Projects funded through CDBG, HOME or ESG will be managed directly, through another City Department, by a vendor selected by an RFP process (e.g. Single Family Housing Rehabilitation Program) or by a subrecipient under contract with the City. In addition to the scope of work, duration and projected accomplishments, each contract contains federal, state and local program requirements, deliverables and/or performance measurements.

Construction projects that require compliance with federal labor standards have an additional layer of review that frequently includes a pre-construction conference with the Contract Compliance Officer, project manager, subrecipient and the project's architect or general contractor. Additional requirements may include MWE and Section 3 outreach.

Site visits are typically scheduled with new subrecipients prior to contracting to provide technical assistance and to review the organization's financial and administrative systems. During the 2014 program year, the City may conduct workshops for subrecipients on administrative systems as well as application assistance.

During the program year, the City schedules monitoring visits with subrecipients in accordance with an approved monitoring plan and risk assessment.

The City has standardized procedures to ensure that all fiscal information is correct and complete before it is submitted to HUD for reimbursement with CDBG, HOME and ESG funds. Once our letter of credit is approved and the funds become available, separate project account numbers are established in the City's Financial Management System.

HUD-approved projects are linked to accounts via the City's Financial Management System. A continuing balance for each project is maintained electronically and can be accessed on a daily basis. Departmental records are balanced to the City's records monthly. Also, City records are balanced to HUD's cash and management information system (IDIS).

When subrecipients request reimbursement, they are required to submit a voucher reimbursement request with backup documentation. Project managers and accounting staff review both. Reimbursement requests are reviewed for eligibility and appropriateness under contracted provisions. If an inappropriate or ineligible cost is incurred, or if performance falls below projections, the City will not reimburse the subrecipient and will work towards rectifying the deficiency.