

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** WA-502 - Spokane City & County CoC

**1A-2. Collaborative Applicant Name:** City of Spokane

**1A-3. CoC Designation:** UFA

**1A-4. HMIS Lead:** City of Spokane

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- Frequently Asked Questions

<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2022 to April 30, 2023:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	No	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No	No	No
17.	Organizations led by and serving LGBTQ+ persons	No	No	No
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	No	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veteran Service Agency	Yes	No	No
35.				

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. Each year in the fall, the Spokane City/County CoC Board reviews its membership list, identifying positions at the end of term or empty, then begins the Recruitment process, ensuring that there is a balanced and representative board of organizations serving homeless populations, people with lived experience, and organizations serving our target population, such as health care providers. Due to the number of board seats turned over in 2022, recruitment efforts increased, and the CHHS PR Manager sent marketing communications quarterly. We communicate a transparent invitation process annually by publicly posting application requests and completion instructions on the CoC’s website. We also announce the invitation at the Spokane Homeless Coalition meetings and distribute the announcement through the City of Spokane listservs for volunteers, boards, commissions, and a listserv of community members and leaders who have requested notification of any topic related to serving people at risk of or experiencing homelessness.

2. We ensure effective communication with individuals with disabilities by making applications available electronically and in hard copy. In addition, the collaborative applicant provides additional information on the application webpage for those seeking accommodations. In the public posting, the public meetings, and through the listserv announcements, applicants needing accommodation are provided clear instructions for contacting the collaborative applicant for assistance. The CoC Board meetings are open meetings that people may attend virtually or in person in an ADA-compliant physical location, ensuring access to CoC Board meetings for individuals with disabilities.

3. The CoC Board openly recruits potential members through consistent engagement with the Spokane Homeless Coalition. The Spokane Homeless Coalition has more than 1200 diverse members, including 500 service providers from multiple sectors and culturally specific communities experiencing homelessness in the geographic area to address equity (including race/ethnicity, LGBTQ+, and people with disabilities). In addition, the CoC’s Racial Equity Workgroup continues to focus on increasing membership from organizations serving culturally specific communities experiencing homelessness.

1B-3.	CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. The CoC solicits and considers feedback from various organizations and individuals with knowledge of homelessness or interest in preventing and ending homelessness through multiple methods to ensure comprehensive engagement of the cross-system provider network, homeless advocates, and persons with lived experience. A Disability Community advocate on the CoC Board provides feedback on strategic initiatives and practices from the perspective of the disability community. The CoC Board utilizes the Spokane Homeless Coalition contact email distribution list of more than 1,200 recipients to share notices about and solicit input on community projects to improve the regional homeless response system’s standards, effectiveness, and efficiency in serving those at risk or experiencing homelessness.

2. The CoC Board utilizes community partners and its multiple subcommittees composed of front-line staff, program managers, advocates, and persons with lived experience to provide feedback on strategies for reaching established goals for each population. The board holds open public meetings and biannual joint meetings with the Spokane Homeless Coalition, where attendees are encouraged to provide feedback on various topics. Every month, the CoC provides an update at homeless coalition meetings. CoC Board meeting agendas and minutes are posted on the collaborative applicant’s (City of Spokane) website.

As part of the new project proposal review process, new proposals are presented to the associated subcommittees for consideration by the broader stakeholder community. The CoC manages these electronic notifications, solicitations, and public postings to the stakeholder community interested in preventing and reducing homelessness. Information is available online, in print upon request, or verbally.

3. Through these engagement methods with various organizations, the Spokane County CoC considered information gathered at public meetings and forums to address improvements or new approaches to preventing and ending homelessness. One such example of this process in action would be implementing a diversion strategy. Through diversion funding, the CoC collaborates with funders to prevent people from becoming homeless. The addition of diversion funding grew from sharing best practices in public meetings and forums.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
NOFO Section V.B.1.a.(4)		
Describe in the field below how your CoC notified the public:		
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

**(limit 2,500 characters)**

1. On July 25, 2023, Spokane County CoC released a request for proposals (RFP) for new projects on the Spokane County CoC webpage, which is hosted publicly on the City of Spokane's website. This notification informed the public that our CoC was accepting applications from organizations without CoC program funding. The RFP stated that new project applications were accepted from any entity applying for one of the eligible project types. To increase awareness of the funding opportunity, the CoC also disseminated these materials via email to a broad distribution list that included numerous organizations not previously funded under the CoC Program.
2. The public posting informed applicants to submit all requested materials by August 18, 2023, at 11:59 p.m. via email in PDF format. This information was repeated in the publicly posted RFP. On August 6, the RFP Committee extended the application deadline for new project applications to August 25, 2023. The public posting and RFP instructed applicants to request technical assistance via email, and two posted open office hours. These offerings removed application barriers for all applicants, including organizations not previously funded.
3. The publicly posted RFP described how the CoC would determine which projects it would submit to HUD for funding. This process included the following: Part I–Initial Review and Scoring Phase, conducted by CoC Collaborative Applicant staff and consisting of eligibility review, proposal and Housing First Assessment review, and risk assessment review; Part II–Initial Ranking, conducted by the CoC RFP Committee and consisting of proposal scoring, committee discussion, and determination of where new projects would be included in the initial ranking; and Part III–Final Ranking, conducted by the CoC Board and consisting of discussion of initial ranking and approval of a final ranking to be submitted to HUD for approval with the CoC's FY 2023 Program Competition application.
4. To effectively communicate with people with disabilities, the CoC released all public information in electronic formats accessible to people using assistive technology such as screen readers. In addition, the public-posted RFP included Americans with Disability Act language outlining clear steps to request accommodations by calling, writing, or emailing Human Resources (including how to use a relay service for individuals who are deaf or hard of hearing).

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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  - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
  - Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	



18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

**(limit 2,500 characters)**

1. The CoC consulted with ESG and ESG-CV Program recipient, The City of Spokane, in our geographic area. The City of Spokane is the Spokane County CoC collaborative applicant and the sole ESG and ESG-CV recipient in the CoC's jurisdiction. The CoC Board oversees the strategic planning and allocation of ESG and CoC funding streams.
2. The CoC received and evaluated annual performance information for CoC-funded projects and performance reports for ESG projects during the consolidated planning process. The City of Spokane presented the plan at a CoC Board meeting, and the CoC Board had the opportunity to ask questions. They also voted to accept the plan. Poor-performing ESG projects would not receive support for further funding from the CoC.
3. In the consolidated planning process, the CoC provides information on best practices, PIT and HIC data, and project and system-level performance data to the Consolidated Plan Jurisdictions within the CoC geographic area. The CoC also provides detailed information regarding historical trends in chronic homelessness, family homelessness, youth homelessness, and sheltered/unsheltered individuals and families to Spokane City and County and an annual housing inventory report to the City and County.
4. The second local consolidated plan jurisdiction, Spokane County, has a voting seat on the CoC Board and actively participates in all planning and funding allocation decisions. The CoC also provides PIT and HIC data on regional homelessness to Spokane County to assist with its consolidated planning efforts.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	Yes

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

**(limit 2,500 characters)**

Our CoC's governance charter requires that the Superintendent of the Northeast Washington Educational Service District 101 serves on the CoC Board to provide representation for all school districts within the CoC's geographic area, ensuring a systemwide process for LEA collaboration and formal partnership, and it is the means through which we collaborate with the SEA.

Further collaboration is possible because McKinney Vento liaisons stationed at LEAs throughout the CoC geographic area are active HMIS users. While FERPA prevents them from entering personally identifying information into the database, they can receive referrals from housing providers working with families and unaccompanied homeless students to ensure that students can access all the educational rights, services, and resources available.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

**(limit 2,500 characters)**

Spokane City/County CoC has a written policy that all funded projects must inform individuals and families who become homeless of their eligibility for educational services. The policy, adopted in 2019, as excerpted from the CoC Policies & Procedures manual:

"K. Educational and Early Care Assurances: As a result of the passage of the HEARTH Act, applications for HUD Homeless Assistance contain four assurances related to education and early care.

1. The Continuum of Care will demonstrate that it is collaborating with local education agencies to assist in the identification of homeless families as well as informing these homeless families and youth of their eligibility for McKinney-Vento education services.

2. The Continuum of Care will be required to demonstrate that it is considering the educational needs of children when families are placed in emergency or transitional shelters and are, to the maximum extent practicable, placing families with children as close as possible to their school of origin so as not to disrupt the children's education.

3. Project applicants must demonstrate that their programs establish policies and practices that are consistent with and do not restrict the exercise of rights provided by the education subtitle of the McKinney-Vento Act and other laws relating to providing educational and related services to individuals and families experiencing homelessness.

4. Project applicants must demonstrate that programs that provide housing or services to families are designating a staff person to ensure that children are enrolled in school and connected to the appropriate services within the community, including early childhood programs such as Head Start, Part C of the Individuals with Disabilities Education Act, and McKinney- Vento education services."

To ensure this policy is uniformly followed, our CoC's procedure includes a question in the new project and renewal project application processes about informing individuals and families experiencing homelessness about eligibility for educational services. Each applicant must answer this question and demonstrate it complies with this policy by providing their policy and procedure.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:
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		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	Yes
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	Yes
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	No
2.	state sexual assault coalitions	No
3.	other organizations that help this population	Yes

1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.
	NOFO Section V.B.1.e.

	Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. The CoC funds projects through YWCA Spokane, Catholic Charities, and Volunteers of America that provide trauma-informed housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking. All three organizations contribute to the establishment of CoC-wide practices. Catholic Charities has a voting member represented on the CoC Board and are influential in informing CoC-wide policies in serving the needs of survivors. Catholic Charities and Volunteers of America participate in the Families, Singles, Youth and Young Adults, and Diversion subcommittees. The work of the subcommittees includes the recommendation of policy changes.

2. YWCA, Lutheran Community Services, and Transitions collaborate to provide ongoing training on domestic violence and sexual assault, focusing on best practices, including trauma-informed care, lethality assessments, and services to marginalized survivors. YWCA is active in the Washington State Coalition Against Domestic Violence and collaborates with MiA - Mujeres in Action, the first organization to serve Latinx survivors in Spokane. To ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors, YWCA offers continual DV 101 and 102 virtual training to providers and community members on recognizing DV, referring, and responding to DV survivors. Catholic Charities collaborates with Lutheran Community Services and Juvenile Court to house CSEC/Youth and annually attends statewide Center for Children and Youth Justice (CCJY) conferences/trainings. Annual training is also conducted with staff teams on domestic violence and trauma-informed care. Provider involvement in educational opportunities, state and national organizations, and in offering best practices training for the CoC community ensures that services provided in the CoC are trauma-informed and meet the needs of survivors.

1C-5b.	<b>Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.</b>	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

1. The YWCA, Lutheran Community Services, and Transitions collaborate cyclically on a Department of Justice grant through the Office on Violence Against Women. The recently awarded 4-year grant includes expectations to provide yearly ongoing training on domestic violence and sexual assault, focusing on best practices, lethality assessments, and services to marginalized survivors (e.g., LGBTQ+ and veterans). These trainings are open to the entire system of care and are well-attended. The grant also funds this collaboration to attend best practice training held by the National Network to End Domestic Violence. Providers attended training on services for immigrant survivors and on voluntary services. Learnings are integrated into the annual training program for the CoC. In addition, YWCA offers continual DV 101 and 102 virtual training to providers and community members on recognizing DV, referring, and responding to DV survivors.

2. Our CoC coordinates survivor services training for Coordinated Entry staff in the following ways. Catholic Charities (Coordinated Entry system administrator for coordinated entry for families) collaborates with YWCA, Lutheran Community Services, and Juvenile Court to house CSEC/Youth and attend statewide Center for Children and Youth Justice (CCJY) conference/training annually. Annual training is also conducted with staff teams on domestic violence and trauma-informed care. CCEW Participates in the Human Trafficking Task Force facilitated by LCSNW. The CoC system offers yearly training for partner agencies on providing services to persons fleeing domestic violence as a part of ongoing training plans (e.g., safety planning). It has a formal partnership with victim service providers to better serve DV survivors through expert consultations and warm hand-offs for survivors.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry includes:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. Per Spokane County CoC's Emergency Transfer Plan, safety is prioritized, and services are provided in a trauma-informed, victim-centered manner. A safe unit is one the survivor believes is secure, as client choice is paramount to inform the transfer plan. An emergency transfer may be internal or external. Tenants may request an internal and external emergency transfer concurrently if a safe unit is not immediately available to ensure a greater opportunity to move to a safe unit as soon as possible. CE staff (as well as other CCEW programs) safety plan with clients who identify current safety concerns and provide warm handoff's to survivor centered service providers. Additionally individuals and families who are fleeing DV are prioritized for some projects.

2. Planning protocols are also centered around client choice. Clients work with housing advocates to develop a safety plan. The advocate serves as a guide through housing searches and assists in evaluating each option to identify the most appropriate choice to meet their needs. During this process, the advocate helps with connection to DV services and employment assistance programs. Services include mental health therapy and family law services (for dissolution of marriage and child custody).

3. Confidentiality protocols are followed at each phase of service, including CE, by entering DV clients anonymously and providing referrals to all possible interventions based on eligibility and the client's SPDAT score. This confidentiality approach allows the client to choose the type of intervention and project they are most interested in and best meets their needs, including safety.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

1. If an individual or family is fleeing from domestic violence, dating violence, sexual assault, or stalking, the coordinated entry providers enter clients anonymously and remove any identifying information to ensure their safety is maintained. All data from these sources inform our CoC’s strategic plans and crisis response system.

2. Annually, the CoC evaluates de-identified aggregate data compiled in the PIT and HMIS to understand the scope of community members fleeing domestic or dating violence. The APR process gathers data and informs decisions regarding local needs. The CoC receives guidance on community needs for prioritized populations from direct service providers regarding usage and gaps in services and our nationally-recognized Community Court. This data is shared with the CoC subcommittees and service providers to help inform programs and ensure they are responsive to community needs.

To further evaluate how to meet best the specialized needs related to DV and homelessness, our CoC partners with the YWCA Spokane to leverage guidance on community needs and service delivery related to domestic violence, dating violence, sexual assault, and stalking, as well as to access specialized services for clients in need throughout the system. The Coordinated Entry Work Group, which analyzes our Coordinated Entry System, has a direct relationship with the YWCA, which assists in evaluating its effectiveness in using qualitative and quantitative data and makes recommendations for improvements. As a result of this connection, our system offers training for partner agencies on providing services to persons fleeing domestic violence as a part of their ongoing training plans (such as Safety planning), and our CE assessors now give direct referrals to trained satellite assessors employed.

**&nbsp;**

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:

1.	whether your CoC has policies and procedures that include an emergency transfer plan;
2.	the process for individuals and families to request an emergency transfer; and
3.	the process your CoC uses to respond to individuals’ and families’ emergency transfer requests.

**(limit 2,500 characters)**



1. Spokane City/County CoC has a CoC-wide policy and procedure for communicating the emergency transfer plan to individuals or families seeking assistance. This CoC-wide policy and procedure are embedded into every CoC provider's project policy and procedure. In summary, housing providers are required to provide the HUD-approved Notice of Occupancy Rights under Violence Against Women Act (VAWA Notice), the Certification Form of Domestic Violence, Dating Violence, Sexual Assault, or Stalking and Alternate Documentation (Certification Form) to all applicants and tenants when an applicant is denied assistance from or admission to the program or project; when the applicant is admitted into the program or project; and when the tenant receives any notification of eviction or notification of termination of assistance. Housing providers must make the Emergency Transfer Plan (Plan) publicly available whenever feasible and must make the Plan available upon request. Housing providers must provide copies of the VAWA Reauthorization Act of 2013: Implementation in HUD Housing Programs Final Rule to applicants and tenants when requested. Housing Providers are also encouraged to post the VAWA Notice in public areas, such as lobbies and community bulletin boards where applicants and tenants can view them, and to post these documents on the Housing Provider's website.

2. The VAWA Notice explains the VAWA protections, including the right to confidentiality and any limitations on those protections. The Certification Form provides the survivor with a way to document incidences of domestic violence, dating violence, sexual assault, or stalking. The Emergency Transfer Plan outlines the steps applicants and tenants complete to request an emergency transfer. All notices are provided to applicants and tenants as outlined above.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and	
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.	

(limit 2,500 characters)

1. Catholic Charities, the Coordinated Entry (CE) system administrator for coordinated entry for families, operates a centralized model at a safe location with flexible hours of operation and various services available for families, and can complete appointments over the phone. YWCA refers survivors to Catholic Charities for CE assessment, or staff at the YWCA who are trained satellite assessors can also complete CE enrollments and placement of referrals. CE works with survivors to identify housing types for referral that meet the survivor's needs. By working through CE for assessment, survivors have access to all the same housing types and services available to other populations experiencing homelessness.
2. CoC Subcommittee meet on a monthly basis to review policy and gather feedback from providers on challenges they are facing in the system.

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and	
2.	accounted for the unique and complex needs of survivors.	

(limit 2,500 characters)

1. Our CoC has employed the following strategies to ensure that survivors with a range of lived expertise are involved in the development of CoC-wide policies and programs 1). We have established partnerships with community-based organizations, nonprofits, and agencies that specialize in serving survivors to ensure their voices are heard. 2). Survivors are a part of advisory committees that provide a platform to share their experiences, perspectives, and recommendations. 3). We have implemented ways for survivors to provide anonymous feedback on policies, programs, and services.

2. We have organized policy discussions and public forums in accessible and survivor-friendly locations, both physically and virtually. Ensure accommodations for individuals with disabilities, including those with mobility challenges or sensory impairments. Our CoC's programs and services are flexible and adaptable to the diverse needs of survivors. Allow survivors to customize their support plans based on their unique circumstances and preferences.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Training.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section V.B.1.f.	
	Describe in the field below:	
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;	
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;	

3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

**(limit 2,500 characters)**

1. The CoC Executive Committee updated the CoC's anti-discrimination policy based on board-solicited shareholder feedback and guidance from the CoC Racial Equity Workgroup.
2. Our CoC still needs to provide this support to providers. Our CoC also requires that they have an anti-discrimination policy in place, which they demonstrate by submitting their approach as part of their renewal or new project applications.
3. Our CoC evaluates compliance during the renewal and new project application review period and program monitoring. The Collaborative Applicant performs a review of each project's anti-discrimination policy to ensure it complies with the revised adopted policy.
4. Our CoC provides written feedback to all projects after completing both the application period and monitoring. If a project is found to be in non-compliance, the CoC's Collaborative Applicant gives written feedback and technical assistance to update the policy to comply with our CoC-wide policy.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Spokane Housing Authority	100%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
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2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.
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**(limit 2,500 characters)**

Our CoC has taken the following steps to work with the one PHA in our geographic area, Spokane Housing Authority, to adopt a homeless admission preference. SHA's Director of Housing Assistance Programs is a member of the CoC Board and serves on its Executive Committee. She is a bridge between the CoC and SHA's government board and advocates for their consideration and adoption of admission preferences that target vulnerable populations to address specific needs.

Over the past three years, the SHA has adopted preference policies that target those at risk of homelessness and those who are chronically homeless. The limited homeless admission preference policy includes preferences for a family that includes at least one household member who is over the age of 18 but not more than 62 years of age, who has a disability, and who is transitioning out of institutional and other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless.

As of 1/1/19, the PHA is a Housing Choice Voucher-only agency. In addition, we have a local preference for our Referral Voucher Program, which pairs housing with supportive services agencies that serve primarily homeless clients. In addition, in approximately the past five years, SHA has allocated about 800 units of project-based vouchers (PBV) to permanent supportive housing for people experiencing homelessness. All PSH units served by SHA PBV have homeless preferences for admission for 75% of the units.

The CoC Board Executive Committee is working with both Boards and stakeholders to phase in additional homeless-related preferences as the SHA Board adopts them.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. NOFO Section V.B.1.g.	
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In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section V.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		<b>Program Funding Source</b>
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	HUD FY2022 Special NOFO for Unsheltered and Rural Homelessness; Sinto Commons; Gonzaga Haven Program

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section V.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program. Not Scored—For Information Only	
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	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	
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<b>PHA</b>
This list contains no items

## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	18
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	18
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

	Describe in the field below:
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

**(limit 2,500 characters)**

1. The CoC evaluates new and renewal applications during the local competition to ensure that all projects included in the CoC projects are ranked and recommended for funding using a Housing First approach. Each year, applicants complete a comprehensive Housing First application based on the project type. In addition to providing a brief narrative to respond to each Housing First approach element, applicants must submit supporting documentation to demonstrate they address all elements of each Housing First criteria for their project type. They also submit a policy, procedure, or process to show how they implement each element of the Housing First approach. The narrative and documentation are reviewed and scored by a committee of three people.

2. Evaluation factors for each Housing First standard include four factors for every standard relevant to that project type, as listed below. Each factor accounts for 25% of the available score for that standard. Supporting documentation: Documentation provided ADDRESSES the standard. Supporting documentation: The documentation provided addresses ALL ELEMENTS of the standard. Implementation: Documentation shows HOW they implement the standard daily via policy/process/procedures. Implementation: All documentation provides/shows the program implements the standard comprehensively via policy/process & applicable tools, forms, etc.

Performance indicators are based on project type and include percentage of households who exit to or retain permanent housing, percentage of returns to homelessness within 24 months of exit to permanent housing, rate of utilization (Average served per night/Maximum capacity), and percentage of adult stayers with income growth, including earned income and non-employment cash.

3. The collaborative applicant monitors all CoC projects outside the competition. Our Housing First monitoring worksheet reviews all Housing First standards. During monitoring, we review the program's Policies and Procedures to ensure they are Housing First-compliant. We also interview program leadership and staff. The project monitoring also includes client file review to monitor housing placement documentation, housing and service plans, case notes, and other documentation that reflects whether Housing First standards are followed.

1D-3.	Street Outreach—Scope.	
	NOFO Section V.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and



4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.
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**(limit 2,500 characters)**

1. Our CoC's street outreach approach is led by our Singles Homeless Coordinated Assessment (SHCA) provider (Spokane Neighborhood Action Partners) and a behavioral health provider in Spokane that is the local PATH recipient (Projects for Assistance in Transition from Homelessness). This team's target population is homeless adults with the longest lengths of homelessness. SHCA oversees satellite assessors in rural areas and areas with high numbers of unsheltered individuals, including encampments. Outreach teams from all the outreach projects visit areas of regular encampment activity in both the urban center of the CoC's geographic area and the outlying, more rural parts of the community.

2. Our CoC's street outreach covers 100% of our geographic area. To ensure 100% coverage of the CoC's jurisdiction and to increase engagement with all eligible persons, the CoC increased the number of projects funded that include street outreach. The increased number of projects engaging in street outreach has facilitated increased collaboration between CHAS (our region's largest federally qualified health center), the PATH-, Opioid STR-, SSVF-, and RHY funded street outreach teams, the locally funded workforce connections outreach team, and the free clinic's health outreach team.

3. Our CoC conducts street outreach daily. The increased number of projects funded has allowed the outreach team to expand its evening and weekend hours. Informational flyers, websites, apps, and other forms of communication are used to advertise available housing and services to persons experiencing homelessness. To address language barriers, service providers have translators available as needed.

4. SHCA local data indicates that individuals occupying encampments are the least likely to request assistance by accessing shelter or coordinated entry. To address this gap, street outreach teams provide these individuals with food, water, and a first aid kit, refer them to an emergency shelter, and provide them with a resource guide and detailed service map. Once a relationship has been developed, households are assessed by CE assessors for permanent housing. This assessment can be done in the field or at a scheduled appointment at a satellite outreach site. A case management relationship is maintained until/unless a warm hand-off can be made to another provider or housing can be secured.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

		HIC Longitudinal HMIS Data	2022	2023
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	615	706

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

**(limit 2,500 characters)**

for program participants in our geographic area. Providers must facilitate connection to mainstream benefits such as TANF, food stamps, substance use disorder programs, SSI, and other mainstream benefit programs to increase housing stability. Monthly CoC Board meetings provide updates on available mainstream resources to support them in effectively meeting this requirement. The CoC subpopulation committees and the SOAR workgroup meet monthly to enhance coordination and availability of services amongst agencies and other community events, such as resource fairs and community court.

2. Several CoC subcommittees include a representative from the region's largest federally qualified health center (CHAS Health) to increase collaboration with projects and healthcare organizations and assist program participants with health insurance enrollments, including Medicaid. CHAS Health is also a certified community behavioral health center that supports connection to mental health and substance use disorder services. In addition, partners employ staff who help clients with enrollment and navigation of healthcare and behavioral health services.

3. Agencies also leverage additional federal and private funds to assist in the programmatic goals of the CoC. For example, our community has increased partnerships to expand access and sustainability of the SOAR program. Staff has been trained in the SOAR program to decrease the application time and increase successful outcomes for SSI/SSDI applications. The CoC has a leadership role in training provider staff and local strategic planning for the expansion of this initiative. The CoC and collaborative applicant staff actively work with system leaders and department representatives from Washington State departments to streamline processes to expedite clients' access to other state benefit programs at the local level.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.
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**(limit 2,500 characters)**

The CoC Collaborative Applicant oversees the strategic planning and allocation of ESG, through which our CoC provided funding to increase the availability of non-congregate sheltering in response to limiting the spread of infectious diseases and protecting highly vulnerable individuals from infectious diseases. Limits have been placed on the number of individuals in a space at a given time to increase non-congregate shelter capacity, quarantine locations were established, and congregate shelters were re-configured to create non-congregate spaces.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

**(limit 2,500 characters)**

1. The collaborative applicant and other representatives of the CoC participate in an emergency response group of homeless services providers, city and county personnel, Spokane Regional Health District, and healthcare organizations. During infectious disease outbreaks, the emergency response group meets weekly to discuss updated information from the Center for Disease Control, the Washington State Health Department, and the Spokane Regional Health District and to create policies and practices in response to those updates. The emergency response group communicates the changes in policies and procedures to all homeless services providers within the CoC.

2. By implementing the policies and practices established by the emergency response team, the CoC works to prevent the spread of infectious diseases. In addition, CoC service and housing providers connect with homeless individuals through their community outreach programs to distribute personal protective equipment and health and hygiene-related supplies. In collaboration with healthcare organizations, CoC providers and outreach teams connect homeless individuals to CoC healthcare partners for healthcare-related needs.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC:	
1.	shared information related to public health measures and homelessness, and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

**(limit 2,500 characters)**

1. Spokane City/County CoC representatives work closely with our local health jurisdiction, Spokane Regional Health District (SRHD), to prevent or limit infectious disease outbreaks among program participants. Regular bi-weekly SRHD Community Provider meetings between SRHD and other providers allow CoC representatives to stay updated with changing policies and practices for preventing or limiting disease outbreaks. Updates are shared at CoC board meetings and subcommittee meetings.

2. One of SRHD's functions is to provide shelters and organizations providing services to shelters with resources to help prevent the spread of infectious diseases. These programs include but are not exclusive to Communicable Disease Prevention/Outbreaks, Food Handling/Food Safety, Needle Exchange Services, and Treatment Services. The CoC's collaborative applicant regularly attends SRHD Community Provider Meetings to facilitate communication between agencies concerning street outreach providers and shelter and housing providers who are equipped to prevent or limit infectious disease outbreaks among program participants and regularly visit the sites.

1D-9.	Centralized or Coordinated Entry System—Assessment Process.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

**(limit 2,500 characters)**

1. To cover 100% of the CoC's geographic area, the CoC employs two Coordinated Entry (CE) systems to meet the differing needs of households without minor children and families. Homeless Families Coordinated Assessment (HFCA) operates a centralized model at a safe location with flexible hours of operation and various services available for families. HFCA also trains and oversees a small group of providers already working with families who can complete HFCA assessments so that families can access CE through providers with whom they have an established relationship. Singles Homeless Coordinated Assessment (SHCA) operates a hub model with a central office where individuals can be assessed, as well as trained satellite assessors at a variety of locations across the CoC's geographic area, such as shelters, day centers, meal sites, workforce programs, and the Resource Center of Spokane County (a HUD EnVision Center). In addition, Spokane County operates 2-1-1 services and an online portal to assist in the triage and referral to CE and emergency services.

2. Both CE portals utilize the SPDAT series of assessments to prioritize households for services and to inform referrals to the appropriate intervention. This ensures people in most need of assistance are prioritized. In anticipation of the SPDAT support ending in 2024, the CoC's Coordinated Entry Workgroup attended HUD's CE Prioritization and Assessment workshop to develop a new prioritization process.

3. The CE providers regularly seek feedback from individuals and households served and make changes to practices as appropriate and allowable. CoC providers share input with the CoC in Board meetings, subcommittee meetings, and the CE workgroup. The CoC community works with CE providers through the CE workgroup to regularly update CE policies, procedures, and practices.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
	1. reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
	2. prioritizes people most in need of assistance;	
	3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
	4. takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

1. Local data from our CoC indicates that individuals occupying encampments are the least likely to apply for homeless assistance among our community's unsheltered homeless. The CoC employs a street outreach (SO) team as a component of CE to identify individuals and households experiencing unsheltered homelessness who are not currently connected with services, including those living in encampments. This team has expertise in behavioral health counseling and coordinates its outreach efforts with other outreach teams in the jurisdiction, including PATH, SSVF, STR, and RHY-funded SO projects, as well as locally funded workforce and physical health specialized SO teams. The Washington State Department of Commerce funded outreach and supportive services for those living at the largest encampment on state right-of-way land.
2. Our CE providers use the SPDAT series of assessments to prioritize households for services and to inform referrals to the appropriate intervention. Our CoC recently passed a prioritization for PSH to prioritize adults over age 60 and youth and adults aged 18-24 at a rate proportional to their percentage of the population for PSH units.
3. All RRH services are colocated at both CE portals to ensure that households assessed for this intervention are immediately connected to a housing specialist. Households that assess for PSH are included in the CoC's chronically homeless master list, which is case-conferenced bi-weekly to expedite move-in.
4. Individuals and households are only asked the questions required for CE. If assessors have current information from other interactions with the individual or household, they will use it to complete the SPDAT, if appropriate, rather than asking the household the same questions over again. This approach reduces burdens on people using CE.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry—Reporting Violations.	
	NOFO Section V.B.1.p.	

Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1. Local data from our CoC indicates that individuals occupying encampments are the least likely to apply for homeless assistance among our community's unsheltered homeless. The CoC employs a street outreach (SO) team as a component of CE to identify individuals and households experiencing unsheltered homelessness who are not currently connected with services, including those living in encampments. This team has expertise in behavioral health counseling and coordinates its outreach efforts with other outreach teams in the jurisdiction, including PATH, SSVF, STR, and RHY-funded SO projects, as well as locally funded workforce and physical health specialized SO teams.
2. Our CE providers use the SPDAT series of assessments to prioritize households for services and to inform referrals to the appropriate intervention. Our CoC recently passed a prioritization for PSH to prioritize adults over age 60 and youth and adults aged 18-24 at a rate proportional to their percentage of the population for PSH units.
3. All RRH services are colocated at both CE portals to ensure that households assessed for this intervention are immediately connected to a housing specialist. Households that assess for PSH are included in the CoC's chronically homeless master list, which is case-conferenced bi-weekly to expedite move-in.
4. Individuals and households are only asked the questions required for CE. If assessors have current information from other interactions with the individual or household, they will use it to complete the SPDAT, if appropriate, rather than asking the household the same questions over again. This approach reduces burdens on people using CE.

1D-10.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	02/24/2022

1D-10a.	Process for Analyzing Racial Disparities—Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:	
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.



**(limit 2,500 characters)**

1. To analyze whether racial disparities are present, our CoC uses the Washington State Department of Commerce Equity Analysis Tool, which is based on HUD's CoC Analysis Tool. This tool compares the Point-In-Time Count against American Community Survey Data, which allows our CoC to identify increases or decreases in racial disparity across our geographic area. We also used data from the Coordinated Assessment's SPDAT and the PIT count to identify that racial minority groups experience homelessness at a higher rate than whites in Spokane county.

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	No
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	No
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

**(limit 2,500 characters)**

The CoC and homeless providers are taking steps to address disparities in the provision or outcomes of homeless assistance. One of the steps is working to identify the disparities. Providers review population data by race, ethnicity, sexual orientation, and gender identity every month to understand how these groups are being served and what disparities exist compared to white, heterosexual, and Cisgendered peers. With that information, providers can bring attention to the identified disparities and implement systems changes to address them.

One of the steps taken that has been successful is the implementation of a centralized diversion fund, which supports historically marginalized identities at a higher rate than Coordinated Entry alone. Working in tandem with CE, diversion funding helps providers meet the needs of groups that need to meet their needs in the current system.

To address known disparities among LGBTQ+ people of color, the CoC conducts case conferencing to prioritize their placement. Data shows the disparity has been corrected, so we are now looking upstream to identify strategies to reduce and prevent the number of homeless individuals overall.

Our CoC is also working on identifying a new assessment tool for Coordinated Entry through the 2023 HUD Coordinated Assessment community workshops. Our CE Subcommittee is discussing local concerns about equity, and our goal is to collaborate to find a new assessment tool or create one.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
1.	the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and	
2.	the tools your CoC uses.	

**(limit 2,500 characters)**

The CoC has developed a plan for in-depth research to identify strategies to mitigate or eliminate disparities within the current homeless system in Spokane County. Research activities completed so far have included reviewing research studies and similar initiatives from similar communities and forming a draft preliminary research methodology. We have also connected with local culturally specific organizations, advocates, and resources to develop partnerships. Their feedback confirms a need for more representation in groups performing the SPDAT, and trust issues arise with giving personal information to someone who does not look like you. To address this barrier, the CoC has been forming partnerships with The Native Project (serving Indigenous people), the Carl Maxey Center (serving the Black community), and the United Way (serving multicultural communities) with the intention that they become satellite sites for HMIS intake. Other research and information gathering have included collecting quantitative and qualitative data from all subpopulations (e.g., families, singles, sheltered/unsheltered, youth, and veterans).

Our CoC is also researching racial bias within Coordinated Entry's use of the SPDAT as our CoC's assessment tool and its possible implications for local work. We will be including feedback from people experiencing homelessness, front-line agency staff, and administrators. The CoC is also evaluating the representation of communities of color within the homeless response system (e.g., Service providers, CoC Board) and performing assessments to consider additional needed HMIS data fields, such as language.

Our CoC projects provide ongoing training and support on racial equity, bias, and sensitivity. In addition, the City of Spokane, as the collaborative applicant, has planned for an in-depth evaluation of the homeless service system and researching and implementing best practice interventions to mitigate findings.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.r.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

**(limit 2,500 characters)**

The Spokane CoC places a high value on engaging the voices of people with lived experience. The CoC has monthly representation at the Spokane Homeless Coalition, a diverse membership of over 1200 community members, many of whom are currently experiencing homelessness or have lived experience. Through the Spokane Homeless Coalition, the CoC advertises open Board positions and encourages community involvement in the CoC subcommittees. The Spokane Homeless Coalition also provides feedback and suggestions for intervention under consideration by the CoC.

The CoC has several sub-population-specific advisory boards composed of people with lived experience within its geographical area. Through partnerships with United Way, the Built for Zero, and the Anchor Community Initiatives programs, the CoC regularly engages with these advisory boards for feedback and ideas on how to end homelessness in Spokane County and recruit members to the CoC subcommittees. People with lived experience serve on the CoC's subcommittees, influencing the policies and practices the subcommittees bring to the CoC Board for vote.

People with lived experience also have significant decision-making authority on CoC-wide funding decisions through their participation in the RFP Committee. In addition, our CoC board's current vice-chair is a person with lived experience.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	4	4
2.	Participate on CoC committees, subcommittees, or workgroups.	6	5
3.	Included in the development or revision of your CoC's local competition rating factors.	3	3
4.	Included in the development or revision of your CoC's coordinated entry process.	2	2

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

**(limit 2,500 characters)**

Our CoC provides regular professional development and employment opportunities to individuals with lived experience of homelessness. People with lived experience participate on three committees to inform and guide systems change. These include the Youth Advisory Board, the Veterans Advisory Committee (VAC), and the Women's Leadership Group. For each of these groups, the individuals with lived experience are compensated for their time to participate in the group and, as part of each group, are provided with training and professional development opportunities to further engage with the systems change work.

Within the CoC projects and the broader community, agencies have made strides toward hiring individuals with lived experience, including changing hiring practices to prioritize lived experience on par with professional experience or education. Within our CoC, we are taking steps to coach and support projects and membership organizations on effective ways to support and retain employees with lived experience, particularly to ensure they have policies, procedures, and practices to avoid traumatization actively. For example, being aware of what it would feel like to work for an agency you've received services from before and aware of potential biases. Our CoC understands the value of ensuring that folks with lived experiences are working in our field and will continue to ensure that membership organizations commit to staffing their agencies that way and providing professional development.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.r.		
Describe in the field below:		
1.	how your CoC routinely gathers feedback from people experiencing homelessness;	
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and	
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

**(limit 2,500 characters)**

1. The Spokane CoC receives feedback and suggestions regularly from individuals with lived experience through the CoC subcommittees, CoC Board members with lived experience, RFP Committee members with lived experience, and through the lived experience advisory groups. A survey of individuals at right-of-way encampments within the CoC geographic area most recently provided the CoC with information regarding preferences in sheltering options. CoC housing and service providers regularly collect feedback and suggestions from individuals and households served through their programs, communicating that information to the CoC through the subcommittees and the CoC Board meetings.

2. Changes in CoC policies, procedures, practices, and intervention are changed because of the feedback received from individuals with lived experience, particularly related to the challenges identified by people with lived experience. For example, a preference for non-congregate sheltering and housing options was expressed by the residents of encampments as a barrier to using current temporary housing options. CoC providers responded by submitting proposals for funding non-congregate options through recent RFPs posted within the CoC geographic area. Transportation between shelters, housing projects, and support service providers has been identified as a challenge for individuals experiencing homelessness. The CoC responded through project allocation of supportive services funds to the purchase of bus passes for program participants. Accessing Coordinated Entry assessors was identified as a challenge, which led CoC providers to open satellite assessment locations and send assessors to current encampments. Shelters adjusted check-in times and/or provided accommodations to individuals experiencing homelessness when their work schedule prevents them from being present at posted check-in times as a result of feedback received from people experiencing homelessness.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
	1. reforming zoning and land use policies to permit more housing development; and	
	2. reducing regulatory barriers to housing development.	

**(limit 2,500 characters)**

1. The Spokane CoC has been regularly attending meetings of a proposed region-wide homeless and housing development authority, discussing potential policies and our CoC's commitment to Housing-First.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	<b>Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice.</b> NOFO Section V.B.2.a. and 2.g. You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	
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1.	Enter your CoC’s local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	08/11/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC’s local competition—meaning the date your CoC published the deadline.	08/15/2023

1E-2.	<b>Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.</b> NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e. You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen. Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	
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1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.  
 Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	120
2.	How many renewal projects did your CoC submit?	20
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)



1. Our CoC collects performance data to score projects and provides it to the RFP Committee for review and scoring. Data provided also includes the population served and average utilization rates. The RFP Committee assigns points to projects based on performance data, assigning higher scores to projects with higher performance metrics. Projects serving the hardest-to-serve populations are an exception. The RFP Committee may rank projects serving the hardest-to-serve people higher than higher-performing projects to ensure the continuation of support for those populations.

2. Performance data collected by the CoC and provided to the RFP Committee includes the average days to a permanent housing placement if applicable to a project type. The RFP Committee reviews the data and the project's explanation of performance before assigning a score to the performance metric. Low-performing projects are ranked lower for funding consideration than higher-performing projects.

3. As part of project scoring, projects receive more points based on the level of barriers, with the caveat that projects receive referrals from our coordinated entry system and have no control over this element. Projects must serve those referred to their project that meet HUD CoC eligibility requirements.

4. The two lowest-scoring renewal projects in this year's review and ranking process provide much-needed PH-PSH and RRH units. Because these projects' scores did not reach the threshold for our CoC's definition of "low performing," and we did not receive new project applications for PH-PSH and RRH, the RFP Committee did not recommend reallocating these projects to higher-performing ones. The CoC Board discussed this recommendation and unanimously voted to approve it.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
NOFO Section V.B.2.e.		
Describe in the field below:		
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1. We did not obtain this input this year due to the vacancy of the chair of our Racial Equity Workgroup. We followed the same scoring and ranking process we used in 2022, and that year's RFP Committee included people of different races, including those over-represented in the local homelessness population.

2. We did not obtain this input this year due to the vacancy of the chair of our Racial Equity Workgroup. We followed the same scoring and ranking process we used in 2022, and that year's RFP Committee included people of different races, including those over-represented in the local homelessness population.

3. We did not obtain this input this year due to the vacancy of the chair of our Racial Equity Workgroup. We followed the same scoring and ranking process we used in 2022, and that year's RFP Committee included people of different races, including those over-represented in the local homelessness population.

4. The new project application asks applicants how their service delivery model will make services available and accessible to underserved communities who are disproportionately impacted by homelessness, including racial and ethnic minorities. It also asks applicants to describe their policies, procedures, and trainings to increase race equity in training, hiring and retention, board development, community engagement and partnerships, and other organizational work. These responses are included in the scoring rubric for the proposal and influence the applicants' total score. Applicants who score better on these responses have the capacity to score better on their proposal and improve their ranking.

<b>1E-4.</b>	<b>Reallocation—Reviewing Performance of Existing Projects.</b>	
	NOFO Section V.B.2.f.	

Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

**(limit 2,500 characters)**

1. Our CoC's reallocation process is driven by the scoring and ranking of renewal projects, which is based on two key factors: project performance and compliance with Housing First standards. Renewal project performance makes up 55% of the score. It is evaluated by the RFP Committee and is based on the following factors, as applicable to the project component type: population served; number of households (HH) served; utilization; percent of HH exiting to a permanent housing (PH) destination; percent of HH who successfully exit from street outreach; average (AVG) SPDAT score; percent of HH that exit to temporary and some institutional destinations; percent of HH exiting with increased income; AVG length of stay in project; percent of HH exiting to or retaining permanent housing; extent to which persons who exit homelessness to PH return to homelessness within 24 months; percent of successful referral outcomes, AVG number of referrals per client during the reporting period; AVG length of time between referral start date and successful outcome; costs per household served, data quality reporting timeliness; % of budget expended at last completed grant term close out; and % of budget expended during current grant term to date.

Compliance with Housing First principles makes up 45% of the score and is based on an evaluation of project policies and procedures. The two scoring components are compiled into a composite score. Projects are then ranked from high to low (after our CoC's one project deemed system-critical, HMIS). Our CoC considers a project with a low score (under 80) a candidate for reallocation. Our CoC does not have any projects that meet the definition of "less needed."

2. During this year's process, we reallocated \$42,000 from WA0373 Families CE System project to WA0330 Singles CE System project based on the greater funding needs of the decentralized singles system.

3. We did not reallocate any low-performing or less needed projects this year because we did not identify any projects that met these definitions.

4. Not applicable

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	Yes
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/13/2023

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/13/2023
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank–if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/28/2023
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	

You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	09/28/2023
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Ecovia Solutions
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/28/2023
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2A-4.	Comparable Database for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2022 HMIS Data Standards; and	

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1. The HMIS lead provided TA for our sole DV and housing and service provider to procure and implement a comparable database. It aligns with the data elements required in the HUD-published 2022 HMIS Data Standards.
2. Our local DV housing service provider is in continual communication with our HMIS lead and submits de-identified aggregated system performance measures data for each project.
3. Our CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

2A-5. Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.  
 NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	1,408	48	1,024	75.29%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	290	0	246	84.83%
4. Rapid Re-Housing (RRH) beds	706	120	586	100.00%
5. Permanent Supportive Housing (PSH) beds	1,122	0	1,118	99.64%
6. Other Permanent Housing (OPH) beds	1,220	0	1,150	94.26%

2A-5a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.  
 NOFO Section V.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. The primary factor behind the lower than 84.99% bed coverage rate for emergency shelters is the lack of participation in the HMIS database by the largest faith-based emergency shelter provider in our CoC. For the last year, this organization has provided daily utilization to the CMIS lead agency without a contract obligation. Over the next 12 months the CoC will increase the bed coverage rate to at least 85 percent by working to increase the number of providers participating in HMIS data collection and opening a new emergency shelter beds facility.

2. Starting October 1, 2022, the largest faith-based emergency shelter provider in our CoC, along with other smaller non-HMIS participating emergency shelters, will begin entering their bed inventory into a centralized shelter portal. Although this participation will not be in the HMIS, it is an incremental and positive step towards collaboration between the HMIS lead agency and non-HMIS participating emergency shelters. Over the next 12 months, the CoC will continue to encourage partnership by providing funding opportunities for this organization to participate in the HMIS and increase bed coverage for this project type. The HMIS lead agency will request that the CoC put a standing agenda item to discuss strategies to onboard non-HMIS participating emergency shelters to increase bed coverage rate. The official CMIS committee of the CoC will also put this as a standing agenda item to discuss solutions.

In September 2022, the City of Spokane opened a large shelter project that will bring online 200 new emergency shelter beds. This facility did help increase the bed coverage rate for emergency shelters from 64.32% in 2022 to 75.29% in the 2023 Housing Inventory Count.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	
Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?		No



## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2023 PIT count.	01/24/2023
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2023 PIT count data in HDX.	04/28/2023
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

Describe in the field below how your CoC:

- |    |   |
|----|---|
| 1. | engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;   |
| 2. | worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and |
| 3. | included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.   |

**(limit 2,500 characters)**

1. Our CoC has a full-time PIT Count Coordinator to organize all homeless providers, including intentionally engaging those that serve homeless youth. For our sheltered count, the HMIS lead agency worked closely with HMIS participating youth agencies to ensure their data would be up to date for reporting. The PIT Count Coordinator met with youth providers at Volunteers of America to lead youth street outreach in 2023.

2. Throughout the planning process the HMIS Lead met weekly with students at Eastern Washington University. This group became a strategic youth lead partnership for planning beginning in 2022 and we continued the partnership in 2023.

3. The PIT Count had a total of 170 volunteers that counted the unsheltered and sheltered youth population (non-HMIS participating). The volunteer pool included an outreach team specialized in youth engagement. This team visited many known sites like the bus plaza, skywalks, and areas where youth cluster downtown and in the surrounding area. The City of Spokane sent out a press release reminding the public of the count and tapped into its networks to engage local leaders, schools and others of the point-in-time count and the importance of encouraging everyone to be counted. The City of Spokane, the HMIS lead agency and Collaborative Applicant of the CoC, partnered with our public libraries for support in counting all persons including youth and young adults by providing data science support and the City used its own internal geographic information system to ensure a full canvas of known clusters of homeless youth, young adults and all other sub-populations of unsheltered persons.

<b>2B-4.</b>	<b>PIT Count–Methodology Change–CoC Merger Bonus Points.</b>	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and	
	3. describe how the changes affected your CoC’s PIT count results; or	
	4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2023.	

(limit 2,500 characters)

1. The PIT count implementation and methodology had minor changes between 2022 and 2023 for the sheltered count. For HMIS participating agencies, the PIT count in 2023 did not change from 2022 and their counts were taken directly from the HMIS. For non-HMIS participating agencies, the PIT Count Coordinator ensured volunteer coverage to count each person at every shelter and transitional housing project in the CoC using the same survey app from the previous year. In 2023 our CoC partnered with the Washington State University School of Nursing for student volunteers.

2. The PIT count implementation and methodology changed moderately between 2022 and 2023 for the unsheltered count. In 2023, the PIT count effort included 170 volunteers (again increasing the highest recorded count of volunteers for the CoC) and a magnet event at the end of a six-day unsheltered count. Volunteers spent a week systemically canvassing Spokane County using a GIS map, which is a technological improvement from past years' efforts. This effort was supported by a location headquartered full-time in downtown Spokane. Volunteers were trained and given daily briefings on where to survey, based on known and emergent high-density locations of the unsheltered. Teams of surveyors cycled through these high-value sites throughout the count, while at the same time the GIS mapping technology ensured that every section of the County was canvassed and surveyed.

3. The addition of a full-time PIT Count Coordinator, a headquartered location, a centralized deployment of volunteer teams, real-time monitoring of surveyors and areas surveyed using a geographical information system, and the use of a mobile survey app allowed for a more systematic approach to ensuring full survey coverage of our region. 2023 had the highest ever recorded count of unsheltered persons without children in our CoC. The inventory of beds in our CoC is monitored throughout the year and so an estimate for the sheltered is mostly predictable from year to year. Local research points to the increase in the PIT count is most likely driven by a decrease in housing affordability, not by improvements in implementation and methodology. However, these improvements were still important for a successful count.

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2C-1.</b>	<b>Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.</b>	
	NOFO Section V.B.5.b.	
	In the field below:	
	1. describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
	2. describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

**(limit 2,500 characters)**

1. To determine and refine our understanding of which risk factors our CoC uses to identify persons becoming homeless for the first time, the CoC works with mainstream service providers, such as WA State Department of Social and Health Services (DSHS), and institutions/systems that discharge individuals including county jail, child welfare, juvenile justice, hospitals, and behavioral healthcare providers. Vulnerability, as assessed by the SPDAT tool, is the primary tool used to assess households' likelihood of becoming homeless for the first time.

2. Our CoC's coordinated entry (CE) process is a diversion-first model whereby CE staff explore a household's strengths and resources and help them better utilize this support network before intake into the homeless system. Diversion services include mediation with landlords, education on tenants' rights, housing search assistance, connection to mainstream benefits/employment resources, as well as limited financial support.

Our CoC has been seeking ways to increase investment in diversion to expand this highly successful model. Several at-risk household types have been identified locally as being especially vulnerable to experiencing homelessness for the first time without a higher level of intervention, including short-term rental assistance. At-risk veteran households are referred to the prevention component of SSVF, while at-risk individuals deemed disabled by DSHS are referred to the Housing and Essential Needs program. The YWCA also provides services to prevent households fleeing domestic violence from experiencing homelessness for the first time.

3. Our CoC's Subcommittee on Homeless Diversion is responsible for the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. The Diversion Committee oversees the system's diversion strategy and is responsible for ongoing training for staff and service agencies, as well as integration of diversion strategies across the system. They meet regularly to assess system needs and make targeted recommendations. Jasmine Bower from Spokane Housing Authority serves as chair of this committee.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:
--

1.	natural disasters?	No
2.	having recently arrived in your CoCs' geographic area?	Yes

**(limit 2,500 characters)**

2. According to the 2023 PIT data there was an increase in the number of persons having recently arrived in the region.

<b>2C-2.</b>	<b>Length of Time Homeless—CoC's Strategy to Reduce.</b>	
	NOFO Section V.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

**(limit 2,500 characters)**

1. The CoC has instituted minimum performance expectations for reduction in the length of time households are homeless as a performance outcome for all temporary housing projects. The CoC facilitated greater connection to coordinated entry through collocation of satellite assessors within emergency shelters and greater access to permanent housing resources at emergency shelters and TH projects. The CoC has reprioritized its sheltering strategy from large shelters serving multiple populations to a series of targeted-capacity shelters with services tailored to meet the specific needs of the subpopulations they serve in order to rapidly move clients from shelter into permanent housing. In addition, the CoC continues to pursue tailored permanent housing resources for the populations for which transitional housing is considered a best practice, such as youth/young adults and survivors of domestic violence, to better facilitate rapid and stable exits to permanent housing.

2. The CoC assesses individuals and families with the greatest vulnerabilities and barriers to housing at the coordinated entry point using the SPDAT. Priority is given based on scores, with priority consideration for those with the longest length-of-time homeless. The CoC's Street Outreach projects also target individuals with the longest lengths of homelessness who are living in places not meant for human habitation and connect them with services, including permanent housing resources.

3. The CoC Subcommittees on Youth and Young Adults (co-chairs: Rose Stark, Volunteers of America; and Gage Spicer); Veterans (Chair, Shannon Dunkin, Healthcare for Veterans); Single Adults (co-chairs David Sackmann, Catholic Charities; and Eric Robison, City of Spokane Valley), and Families (cochairs Chris Harbert-Erceg, Family Promise of Spokane; and Heather Eddy, Catholic Charities) are responsible for assessment and strategic planning to reduce the length of time households experience homelessness. These are four separate committees.

<b>2C-3.</b>	<b>Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy</b>	
	NOFO Section V.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	

2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

**(limit 2,500 characters)**

1. Low-income and homeless households face many barriers to housing in Spokane County's highly competitive rental market. To increase the rate of PH placement from shelter, TH, and RRH, the CoC reallocated resources and facilitated the acquisition of new resources to create new Landlord Liaison positions with local rental assistance providers, including the PHA, to provide more intentional relationship management with landlords and develop relationships with new landlords. The CoC has a Landlord Liaison Subcommittee, and the president of the Landlord Association, Daniel Klemme, is a member and sits on the CoC Board. These experts are codifying the CoC's strategy around landlord engagement, creating a unified set of standards for the LLs, developing a comprehensive landlord list, and engaging the landlord association more strategically.

2. In collaboration with the Spokane Housing Authority, the CoC created a Move On strategy to increase the rate individuals and families residing in PH projects retain their permanent housing or exit to permanent housing destinations. The strategies in the CoC's plan are: 1) Maximize resources to house people, especially where funds exist for targeted subpopulations (e.g., various funds such as VASH, HOPWA, SSVF, local grants, Office of Homeless Youth, and local organizations); 2) Improve data quality to minimize error responses to housing destination that impact "exits to permanent housing" and improves confidence in the data measuring this outcome; 3) Coordinated Entry collaborates with all shelters to ensure program participants are referred to coordinated entry and have access to the housing system at large; 4) Ensure that Diversion-First strategies are implemented at all access points of the homeless crisis response system to ensure that people can enter and move through to stable, permanent housing.

3. The CoC Board is responsible for overseeing the CoC's strategy for increasing exits to or retention of permanent housing. Three subcommittees providing ongoing consultation and assistance to further the success of our strategy: Veterans (Chair, Shannon Dunkin, Healthcare for Veterans); Single Adults (co-chairs David Sackmann, Catholic Charities; and Eric Robison, City of Spokane Valley), and Families (co-chairs Chris Harbert-Erceg, Family Promise of Spokane; and Heather Eddy, Catholic Charities).

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	

In the field below:

1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

**(limit 2,500 characters)**

1. The HMIS Lead Agency is responsible for producing data that demonstrates performance on this measure, assisting the Board and agency partners in analyzing and understanding the data, for the purposes of improved programming. Projects are monitored for their performance quarterly. Projects or system components with high rates of returns to homelessness are assessed and assistance is provided to increase housing stability. Data is shared with CoC subcommittees on population-specific information to inform and improve service delivery and strategic planning.

2. Through the Resource Center of Spokane County (a HUD EnVision Center), agencies and advocates assist people with housing, cultural, financial, legal, pre-employment, health resources, as well as basic needs before they become homeless as a form of diversion. At the SRC, providers gather together in one centralized location with the intent to provide a wide range of necessary resources to keep those already in housing by providing them with desired and needed wraparound services. The CoC also partners with United Way and other private funders to offer diversion services through the CoC’s CE providers. These collaborations allow CE assessors to identify measures that can be taken to prevent returns to homelessness. The CoC continuously assesses ways to expand aftercare services for individuals and families to have ongoing support for emerging needs and allow for immediate prevention services should they be needed. Increasing PSH stock to ensure housing stability for those who may need a permanent subsidy is also key.

3. The CoC Board, under leadership of the co-Chairs, Arielle Anderson, Spokane Housing Authority and Robert Lippman, Providence Community Clinic, is responsible for strategy of the homeless system and is dedicated to adding options that meet client needs, ensure improved services, and reduce the rate of returns to homelessness.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section V.B.5.f.	

In the field below:

1.	describe your CoC’s strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

**(limit 2,500 characters)**



1. The CoC has co-located coordinated entry (CE) services at the Resource Center of Spokane County, a HUD EnVision Center where individuals and households seeking housing assistance can also access pre-employment services, including resume review, verification of work documents, career assessments, job search assistance, and referrals to employment and training programs. The Resource Center of Spokane County shares office space with the Financial Stability Center, an additional resource for financial literacy education, setting up bank accounts, credit restoration and counseling, preparing taxes, and other services as needed. In addition, CoC PSH, RRH, and TH projects include supportive services dedicated to assisting individuals with their job searches.

2. The CoC continues to work with local employment service agencies to improve access to the agencies' services at coordinated entry, establishing dedicated referral pipelines to employment services. Individuals who are able to work but face significant barriers to employment are linked with WIOA-funded supportive employment, job training, and other services funded through the Washington Division of Vocational Rehabilitation.

3. The CoC has minimum project performance expectations for system performance measures including income growth for all TH, RRH, and PSH projects and facilitates links between housing and employment services through CoC subcommittees. The CoC Board is responsible for system strategy. The CEO of the Spokane Workforce Council is on the CoC Board. Staff from employment service agencies, including WorkSource, are on CoC subcommittees to inform targeted strategies for sub-populations.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. Mainstream benefits navigation assistance is available at the Resource Center of Spokane County, a HUD Envision Center, including emergency or general energy assistance and help applying for Social Security Disability (SSDI) and Supplemental Security Income (SSI) through the local SSI/SSDI Outreach, Access, and Recovery (SOAR) process. Through the local CE process, households also receive help applying for benefits programs such as Basic Food Employment and Training (BFET) or TANF through strong partnerships with the local Washington State Department of Social and Human Services (DSHS) Community Services offices. Local-trained SOAR specialists meet monthly with the state SOAR office to coordinate efforts and work to increase the efficiency and effectiveness of the SOAR program in Spokane County. Several of our providers work with the Wear Law Office's disability project that assists those needing assistance with SSI, SSD, or SSA. The Lilac City Law Center also provides intensive support for the application and appeals process.

2. The CoC Board is responsible for system strategy. Representatives from the DSHS sit on the CoC Board.

### 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3A-1.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Housing Resources.</b>	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
--	--	----

<b>3A-2.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.</b>	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
--	--	----

<b>3A-3.</b>	<b>Leveraging Housing/Healthcare Resources–List of Projects.</b>	
	NOFO Sections V.B.6.a. and V.B.6.b.	
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3B-1.</b>	<b>Rehabilitation/New Construction Costs–New Projects.</b>	
	NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

<b>3B-2.</b>	<b>Rehabilitation/New Construction Costs–New Projects.</b>	
	NOFO Section V.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

**(limit 2,500 characters)**

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
  - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
  - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7. PHA Homeles...	09/28/2023
1C-7. PHA Moving On Preference	No	1C-7. PHA Moving ...	09/28/2023
1D-11a. Letter Signed by Working Group	Yes	1D-11a. Letter Si...	09/28/2023
1D-2a. Housing First Evaluation	Yes	1D-2a. Housing Fi...	09/28/2023
1E-1. Web Posting of Local Competition Deadline	Yes	1E-1. Web Posting...	09/28/2023
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Compe...	09/28/2023
1E-2a. Scored Forms for One Project	Yes	1E-2a. Scored For...	09/28/2023
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5. Notificatio...	09/28/2023
1E-5a. Notification of Projects Accepted	Yes	1E-5a. Notificati...	09/28/2023
1E-5b. Local Competition Selection Results	Yes	1E-5b. Local Comp...	09/28/2023
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		

1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2A-6. HUDs Homele...	09/28/2023
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No	WA 502 Housing an...	03/02/2023

## **Attachment Details**

**Document Description:** 1C-7. PHA Homeless Preference

## **Attachment Details**

**Document Description:** 1C-7. PHA Moving On Preference

## **Attachment Details**

**Document Description:** 1D-11a. Letter Signed by Working Group

## **Attachment Details**

**Document Description:** 1D-2a. Housing First Evaluation

## **Attachment Details**

**Document Description:** 1E-1. Web Posting of Local Competition  
Deadline

## **Attachment Details**



**Document Description:** 1E-2. Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** 1E-2a. Scored Forms for One Project

## **Attachment Details**

**Document Description:** 1E-5. Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** 1E-5a. Notification of Projects Accepted

## **Attachment Details**

**Document Description:** 1E-5b. Local Competition Selection Results

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** 2A-6. HUDs Homeless Data Exchange Competition Report

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## Attachment Details

**Document Description:** WA 502 Housing and Services Systems

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/22/2023
1B. Inclusive Structure	09/28/2023
1C. Coordination and Engagement	09/28/2023
1D. Coordination and Engagement Cont'd	09/28/2023
1E. Project Review/Ranking	09/28/2023
2A. HMIS Implementation	09/28/2023
2B. Point-in-Time (PIT) Count	09/28/2023
2C. System Performance	09/28/2023
3A. Coordination with Housing and Healthcare	09/26/2023
3B. Rehabilitation/New Construction Costs	09/26/2023
3C. Serving Homeless Under Other Federal Statutes	09/26/2023

<b>4A. DV Bonus Project Applicants</b>	09/28/2023
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required