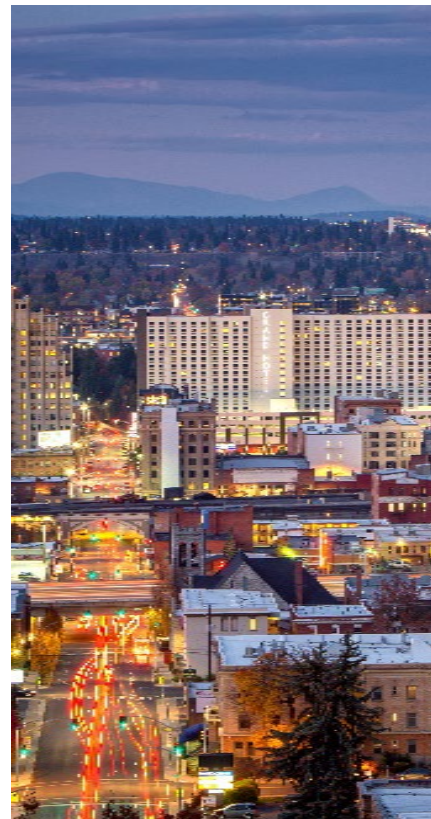




Spokane City Homelessness Local Funding

September 28, 2022



Agenda

- Recap of 2022 finances and operations
- Financial goals
- Strategies & Tactics to achieve immediate goals
- 2022-2025 review of local finances and operations



2022 Allocations							
	General Fund	HHA	Criminal Justice Fund	ARPA	Federal Funding	Strategic Initiatives	Total
Starting Balance	1,420,000	500,000	4,450,000	3,500,000	685,000	311,000	10,866,000
VOA Crosswalk Capital			1,000,000				1,000,000
2021/2022 Winter Emergency	420,000						420,000
Way Out Shelter		500,000					500,000
Homelessness Impacts	250,000		500,000				750,000
Cannon Operations - Gap			579,100		445,201		1,024,301
YWCA - Gap			100,000				100,000
Family Promise - Gap			250,263				250,263
Truth Ministries - Gap						312,609	312,609
Womens Hearth - Gap			69,640				69,640
VOA - Gap	705,271						705,271
House of Charity - Gap					240,000		240,000
Trent Shelter Ops			1,724,076	1,034,703			2,758,779
Program Administration	44,729		226,921				271,650
Ending Balance	0	0	0	2,465,297	(201)	(1,609)	2,463,487

We will use more than \$1.0 million of the \$3.5 million allocated from ARPA.

Wrap-around services could be deferred until 2023 to save \$375,000. Everything else is contracted.

Goals

- Use local funding to *stabilize* operations. It is not intended to fully support.
 - Historically, funding came from Federal and State sources.
 - Transition to post-COVID shelter operations.
- Invest in alternative housing that can be quickly constructed.
 - Phase II at TRAC
 - Modular/affordable housing units

Stabilize Operations

1. Seek DOC reimbursement for encampment = \$1.482 million/year for operations and \$1.523 million for movable capital investment
 - Operating funding could support operations and decrease dependency on ARPA to sustain operations through 2023
 - Movable capital investment may increase annual operating costs
2. Provide local funding with the following allocation 100% in 2023, 75% in 2024, and 40% in 2025 and thereafter.
 - Supplement with State & Federal funding.
3. Establish policy or ordinance limiting the amount of local funding per bed and required matches.



Rapid Alternative/Affordable Housing

1. Use \$6.0 million in HOME-ARP funding to meet affordable and alternative housing objectives.
2. Use existing \$3.0 million in Local Affordable Housing (1590) *if not needed for future operations.*
3. Allocate \$3.0 million in 2021 CDBG
4. Allocate \$3.0 million in 2022 CDBG

Community priority-setting meeting scheduled on Oct. 20th to proceed with affordable housing plan to issue an RFP in November.



Homelessness Sourcing Strategy

	2022 Projection	2023 Estimate	2024 Estimate	2025 Estimate
Sources:				
General Fund Carryover	1,000,000	0	0	0
General Fund Current Revenue	150,000	150,000	150,000	150,000
General Fund Unappropriated Reserves	270,000	0	0	0
Human Services Grants Fund (HHAA)	500,000	500,000	500,000	500,000
Criminal Justice Fund	4,450,000	1,725,000	0	0
ARPA	3,500,000	0	0	0
CDBG (CV-eligible)	445,000	0	0	0
Strategic Initiatives (Misc. CD Grant Fund)	311,000	0	0	0
ESG-CV	240,000	0	0	0
ARPA Carryover	0	2,463,487	0	0
Local Housing Sales Tax (1590)	0	6,000,000	4,500,000	2,500,000
Total Sources	10,866,000	10,838,487	5,150,000	3,150,000

- Any DOC reimbursement, up to \$1.5 million will reduce dependency on other sources.
- Local funding (1590) is used but phased from 100% to **no more than 40%** allocated toward homelessness support over a 3-year period.

Homelessness Spending Strategy

Uses:

Way-Out Shelter Operations (Jan. - Dec.)	500,000	500,000	500,000	500,000
Cannon Operations	1,024,301	2,000,000	1,000,000	750,000
Trent Shelter	2,758,779	6,587,278	2,750,000	1,500,000
Environmental Shelter Operation	420,000	250,000	250,000	250,000
Homelessness Impacts	750,000	350,000	0	0
Program Administration	271,650	150,000	150,000	150,000
Gap Funding	1,677,783	1,000,000	500,000	0
Total Uses	8,402,513	10,837,278	5,150,000	3,150,000

Net Sources/(Uses)

2,463,487	1,209	0	0
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- Phase to a post-pandemic shelter program.
- Local funding awards limited to funding availability and require a match.
- Continue to supplement programming with federal and state funding.

Affordable Housing – Strategy

Affordable Housing Sources:	2022	2023	2024	2025
HOME-ARP		6,000,000		
CDBG- 2021		3,000,000		
CDBG - 2022		3,000,000		
Local Housing Sales Tax (1590)	9,500,000	6,000,000	6,000,000	6,000,000
State Sales Tax Credit (1406)	460,000	460,000	460,000	460,000
Total	9,960,000	18,460,000	6,460,000	6,460,000
Uses:				
2022 Affordable Housing	6,000,000			
Total Uses	6,000,000	0	0	0
Net Sources/(Uses)	3,960,000	22,420,000	28,880,000	35,340,000

Affordable Housing – Strategy

Affordable Housing Sources:	2022	2023	2024	2025
HOME-ARP		6,000,000		
CDBG- 2021		3,000,000		
CDBG - 2022		3,000,000		
Local Housing Sales Tax (1590)	9,500,000	6,000,000	6,000,000	6,000,000
State Sales Tax Credit (1406)	460,000	460,000	460,000	460,000
Total	9,960,000	18,460,000	6,460,000	6,460,000
Uses:				
2022 Affordable Housing	4,000,000			
Homelessness Services		6,000,000	4,500,000	2,500,000
Total Uses	4,000,000	6,000,000	4,500,000	2,500,000
Net Sources/(Uses)	5,960,000	18,420,000	20,380,000	24,340,000

Request

- Affirm direction to create an implementation plan executing the described strategy for local homelessness funding over a 3-year period with a long-term (sustained), limited annual 40% of Local Affordable Housing Sales Tax.

