

November 1, 2021 Spokane City Council 808 W. Spokane Falls Blvd Spokane, WA 99201

City Council President Beggs and Councilmembers,

It is with great pleasure and appreciation for the work of the Administration and City Council that I submit to you today my final proposed priority-based annual budget for 2022. Thank you for all of the time and discussion you have committed to this collaborative process over the past several months.

The budget adheres to the organization's long-standing principles and incorporates the collective priorities we have identified during our discussions over the past six months in workshops, committee meetings, one-on-one meetings, and other chances to review and reflect on community priorities, financial updates, and operational needs.

As we have conveyed in many settings over the past month, the most current financial information indicates that with the Council's partnership the organization is in a position to continue delivering high-level services, maintain staffing, and protect the health of City reserves as this Administration and Council have prioritized. The pandemic has presented operational and revenue challenges that the organization has navigated on behalf of the community to meet service expectations.

Our strategic approach has been to meet short-term needs in ways that prepare the City for an accelerated recovery and long-term fiscal sustainability. My proposed budget prioritizes needs,

allocates on-going revenue sources to meet daily operational services and programs, and judiciously uses federal American Rescue Plan Act (ARPA) relief funds as one-time bridge strategies or as backfill to accelerate or sustain essential functions and programs impacted by the more than \$21 million in pandemic-related revenue losses to date.

It is our full understanding and expectation that projects identified in the proposed budget for ARPA funding consideration must go through the City's established process. As such, I will submit each separately for consideration as part of the funding identified for restoring lost City revenues. Each item is for a one-time purpose, either as a unique expenditure or bridge application to a long-term funding stream.

### **Budget Highlights**

#### Public safety

Investments in this area are centered on evolving a system to better meet developing community needs and harnessing a greater sense of security. That includes improving engagement and responsiveness, making better use of partnerships, enhanced training to equip our responders with the tools to meet today's evolving needs, and improving transparency. Proposals include a behavioral health package of resources to address pandemic impacts, crisis response enhancements, maintaining therapeutic resources, and training needs; increasing staffing to deliver police requests for police records faster; providing better advocacy and support for violent crime victims; and increasing fire prevention efforts and hazard contingencies.

#### Homelessness

Momentum is building as we fundamentally shift how people transition out of homelessness. The effort emphasizes improving system resources, filling gaps, and introducing greater accountability into the supports as we partner in new and better ways with our regional neighbors. My 2022 budget includes ongoing support for new resources added or set in motion this year to introduce greater consistency, predictability, and opportunities at different stages of need within the system. Money has also been directed toward rapid rehousing as a tool to keep the homelessness experience rare, brief, and non-recurring and expansion of the night-by-night, drop-in portfolio with additional space and navigation services outside of the downtown core.

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#### Housing

We are increasing housing options to meet community needs while reducing barriers. This year, residential permit times have dropped from 6 weeks to 2 in an environment that has seen new single-family activity already exceed the total in each of the previous two years and multifamily units reach the third highest in 15 years. Proposed investments will further the progress over the past few months. Additional staffing would enhance planning resources in support of housing initiatives related to infill development, subarea plans, land use, and multifamily tax exemption.

#### • Economic Development

Efforts in this initiative are all about growing the city as the regional center-place for business and leisure through economic expansion and place-making. Infrastructure enhancements and cleanup resources will address long-term utility needs, leverage community partnerships, and prepare the city for more rapid pandemic recovery. Additions to the organization's customer service center and libraries will provide better, more consistent access and improved customer experience for people seeking information and resources. Those critical foundational, operational and quality of life attributes make Spokane even more attractive to commerce that is essential to maintaining a thriving community.

The many details that bring vision to action for these highlights can be found in Attachment A. They represent months of engagement, discussion, and collaboration with the Council and community on a financial plan that matches our strategic direction. Additional information is also provided in the attached Council Budget Workshop Question Responses, which answers the questions councilmembers raised during the four days of budget workshops.

#### Overview

Careful planning and intentional execution has helped keep our pandemic limitations to a minimum, but has not eliminated them altogether. Present and future challenges still remain as we plan for a budget year that has a note of economic optimism while maintaining a healthy dose of reality that recovery will likely be steady and measured with the potential for bumps.

Our outlook is cautious and thoughtful while being realistic about continuing revenue impacts resulting from the pandemic. For 2022, the total of City budgets will be \$1,088,418,790, including the following components:

#### General Fund: \$216,530,800

The General Fund portion of the budget supports general municipal services, including police and criminal justice, fire and emergency medical response, streets, parks, libraries, planning, community and economic development, and a host of smaller, specialized services aimed at neighborhoods, historic preservation, and human services, among others. The General Fund is supported by general tax dollars, including sales, property, and public and private utility taxes.

#### • Enterprise Funds: \$329,202,208

Enterprise Funds provide clean drinking water, stormwater collection, wastewater management, garbage pick-up and disposal, building services, and golf operations. The services are supported by fees charged to customers of these services. Year-to-year, the Enterprise Funds budget can vary widely depending on the cost of capital projects that are planned.

#### Special Dedicated Funds: \$417,977,663

The Special Dedicated Funds include non-operating funds reserved for capital projects such as major arterial street projects and public works upgrades, debt service on general government bonds, pension expenditures, and special dedicated revenue and other funds.

#### • "Internal Service" Funds: \$124,708,119

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The Internal Service Funds are based on internal programs, including Fleet Services, Information Technology, Accounting Services, Purchasing Services and Risk Management, which charge fees to other City departments to cover the cost of their services.

The 2022 budget prioritizes resources to maintain the high-level of City services the community expects, enhances programs that support vulnerable populations and economic recovery, and matches community needs that have been impacted or identified by the pandemic. Tough decisions have been made to continue investments in public safety, homelessness, housing, and economic development as fundamental to our development, growth, and health as an organization, city, and region.

Working together as an organization and externally with our peers, providers, and stakeholders has been a large part of our successes over the past year and foundational to the work and resource allocations proposed next year.

The Administration has enjoyed new levels of working together with the Council to achieve common goals on behalf of the community. Thank you for your collaboration, partnership, and discipline as we prioritize the needs of the community to navigate these challenging economic times. We look forward to continuing our work together.

Sincerely,

Nadine Woodward

Mayou

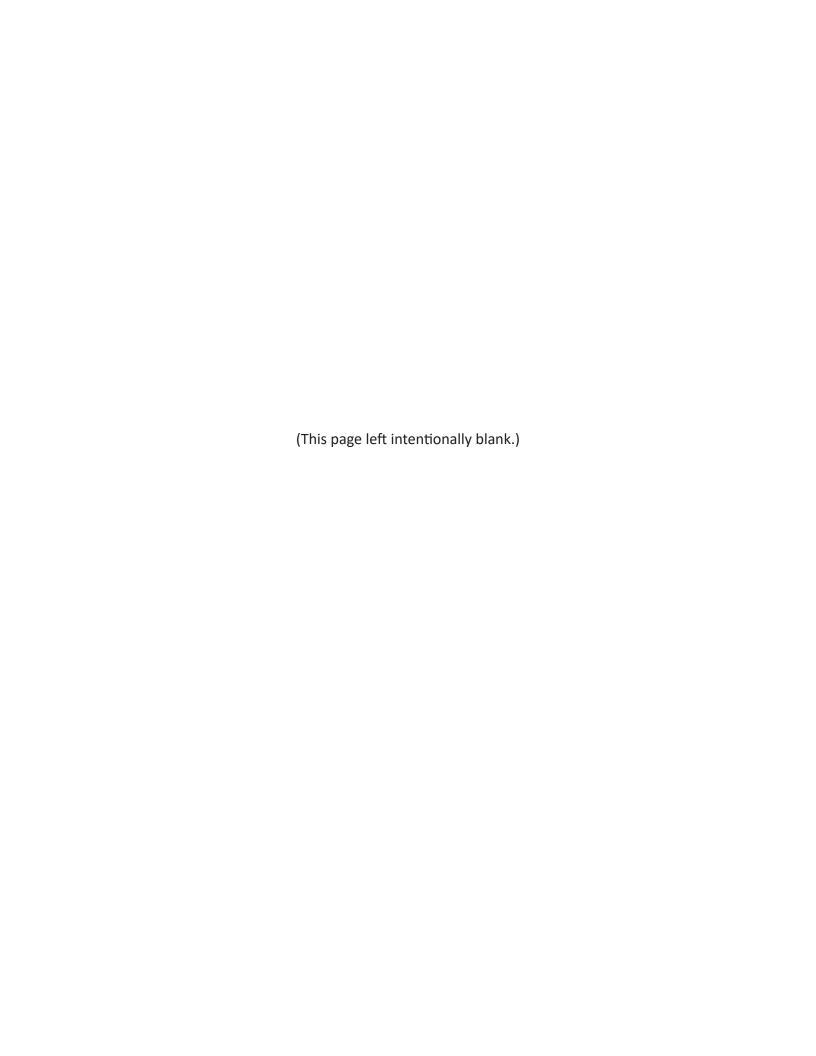
## 2022 Adopted Budget December 13, 2021

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### Appendix

• APPENDIX A: Council Budget Workshop Question Responses



**Executive Summary** 

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The City of Spokane's 2022 Adopted Budget approaches the new fiscal year in a better financial position than last year due to stronger than anticipated revenue growth and economic recovery. However, the impact of the pandemic continues to be felt and brings uncertainty.

### **Budget Principles**

The City prioritizes its budget resource allocation both across and within funds based on the following guiding principles.

- 1. Supports the City as a whole (One Spokane): maximizing outcomes, providing efficient, effective, and sustainable service delivery, implementing continuous improvement, meeting service needs, and supporting collaboration and community partnerships across the city and within the region.
- 2. Focuses on advancing outcomes in the following strategic areas:
  - **Public Safety** Provide all our public safety responders with tools to do their jobs effectively to ensure all citizens feel safe and comfortable.
  - **Economic Development** Ensure businesses, both new and existing, feel connected and valued to continue economic growth.
  - **Housing** Increase availability of housing of all types to community residents, regardless of income level, in an environment that is safe, clean, and healthy.
  - **Homelessness** Move toward finding balance between the needs of all our citizens those who work, shop, or recreate in the City; those who own property or own businesses; and reduce the number of people experiencing homelessness.
- 3. Adheres to the city's long-standing budget principles of:
  - Fund the highest priorities first.
  - One-time revenues will only be used to cover one-time costs.
  - Ongoing costs should not be greater than ongoing revenues.
  - Debt shall not be utilized for operating expenses.
  - Maintains an adequate level of reserves and support a strong bond rating.
  - Maintain prudent management oversight and controls on hiring and spending.
- 4. Remains nimble and flexible, providing capacity to respond to emerging and unanticipated needs, and in support of building resilience as an organization by using sound decision-making based on data and robust metrics, as available.
- 5. Maintains consistency with, and in support of, council-accepted master plans and strategic plans.
- 6. Prioritizes the maintenance and enhancement of critical services and existing assets to the greatest extent possible and supports city-wide "business systems", such as information and finance systems, for the city over the long term while balancing needed investments for enhancements or new facilities to support levels of service outlined in master plans.
- 7. Strategically aligns operating and capital investments for coordinated and efficient results; ensuring operating and maintenance costs can support the capital investment and evaluating on-going savings that can be realized through capital investment while providing for appropriate and strategic levels of replacement funding.
- 8. Ensures that the planning/design/decision making processes consider impacts on energy use for city operations and that they reflect the City's sustainability and climate goals. All new facilities and energy consuming equipment should strive to have a net zero emissions impact.
- 9. Upholds a total compensation strategy while supporting organizational capacity and employee training.
- 10. Optimizes leveraged external funding opportunities.

### **Economic and Financial Impact**

By April 2020, the U.S. reached unemployment rates of almost 15 percent, which is the highest it has been in over 70 years. COVID-19 impacted many households with food and housing insecurities. Although some businesses experienced increased demand, many saw dwindling revenues such as in the leisure and hospitality industry, which experienced an approximate 24 percent decline. From 2020 through 2021, COVID-19 caused an unprecedented economic disruption to the tourism and hospitality sector resulting in substantial decreases in the City's Hotel/Motel Tax, sales tax revenues, airport operations, and parking operation revenues.

The collective response of federal, state, and local governments, along with the cooperation of the general population, led to improving economic conditions. According to the U.S. Bureau of Labor Statistics, in July 2021 the Spokane Metro Statistical Area unemployment rate dropped to 4.7 percent and the U.S. rate dropped to 5.4 percent compared to 11.6 percent and 11.1 percent in 2020 respectively. The preliminary unemployment rate for the Spokane MSA for December 2021 was 3.9 percent - which is among the lowest unemployment rate for this area in more than a decade and surpasses the lowest rate of 4.4 percent pre-COVID.

### **Budget Development Process Overview**

The 2022 Adopted Budget maintains essential City services while providing targeted and equitable investments in key community priority areas to address immediate community needs and system disparities experienced by many Spokane residents. As the City continues to recover from the economic impacts of COVID-19, the 2022 Adopted Budget reflects adjustments to revenues and expenditures to address remaining uncertainty and align City spending with community and Council priorities.

#### **Budget Development Strategy**

The process of developing the 2022 Adopted Budget was a comprehensive effort involving input from the Mayor and City Council, outside governmental agencies and committees, private organizations, and all City divisions, departments, and offices. There were several major components to the process, including updating the City's Capital Improvement Program, reviewing the economic environment and current community needs, updating the long-term financial projections for the General Fund, providing additional opportunities for community and employee input, City Council budget work sessions, and budget adoption. The 2022 Budget Development process also included a Trial Budget that was presented to City Council on August 16, 2021. The Trial Budget was the starting point to creating the 2022 budget for the General Fund and gave the City Council an opportunity to provide input and to set policy direction on areas of targeted investment as the City continues its recovery.

### **Budget Outlook and Resources**

Overall, the City continues to be impacted by COVID-19. The City has and continues to be very judicial in managing the taxpayer resources. In 2020, cost containment and hiring freezes were implemented. In 2021, the hiring freeze was lifted, and modest increases were approved for the continuation of critical services. The City Council approved the use of approximately \$1 million in General Fund Unappropriated Fund Balance to balance the 2021 Adopted Budget. The 2022 Adopted Budget does not include the use of General Fund Unappropriated Fund Balance due to stronger than anticipated economic recovery that has bolstered the City's financial condition. However, with the second wave of COVID-19 experienced over the summer of 2021, the City continues to face a lot of uncertainty.

Revenue estimates for the 2022 Adopted Budget assume the following:

- A cautious and uncertain economy through 2021. The influx of federal funding will enhance sales tax revenue and help get folks back to work. However, sales tax will most likely decrease or slow significantly when the federal funding has been expended in the coming years.
- Improved commercial and residential construction permit activity but shifting from high-value commercial to lower-value residential permits as significant commercial projects near completion and the focus shifts to affordable housing.

#### City of Spokane

#### 2022 Executive Summary

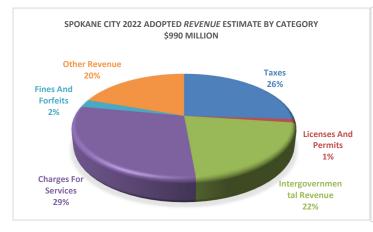
• Annual utility rate increases for City services increasing 2.9 percent to cover the cost of service and new user rate structures.

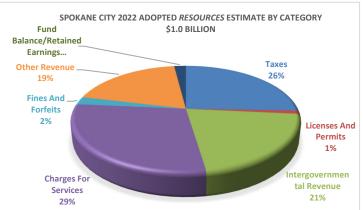
#### **2022 Total Revenue and Resources**

The 2022 Adopted Budget citywide revenue estimates amount to nearly \$990 million. This is nearly \$90 million, or about 10 percent, more than the amount budgeted citywide for 2021, largely due to American Rescue Plan Act (ARPA) funds (\$40.1 million), Rental Assistance grants, Local Affordable Housing Sales Tax, regular sales tax, and utilities revenue. In addition to the revenues anticipated in 2022, the City plans to utilize about \$20 million in reserves/retained earnings to complete projects and multi-year programs in progress.

2022 Adopted Budget Resources

Revenue Categories	General Fund	Special Funds	Debt Svc. Funds	Capital Funds	<b>Enterprise Funds</b>	Int. Svc Funds	Trust Funds	TOTAL
Taxes	\$179,864,841	\$68,061,078	\$9,329,898	\$810,000	\$0	\$0	\$0	\$258,065,817
Licenses And Permits	\$6,791,000	\$1,964,825	\$0	\$1,000	\$1,254,500	\$20,000	\$0	\$10,031,325
Intergovernmental Revenue	\$4,235,632	\$82,942,221	\$0	\$11,710,780	\$10,509,645	\$101,412,268	\$2,090,100	\$212,900,646
Charges For Services	\$19,644,155	\$17,660,767	\$0	\$235,000	\$253,653,292	\$0	\$20,000	\$291,213,214
Fines And Forfeits	\$2,078,650	\$6,867,951	\$0	\$0	\$1,000	\$15,123,701	\$0	\$24,071,302
Other Revenue	\$4,145,339	\$89,082,873	\$7,678,559	\$16,830,856	\$34,186,959	\$0	\$41,659,042	\$193,583,628
Total Citywide Revenue	\$216,759,617	\$266,579,715	\$17,008,457	\$29,587,636	\$299,605,396	\$116,555,969	\$43,769,142	\$989,865,932
Fund Balance/Retained Earnings	(\$22,783)	(\$42,789,624)	(\$516,568)	\$19,751,373	\$29,736,985	\$8,178,705	\$5,918,445	\$20,256,533
Total Citywide Resources	\$216,736,834	\$223,790,091	\$16,491,889	\$49,339,009	\$329,342,381	\$124,734,674	\$49,687,587	\$1,010,122,465





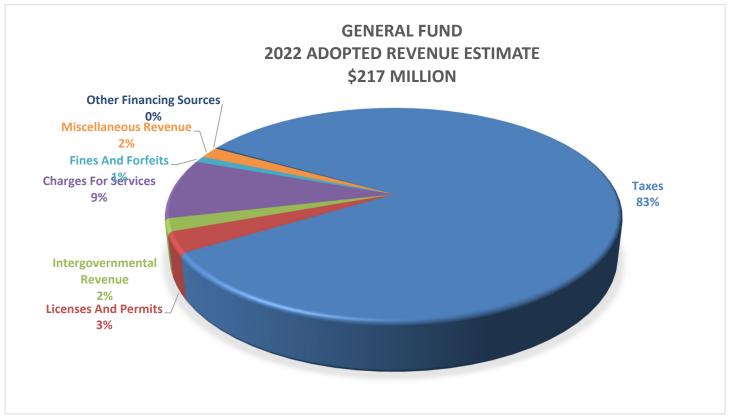
#### 2022 General Fund

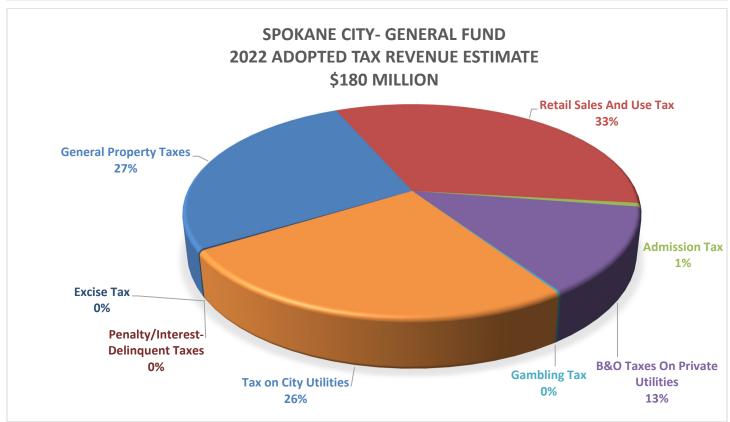
The 2022 Adopted Budget revenue estimates for the General Fund total nearly \$217 million. This is \$9 million, or 4.3 percent, more than 2021 Adopted Budget. The largest increase is from sales tax revenue, based on the assumption of a solid recovery and the spend down of millions in federal funding in the region. Moderate increases are estimated for service charges.

2022 Adopted General Fund Revenue

	2020	2021	2022		
Revenue Category	Actual	Adopted	Adopted	Change	%
Taxes	\$160,700,381	\$168,398,014	\$179,864,841	\$11,466,827	6.8%
Licenses And Permits	\$6,412,103	\$6,784,900	\$6,791,000	\$6,100	0.1%
Intergovernmental Revenue	\$11,587,713	\$3,847,975	\$4,235,632	\$387,657	10.1%
Charges For Services	\$17,777,513	\$19,099,784	\$19,644,155	\$544,371	2.9%
Fines And Forfeits	\$1,239,868	\$2,098,650	\$2,078,650	(\$20,000)	-1.0%
Miscellaneous Revenue	\$11,680,449	\$4,291,982	\$3,711,683	(\$580,299)	-13.5%
Other Financing Sources	\$21,882,327	\$3,114,108	\$433,656	(\$2,680,452)	-86.1%
<b>Total General Fund Revenue</b>	\$231,280,354	\$207,635,413	\$216,759,617	\$9,124,204	4.4%

The General Fund is largely sourced from taxes, as shown in the chart below. The second largest source of funding is from charges for services.

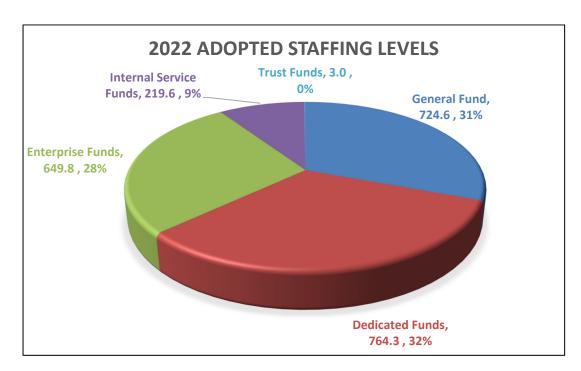




#### **Authorized Staffing**

The 2022 Adopted Budget includes 2,361.3 Full-Time Equivalent (FTE) positions for all funds; reflecting an increase of 44.3 FTEs from the 2021 interim staffing levels. There were 14.5 permanent positions added after the 2021 budget was adopted.

Summary of Adopted 2022 Staffing Levels									
Fund Adopted Changes Changes Adopted  Adopted Changes Changes									
General Fund	714.6	2.0	8.0	724.6					
Dedicated Funds	730.3	6.0	28.0	764.3					
Enterprise Funds	643.6	3.0	3.2	649.8					
Internal Service Funds	211.0	3.5	5.1	219.6					
Trust Funds	3.0	0.0	0.0	3.0					
Total FTEs	2,302.5	14.5	44.3	2,361.3					



The increase of 8 FTEs in the General Fund is primarily due to the addition of an Office of Civil Rights, staff added to Human Resources, planning support, and police staff.

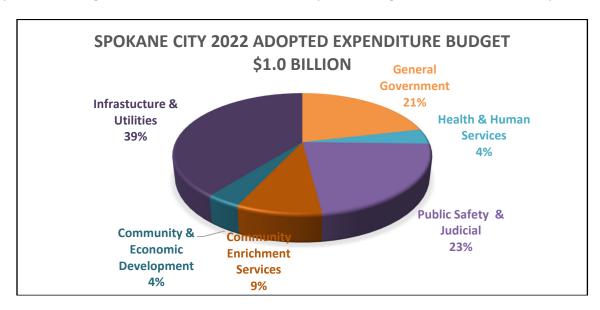
The largest number of staff are added to the City's Dedicated Funds, with 28.0 additional FTEs attributed to Code Enforcement, Library staffing, police records positions, and fire prevention services.

The 3.2 FTE increase in the City's Enterprise Funds is attributed to the Water Division, Sewer Maintenance, and the Riverside Park Water Reclamation Facility.

Internal Service Funds are increased by 5.1 FTEs primarily to support technology, facilities, and fleet services. The added positions for facilities and fleet services are anticipated to reduce future costs and provide operational efficiencies.

#### **2022 Adopted Budget Expense Summary**

The Citywide 2022 Adopted Budget is nearly \$1.0 billion. This is \$14 million, or 1.4 percent, more than the 2021 Adopted Budget, primarily due to Rental Assistance funding and the timing of capital projects as described in the City's 6-year Capital Improvement Program. Infrastructure and Utilities comprise the largest share of the 2022 Adopted Budget.



It is common accounting practice to have internal charges, such as when Fleet Services changes the oil on a police vehicle and charges the Police Department for that service, and inter-fund changes, like the annual transfer from the General Fund to the Fire/EMS fund to support Fire operations. These interfund transfers make up 25 percent of the total adopted budget. Therefore, to get a clearer picture of the cost of services, internal charges and inter-fund transfers are subtracted from the total budget. Thus, the 2022 Adopted Budget, net of interfund transfers, is \$757 million, which is \$10 million, or 1.4 percent, more than the 2021 Adopted Budget net of transfers.

2022 Adopted Budget									
	Summary of Expenditures								
	2018	2018 2019 2020 2021 2022							
	Actual	Actual	Actual	Adopted	Adopted				
	Expenditures	Expenditures	Expenditures	Budget	Budget				
General Fund	188,714,042	198,658,088	232,063,915	208,569,897	216,736,834				
Special Revenue Funds	171,906,631	179,360,656	165,824,436	221,054,523	223,790,091				
Debt Service Funds	13,785,679	16,801,968	16,858,298	16,879,044	16,491,889				
Capital Project Funds	67,465,885	52,179,983	59,340,903	52,738,177	49,339,009				
Enterprise Funds	523,938,825	503,540,084	401,118,880	325,677,363	329,342,381				
Internal Service Funds	113,134,743	128,528,320	114,926,029	123,534,829	124,734,674				
Trust & Agency Funds	39,321,857	42,253,365	42,235,815	47,681,666	49,687,587				
Total City Expenditures	1,118,267,662	1,121,322,463	1,032,368,276	996,135,499	1,010,122,465				
Less:									
Internal Service Fund Charges	(92,085,996)	(95,530,807)	(92,225,976)	(99,100,177)	(103,317,560)				
Operating Transfers between Funds	(276,496,051)	(254,199,788)	(187,166,034)	(132,839,469)	(131,441,484)				
Pension Charges to Other Funds	(17,090,768)	(16,860,973)	(15,602,219)	(17,697,066)	(18,544,542)				
Net City Expenditures	732,594,846	754,730,895	737,374,048	746,498,787	756,818,879				

#### **General Fund**

The General Fund is the primary conduit through which tax-funded services are provided to citizens. The General Fund also delivers the administrative support for all City governmental functions. Hence, it receives the most attention during budget deliberations.

The 2022 Adopted Budget for the General Fund totals about \$217 million. The total amount is \$8.6 million, or 4.1 percent, more than the 2021 Adopted Budget. The largest increase is in recognition of the Police Guild labor agreement that was settled in early 2021. Most other increases are due to personnel cost increases and funding formulas.

2022 Adopted Budget											
General Fund Summary											
	2020 2021 2022										
Department	Actual	Adopted	Adopted	Change	%						
Non-Departmental	\$33,078,524	\$3,528,363	\$4,544,554	\$1,016,191	28.8%						
Police Ombudsman	\$320,811	\$395,946	\$455,236	\$59,290	15.0%						
Civil Service	\$1,325,544	\$1,376,462	\$1,547,308	\$170,846	12.4%						
City Clerk	\$667,380	\$725,970	\$753,421	\$27,451	3.8%						
Human Services	\$3,837,849	\$2,851,306	\$2,351,306	(\$500,000)	-17.5%						
City Council	\$1,838,172	\$2,201,967	\$2,631,997	\$430,030	19.5%						
Public Affairs/Communications	\$1,057,248	\$1,113,924	\$1,174,632	\$60,708	5.4%						
Community Centers	\$785,531	\$936,403	\$794,352	(\$142,051)	-15.2%						
Engineering Services	\$6,505,980	\$7,408,326	\$7,678,387	\$270,061	3.6%						
Finance	\$426,156	\$1,566,221	\$1,836,055	\$269,834	17.2%						
Grants Management	\$432,960	\$453,044	\$437,319	(\$15,725)	-3.5%						
Community/Neighborhood Svcs Division	\$127,760	\$425,453	\$550,793	\$125,340	29.5%						
Historic Preservation	\$195,759	\$226,099	\$261,725	\$35,626	15.8%						
Office of Civil Rights	\$0	\$0	\$344,372	\$344,372							
Legal	\$4,641,395	\$4,726,219	\$4,833,037	\$106,818	2.3%						
Mayor	\$922,468	\$1,015,685	\$1,163,546	\$147,861	14.6%						
Neighborhood Services	\$267,319	\$464,263	\$644,688	\$180,425	38.9%						
Municipal Court	\$4,463,438	\$4,543,938	\$4,574,511	\$30,573	0.7%						
Office of Hearing Examiner	\$231,861	\$244,644	\$256,838	\$12,194	5.0%						
Youth Services	\$45,000	\$45,000	\$45,000	\$0	0.0%						
Human Resources	\$1,026,983	\$1,198,058	\$1,316,352	\$118,294	9.9%						
Planning Services	\$1,690,590	\$2,023,837	\$2,133,692	\$109,855	5.4%						
Police	\$65,919,198	\$64,206,290	\$68,614,433	\$4,408,143	6.9%						
Probation Services	\$1,452,817	\$1,533,089	\$1,561,738	\$28,649	1.9%						
Public Defender	\$3,142,924	\$3,304,967	\$3,146,093	(\$158,874)	-4.8%						
Community and Economic Development	\$391,569	\$1,403,598	\$1,561,426	\$157,828	11.2%						
Economic Development Services	(\$72)	\$0	\$0	\$0							
Treasury Services	\$994,561	\$0	\$0	\$0							
Internal Service Charges	\$9,836,150	\$10,228,711	\$9,760,763	(\$467,948)	-4.6%						
General Fund Allocations	\$86,438,041	\$89,959,614	\$91,763,260	\$1,803,646	2.0%						
Total General Fund Expenditures	\$232,063,916	\$208,107,397	\$216,736,834	\$8,629,437	4.1%						

#### **Dedicated Funds**

Dedicated funds include Special Revenue Funds, Debt Services Funds, Capital Projects Funds, and Trust and Agency Funds. They are largely funded from specially dedicated funding sources and/or transfers from other funds.

The 2022 Adopted Budget for Dedicated Funds is \$339 million. This is a \$1 million increase compared to the 2021 Adopted Budget.

2022 Adopted Budget Dedicated Funds by Fund Summary								
2020 2021 2022 Fund Actual Adopted Adopted Change								
Special Revenue Funds	\$165,824,432	\$221,054,523	\$223,790,091	\$2,735,568	1.2%			
Debt Service Funds	\$16,858,297	\$16,879,044	\$16,491,889	(\$387,155)	-2.3%			
Capital Funds	\$59,340,902	\$52,738,177	\$49,339,009	(\$3,399,168)	-6.4%			
Trust and Agency Funds	\$42,235,813	\$47,681,665	\$49,687,587	\$2,005,922	4.2%			
Total Dedicated Fund Expenditures	\$284,259,444	\$338,353,409	\$339,308,576	\$955,167	0.3%			

#### **Enterprise Funds**

Enterprise funds support clean drinking water, stormwater collection, wastewater management, garbage pick-up and disposal, building services, and golf operations. The services are support by fees charged to users of these services. Year-to-year, budgets for enterprise operations can vary widely depending on the cost and timing of capital projects. The 2022 Adopted Budget for Enterprise Funds amounts to \$329 million. This is about \$3.6 million, or 1.1 percent, more than the 2021 Adopted Budget.

2022 Adopted Budget Enterprise Funds by Fund Summary									
Fund	2020 Actual	2021 Adopted	2022 Adopted	Change	%				
Water & Hidroelectric Services Fund	\$53,754,241	\$52,149,955	\$52,914,385	\$764,430	1.5%				
Water/Wastewater Debt Service Fund	\$12,146,226	\$13,547,528	\$13,549,778	\$2,250	0.0%				
Integrated Capital Management Fund	\$158,316,550	\$93,874,797	\$94,282,340	\$407,543	0.4%				
Sewer Fund	\$76,544,827	\$66,801,069	\$66,827,822	\$26,753	0.0%				
Solid Waste Fund	\$89,346,321	\$87,383,591	\$88,740,651	\$1,357,060	1.6%				
Golf Fund	\$3,960,628	\$3,750,501	\$4,433,794	\$683,293	18.2%				
Development Services Center Fund	\$7,050,088	\$8,169,922	\$8,593,611	\$423,689	5.2%				
Total Enterprise Fund Expenditures	\$401,118,881	\$325,677,363	\$329,342,381	\$3,665,018	1.1%				

#### **Internal Service Funds**

Internal Service Funds account for internal services, such as fleet, facility management, accounting, technology and innovation, and project and performance management. Users, typically other City departments, are charged for the services provided. The 2022 Adopted Budget for Internal Services is about \$125 million. This is \$1.2 million, or 1.0 percent, more than the 2021 Adopted Budget. This is primarily due to decreased capital allocation for public safety equipment offset with increases in Technology and Risk Management.

	2022 Adopted Budget								
Internal Service Funds by Fund Summary									
2020 2021 2022									
Fund	Actual	Adopted	Adopted	Change	%				
Fleet & Fleet Equipment Funds	\$15,024,697	\$16,137,472	\$17,487,476	\$1,350,004	8.4%				
Public Works & Utilities Admin Fund	\$5,140,869	\$5,774,385	\$5,303,209	(\$471,176)	-8.2%				
Information Technology & IT Capital Funds	\$13,835,420	\$14,666,261	\$16,359,188	\$1,692,927	11.5%				
Reprographics Fund	\$700,535	\$718,813	\$621,466	(\$97,347)	-13.5%				
Purchasing Fund	\$948,488	\$921,632	\$924,566	\$2,934	0.3%				
Accounting Services Fund	\$4,519,453	\$4,694,294	\$4,596,629	(\$97,665)	-2.1%				
My Spokane	\$1,566,282	\$1,569,376	\$1,672,923	\$103,547	6.6%				
Office of Performance Management Fund	\$2,052,372	\$1,560,427	\$1,320,235	(\$240,192)	-15.4%				
Risk Management Fund	\$3,869,467	\$5,759,101	\$7,154,660	\$1,395,559	24.2%				
Worker's Compensation Fund	\$4,785,135	\$6,737,264	\$6,737,589	\$325	0.0%				
Unemployment Compensation Fund	\$462,814	\$593,793	\$590,544	(\$3,249)	-0.5%				
Employee Benefits Fund	\$38,206,759	\$47,032,379	\$47,317,168	\$284,789	0.6%				
Asset Management & Capital Funds	\$23,813,737	\$17,369,632	\$14,649,021	(\$2,720,611)	-15.7%				
Total Enterprise Fund Expenditures	\$114,926,028	\$123,534,829	\$124,734,674	\$1,199,845	1.0%				

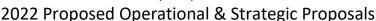
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Mayor's Operational & Strategic Proposals

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### City of Spokane





### **Priority Proposals**

The five focus areas for 2022 include: 1) Operational Sustainability and Resiliency, 2) Public Safety, 3) Homeless Services, 4) Affordable Housing, 5) Economic Development and Sustainability.

The following proposals are the outcome of department discussions with both the Mayor and City Council over the past several months and four budget workshops hosted in October.

#### **Operational Sustainability and Resiliency**

The City's primary financial objective is to responsibly deploy taxpayer dollars for the highest and best use through efficiencies in city operations.

- ✓ Invest in a healthy, trained, and responsive workforce.
- ✓ Responsibly deploy taxpayer dollars for the highest and best use through efficiencies in city operations.
- ✓ Leverage and optimize city-owned assets to maximize community use.
- ✓ Enhance the customer experience through new efficiencies that make the City more responsive, cost-effective, and transparent.
- ✓ Strategically use one-time spending to foster future City revenue or create opportunities for operational efficiency and community job growth.

#### 1. Employee Compensation

The 2022 Proposed Budget for the General Fund includes approximately \$727,000 specifically set-aside in anticipation of labor negotiations. Coupled with the other increases associated with bargained pay progressions or steps, medical, and retirement benefits, this results in an approximate 3% increase in total compensation for permanent positions. Other funds will support employee cost increases from current revenue and/or retained earnings. The City of Spokane has eight (8) collective bargaining units with varied expiration dates and numerous Memorandums of Understanding.

#### 2. Leadership Resiliency (2 FTE, \$130,000, General Fund)

The City is committed to enhance communication and collaboration between City Council, City staff, and community members through transparency, trust, and shared decision-making. The 2022 Proposed Budget includes two additional positions in the Mayor's office to assist with leadership, succession planning, and collaboration on legislative initiatives and policies. The estimated cost is \$150,000 for a Deputy City Administrator, \$55,000 for legislative support, and \$8,000 for temporary staffing to assist with projects and initiatives. All costs will be funded from the General Fund. For 2022, the cost is estimated to be \$130,000 and assumes approximately six months to complete the hiring process.

#### 3. Diversity, Equity, and Inclusion (1 FTE, \$50,070, General Fund)

The City of Spokane has made a strong commitment to advancing social equity and eliminating disparities experienced by the most marginalized Spokane residents through a variety of efforts. The 2022 Proposed Budget includes the addition of a position to focus on the City's internal culture and ensure a unified strategic direction, reduce duplication of efforts, and create a "onestop shop" for employees to look to for professional support for diversity, equity, and inclusion. This newly created position will provide a complementary addition to the staff position in the City Council's Office and continue to advance the City's equity, diversity, and inclusion efforts in a coordinated and strategic manner. This office will address Equal Employment Opportunity (EEO) complaints from City employees and serve as a central area for complaints related to discrimination within City operations. The estimated cost is \$100,140 annually and will be funded initially from the General Fund. Within two years, the cost would be allocated to all City funds with personnel. For 2022, it is assumed that the position will take approximately six months to fill, thus, only half of the cost is budgeted.





### 4. Training and Recruiting (1 FTE, \$50,416, General Fund)

As part of the City's commitment to having well-trained and supported employees, the 2022 Proposed Budget includes the addition of a Commercial Driver License (CDL) Program position to provide implementation, coordination, and supervision of a commercial driver licensing program. The program would focus on establishing procedures and operations in compliance with federal and state mandates. While initially proposed to be funded from the General Fund, the cost of this position would be allocated to the benefitting departments, which are primarily Streets and Public Works, within two years. For 2022, it is assumed that the position will take approximately six months to fill, thus, only half of the cost is budgeted.

#### 5. Human Resources and Labor Relations (2 FTEs, \$114,908, General Fund)

The City has over 2,000 employees and maintains eight (8) collective bargaining agreements. The 2022 Proposed Budget includes an additional labor relations position and an additional compensation analyst in the HR Department to provide the needed depth and support for the City's collective bargaining process, to build stronger employee relations and resolutions to issues, and allow for continuity of service. The estimated cost of the two positions is \$229,816 and would initially be funded from the General Fund. Within two years, the cost of the additional position would be allocated to the benefitting departments and associated funds. For 2022, it is assumed that the positions will take approximately six months to fill, thus, only half of the cost is budgeted.

#### 6. Civil Service (within the funding allocation)

The 2022 work plan for the Civil Service Office includes additional funding for marketing and targeted recruiting efforts, training, and an additional position to address the backlog of vacant positions requiring testing and evaluation. The cost of the enhanced services is included in the 2022 Proposed Budget within the allowable funding range defined in the City Charter.

#### 7. Revenue Management (3 FTE, \$300,000, General Fund – revenue neutral)



The Revenue and Financial Management bundle is intended to support a proactive approach to managing the City's outstanding accounts receivables portfolio. The 2022 Proposed Budget proposes the addition of dedicated staffing that would oversee the management of Taxes and Licensing, assume the BID/LID assessment and collection process, and pro-actively provide in-house collection services in a limited collection program. The cost of the proposal is anticipated to be offset with increased revenue collection.

#### 8. Investment Advisory Services (\$110,000, General Fund – revenue neutral)

Investment advisory services are critical for large organizations to develop investment strategy and performance measure, optimize cash resources and return, update policy and procedures, and maintain reporting and compliance. The Spokane Investment Pool (SIP) is one of three investment portfolios, with a current balance of more than \$447.0 million (as of the June 30, 2021 Quarterly Investment Report). The 2022 Proposed Budget includes funding to support the cost of investment advisory services to provide the City with reliable and trustworthy advisory services. The cost is anticipated to be offset by increased interest income through a more targeted investment strategy and improved cash management practices. This will create the staffing capacity to focus on cash management goals, such as online payment capabilities for many of the City's smaller services. The estimated cost is \$110,000 and would initially be funded from the General Fund. Within two years, the cost of the additional contract cost will be allocated to the associated funds.

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#### 9. Innovation and Technology (2 FTE, \$322,810, IT Operation Fund)



The Innovation and Technology bundle will capitalize on technology to improve services to customer departments, prioritize and enhance cyber security efforts to ensure City employee and customer data are safe and secure, streamline processes, and promote efficiency through innovative, technological tools. The funding will in part come from the General Fund, CHHS Special Revenue Funds, and the Development Services Fund.

Initiatives in the Innovation and Technology bundle include:

- Maintain a level of temporary staffing to supplement project needs.
- Maintain multi-factor authentication for additional security as recommended by Washington State Auditor's Office (SAO).
- Add an analyst position to support the enterprise-wide Accela application and expand its use.
- Add an analyst position to support the Community Management Information System (CMIS).

#### 10. Operational Efficiencies

The Operational Efficiency bundle promotes operational efficiency, sustainability, and enhanced service to customer departments.

- Add a project position in the Communications Department to support the team with web content updates for improved communications. (\$30,000, General Fund)
- Add a construction manager in the Facilities Management Department to proactively manage the numerous facility projects and coordinate tasks such as bids, contract negotiation, and project oversight. This cost will be partially funded from the General Fund based on the cost allocation plan and minimize the cost of projects requiring contracted management services. (1 FTE, \$165,467, Facilities Management Fund)
- Add a carpenter in the Facilities Management Fund to respond to the needs of customer department more expeditiously while saving costs associated with contracting for this service. This cost would be offset by cost savings. (1 FTE, \$89,702, Facilities Management Fund)
- Add a security foreperson in the Facilities Management Department to initially oversee the security needs of City Hall and the Intermodal Center. This would later be expanded to other City facilities. The position would also manage the multiple security contracts, provide security recommendations to the numerous city facilities, review
- CHASE GALLER

  d be offset in part by a reduction in the security
  - security incident reports, trends, and program issues. The cost would be offset in part by a reduction in the security contract. (\$87,638, Facilities Management Fund)
- Add a fuel site attendant in the Fleet Services Department to provide faster and more reliable service at the fueling and
  wash sites at the Broadway and Central Service Center CNG fueling sites. This cost will be offset by a reduction in the
  maintenance contract for such service and be equally split between the Fleet Services Fund and Solid Waste Fund.
  (\$79,000, Fleet Services Fund).



### 2022 Proposed Operational & Strategic Proposals



Evolve a system to better meet developing community needs and harnesses a greater sense of security.

- ✓ Implement reform recommendations to continue advancing relationships with all community members and ensure the fair and equitable treatment of all members of the community that the Spokane Police Department serves.
- ✓ Support law enforcement recruitment activities that provide a diverse and adequate staffing mix that advances equitable outcomes.
- ✓ Evaluate, strengthen, and sustain the most effective model involving people exhibiting behavioral and mental health crisis issues that also require a law enforcement response.
- ✓ Enhance customer service and decrease wait times for police records requests.
- ✓ Comprehensively assess the City's fire response system, specifically regional communication and collaboration, staffing, and equipment and facilities utilization.
- ✓ Evolve the City's Emergency Communications for public safety dispatch that results in an efficient, cooperative model delivering the best outcome for those who rely on the system to report, coordinate, and respond to emergency calls for assistance.
- ✓ Develop and act on recommendations from an independent Police and Fire overtime analysis.
- ✓ Enhance our partnerships with the community, other governmental organizations, and the private sector to prepare for, respond to, and recover from hazards and threats such as flooding, wildfire, windstorms, cyber breaches, and terror attacks.

#### 11. Policing Services

Policing Reform continues to be a focal point for the City and the community. The general framework during 2021, is centered on addressing foundational issues, community expectations of the Police Department, community input and service alternatives. The review of services is expected to continue for several more months and has a primary goal to distinguish between calls that require a traditional police response from those calls that may be better handled by another City department or combination of police and other service provider. Additionally, community priorities are officer accountability and discipline. These priorities will be addressed as part of the ongoing collective bargaining negotiations with the Police Guild.



#### 12. Police Officer Recruiting (\$250,000, General Fund)

The City is committed to recruiting and selecting a diverse group of law enforcement officers. To meet the uphill recruiting battle, the 2022 Proposed Budget includes \$250,000 to fund recruitment initiatives.

#### 13. Mental and Behavioral Health in Public Safety

Mental and behavioral problems constitute a large and increasing part of the City's public safety response in the community. As such, the Mayor initially proposes the following bundle. As the region becomes more aware of the impact of the pandemic on the mental health of individuals and families, the Mayor, with the cooperation and collaboration of the City Council, proposes the establishment of a Regional Task Force to identify opportunities to positively impact the long-term health of our community through partnerships, service enhancements, and meaningful direction of relief resources to supportive programs and services, existing and needed.

### 2022 Proposed Operational & Strategic Proposals



#### **Public Safety Mental and Behavioral Health bundle include:**

- Replace the grant funding to maintain the Therapeutic Court program. (\$17,100, Criminal Justice Asst. Fund)
- Provide Cognitive Behavioral Therapy (CBT) training for Community Justice Services staff. (\$16,000, Criminal Justice Asst. Fund)
- Support the indirect costs associated with the City's contracted Behavioral Health Unit in the Police Department to ensure that the services continue. (\$156,152, Public Safety Personnel Levy Fund)

#### 14. Police Records (2 FTE, \$108,762, Public Safety Personnel Levy Fund)

The City is committed to improving community relations, transparency, and responding timely to requests for police records. To support this effort, the 2022 Proposed Budget includes the addition of two positions to support police records. The projected cost is about \$109,000 from the Public Safety Personnel Levy Fund.

#### 15. Victim Advocacy (1 FTE, \$72,000, Criminal Justice Assistance Fund)

Victim advocacy support is generously provided by the community primarily through volunteers. A high priority of the City is to create a healthier, safer, and more supportive environment for all residents, particularly for those victims of violent crimes. Thus, the 2022 Proposed Budget includes the addition of one position to coordinate and provide support to victims of violent crimes and human trafficking. The projected cost for the position is about \$72,000 from the Criminal Justice Assistance Fund.



#### 16. Abandoned Vehicle Program (\$50,000, General Fund)

As part of advancing the goal to campaign for a clean, safe, and healthy community, the 2022 Proposed Budget includes increase of \$50,000 in funding to support enforcement of abandoned vehicle removal, which invite trash and vandalism in the City's many neighborhoods. The initial cost is \$50,000 funded from the General Fund.

## 17. Police Operational Enhancements (1 FTE, \$454,510, Criminal Justice Assistance Fund)

The 2022 Proposed Budget includes the addition of a director position to the Technical Assistance Response Unit to oversee software applications, hardware and infrastructure, the digital forensics lab, and proactively plan for the ever-growing public safety technological needs. Additionally, as part of the advancement strategy of police technology, it is planned to expand and replace the current mobile field reporting and law enforcement records management system to improve the City's ability to respond to calls, write police reports, investigate crimes, and perform statistical analysis. The total cost of these operational enhancements is \$454,510 and will be funded from the Criminal Justice Fund.

#### 18. Fire Recruiting Academy (\$500,000, Fire/EMS Fund)

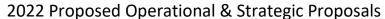
The City is committed to filling several vacant firefighter positions and includes funding to support a Fire Recruiting Academy for up to 32 firefighters. The projected cost is about \$500,000 funded from the Fire/EMS Fund.

#### 19. Wildland Fire Resource Planner (\$131,000, Fire/EMS Fund)

The threat of wildland fires continues to increase due to climate change, water conditions, and a growing population. The 2022 Proposed Budget includes the addition of a Wildland Fire Resource Planner to advance the City's efforts in wildland protection, forestry conservation, and fire prevention measures related to area's wildlands and wildland-urban interface. The cost would be offset by the cost savings to reclassify a Battalion Chief position to this position and result in an overall net cost reduction of about \$53,615 in the Fire/EMS Fund. The Fire/EMS Fund is largely funded from the General Fund.



#### City of Spokane







#### 20. Fire Prevention (8 FTE, \$1.4 million, Fire/EMS Fund)

The enhanced Fire Prevention services will expedite plan reviews and construction inspections, as well as increase the number of annual inspections of commercial properties to reduce the risk of fire and personal tragedy. City Council approved the increase in permit fees on August 2, 2021, which are estimated to generate more than \$1.2 million in annual revenue to cover the associated costs. Of the near \$1.4 million in total costs, about \$376,000 is one-time for necessary equipment for new staff.

#### 21. Fire Operations (net 1 FTE, \$127,000, Fire/EMS Fund)

The 2022 Proposed Budget includes the addition of a Heavy-Duty Mechanic to support the increased maintenance demands and safety mandates for the fire fleet and the creation of a Public Information Officer to ensure expedient communication with the public. The cost of the two new positions for improved operational support will be funded from the elimination of a vacant position and the savings from Wildland Fire Resource Planner proposal.

#### 22. Weather & Hazardous Event Contingency (\$150,000, General Fund)

It is a priority of the City to provide space for vulnerable residents in need due to weather or hazardous emergencies, such as extreme heat, freezing temperatures, or poor air quality caused by wildland fires. The 2022 Proposed Budget includes the creation of a funded contingency to support the cost associated with responding to weather and hazardous events to ensure a rapid and appropriate response. The contingency would initially be \$150,000 in the General Fund.

#### **Homeless Services**

Fundamentally shift how people transition out of homelessness while introducing greater accountability.

- ✓ Implement comprehensive suite of impact mitigation strategies related to homelessness and social services.
- ✓ Implement the referral-based Bridge Shelter Program of intensive services to transition adults out of homelessness that will be operated by The Salvation Army.
- ✓ Implement the regional Young Adult Shelter that will be operated by Volunteers of America to serve 18- to 24-year olds.
- ✓ Develop a regional relationship and model for the wrap-around services provided through the EnVision Center.
- ✓ Increase flexibility to the regional system to accommodate emergent and localized needs for services.
- ✓ Implement the year-round flexible shelter program at the City-owned Cannon building, which will include drop-in, day-use, and shelter/referral services.
- ✓ Establish framework for a Regional Authority.
- ✓ Enhance the ability to provide regional homelessness data for decision-making and ensuring that resources are deployed to meet goals and objectives.
- Establish a funded contingency plan to address emergent needs and opportunities.

Homelessness has and continues to be a top priority of the City. The Mayor proposes the following:

#### 23. Support the Continued Operations of the new Cannon Flex Shelter (\$900,000, Grants/Affordable Housing)

The shelter facility located on Cannon Street is a new shelter service intended to provide seasonal needs – overnight/warming needs in the winter and day use in the summer. Currently, due to COVID spacing needs, the facility will also provide overnight sheltering beds during the summer. The annual cost to operate, based on the proposal submitted in August 2021, is about \$2.3 to \$2.6 million. This new shelter is largely in response to the spacing conditions brought on by the pandemic and will be funded from the City's Emergency Solutions Grant-COVID-19 (ESG-CV) amounting to \$1,858,862 to support operations through June 30, 2022. Grant funding is the first funding source. However, it is unknown if new grant funding will be available. As a contingent plan, the 2022 Proposed Budget includes general appropriation to support continued operations of the program if necessary. *A specific allocation will require City Council approval.* 

#### 24. Support the Way-Out Shelter (\$500,000, HHAA Funding in the General Fund)

The Salvation Army Way-Out Shelter is a <u>new</u> bridge housing program intended to assist people to move out of homelessness to permanent housing. Funding from the City of \$500,000 annually through 2026, is needed to ensure success of this new regional program. This amount is included in the 2022 Proposed Budget from unallocated Homeless Housing and Assistance Act (HHAA) funding – the same funding source that the County is allocating towards this program. Normally, the City's HHAA funding is fully committed to the 5-year plan. However, with the recent strong real estate market and increase in recording fees (the source of HHAA funds), there is an estimated \$550,000 in unallocated funding that could be used for this purpose. Subsequently, it could be a source of sustainability for other sheltering programs.

## 25. Provide a capital contribution to the VOA Crosswalk Project (\$1.0 million, Grants/Affordable Housing)

The City, by resolution of the City Council in September 2021, commits up to \$1.0 million in capital funding for the completion of the new Crosswalk Youth Shelter, which relocates the shelter from downtown Spokane to a space near Spokane Community College. The project is planned to open in 2023. The total cost of the project is \$15.0 million. As a contingent plan, the 2022 Proposed Budget includes general appropriation to support the project. *A specific allocation will require City Council approval.* 



#### 26. Provide a capital contribution for a Rapid Rehousing Project (\$1.0 million, Grants/Affordable Housing)

The City, by resolution of the City Council in September 2021, commits up to \$3.0 million in operating funding (\$1.0 million for three years) and a capital match for rapid rehousing solutions. The project is contingent on a grant awarded from the Department of Commerce for capital costs. Grant funding for operations is the first funding source. As a contingent plan, the 2022 Proposed Budget includes general appropriation to support both the capital match and operations of the program if necessary. A specific allocation will require City Council approval.



## 27. Expand and Enhance Emergency Sheltering Services (\$4.3 million, Grants/TBD)

The City, like many communities, continues to face challenges posed by housing issues and the pandemic, requiring the redesign of much of the sheltering space. The economic impact of the pandemic remains uncertain, but the City needs to prepare for a potential increase in episodic homelessness. The Mayor proposes the establishment of а rapidly constructed navigation center to serve as expanded

emergency shelter outside of the downtown core. The estimated cost to construct the structure is about \$1.5 million and the annual cost of operating the facility as a low-barrier 24-hour shelter with wrap-around services to connect guests to resources to further their journeys out of homelessness operate is about \$2.8 million. The 2022 Proposed Budget includes general appropriation to support the proposal. *A specific allocation will require City Council approval.* 



#### 2022 Proposed Operational & Strategic Proposals



#### Affordable Housing

Increase housing options to meet community needs while reducing barriers.

- ✓ Reduce the processing commitment times of the Development Services Center by 50 percent.
- ✓ Prioritize housing permits in the queue with the goal to increase the number of residential units permitted each year by 50 percent by 2024.
- ✓ Create and promote housing incentives to accelerate supply, such as those for new construction, renovations, commercial conversions, and utility connections.
- Ensure the strategic and effective utilization of the City's Local Housing Sales Tax.
- ✓ Commission a regional housing and rental market competitive analysis.
- ✓ Enhance project coordination with the development community.
- ✓ Enhance equitable access to housing and homeownership.



## 28. Support for Affordable Housing (Development Services Center Fund)

The City started to see a surge in population growth in 2019, before the pandemic. However, over the past 18 months, there has been a growing affordability gap and an increasing vulnerability to the displacement of many Spokane families. Many families experienced housing insecurity from the ongoing widespread economic disruption caused by COVID-19. In July 2021, the Mayor declared an Affordable Housing emergency, followed by a resolution approved by the City Council outlining key initiatives. The following proposals, while pending the implementation of the recently adopted Housing Action Plan by the City Council on July 26, 2021, further the City's efforts:

- Update infill development codes and subarea plans and land use zoning maps. (\$30,000, Development Services Center Fund)
- Add a position to support the Multifamily Tax Exemption Program. (\$77,655, Development Services Center Fund)
- Create a financial impact model to improve decision making regarding the Multifamily Tax Exemption Program. (\$16,000, Development Services Center Fund)

#### **Economic Development and Sustainability**

Grow the City as the regional center-place for business and leisure through economic expansion and place-making.

- ✓ Provide a welcoming, equitable, and inviting environment for locals and visitors.
- ✓ Inspect gateways monthly and engage services for cleanup.
- ✓ Support environmental programs that promote a clean, safe, and healthy community that is affordable for everyone.
- ✓ Increase the supply and quality of jobs through enhanced regional economic development relationships and strategies.
- ✓ Create and implement a plan for capital that is of high citywide significance and is catalytic for projects for the community and region.
- ✓ Serve as a model employer in addressing workplace inequity and encourage other employers to adopt similar practices.
- ✓ Support, maintain, and expand parks and open spaces, recreational facilities, and the trail system through innovative financing models and partnerships.
- ✓ Provide equitable access to the City's expanded libraries.

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#### 29. Economic Development Administrative Support (\$65,000, Development Services Center Fund)

Economic recovery continues to be a critical focus of the City. The 2022 Proposed Budget includes an additional administrative support position to meet the needs of the Community and Economic Development Division. This position would provide the necessary administrative and strategic support at the division level to assist with coordination and planning of the numerous functions and departments. The cost is about \$65,000 funded primarily from Development Services Center Fund.

#### 30. Enhance Strategic Planning of the City's Infrastructure (\$180,000, Integrated Capital Management Fund)

The 2022 Proposed Budget includes an additional position to enhance strategic planning efforts related to the City's infrastructure. This position would oversee special projects critical to assessing and maintaining the City's infrastructure, working with key community partners, and assessing long-term utility needs. The cost is about \$180,000 funded from the Integrated Capital Management Fund, in which costs are charged to associated public works projects.

#### 31. Public Works Operations

Public Works are vital to the City's future growth. The Mayor proposes the following as part of the Public Works bundle:

- Add a position in the Streets Department for concrete work. (\$69,845, Streets Fund)
- Add a position to support mechanical needs associated with three new pumping stations, two booster stations and a large production well station. (\$100,000, Water Fund)
- Add a position to support the perpetual incoming data for water and hydraulic modeling. (\$100,000, Water Fund)



- Add a position to support conservation efforts related to water, specifically irrigation and landscape management. This
  new position will advance the City's sustainability efforts and aligns with the City's Strategic Initiative goals. (\$87,000,
  Water Fund)
- Add a position to support the increasing number of water service installation inspections. (\$100,000, Water Fund)

#### 32. Enhanced Cleanup Efforts (10 FTE, \$1.0 million, General Fund and Solid Waste)



This past summer, as the City prepared to fully open its economy, the City initiated a temporary additional litter crew to ensure that Downtown and community neighborhoods received additional support for removing litter, graffiti, and encampments throughout the City. The 2022 Proposed Budget includes the additional crew to provide a permanent higher service level. The details include the following:

- Two positions for Graffiti Abatement of public property. (\$288,783, General Fund)
- Program Supervisor. (\$90,499, Solid Waste Fund)
- Two positions for cleanup of unlawful encampments and necessary equipment and supplies. (\$245,014, Solid Waste Fund)
- One position for litter pickup and necessary equipment and supplies. (\$178,451, Solid Waste Fund)

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### City of Spokane

### 2022 Proposed Operational & Strategic Proposals



• Four positions to provide necessary service gaps and backfill related to litter, unlawful encampments, and graffiti, and provide necessary equipment and supplies. (\$202,000, Solid Waste Fund)

#### 33. Enhance 3-1-1 Customer Service (2 FTE, \$65,000, My Spokane Fund)

The 2022 Proposed Budget includes two new positions to handle additional 3-1-1 calls in a timely manner. These positions will improve rate of calls answered from 85 percent to 95 percent and will increase the rate of calls answered within 60 seconds from 79 percent to 90 percent. The total annual cost is estimated to be \$130,106 in the My Spokane Fund, an internal fund. The impact to the General Fund, based on cost allocation is about \$26,654. The cost for 2022 is about \$65,000, assuming it takes about six months to fill the positions.

#### 34. Expansion of Library Services (\$325,000, General Fund)

The City's voters approved a \$77.0 million Library bond measure in November 2018. The City's library system is now moving to Phase 3 of the goal for expanded and equitable access to the variety of services and programs offered by the Spokane Library. The first four buildings opened in the summer of 2021. The 2022 Proposed Budget includes an additional \$325,000 from the General Fund to support additional positions for the increased library space and programing, such as the 34 percent increase of available public computers, and expand the number of operating hours in the most underserved neighborhoods.

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	Fiscal Impact of the Mayor's 2022 Operational and Strategic Proposals						
-	DEPARTMENT Employee Comp	REQUEST Annual Wage Adjustments	GENERAL FUND 727,398	CRIMINAL JUSTICE ASSISTANCE FUND	PUBLIC SAFETY PERSONNEL FUND	OTHER FUNDS	TBD
_	CHHS	Cannon Flex Shelter	727,398				900,000
	CHHS	Way Out Shelter				500,000	300,000
	CHHS	VOA Crosswalk				,	1,000,000
5	CHHS	Rapid Rehousing					1,000,000
6	CHHS	Expanded Emergency Shelter					4,300,000
-	Code Enforcement	Program Professional FTE				90,350	
8	Code Enforcement	Two Unlawful Encampment FTE				126,000	
-	Code Enforcement	Two Graffiti Abatement FTE	289,000			CF 020	
_	Code Enforcement Code Enforcement	One Litter Crew FTE				65,830 126,000	
-	Communications	Flexible Clean-Up Positions Project Employee FTE	30,000			126,000	
		Cognitive Behavioral Techniques Training	30,000	16,000			
	Community/Econ Dev	Administrative Specialist FTE	19,000	10,000		46,000	
	Facilities	Carpenter FTE	44,851			89,702	
	Facilities	Construction Mgr FTE	82,734			165,467	
	Facilities	Security Supervisor FTE	43,819			87,638	
-	Finance	Investment Advisory Services (Revenue Offset)	110,000				
	Finance	Revenue Management Program (Revenue Offset)	300,000				
	Fire	Fire Dispatch					1,073,000
	Fire	Enhance Fire Prevention Division				1,388,794	
	Fire	Reclass Vacant FF Position to Heavy Equip Mechanic & Create Public Info Coordinator FTE	1			127,000	
	Fire	Reclass Vacant Battalion Chief Position to Create Wildland Fire Resource Planner FTE				131,000	
-	Fire	Recruit Academy				500,000	
_	Fleet	Fuel Site Attendant FTE	450,000			79,000	
	General Fund HR	Weather Center Contingency (Cooling/Safe Air/Warming) DEI Coordinator Project FTE	150,000				
	HR	ADA Transition Plan Update	100,140				50,000
29		CDL Coordinator FTE	100,833				30,000
30		Labor Relations Coordinator FTE	114,908				
	HR	Compensation Analyst FTE	115,000				
_	ICM	Strategic Projects/Development Director FTE	1,7.1.			180,000	
	ITSD	Support Projects with Temp/Seasonal Staff	49,500			150,000	
	ITSD	SecureAuth Renewal	16,437			49,810	
35	ITSD	Implement Database Firewall Layer of Data Security	13,860			42,000	
	ITSD	Application Analyst FTE	14,850			90,000	
	ITSD	Accela Business Analyst FTE	25,740			156,000	
	ITSD	Upgrade 12 City Hall Conference Rooms					124,000
	ITSD	Update Council Briefing Center A/V					77,500
_	ITSD	Public Safety Records Management System (CIP)	225 000				350,000
	Library Mayor's Office	Additional Support for Expanded Operations Deputy City Admin FTE	325,000 150,000				
	Mayor's Office	Legislative Coordinator FTE	55,000				
	Mayor's Office	Mayor's Office Intern	8,000				
	Municipal Court	Replace Therapeutic Court Funding	3,555	17,100			
	My Spokane	Two 3-1-1 FTEs	53,307	, ,,		130,016	
	Parking Meter	Additional Funding				600,000	
	Parks	Deferred Capital Maintenance					1,723,600
	Planning	Planning Specialist FTE	77,555				
	Planning	Temp/Seasonal Support for Housing Initiatives	30,000				
	Planning	Update Mult-Family Tax Exemption Program	16,000				
	Police	Technical Assistance Response Unit Director FTE	+	135,900			
	Police	Axon Contract Renewal/New World Replacement Two Records Specialist FTEs	+	897,294	100 763		
	Police Police	Victim Advocate FTE	+	72,000	108,762		
	Police	Abandoned Vehicle Enforcement	50,000	72,000			
	Police	Recruitment Incentives	250,000				
	Public Safety	Behavioral Health Unit Contract Costs	230,000		156,152		
	Public Safety	Police Equipment (CIP)	1		_50,152		3,865,232
	Public Safety	Fire Equipment (CIP)					4,998,375
-	Street	Concrete Assistant FTE				69,845	
62	Water	Water & Hydro Mechanic FTE				100,000	
	Water	GIS Technician FTE				100,000	
	Water	Water Efficiency Specialist FTE				87,000	
65	Water	Water Inspector FTE				100,000	
	REVENUE & OFFSETS		(1,151,000)			(1,315,000)	
	EXPENDITURE SAVINGS		(181,556)			(805,120)	
	TOTAL		2,030,376	1,138,294	264,914	3,257,333	19,461,707

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# 2022 Budget Ordinance

#### **ORDINANCE NO C36161**

An ordinance adopting the Annual Budget of the City of Spokane for 2022, making appropriations to the various funds of the City of Spokane government for the fiscal year ending December 31, 2022, and providing it shall take effect immediately upon passage.

WHEREAS, the City of Spokane is a first-class city with a population of less than 300,000 persons and is required, pursuant to RCW 35.33.075 to adopt a final budget prior to the close of the current fiscal year at midnight, December 31, 2021; and

WHEREAS, all appropriations in the final budget must be limited to the total estimated revenues therein including the amount to be raised by all municipal revenue sources and the unencumbered fund balances estimated to be available at the close of the current fiscal year; and

WHEREAS, pursuant to RCW 35.33.121 the expenditures as classified and itemized by fund in the final budget adopted by the City Council shall constitute the City of Spokane's appropriations for the fiscal year commencing after midnight, December 31, 2021, subject to later adjustments as provided therein;

NOW, THEREFORE,

The City of Spokane does ordain:

Section 1.

- A. That the revenues to be generated by the revenue sources set forth in the final budget are required for the continuation of the existing essential municipal programs and services of the City of Spokane.
- B. That without said essential municipal programs and services, the public health, safety and welfare of the citizens of the City of Spokane would be seriously impaired.
- C. That the following Annual Budget of the City of Spokane for 2022 reflects a continuation of said essential municipal services and programs provided by the City of Spokane for the public health, safety and welfare of the citizens of the City of Spokane as required by the constitution and laws of the State of Washington, the City Charter, ordinances, other legislative enactments and lawful obligations of the City of Spokane.

Section 2. That the Annual Budget of the City of Spokane for the fiscal year ending December 31, 2022, as set forth in the document attached hereto and entitled, "2022 Adopted Budget, City of Spokane, Washington," hereinafter referred to as the 2022 Annual Budget, be and the same is, hereby fixed, determined, and adopted at the fund level; and that the amounts set forth in said budget are hereby appropriated for the use of the several funds as specified.

Section 3. Estimated resources for each separate fund of the City of Spokane, and aggregate expenditures for all such funds for the year 2022 are set forth in summary form below, and are hereby appropriated for expenditure at the fund level during the year 2022 as set forth in the 2022 Annual Budget.

FUNDS	Total Estimated Revenues	Appropriated Beginning Fund Balances	Est. Revenues & Approp. Fund Balance	Total Appropriations
General Fund	\$216,530,800	\$0	\$216,530,800	\$216,530,800
Special Revenue Funds				
Street Maintenance	27,700,139	10,843,688	38,543,827	27,666,645
Code Enforcement	2,634,791	309,502	2,944,293	2,939,983
Library	11,674,727	4,299,030	15,973,757	11,640,114
Historic Preservation Incentive	9,180	17,714	26,894	15,000
Pension Contributions (LEOFF)	10,544,542	-	10,544,542	10,544,542
Miscellaneous Grants	635,000	-	635,000	635,000
Domestic Violence Prevention	500	4,172	4,672	500
Traffic Calming Measures	6,614,451	4,449,646	11,064,097	4,256,889
Urban Forestry Fund	20,000		20,000	20,000
Parks and Recreation	23,967,354	2,720,000	26,687,354	23,679,018
American Rescue Plan	40,242,340	35,000,000	75,242,340	75,242,340
Fire Miscellaneous Grants	562,756	-	562,756	562,756
Parking Meter Revenue Fund	5,124,000	94,526	5,218,526	5,144,823
Paths and Trails Reserve	134,688	335,527	470,215	470,215
Human Services Grants Fund	12,351,578	840,000	13,191,578	13,191,578
Continuum of Care	4,340,698	-	4,340,698	4,340,698
Forfeitures & Contributions (SPD)	396,400	1,213,949	1,610,349	605,750
Hotel/Motel Tax	3,186,356	187,999	3,374,355	3,186,356
Housing Sales Tax	5,800,000	1,000,000	6,800,000	6,800,000
REET 2nd Quarter Percent	6,000,000	8,156,163	14,156,163	1,506,181
REET 1st Quarter Percent	6,000,000	-	6,000,000	5,162,705
Public Safety & Judicial Grants	1,234,144	32,283	1,266,427	1,045,350
Public Safety Personnel Fund	6,650,000	5,867,970	12,517,970	6,283,827
Combined Communications Center (SFD Dispatch)	2,851,303	127,730	2,979,033	2,979,033
Communications Building M&O	287,692	120,562	408,254	287,219
Community Development Fund	15,000	25,000	40,000	40,000
CD/HS Operations	-	-	_	-
Community Development Block Grants	6,359,090	-	6,359,090	6,359,090
CDBG Revolving Loan Fund	1,841,936	600,000	2,441,936	2,441,936
Misc. Community Development Grants	19,000	177,964	196,964	196,964
Home Program	3,545,969	-	3,545,969	3,545,969
Home Revolving Loan Fund	336,807	405,000	741,807	741,807
Housing Assistance Program	2,500	171,000	173,500	173,500
Affordable & Supportive Housing Fund	402,274	660,000	1,062,274	1,062,274
Emergency Rental Assistance Grant	5,566,690	70,000	5,636,690	5,636,690

Housing Trust Grant Fund	1,600	203,000	204,600	204,600
Rental Rehabilitation Fund	32,050	325,000	357,050	357,050
Trial Court Improvement Fund	64,608	730	65,338	64,608
Criminal Justice Assistance (Detention)	6,150,000	7,836,339	13,986,339	8,088,794
Financial Partnership Fund	190,000	-	190,000	189,780
Channel Five Equipment Reserve	230,430	61,917	292,347	230,550
Park Cumulative Reserve	888,800	1,195,668	2,084,468	1,733,533
Fire/EMS	57,418,330	-	57,418,330	57,416,548
Defined Contribution Administration	75,000	-	75,000	68,717
VOYA Defined Contribution Administration	37,000	-	37,000	35,058
Transportation Benefit Fund	3,522,927	2,147,574	5,670,501	5,670,501
Debt Service Funds				
GO Bond Redemption	16,120,957	7,309,423	23,430,380	16,120,957
Special Assessment Debt	530,000	274,965	804,965	175,211
Special Assessment Guaranty	2,500	584,502	587,002	8,000
Iron Bridge TIF Debt Service	80,000	137,429	217,429	101,362
University District LRF Debt Service	275,000	533,609	808,609	86,359
Capital Projects Funds				
General Capital Improvements	-	37,998	37,998	30,000
Arterial Street	28,777,636	2,366,074	31,143,710	30,015,022
Capital Improvements 2015 Park	-	1,120,000	1,120,000	250,000
Capital Improvements 2018 Library	-	16,937,404	16,937,404	16,937,404
Capital Improvements 1995	-	40,778	40,778	40,778
Kendall Yards TIF	320,000	-	320,000	320,000
West Quadrant TIF	365,000	1,065,780	1,430,780	1,430,780
University District LRF	125,000	190,025	315,025	315,025
Enterprise Funds				
Water	51,661,479	36,841,371	88,502,850	52,914,641
Water/Wastewater Debt Service	13,549,778	-	13,549,778	13,549,778
Integrated Capital Management	72,485,366	22,259,296	94,744,662	94,358,958
Sewer	65,907,127	26,830,317	92,737,444	66,822,117
Solid Waste Fund	83,069,926	31,930,311	115,000,237	88,507,520
Golf	4,025,270	612,793	4,638,063	4,433,794
Development Services Center	8,906,450	5,867,535	14,773,985	8,615,400
Internal Service Funds				
Fleet Services	14,704,942	429,462	15,134,404	14,677,468
Fleet Services Equipment Replacement	2,077,238	3,209,867	5,287,105	2,798,000
Public Works and Utilities	5,271,997	326,407	5,598,404	5,100,865
Information Technology (IT)	12,766,575	3,314,036	16,080,611	13,201,402
IT Capital Replacement	1,143,591	2,594,383	3,737,974	3,158,283

TOTAL FUNDS	\$989,865,932	\$303,135,349	\$1,293,001,281	\$1,010,122,465
Municipal Court (Agency Fund)	1,500,100	-	1,500,100	1,500,100
Building Code Records Management  Municipal Court (Agency Fund)	60,000	-	60,000	60,000
Police Pension Fund	4,345,500	-	4,345,500	4,345,500
Firefighters' Pension Fund	4,279,542	1,068,264	5,347,806	5,347,806
Employees' Retirement (SERS)	33,576,000	4,842,181	38,418,181	38,418,18
Finch Memorial Arboretum	8,000	8,000	16,000	16,000
Trust and Agency Funds				
Capital Facilities	2,057,000	-	2,057,000	2,057,000
Facilities Management - Capital	9,256,818	5,294,668	14,551,486	7,461,562
Facilities Management - Operations	4,522,794	2,076,451	6,599,245	5,130,45
Employee Benefits	45,770,354	16,319,706	62,090,060	47,317,16
Unemployment Compensation	304,000	775,399	1,079,399	590,54
Workers' Compensation	5,477,500	8,485,970	13,963,470	6,737,58
Risk Management	3,862,000	8,827,801	12,689,801	7,154,66
Office of Performance Management	1,406,211	-	1,406,211	1,320,23
My Spokane	1,570,315	116,085	1,686,400	1,672,92
Accounting Services	4,721,209	590,790	5,311,999	4,596,62
Purchasing & Stores	930,730	253,498	1,184,228	924,56
Reprographics	712,695	163,118	875,813	621,46
IT Capital Replacement	1,143,591	2,594,383	3,737,974	3,158,28
Information Technology (IT)	12,766,575	3,314,036	16,080,611	13,200,90
Fleet Services Equipment Replacement  Public Works and Utilities	2,077,238 5,271,997	3,209,867 326,407	5,287,105 5,598,404	2,798,00 5,303,20

Section 4. That the foregoing appropriations are to be paid from the respective funds as specifically indicated in the 2022 Annual Budget and the salaries and wages therein set forth in detail as prescribed by RCW 35.33.051 shall be paid on a biweekly basis, payable every other Friday of such fiscal year.

Section 5. That because this ordinance adopts the Annual Budget, as provided by Section 19 of the City Charter, it shall take effect immediately upon its passage.

Passed the City Council December 13, 2021

Maline Hulward DECE Mayor

DECEMBER 22, 2021

Attest:

City Clerk

Approved as to form:

Assistant City Attorney

# City of Spokane Office of City Council

# Memo

From: Breean Beggs, City Council President

To: City Council Members

Mayor Nadine Woodward; Johnnie Perkins, City Administrator; Tonya Wallace, CFO; Paul Ingiosi, Budget

Director; Terri Pfister, City Clerk

Date: December 8, 2021

Re: 2022 Proposed Budget Amendments

### **GENERAL FUND:**

### Non-Departmental (0020)

 Increase the reserve for total cost of compensation to have more adequate reserves for ongoing labor negotiations.

 Reserve of Total Cost of Compensation Line item – 0020-88100-18900-59954 from \$727,398 to \$1,500,000

2) Decrease Local Option Sales Tax line item (31310) by \$225,000

- a. From (\$55,250,000) to (\$55,025,000) While there is an overall increase expected in Local Option Sales Tax, as noted below, the Combined Communications Center Fund needs additional Sales Tax dollars to fully fund their budget. This resulted in a net decrease in this line item within the General Fund
- Increase Liquor Excise Tax and Liquor Board Profit revenue line items based on revised OFM population estimates.
  - a. Liquor Excise Tax Line item 0020-88100-99999-33694 from (\$1,438,185) to (\$1,460,000)
  - b. Liquor Board Profits Line item 0020-88100-99999-33695 from (\$1,383,087) to (\$1,411,000)
- 4) Decrease legal expense budget by \$100,000 based on current year and prior year history
  - Legal Expense Line item 0020-88100-18900-54105 from \$350,000 to \$250,000
- 5) Increase Private Utility Gas Tax projected based off UTC approved 10% increase
  - a. Line item 0020-8810-99999-31643 from (\$4,120,000) to (\$4,420,000)

### Police Ombudsman (0030)

- 1) Increase training budget for Ombudsman and OPOC
  - a. Line item 0030-11500-57200-54999 from \$0 to \$24,000

### City Council (0320)

- 1) Increase Professional Services line item by \$44,000 related to increase in lobbying contract
  - a. Line item 0320-36100-11600-54101 from \$120,000 to \$164,000
- 2) Increase Council Budget Reserves for fire response study to be conducted.
  - a. Line item 0320-36100-11600-59951 from \$40,000 to \$140,000

### Neighborhood Housing and Human Services Division (0450)

- 1) Remove/transfer vacant position for Civil Rights Officer
  - a. Various salary and benefit line items associated with position number 039019 (Line item 0450-30210-57200-00390-039019 and associated benefits) from \$90,348 to \$0

### Office of Civil Rights (0480)

- Create budget authority for three positions in the long-awaited Office of Civil Rights by creating a director
  position and two support staff. The increase in budget authority is due to two positions (and all associated
  costs) being transferred to the new department and one position being added.
  - Add Sr. HR Analyst position 042903 as a placeholder and the estimated salary and benefits of \$107,337
  - b. Add Program Professional position 039019 and the estimated salary and benefits of \$90,348
  - c. Add Director position 856901 and the estimated salary and benefits of \$145,000
  - d. Add a (\$25,000) Reserve for Payroll Savings contra line item since all three positions won't be filled right at the beginning of the year (0480-xxxxx-xxxxx-59953)
  - e. Add \$25,000 to Other Miscellaneous charges for various operations expenses (0480-xxxxx-xxxxx-54999)

### Mayor (0520)

- 1) Remove proposed position for Deputy City Administrator (800901) and all associated costs
  - Various salary and benefit line items decrease of \$196,953
- 2) Remove proposed position for Legislative Policy Advisor (829901) and all associated costs
  - a. Various salary and benefit line items decrease of \$78,492

### **Finance (0410)**

- 1) Remove proposed Revenue Management positions (122901, 122902, 116901)
  - a. Various salary and benefit line items decrease of \$105,856 (116901)
  - b. Various salary and benefit line items decrease of \$76,364 (122902)
  - c. Various salary and benefit line items decrease of \$76,364 (122901)
- 2) Remove associated revenue projection from positions above
  - a. Reduce line item 0410-30400-99999-36999-000000 from (\$289,000) to \$0
- 3) Decrease Investment Advisory contract need to utilize program employees
  - a. Line item 0410-30400-14230-54202 from \$110,000 to \$65,000

### Legal (0500)

- 1) Remove vacant Attorney Assistant position (027005) and associated salary and benefit costs
  - a. Various salary and benefit line items decrease of \$72,390
- 2) Remove vacant Assistant City Attorney L-IV position (823005) and associated salary and benefit costs
  - a. Various salary and benefit line items decrease of \$177,076
- 3) Reduce contra account associated with Removed positions
  - a. Line item 0500-33200-15300-59953 from (\$249,175) to \$0

### **Human Resources (0620)**

- 1) Charge <u>proposed</u> CDL Program Position to departments that carry CDL licensures on allocation basis of overall licenses per department
  - a. Increase revenue line item 0620-31100-99999-36690 by \$40,000 from \$0 to (\$40,000)
- 2) Remove <u>proposed</u> position Human Resources Analyst and associated salary and benefit costs Labor Relations (042901) and associated contra account
  - a. Various salary and benefit line items decrease of \$107,337
- Remove/transfer <u>proposed</u> position Human Resources Analyst and associated salary and benefit costs DEI Officer (042903) and associated contra account
  - a. Various salary and benefit line items decrease of \$107,337
- 4) Reduce contra account associated with Removed positions (042901 & 042903)
  - a. Line item 0620-31100-18100-59953 from (\$208,000) to (\$104,000)

### Police Department (0680)

- 1) Remove <u>proposed</u> position for Technical Assistance Response Unit Director (834901) and associated salary and benefit costs
  - a. Various salary and benefit line items decrease of \$155,652

- 2) Reduce operating transfer from the Criminal Justice Fund by \$155,652 related to the above position elimination
  - a. Line item 0680-11230-99999-39732 from (\$246,000) to (\$90,348)
- 3) Increase Local Option Criminal Justice Sales Tax line item (0680-30210-21100-31315) by \$300,000
  - a. From (\$3,000,000) to (\$3,300,000)
- Increase Criminal Justice Sales Tax line item (0680-18100-99999-31371) by \$250,000
  - a. From (\$1,250,000) to (\$1,500,000)
- Fund a proposed Technical Assistance Response Unit Supervisor (133901) and associated salary and benefit costs
  - a. Various salary and benefit line item increase of \$115,700
- 6) Create operating transfer from the Public Safety Personnel Fund of \$115,700 related to the above position creation/reclassification
  - a. Line item 0680-11230-99999-39732 from \$0 to (\$115,700)

The net impact to the General Fund for the above actions is a \$22,783 decrease

### **Non General Fund Departments:**

### Housing Sales Tax (1595)

- a. Per preliminary budget, the following projects were listed as being funded from 1590 funds (Housing Sales Tax 1595) Cannon Flex Shelter for \$900,000, Rapid Rehousing \$1,000,000, and expanded emergency shelter program \$2,800,000 (with a potential additional \$1,500,000 in ARPA funds). Proposed budget states that these projects are to be funded by "TBD" revenue sources but were included in the contractual services line item in Fund 1595. Therefore, it is the intent to decrease the contract services in the Housing Sales Tax Fund and utilize other guaranteed funding sources.
  - a. Reduce the line item 1595-53121-99999-54201 from \$6,800,000 to \$0

The net Housing Sales Tax Fund impact for the above actions is an \$6,800,000 increase

### Affordable and Supportive Housing (1725)

- a. Per the preliminary budget, the VOA Crosswalk project was budgeted to utilize 1406 fund dollars to fund the project. Therefore, it is the intent to decrease the use of this fund and to utilize Criminal Justice Assistance Fund dollars.
  - a. Reduce the line item 1725-53121-99999-54201 from \$1,062,274 to \$62,274

The net Affordable and Supportive Housing Fund impact for the above actions is \$1,000,000 increase

### Code Enforcement (1200)

- 1) Remove budget for vehicles, as administration has moved to a leasing model for vehicles.
  - a. Line item 1200-58100-94000-56404 from \$100,000 to \$0
  - Increase IF Other General Government (from Solid Waste Collections) to cover proposed positions
    - a. Line item 1200-58201-99999-34919 from (\$269,170) to (\$569,170)

The net Code Enforcement Fund impact for the above actions is a \$400,000 increase

### American Rescue Plan Fund (1425)

- 1) Remove expense allocation from current year budget, as ARPA requests will go through special budget ordinance and ARPA approval process.
  - a. Line item 1425-98868-38141-59909 from \$500,000 to \$0
  - b. Line item 1425-98868-9999-59951 from \$74,742,340 to \$0

The net American Rescue Plan Fund impact for the above actions is a \$75,242,340 increase

### Forfeitures Fund (1560)

- 1) Adjust budget total to same level as fiscal year 2021 budget
  - a. Confidential Funds Line item 1560-17200-21250-54922 from \$120,000 to \$80,000
  - b. Building Improvements Line item 1560-11440-94000-56203 from 135,000 to \$91,000

The net Forfeitures Fund impact for the above actions is a decrease of \$84,000

### **Public Safety Personnel Fund (1625)**

- Create operating transfer to Spokane Police Department of \$115,700 to fund salary and benefit costs for proposed Technical Assistance Response Unit Supervisor position.
  - a. 1625-18100-97101-80101 from 0 to \$115,700

The net Public Safety Fund impact for the above actions is a decrease of \$115,700

### **Combined Communications Center (1630)**

- 1) Increase sales tax contribution (rather than ARPA)
  - a. Line item 1630-35210-99999-31310 from (\$1,733,008) to (\$2,808,000)
- 2) Decrease other non-revenues (intended to be ARPA) funding
  - a. Line item 1630-35210-99999-38900 from (1,073,037) to \$0

The net Combined Communications Center impact for the above actions is an increase of \$1,963

### **Criminal Justice Fund (1910)**

- 1) Reduce Operating Transfer to the General Fund for position removal
  - a. Line item 1910-18100-97101-80101 from \$369,000 to \$213,348
- 2) Based on current sales tax performance, increase Criminal Justice Sales Tax revenue
  - a. Line item 1910-18100-99999-31371 from (\$3,750,000) to (\$4,450,000)
- 3) Support VOA Crosswalk commitment proposed by administration using alternative funding
  - a. Other Improvements Line item 1910-18100-94000-56301 \$0 to \$1,000,000
- 4) Increase Contractual Services to support programs proposed (Cannon Flex Shelter and Enhanced Emergency Sheltering) by administration using alternative funding
  - a. Line item 1910-181000-23100-54201 from \$0 to \$3,700,000

The net Criminal Justice Fund impact for the above actions is a decrease of \$3,844,348

### Integrated Capital Fund (4250)

- 1) Remove vacant (since 6/2/2018) ENGINEERING TECH IV position (204007) and associated salary and benefit costs
  - a. Various salary and benefit line items decrease of \$76,618

The net Integrated Capital Fund impact for the above actions is an increase of \$76,618

#### **Environmental Programs (4360)**

- 1) Remove vacant (since 12/29/2019) Public Information Coordinator position (062010) and associated salary and benefit costs
  - a. Various salary and benefit line items decrease of \$73,535

The net Environmental Programs Fund impact for the above actions is an increase of \$73,535

### Solid Waste Collections Fund (4500)

- 1) Remove vacant (since 3/10/2018) Public Works Business Serv Dir position (769001) and associated salary and benefit costs
  - a. Various salary and benefit line items decrease of \$184.185
- 2) Increase IF Code Enforcement Fund expense to fund new proposed positions
  - a. Line item 4500-43313-37173-54117 from \$1,520,576 to \$1,820,576

The net Solid Waste Fund impact for the above actions is a decrease of \$115,815

### **Employee Benefit Fund (5830)**

- Remove vacant (since 12/17/2019) Senior Benefits Specialist position (055004) and associated salary and benefits
  - a. Various salary and benefit line items decrease of \$86,804

The net Employee Benefit Fund impact for the above actions is an increase of \$86,804

Council Proposed Budget Changes

Amounts & Account numbers listed are meant to reflect the changes described in the Council memo. If there is a conflict between these and the wording of the amendments described in the proposed changes memo, the memo is the controlling document.

Account Number

Account Number

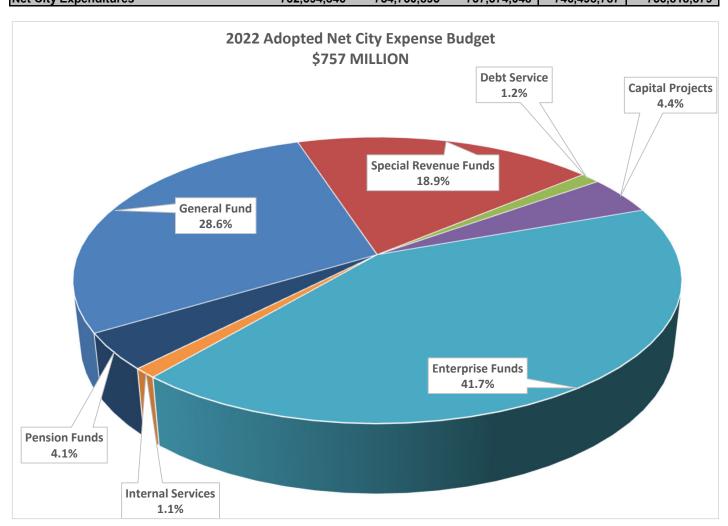
			1	Dynnogen	Notes
Dept Name	Une Item Description	Dept Frog Func Type Fostio	Cialige	200000000000000000000000000000000000000	200 JOE 2012 CONT.
Non-Departmental	CBA expiration	0020 88100 18900 59954 000000	20 \$ 772,602 \$	\$ 865'121	1,500,000 Add savings for eventual CBA payouts
rC Constitution of the Con		00000 01310 04999 31310 00000	225,000 \$	\$ 1000 050 50	$(55.025,000)$ incr in sales tax projections $\approx $850$ k but this plus another \$225k needed to fully fund CCC
				4 420 100)	(1) ACO (1) Income O Chairman for comment receipts in additional regions.
Non-Departmental 3a	3a Liquor Excise Tax	33694	'n	(1,438,185) >	(1,450,000) Increase Orly Population for exast results in additional revenue
Non-Departmental 35	3b Liquor Board Profits	0020 88100 99999 33695 000000	00 \$ (27,913) \$	(1,383,087) \$	(1,411,000) Increase OFM Population forecast results in additional revenue
		0000 69100 18900 EA10E 000000		350,000 \$	250 000 - 2020 and 2021 both will be under \$225k: \$350k seems excessive
				2 0000 000 0	CONTRACTOR OF THE PROPERTY OF
Non-Departmental 5	5 Private Utility Tax - Gas	0020 88100 99999 31643 000000	< (300,000) > 00	(4,120,000) >	(4,420,000) UIC approved 10% increase witch well hit elect 11/2020
Ombiideman	Increase Training 0	0030 11500 57200 54999 000000	24,000 \$	\$	24,000 Increase Training budget for Ombudsman and OPOC
		MARKATA SERVICE SERVIC	STATE	CONTRACTOR AND	30
City Council 1	L Increase Professional Services	0320 36100 11600 54101 000000	v	120,000 \$	164,000
City Council 2	Increase Budget Reserve	0320 36100 11600 59951 000000	00 \$ 100,000 \$	40,000 \$	140,000
amanan manan kan kan kan kan kan kan handara		######################################	Services Comments		
Neighborhood Housing and HSD 1	<ol> <li>Civil Rights department Funded</li> </ol>	0450 30210 57200 00390 039019	19 \$ (90,348) \$	90,348 \$	- Remove budget allocation for J. Haynes W/In Neighborhood, Housing & Human Services Division
Office of Civil Dishee		0480 042903	na \$ 107.337 \$	•	107.337 SR HR Analyst placeholder from HR
		40000		. u	
	a	Occop	٠.		
Office of Civil Rights 14	1c Civil Rights department Funded		v	4	
Office of Civil Rights 1d	-	0480 59953 000000	30 \$ (25,000) \$	٠,	(25,000) Only one position will be filled right away
	10 Chill Dighte Department Eunded	5,4999	v	,	nent
	e Civil Nights Department Fullueu	2000 201 201 201 201 201 201 201 201 201	1	minimizer of the statement	
Mayor's Office	Remove proposed position	0520 36200 13100 08000 800901	5 (196,953) \$	196,953 \$	<ul> <li>Once senior leadership positions w/in the city are filled, council to reavaluate</li> </ul>
		199058 08290 13100 08290 829901	\$ (78 492) \$	78.497 \$	- Once senior leadership positions w/in the city are filled, council to reevaluate
Mayor's Office	25.5	200	, S.	A TOTAL STREET	
Einance 1a	a Remove proposed positions	0410 30400 14230 01160 116901	01 \$ (105,856) \$	105,856 \$	- Treasury Manager already employed within the department
		טכבנט טבנ	· v	2 635.37	Revenue Manager Internal collections not needed & should be outsourced
		230 0220	դ +	÷ +001	
Finance 10	1c Remove proposed positions	230 01220	v	76,364 \$	- Revenue Manager/internal collections not needed to should be oursourced
Finance	Remove projected revenue from positions	0410 30400 99999 36999 000000	\$ 000'68Z \$ 000	\$ (000'682)	•
		0410 30400 14230 54202 000000	00 \$ (45,000) \$	110,000 \$	65,000
	- 88		381332523353		33
	1 Remove vacant position	0500 33200 15300 00270 027005	s	72,390 \$	<ul> <li>Remove vacant positions that have been unfilled for 1+ years</li> </ul>
3		0500 33200 15300 08230 823005	05 \$ (177,076) \$	177.076 \$	<ul> <li>Remove vacant positions that have been unfilled for 1+ years</li> </ul>
		300 59953		\$ (371 972)	
	- 11	2000	***************************************		
Human Resources	L CDL Allocation	666	s	·	(40,000) Allocate 100% of this position to all departments with CDL licenses
Human Resources	2 Remove proposed position	0620 31100 18100 00420 042901	\$ (107,337) \$	107,337 \$	- Proposed position not deemed necessary
		20	5	107.337 \$	- Remove budget allocation for DEI w/in HR
		100 50052		2 1000 0007	(104 CND)
Human Resources	+ neduce contra account te vacanties	CCCEC ONT		* (000'007)	
(RU Director)	1 Remove Proposed Position	0680 11470 21140 08340 834901	01 \$ (155,652) \$	155,652 \$	
	2a Remove Op Transfer from Crim Justice	0680 11230 99999 39732 000000	00 \$ 155,652 \$	(246,000) \$	(90,348)
		0680 30710 21100 31315 D00000	300.000) \$	(3.000,000) \$	(3,300,000) Increase in sales tax projections through 12/1/21
		17515		(1.250.000) \$	(1.500.000) Increase in sales tax projections through 12/1/21
				\$ (nan/nam(+)	115 700
		140 01330	n (		14.00 / Condition through Dublic Cafeto Lance Corespond Cond
SPD	6 Funding for LARU Supervisor	U68U 1123U 99999 39732 UUUUUU	20000		(CTT)
		General Fund Net Change 5	ge 5 (22,783)		
		Street Fund Hat Change \$			
			1000000		
Housing Sales Tax	<ol> <li>Delete Contractual Services</li> </ol>	π. Ε		\$ 000,008,9	<ul> <li>Proposed budget included uses of 1590 funds inconsistent with Council policy direction</li> </ul>
		Housing Sales Fax Fund Net Charge 3	6,800,000		
Public Safety Personnel Fund			00 \$ 115,700 \$	٠.	115,700
	Public Safety Person	olic Safety Personnel Fund Net Change	s.		
			·		
Affordable and Supportive Housing	ctual Services		5	1,062,274 \$	62,2/4 VOA Crosswalk funding is being shirted to Criminal Justice runding
	Albert Albert	Affordable & Supportive Housing Net Change	6 5 (1,000,000)		
Code Enforcement Frind	1 Remove hudget for Vehicles	1200 58100 94000 56404 000000	30 \$ (100,000) \$	100,000 \$	- If we have moved to a leasing model so shouldn't need \$100k for vehicles
		949 34919		\$ (026,170)	(569.170)
		Coult Delicerate Man			
		INCOME STATE			

1125 9292 92951 000000	American Rescue Plan Fund	1 Remove Indirect Cost allocation		\$ (000'005)	\$ 000,002	- Allocation of ARPA funds to be done on an SBO basis
Center   1   Confidential Funds   1560 11200 21250 54912 000000 \$ (44,0000) \$ 135,000 \$ 91,000	American Rescue Plan Fund	2 Remove reserve for budget adjustment	1425 98868 99999 59951 000000 \$	(74,742,340) \$	74,742,340 \$	- Allocation of ARPA funds to be done on an SBO basis
Confidential Funds   1560 11240 54022 000000   S   120,000   S   120,0		<b>Y</b>	merken Rascha Plan Filod Nee Change S	(75,242,340)		
1   Increase Sales Tax Revenue   1530 11440 94000 56203 000000 \$ (44,000) \$ 135,000 \$ 91,000     2   Building improvements	The state of the s	1 Confidential Eurole		(40,000) \$	120,000 \$	80,000 Council direction is to keep forfeitures expense budget same as 2021 Adopted
Increase Sales Tax Revenue   1630 35210 99999 31310 000000 \$ (1,075,000) \$ (1,733,008) \$ (2,808,008)     Decrease non-revenues   1630 35210 99999 31310 000000 \$ (1,075,000) \$ (1,733,008) \$ (2,808,008)     Reduce Op Transfer to GF	Porfeitures Find	2 Building Improvements	7.	(44,000) \$	135,000 \$	91,000 Council direction is to keep forfeitures expense budget same as 2021 Adopted
1   Increase Sales Tax Revenue   1630 35210 99999 31310 000000 \$ 1,075,000 \$ (1,733,008) \$ (2,808,008) \$ 2   Decrease non-revenues   1,850 31240 99999 31310 000000 \$ 1,075,000 \$ (1,733,008) \$ (2,808,008) \$ 2   Increase sales tax revenue   1910 18100 97101 8010 00000 \$ (15,652) \$ (3,750,000) \$ (13,750,000) \$ (1,755,622) \$ (3,750,000) \$ (1,750,000) \$			Forfattures flet Change 5	(84,000)		
Decrease non-revenues	Combined Communications Center	1 Increase Sales Tax Revenue		(1,075,000) \$	(1,733,008) \$	(2,808,008) To not use ARPA funding for ongoing expenses
Reduce Op Transfer to GF   1910 18100 97101 80101 000000 \$ (155,652) \$ 369,000 \$ 213,348     I. Reduce Op Transfer to GF   1910 18100 97101 80101 000000 \$ (155,652) \$ 369,000 \$ 213,348     I. Remove vacant position   4250 30210 38141 02040 204007 \$ (770,000) \$ (3,700,000) \$ 3,700,000 \$ 4 Support Cannon and Emergency Shelters   1910 18100 23100 54201 000000 \$ 3,700,000 \$ 1,820,576 \$ 1,8	Combined Communications Center	2 Decrease non-revenues		1,073,037 \$	(1,073,037) \$	
Reduce Op Transfer to GF   1910 18100 97101 80101 000000 \$ (155,622) \$ 369,000 \$ 213,348     2		Contière	1000	(1,963)		
2 Increase sales tax revenue 1910 13100 99999 31373 000000 \$ (700,000) \$ (4,750,000) \$ (4,450,000) \$ 3,000,000 \$ \$ 1,000,000 \$ 1,000,000 \$ \$ 1,000,000 \$ 1,000,000 \$ \$ 1,000,000 \$ 1,000,000 \$ \$ 1	Criminal Justice Assistance Fund	1 Reduce Op Transfer to GF	97101 80101	(155,652) \$	\$ 000'698	213,348
3 Support VOA Crosswalk 1910 13100 94000 56301 000000 \$ 1,000,000 \$ . \$ 1,000,000 4 Support Cannon and Emergency Shelters 1910 13100 94000 13100 00000 \$ 3,700,000 \$ . \$ 3,700	Criminal Justice Assistance Fund	2 Increase sales tax revenue	59999 31371	\$ (000'002)	\$ (000'05',')	(4,450,000)
A Support Cannon and Energency Shelters 1910 18100 23100 53100 00000 \$ 3,700,000 \$ 3,700	Criminal Justice Assistance Fund	3 Support VOA Crosswalk		1,000,000 \$	•••	1,000,000
1 Remove vacant position 4250 30210 38141 02040 204007 \$ 75,618 \$ 76,618 \$ -  1 Remove vacant position 4360 43510 54941 00520 652010 \$ 773,535 \$ -  1 Remove vacant position 4360 43510 54941 00520 652010 \$ 773,535 \$ 773,535 \$ -  4 Remove vacant position 4500 30210 37141 07690 769001 \$ (124,185) \$ 184,185 \$ -  5 Increase IF Code Enf. Expense 4500 43313 37173 54117 000000 \$ 300,000 \$ 1,520,576 \$ 1,820,576 \$ -  Sold Waxes Collection Nationally Nationally \$ (86,804) \$ 86,804 \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ 86,804 \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ 86,804 \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ 86,804 \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ 86,804 \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ 86,804 \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 05500 \$ (86,804) \$ -  Entitly of the contraction 5890 75710 17310 00550 75710 75710 75710 75710 75710 75710 75710 75710 75710 75710 75710 75710 75710 75710 75710 75	Criminal Justice Assistance Fund	4 Support Cannon and Emergency Shelters	1910 18100 23100 54201	3,700,000 \$	۰.	3.700,000
1 Remove vacant position   4250 30210 38141 02040 204007 \$ (75,618) \$ 76,618 \$	100 mg		CD/HS Net Change \$	3,844,948		
Table   Tabl	Integrated Capital	1 Remove vacant position		(76,618) \$	76,618 \$	- Position vacant since 6/2/2018
The move vacant position   A360 43510 54941 00620 062010 \$ (73,535) \$ 73,535 \$			betegrated Capital Net Change \$	(76,618)		
Remove variant position   Render State   Remove variant position   ASDB 30210 37141 07650 765001 \$ (184,185) \$ 184,185 \$   ASDB 30210 37141 07650 765001 \$ (184,185) \$ 184,185 \$   ASDB 30210 37173 54117 000000 \$ 300,000 \$ 1,520,576 \$ 1,820,576 \$   ASDB 30210 37173 54117 000000 \$ 300,000 \$ 1,520,576 \$ 1,820,576 \$   ASDB 30210 3710 3710 3710 3710 3710 3710 3710 37	Environmental Programs	1 Remove vacant position		\$ (383)	73,535 \$	Position vacant since 12/29/2019
4 Remove variant position 4500 30210 37141 07690 769001 \$ (184,185) \$ 184,185 \$ 5 Increase IF Code Enf. Expense 4500 43313 37173 54117 000000 \$ 300,000 \$ 1,520,576 \$ 1,820,576 \$ 6 Solid Washs Code Code Code Code Enf. Expense 5500 430 430 5 6 Solid Washs Code Code Code Code Code Code Code Code			Environmental Programs Nev. Change 5	(78,535)		
5 incresse  F Code Enf. Expense 4500 43313 37173 54117 000000 \$ 300,000 \$ 1,520,576 \$ 1,820,576 \$ 2,820,576 \$ 1,82	Solid Waste Collection	4 Remove vacant position		(184,185) \$	184,185 \$	Position vacant since 3/10/2018
5 Increase IF Code Enf. Expense 4500 43313 37173 54117 000000 \$ 300,000 \$ 1,520,576 \$ 1,82		•				Cover cost of indeased filter Control, Mayor's prefilt bougget waited this co-come from Arior 2002 as bridge to SW taking on expense in 2023; Proposed budget avoided ARPA funding by just allowing this expense
Solid Maste Codiction Net Change 9         115,615           1         Remove vacant position         5830         787.10         173.10         05550         56,804         \$         86,804         \$           Employees Remarktic Nets Change \$         (86,804)         \$         86,804         \$         -	Solid Waste Collection	5 increase IF Code Enf. Expense		300,000	1,520,576 \$	
1 Remove vacant position 5830 78710 17310 00550 055004 \$ (86,804) \$ 86,804 \$   Employees Remotive Nets Change \$ (86,804) \$ 86,804 \$			Solid Waste Collection Net Change 9	115,815		
Employere be nefer to the Change \$ (86) Stad	Employee Benefit Fund	1 Remove vacant position		(86,804) \$	86,804 \$	- Position vacant since 12/17/2019
			Employee Benefits Net Change 5	(86,804)		

# Financial Reports

# City of Spokane 2022 Adopted Budget Summary of Expenditures

	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Adopted	Adopted
	Expenditures	Expenditures	Expenditures	Budget	Budget
General Fund	188,714,042	198,658,088	232,063,915	208,569,897	216,736,834
Special Revenue Funds	171,906,631	179,360,656	165,824,436	221,054,523	223,790,091
Debt Service Funds	13,785,679	16,801,968	16,858,298	16,879,044	16,491,889
Capital Project Funds	67,465,885	52,179,983	59,340,903	52,738,177	49,339,009
Enterprise Funds	523,938,825	503,540,084	401,118,880	325,677,363	329,342,381
Internal Service Funds	113,134,743	128,528,320	114,926,029	123,534,829	124,734,674
Trust & Agency Funds	39,321,857	42,253,365	42,235,815	47,681,666	49,687,587
Total City Expenditures	1,118,267,662	1,121,322,463	1,032,368,276	996,135,499	1,010,122,465
Less:					
Internal Service Fund Charges	(92,085,996)	(95,530,807)	(92,225,976)	(99,100,177)	(103,317,560)
Operating Transfers between Funds	(276,496,051)	(254,199,788)	(187,166,034)	(132,839,469)	(131,441,484)
Pension Charges to Other Funds	(17,090,768)	(16,860,973)	(15,602,219)	(17,697,066)	(18,544,542)
Net City Expenditures	732.594.846	754.730.895	737.374.048	746.498.787	756.818.879



### 2022 ADOPTED BUDGET ESTIMATED FUND POSITION December 13, 2021

General Fund Reserves	Est. 01/01/22	Contribution	Withdrawal	Est. 12/31/22
Contingency Reserves	21,065,706			21,065,706
Revenue Stabilization Account	7,362,901			7,362,901
Unappropriated Reserves	4,000,000			4,000,000
	32,428,607	•		32,428,607

	Beg Balance	Revenue	Expense	End Balance
General Fund Operating Budget	\$0	\$216,759,617	\$216,736,834	\$22,783
Special Revenue Fund Group				
Street Maintenance	10,843,688	27,700,139	27,655,724	10,888,103
Code Enforcement	309,502	2,934,791	2,835,107	409,186
Library	4,299,030	11,674,727	11,641,065	4,332,692
Historic Preservation Incentive	17,714	9,180	15,000	11,894
Pension Contributions (LEOFF)	0	10,544,542	10,544,542	0
Miscellaneous Grants	0	635,000	635,000	0
Domestic Violence Prevention	4,172	500	500	4,172
Traffic Calming Measures	4,449,646	6,614,451	4,256,889	6,807,208
Urban Forestry Fund	0	20,000	20,000	0,007,200
Parks And Recreation	2,720,000	23,967,354	23,659,790	3,027,564
American Rescue Plan	35,000,000	40,242,340	0	75,242,340
Fire Grants Miscellaneous	0	562,756	562,756	0
Under Freeway Parking	0	0	0	0
Parking Meter Revenue Fund	94,526	5,124,000	5,172,854	45,672
Paths And Trails Reserve	335,527	134,688	470,215	0
Spokane Regional Emergency Comms	0	0	0	0
Human Services Grants Fund	840,000	12,351,578	13,191,578	0
Continuum of Care	0 10,000	4,340,698	4,340,698	0
Forfeitures & Contributions (SPD)	1,213,949	396,400	521,750	1,088,599
Intermodal Facility Operation	1,213,949	0	021,730	0
Hotel/Motel Tax	187,999	3,186,356	3,186,356	187,999
Housing Sales Tax	1,000,000	5,800,000	0,100,000	6,800,000
Capital Improvement Program	0,000,000	0,000,000	0	0,000,000
REET 2nd Quarter Percent	8,156,163	6,000,000	1,506,181	12,649,982
REET 1st Quarter Percent	0,130,103	6,000,000	5,162,705	837,295
Public Safety & Judicial Grants	32,283	1,234,144	1,045,350	221,077
Public Safety Personnel Fund	5,867,970	6,650,000	6,403,615	6,114,355
Combined Communications Center	127,730			0,114,333
Communications Building M&O	120,562	3,010,225 287,692	3,137,955 287,219	121,035
Community Development Fund	25,000	15,000	40,000	121,033
Comm Development Block Grants	25,000	6,359,090	6,359,090	0
CDBG Revolving Loan Fund	600,000	1,841,936		0
=	177,964		2,441,936	0
Misc Comm Develop Grants	177,964	19,000	196,964	
Home Program	405,000	3,545,969	3,545,969	0
Home Revolving Loan Fund		336,807	741,807	
Housing Assistance Program	171,000	2,500	173,500	1 000 000
Affordable & Supportive Housing Fund	660,000	402,274	62,274	1,000,000
Hope Acquisition Fund	70,000	0 5 566 600	0 5 636 600	0
Emergency Rental Assistance Grant	70,000	5,566,690	5,636,690	0
Housing Trust Grant Fund	203,000	1,600	204,600	0
Rental Rehabilitation Fund	325,000	32,050	357,050	0
Trial Court Improvement Fund	730	64,608	64,608	730
Criminal Justice Assistance (Detention)	7,836,339	6,850,000	12,633,142	2,053,197
Financial Partnership Fund	0	190,000	189,780	220
Channel Five Equipment Reserve	61,917	230,430	230,550	61,797
Park Cumulative Reserve	1,195,668	888,800	1,733,533	350,935
Fire / EMS	0	57,176,473	57,151,473	25,000
Defined Contribution Administration	0	75,000	68,717	6,283
VOYA Defined Contribution Administration	0	37,000	35,058	1,942
Transportation Benefit Fund	2,147,574	3,522,927	5,670,501	<u>0</u>
Total Special Revenue Funds	\$89,499,653	\$266,579,715	\$223,790,091	\$132,289,277

	Beg Balance	Revenue	Expense	End Balance
Debt Service Fund Group				
GO Bond Redemption	7,309,423	16,120,957	16,120,957	7,309,423
Special Assessment Debt	274,965	530,000	175,211	629,754
Special Assessment Guaranty	584,502	2,500	8,000	579,002
Iron Bridge TIF Debt Service	137,429	80,000	101,362	116,067
University District LRF Debt Service	533,609	275,000	86,359	722,250
Total Debt Service Funds	\$8,839,928	\$17,008,457	\$16,491,889	\$9,356,496
- Constant Burstanta Francis Consum				
Capital Projects Fund Group	0	0	0	0
Improvement Proj Cost Fund 2001	0	0	0	0
General Capital Improvements	37,998	0	30,000	7,998
Arterial Street	2,366,074	28,777,636	30,015,022	1,128,688
Capital Improvements 2015 Park	1,120,000	0	250,000	870,000
Capital Improvements 1995	40,778	0	40,778	0
Capital Improvements 2018 Library	16,937,404	0	16,937,404	0
Kendall Yards TIF	1 065 700	320,000	320,000	0
West Quadrant TIF	1,065,780	365,000	1,430,780	0 0
University District LRF  Total Capital Project Funds	190,025 <b>\$21,758,059</b>	125,000 <b>\$29,587,636</b>	315,025 <b>\$49,339,009</b>	\$2,006,686
Total Capital Project Fullus	Ψ2 1,7 30,033	Ψ23,307,030	Ψ-3,333,003	Ψ2,000,000
Enterprise Fund Group				
Water	36,841,371	51,661,479	52,914,385	35,588,465
Water/WW Debt Service	0	13,549,778	13,549,778	0
Integrated Capital Management	22,259,296	72,485,366	94,282,340	462,322
Sewer	26,830,317	65,907,127	66,827,822	25,909,622
Solid Waste Fund	31,930,311	83,069,926	88,740,651	26,259,586
Golf	612,793	4,025,270	4,433,794	204,269
Development Services Center	5,867,535	8,906,450	8,593,611	6,180,374
Total Enterprise Funds	\$124,341,623	\$299,605,396	\$329,342,381	\$94,604,638
Internal Service Fund Group				
Fleet Services	429,462	14,704,942	14,689,476	444,928
Fleet Services Equipment Replacement	3,209,867	2,077,238	2,798,000	2,489,105
Public Works and Utilities	326,407	5,271,997	5,303,209	295,195
Information Technology (IT)	3,314,036	12,766,575	13,200,905	2,879,706
IT Capital Replacement	2,594,383	1,143,591	3,158,283	579,691
Reprographics	163,118	712,695	621,466	254,347
Purchasing & Stores	253,498	930,730	924,566	259,662
Accounting Services	590,790	4,721,209	4,596,629	715,370
My Spokane	116,085	1,570,315	1,672,923	13,477
Office of Performance Management	0	1,406,211	1,320,235	85,976
Risk Management	8,827,801	3,862,000	7,154,660	5,535,141
Workers' Compensation	8,485,970	5,477,500	6,737,589	7,225,881
Unemployment Compensation	775,399	304,000	590,544	488,855
Employee Benefits	16,319,706	45,770,354	47,317,168	14,772,892
Asset Management Operations	2,076,451	4,522,794	5,130,459	1,468,786
Asset Management Capital	5,294,668	9,256,818	7,461,562	7,089,924
Property Acquisition Police	0	0	0	0
Property Acquisition Fire	0	0	0	0
Facilities Capital	0	2,057,000	2,057,000	0
Total Internal Service Funds	\$52,777,641	\$116,555,969	\$124,734,674	\$44,598,936
Trust And Agency Fund Group				
Finch Memorial Arboretum	8,000	8,000	16,000	0
Employees' Retirement (SERS)	4,842,181	33,576,000	38,418,181	0
Firefighters' Pension Fund	1,068,264	4,279,542	5,347,806	0
Police Pension Fund	0	4,345,500	4,345,500	0
Building Code Records Management	0	60,000	60,000	0
Municipal Court	0	1,500,100	1,500,100	0
Total Trust And Agency Funds	\$5,918,445	\$43,769,142	\$49,687,587	\$0

## 2022 ADOPTED BUDGET GENERAL FUND REVENUES & EXPENDITURES December 13, 2021

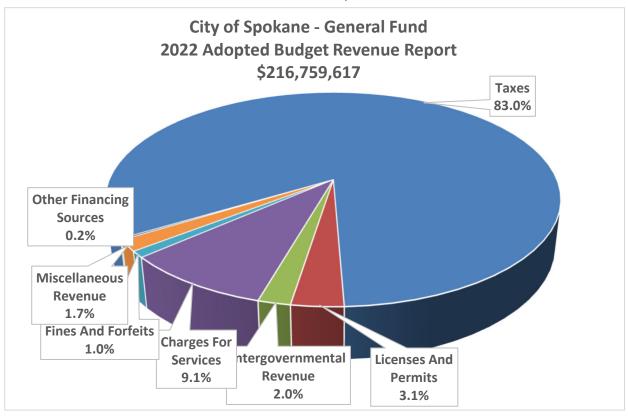
	2022	2022
	Revenues	Expenditures
Nondepartmental	\$193,317,700	\$4,544,554
Police Ombudsman	0	455,236
Civil Service	0	1,547,308
City Clerk	1,500	753,421
Human Services	30,000	2,351,306
City Council	0	2,631,997
Public Affairs/Communications	37,000	1,174,632
Community Centers	108,051	794,352
Engineering Services	9,057,261	7,678,387
Finance	31,000	1,836,055
Grants Management	0	437,319
Neighborhood, Housing & Human Svcs Div	133,505	550,793
Historic Preservation	50,232	261,725
Office of Civil Rights	0	344,372
Legal	708,000	4,833,037
Mayor	0	1,163,546
Neighborhood Services	26,500	644,688
Municipal Court	2,454,465	4,574,511
Office Of Hearing Examiner	50,000	256,838
Youth Services	0	45,000
Human Resources	40,000	1,316,352
Planning Services	48,050	2,133,692
Police	9,978,048	68,614,433
Community Justice Services	285,000	1,561,738
Public Defender	188,975	3,146,093
Community and Economic Development	214,330	1,561,426
Internal Service Charges	0	9,760,763
Allocations to Other Departments	0	91,763,260
·		
Total General Fund	\$216,759,617	\$216,736,834

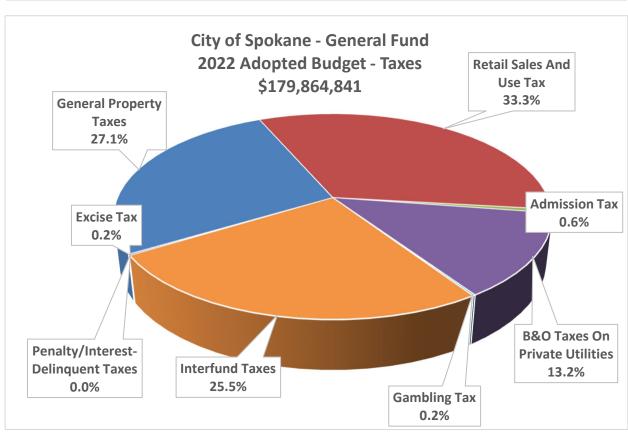
# 2022 ADOPTED BUDGET TOTAL GENERAL FUND REVENUE BY DEPARTMENT December 13, 2021

	2020 Actual	2021 Adopted	2022 Adopted
Nondepartmental	\$211,470,213	\$186,259,562	\$193,317,700
Civil Service	0	0	0
City Clerk	995	1,500	1,500
Human Services	32,449	30,000	30,000
City Council	320	0	0
Public Affairs/Communications	37,521	37,000	37,000
Community Centers	0	0	108,051
Engineering Services	8,137,946	8,836,252	9,057,261
Entertainment Facilities	0	0	0
Finance	4,530	68,500	31,000
Grants Management	35,131	0	0
Community/Neighborhood Svcs Division	54,382	77,173	133,505
Historic Preservation	46,420	51,982	50,232
Legal	752,703	661,000	708,000
Neighborhood Services	14,464	35,000	26,500
Municipal Court	1,512,629	2,373,808	2,454,465
Office of Hearing Examiner	54,578	25,483	50,000
Human Resources	0	0	40,000
Planning Services	29,442	0	48,050
Police	8,617,441	8,577,792	9,978,048
Community Justice Services	141,511	162,000	285,000
Public Defender	230,573	188,975	188,975
Economic Development	64,563	249,386	214,330
Treasury Services	42,544	0	0
Total General Fund	\$231,280,355	\$207,635,413	\$216,759,617

	2020 Actual	2021 Adopted	2022 Adopted
General Fund			
Taxes			
General Property Tax	46,586,936	47,349,955	48,735,000
Retail Sales And Use Tax	48,746,346	51,063,259	59,968,041
Admission Tax	535,228	1,050,000	1,000,000
B&O Tax On Private Utilities	23,085,050	24,077,000	23,708,000
Interfund Tax (Tax on City Utilities)	41,331,948	44,250,000	45,810,000
Excise Tax	399,451	557,000	593,000
Penalty/Interest-Delinquent Taxes	15,422	50,800	50,800
Total Taxes	\$160,700,381	\$168,398,014	\$179,864,841
Licenses And Permits			
Business Licenses & Permits	6,229,952	6,582,900	6,589,000
Non-Business License/Permit	182,151	202,000	202,000
Total Licenses And Permits	\$6,412,103	\$6,784,900	\$6,791,000
Intergovernmental Revenue			
Federal Grants - Indirect	7,400,927	0	0
Federal Grants - Direct	0	0	80,657
Federal Entitlements/Impact Payments	63,059	0	0
State Grants	113,785	96,975	96,975
State Entitlements/Impact Payments	3,949,342	3,711,000	3,968,000
In Lieu/Impact Payment	60,600	40,000	90,000
Total Intergovernmental Revenue	\$11,587,713	\$3,847,975	\$4,235,632
Charges For Services			
General Gov't Charge For Service	820,509	681,733	877,200
Security Of Persons/Property	3,687,421	3,546,242	3,973,950
Economic Environment	39,042	15,000	56,050
Interfund Sales/Service Charge	13,230,541	14,856,809	14,736,955
Total Charges For Services	\$17,777,513	\$19,099,784	\$19,644,155
Fines And Forfeits			
Civil Penalties	3,998	12,000	12,000
Civil Infraction Penalties	440,562	860,000	860,000
Civil Parking Infraction Penalties	605,897	1,030,500	1,030,500
Criminal Traffic Misdemeanor	115,055	125,000	125,000
Non-Traffic Misdemeanor	14,483	30,000	30,000
Criminal Costs	4,381	3,150	3,150
Non-Court Fines/Forfeits/Penalties	55,492	38,000	18,000
Total Fines And Forfeits	\$1,239,868	\$2,098,650	\$2,078,650

	2020 Actual	2021 Adopted	2022 Adopted
Miscellaneous Revenue			
Interest Earnings	10,575,222	3,138,600	2,423,500
Rents/Leases/Concessions	714,281	709,000	821,051
Private Contribution/Donation	2,000	0	0
Interfund Miscellaneous Revenue	0	0	40,000
Other Miscellaneous Revenue	388,946	444,382	427,132
Total Miscellaneous Revenue	\$11,680,449	\$4,291,982	\$3,711,683
Other Financing Sources			
Proceeds of Refunding Bonds	21,601,900	0	0
Proceeds of Fixed Assets	0	0	0
Comp For Loss Govt Cap Assets	93,632	40,000	40,000
Insurance Recoveries	2,187	0	0
From Public Safety Personnel Fund	0	0	115,700
From Criminal Justice Fund	0	0	213,348
From Trial Court Improvement Fund	64,608	64,608	64,608
From Traffic Calming Fund	120,000	0	0
From Other Special Revenue Fund	0	325,000	0
From Combined Communications Center	0	2,684,500	0
Total Operating Transfers In	\$21,882,327	\$3,114,108	\$433,656
Total General Fund Revenue	\$231,280,354	\$207,635,413	\$216,759,617





	2020 Actual	2021 Adopted	2022 Adopted
Special Revenue Funds			
Street Maintenance			
General Property Taxes	9,830,669	10,045,800	10,291,667
Excise Tax (REET)	4,223,006	3,905,705	0
Non-Business License/Permit	450	7,000	2,800
Federal Grants - Indirect	12,882	0	0
State Grants	0	0	0
State Entitlements/Impact Payments (MVFT)	3,187,040	3,462,370	3,459,500
Intergovernmental Services Revenue	0	0	0
Transportation	17,871	25,890	28,000
Interfund Sales/Service Charge	6,641,798	7,350,730	7,742,447
Interest Earnings	49,606	10,000	20,000
Rents/Leases/Concessions	0	7,030	7,030
Contributed Capital	0	3,000	0
Other Miscellaneous Revenue	29,005	29,400	21,400
Disposition of Fixed Assets	65,367	45,000	37,000
Transfers from Other Funds:			
From REET 1st Quarter Percent	0	0	3,905,705
From Arterial Street	0	1,300,000	1,300,000
From Real Estate Excise Tax	555,638	400,000	400,000
From Solid Waste Management	700,000	700,000	450,000
Insurance Recoveries	32,324	32,980	34,590
Total Street Maintenance	\$25,345,656	\$27,324,905	\$27,700,139
Code Enforcement			
Federal Grants - Indirect	9,497	0	0
Utilities & Environment	2,550	0	0
Interfund Sales/Service Charge	1,317,968	1,287,710	1,820,576
Transfer from General Fund	564,243	915,716	1,114,215
Total Code Enforcement	\$1,894,258	\$2,203,426	\$2,934,791
Library			
General Property Taxes	1,492,099	1,671,175	1,838,345
Federal Grants - Indirect	28,956	0	0
State Grants	6,137	50,000	50,000
In Lieu/Impact Payments	3,000	0	0
General Gov't Charge For Service	12,000	0	5,000
Interfund Sales/Service Charge	43,122	64,180	69,400
Non-Court Fines/Forfeits/Penalties	10,961	25,000	25,000
Interest Earnings	29,192	3,300	18,300
Rents/Leases/Concessions	8,884	0	15,000
Private Contribution/Donation	73,805	20,000	50,000
Other Miscellaneous Revenue	8,733	6,000	6,000
Disposition of Fixed Assets	6,526	0	0
Transfer from General Fund	8,646,519	9,046,519	9,597,682
Insurance Recoveries	8,338	0	0
Total Library	\$10,378,272	\$10,886,174	\$11,674,727

	2020 Actual	2021 Adopted	2022 Adopted
Historic Preservation Incentive Fund	0.005	0.100	0.400
Non-Business License/Permit Total Historic Preservation Incentive Fund	8,925 <b>\$8,925</b>	9,180 <b>\$9,180</b>	9,180 <b>\$9,180</b>
	Ψ0,020	Ψ0,100	Ψ0,100
Pension Contribution Fund General Property Tax	2,976,183	3,247,066	3,394,542
Retail Sales and Use Tax	2,500,000	4,150,000	4,150,000
Penalty/Interest - Deling Taxes	2,203	4,130,000	4,130,000
State Shared Revenue	0	3,000,000	3,000,000
Total Pension Contribution Fund	\$5,478,386	\$10,397,066	\$10,544,542
Miscellaneous Grants			
Federal Grants - Direct	596,207	900,000	615,000
Federal Grants - Indirect	68,181	35,000	20,000
State Grants	419,522	0	0
Total Miscellaneous Grants	\$1,083,910	\$935,000	\$635,000
Domestic Violence Prevention		· , , , , , , , , , , , , , , , , , , ,	
Non-Traffic Misdemeanor	741	500	500
Total Domestic Violence Prevention	\$741	\$500	\$500
Traffic Calming Measures Civil Parking Infractions	3,892,750	4,656,235	6,589,451
Interest Earnings	28,792	25,000	25,000
Transfer from General Fund	500,000	23,000	25,000
Total Traffic Calming Measures	\$4,421,542	\$4,681,235	\$6,614,451
Urban Forestry Fund			
Non-Court Fines/Forfeits/Penalties	9,100	0	0
Private Contribution/Donation	0	20,000	20,000
Insurance Recoveries	42,886	0	0
Total Urban Forestry Fund	\$51,986	\$20,000	\$20,000
Parks and Recreation			
Non-Business License/Permit	1,925	1,000	1,000
Federal Grants - Indirect	30,345	10,000	10,000
State Grants	29,538	1,000,000	1,000,000
General Gov't Charge for Service	118,587	281,200	307,000
Mental and Physical Health	33,561	107,600	110,000
Culture and Recreation Fees	977,036	3,740,716	3,604,166
Interfund Sales/Service Charge	52,054	280,000	83,000
Non-Court Fines/Forfeits/Penalties	3,006	500	2,000
Interest Earnings	5,339	10,630	10,630
Rents/Leases/Concessions	271,494	1,527,800	1,214,700
Private Contribution/Donation	2,193,142	236,500	236,500
Other Miscellaneous Revenue	89,374	0	0
Transfers from Other Funds:			
From General Fund	15,171,223	15,958,647	16,907,513
From Sewer	448,458	461,463	474,845
Insurance Recoveries  Total Parks and Recreation	\$19,425,662	6,000 <b>\$23,622,056</b>	6,000 <b>\$23,967,354</b>
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	2020 Actual	2021 Adopted	2022 Adopted
American Rescue Plan	0	0	40 242 240
Federal Grants - Direct  Total Under Freeway Parking	<u>0</u> <b>\$0</b>	<u> </u>	40,242,340 <b>\$40,242,340</b>
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Fire Grants Miscellaneous  Federal Grants - Direct	0	0	562,756
Total Under Freeway Parking	<b>\$0</b>	<u> </u>	\$562,756
·			<del></del>
Under Freeway Parking Rents/Leases/Concessions	191,091	168,856	0
Other Miscellaneous Revenue	7,641	0	0
Total Under Freeway Parking	\$198,732	\$168,856	\$0
Parking			
Non-Business License/Permit	468,722	400,000	495,000
Federal Grants - Indirect	29,946	0	0
Interest Earnings	18,850	20,000	3,500
Rents/Leases/Concessions	1,931,596	3,500,000	3,500,000
Other Miscellaneous Revenue	195	1,000	500
Transfer from General Fund	1,250,000	1,125,000	1,125,000
Insurance Recoveries Govt Funds Only	547	0	0
Total Parking	\$3,699,856	\$5,046,000	\$5,124,000
Paths and Trails Reserve			
Business License/Permit	56,888	119,400	120,000
State Entitlements/Impact Payments	13,945	14,688	14,688
Total Paths and Trails Reserve	\$70,833	\$134,088	\$134,688
Spokane Regional Emergency Communications			
Federal Grants - Indirect	14,937	0	0
Public Safety	72,455	74,000	0
Transfer from General Fund	67,500	92,976	0
Total SRECS	\$154,892	\$166,976	\$0
Human Services Grants			
Federal Grants - Direct	1,565,007	1,290,000	1,320,850
Federal Grants - Indirect	519,156	539,238	2,615,343
State Grants	5,714,070	13,811,100	6,415,385
General Gov't Charge for Servce	1,909,853	900,000	1,991,780
Interest Earnings Other Miscellaneous Revenue	449 9,612	500 6,000	370 7,850
Total Human Services Grants	\$9,718,147	\$16,546,838	\$12,351,578
	Ψο,: 10,171	Ψ10,040,000	¥ :=,50 i,010
Continuum of Care Federal Grants - Direct	3,339,896	4,188,363	4,340,698
Federal Grants - Direct Federal EntitImts/Impact Payments	144,657	4,100,303	4,340,098
Total Continuum of Care	\$3,484,553	\$4,188,363	\$4,340,698

	2020 Actual	2021 Adopted	2022 Adopted
Forfeitures & Contributions (SPD)			
Federal Grants - Direct	47,179	50,000	50,000
Public Safety	39,798	48,400	43,900
Economic Environment	5,530	0	0
Non-Traffic Misdemeanor	42,700	50,000	50,000
Interest Earnings	3,889	2,500	2,500
Private Contribution/Donation	1,000	0	0
Other Miscellaneous Revenue	521,016	250,000	250,000
Total Forfeitures & Contributions	\$661,112	\$400,900	\$396,400
Intermodal Facility Operation			
Federal Grants - Indirect	58,005	0	0
General Gov't Charge for Service	8,349	12,244	0
Interest Earnings	8	0	0
Rents/Leases/Concessions	393,015	478,091	0
Transfer from General Fund	267,000	381,919	0
Total Intermodal Facility Operation	\$726,377	\$872,254	\$0
Hotel/Motel Tax			
Retail Sales and Use Tax	2,031,220	4,451,250	3,186,356
Total Hotel/Motel Tax	\$2,031,220	\$4,451,250	\$3,186,356
Housing Sales Tax		•	= 000 000
Retail Sales and Use Tax	0	0	5,800,000
Total Hotel/Motel Tax	<b>\$0</b>	\$0	\$5,800,000
REET 2nd Quarter Percent			
Excise Tax (REET)	4,132,997	2,745,944	6,000,000
Total Real Estate Excise Tax	\$4,132,997	\$2,745,944	\$6,000,000
DEET 4at Occartor Dorsont			
REET 1st Quarter Percent	0	0	6 000 000
Excise Tax (REET)  Total Real Estate Excise Tax	<u></u>	<u>0</u> <b>\$0</b>	6,000,000 <b>\$6,000,000</b>
		ΨΟ	Ψ0,000,000
Public Safety & Judicial Grants	400 707		=== 400
Federal Grants - Direct	482,727	707,607	555,196
Federal Grants - Indirect	278,562	271,198	281,198
State Grants	600,897	611,681	392,750
Transfer from General Fund	<u> </u>	5,000 <b>\$1,595,486</b>	5,000
Total Public Safety & Judicial Grants	\$1,362,186	\$1,595,486	\$1,234,144
Public Safety Personnel Fund			
General Property Taxes	6,192,041	6,470,000	6,650,000
Federal Grants - Indirect	7,452	0	0
Public Safety	12,372	0	0
Transfer from General Fund	0	462,500	0
Total Public Safety Personnel Fund	\$6,211,865	\$6,932,500	\$6,650,000

Combined Communications Center           Relails Sales and Use Tax         2,232,216         2,210,270         2,964,967           Federal Grants - Indirect         2,644         0         0           Public Safety         9,437         182,214         0           Interfund Sales/Service Charge         0         5,000         5,000           Intersit Earnings         31,917         0         0           Other Misc Revenue         330,000         0         40,258           Total Combined Communications Center         \$2,607,544         \$2,397,484         \$3,010,225           Communications Building M&O         0         0         0         0         0           Public Safety         331,310         286,465         286,692         1         1,000		2020 Actual	2021 Adopted	2022 Adopted
Federal Grants - Indirect		2 222 216	2 210 270	2 064 067
Public Safety				•
Interfund Sales/Service Charge			•	
Interest Earnings	•			•
Transfer from General Fund Total Combined Communications Center         \$2,607,544         \$2,397,484         \$3,010,225           Communications Building M&O Public Safety         331,310         286,465         286,692           Interfund Sales/Service Charges         0         0         0           Interrest Earnings         1,559         500         1,000           Total Communications Bldg M&O         \$332,869         \$286,965         \$287,692           Community Development Fund         15,179         15,000         \$15,000           Private Contributions/Donation         15,179         \$15,000         \$15,000           CD/HS Operatons         0         0         0         0           Other Misc Revenue         0         0         0         0           Total CD/HS Operations         \$0         \$0         0         0           Comm Development Block Grants         \$0         \$0         0         0         0         0         0         0         0         0         0         0         0         0         50         \$50         \$50         \$50         \$50         \$50         \$50         \$50         \$50         \$50         \$50         \$50         \$50         \$50         \$50		31,917		
Total Combined Communications Center         \$2,607,544         \$2,397,484         \$3,010,225           Communications Building M&O         331,310         286,465         286,692           Public Safety         331,310         286,465         286,692           Interest Earnings         1,559         500         1,000           Interest Earnings         1,559         500         1,000           Total Community Development Fund         15,179         15,000         15,000           Private Contributions/Donation         15,179         15,000         15,000           Total Community Development Fund         \$15,179         15,000         \$15,000           CD/HS Operations         0         0         0         0           Other Misc Revenue         0         0         0         0           Total CD/HS Operations         \$0         \$0         \$0         \$0           Comm Development Block Grants         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$13,000         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0 <td>Other Misc Revenue</td> <td>31,330</td> <td>0</td> <td>0</td>	Other Misc Revenue	31,330	0	0
Communications Building M&O			0	
Public Safety   331,310   286,465   286,692   Interfund Sales/Service Charges   0   0   0   0   0   0   0   0   0	Total Combined Communications Center	\$2,607,544	\$2,397,484	\$3,010,225
Interfund Sales/Service Charges	Communications Building M&O			
Interest Earnings	Public Safety	331,310	286,465	286,692
Total Communications Bidg M&O         \$332,869         \$286,965         \$287,692           Community Development Fund Private Contributions/Donation Total Community Development Fund         15,179         15,000         15,000           CD/HS Operations Other Misc Revenue Other Misc Revenue Total CD/HS Operations         0         0         0         0           Comm Development Block Grants         ***S**         ***S**         ***S**         **S**           Federal Grants - Direct Federal Entitims/Impact Payments Officeral Entitims Officeral E		-		•
Community Development Fund				
Private Contributions/Donation         15,179         15,000         15,000           Total Community Development Fund         \$15,179         \$15,000         \$15,000           CD/HS Operations         S0         \$0         0           Other Misc Revenue         0         0         0         0           Total CD/HS Operations         \$0         \$0         \$0           Comm Development Block Grants         \$0         \$0         \$0           Federal Grants - Direct         4,385,159         8,800,000         5,913,889           Federal Grants - Indirect         0         0         0         0           Federal Grants - Indirect         0         0         0         445,201           Interest Earnings         1         0         0         0           Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,909           CDBG Revolving Loan Fund         137,866         0         0         0           Total CD Block Grants         419,734         410,000         447,736         0         0         0           CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936         0         0         0         0         0	Total Communications Bldg M&O	\$332,869	\$286,965	\$287,692
Total Community Development Fund         \$15,179         \$15,000         \$15,000           CD/HS Operatons	Community Development Fund			
CD/HS Operatons         Other Misc Revenue         0         0         0           Total CD/HS Operations         \$0         \$0         \$0           Comm Development Block Grants         Sederal Grants - Direct         4,385,159         8,800,000         5,913,889           Federal Entitimts/Impact Payments         0         1,000,000         0         0           Federal Grants - Indirect         0         1,000,000         0         445,201           Interest Earnings         1         0         0         0           Transfer from CBG Revolving Loan Fund         137,866         0         0         0           Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,090           CDBG Revolving Loan Fund           Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Misc Community Development Grants         2,412,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         2,648,207         0         0         0           Interest Earnings         10,202 <th< td=""><td>Private Contributions/Donation</td><td></td><td></td><td>15,000</td></th<>	Private Contributions/Donation			15,000
Other Misc Revenue         0         0         0           Total CD/HS Operations         \$0         \$0         \$0           Comm Development Block Grants         Federal Grants - Direct         4,385,159         8,800,000         5,913,889           Federal Entitlmts/Impact Payments         0         1,000,000         0         445,201           Federal Grants - Indirect         0         0         445,201         1         0         0           Interest Earnings         1         0	Total Community Development Fund	\$15,179	\$15,000	\$15,000
Other Misc Revenue         0         0         0           Total CD/HS Operations         \$0         \$0         \$0           Comm Development Block Grants         Federal Grants - Direct         4,385,159         8,800,000         5,913,889           Federal Entitimts/Impact Payments         0         1,000,000         0         0           Federal Grants - Indirect         0         0         445,201         0         0           Interest Earnings         1         0         0         0           Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,090           CDBG Revolving Loan Fund         137,866         0         0         0           Total CD Block Grants         419,734         410,000         \$447,736         0         0         0           CDBG Revolving Loan Fund         544,735         0	CD/HS Operatons			
Comm Development Block Grants           Federal Grants - Direct         4,385,159         8,800,000         5,913,889           Federal Grants - Indirect         0         1,000,000         0           Federal Grants - Indirect         0         0         445,201           Interest Earnings         1         0         0           Transfer from CBG Revolving Loan Fund         137,866         0         0           Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,090           CDBG Revolving Loan Fund           Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants           Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0	Other Misc Revenue			
Federal Grants - Direct         4,385,159         8,800,000         5,913,889           Federal EntitImts/Impact Payments         0         1,000,000         0           Federal Grants - Indirect         0         0         445,201           Interest Earnings         1         0         0           Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,090           CDBG Revolving Loan Fund           Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,384,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants           Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General	Total CD/HS Operations	\$0	\$0	\$0
Federal Grants - Direct         4,385,159         8,800,000         5,913,889           Federal EntitImts/Impact Payments         0         1,000,000         0           Federal Grants - Indirect         0         0         445,201           Interest Earnings         1         0         0           Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,090           CDBG Revolving Loan Fund           Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,384,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants           Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General	Comm Development Block Grants			
Federal Grants - Indirect Interest Earnings         0         445,201           Interest Earnings         1         0         0           Transfer from CBG Revolving Loan Fund         137,866         0         0           Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,090           CDBG Revolving Loan Fund           Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants           Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants		4,385,159	8,800,000	5,913,889
Interest Earnings		0	1,000,000	
Transfer from ČBG Revolving Loan Fund Total CD Block Grants         137,866         0         0           CDBG Revolving Loan Fund Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0		0	0	445,201
Total CD Block Grants         \$4,523,026         \$9,800,000         \$6,359,090           CDBG Revolving Loan Fund Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488		1	0	0
CDBG Revolving Loan Fund           Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,			0	0
Interest Earnings         419,734         410,000         447,736           Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program           Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451	Total CD Block Grants	\$4,523,026	\$9,800,000	\$6,359,090
Other Miscellaneous Revenue         544,735         0         0           Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         \$887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0				
Collection of Receivables         1,148,442         2,000,000         1,394,200           Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         Federal Grants - Indirect         2,648,207         0         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0         0           Other Miscellaneous Revenue         (4,155)         0         0         0           Collection of Receivables         11,067         20,000         10				_
Total CDBG Revolving Loan Fund         \$2,112,911         \$2,410,000         \$1,841,936           Misc Community Development Grants         Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0				•
Misc Community Development Grants           Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0				
Federal Grants - Indirect         2,648,207         0         0           Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0	•	Ψ2,112, <del>3</del> 11	\$2,410,000	\$1,041,530
Interest Earnings         10,202         11,000         9,000           Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0		0.040.007	0	0
Private Contribution/Donation         150,000         0         0           Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0			-	
Other Miscellaneous Revenue         (4,155)         0         0           Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0	<u> </u>			•
Collection of Receivables         11,067         20,000         10,000           Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0				
Transfer from General Fund         555,638         0         0           Total Misc Community Dev Grants         \$3,370,959         \$31,000         \$19,000           Home Program         Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0				•
Home Program           Federal Grants - Direct         887,776         3,139,774         3,545,969           Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0				0
Federal Grants - Direct       887,776       3,139,774       3,545,969         Interest Earnings       (1,732)       0       0         Other Miscellaneous Revenue       5,488       0       0         Transfer from Home Revolving Fund       1,451       0       0	<b>Total Misc Community Dev Grants</b>	\$3,370,959	\$31,000	\$19,000
Federal Grants - Direct       887,776       3,139,774       3,545,969         Interest Earnings       (1,732)       0       0         Other Miscellaneous Revenue       5,488       0       0         Transfer from Home Revolving Fund       1,451       0       0	Home Program			
Interest Earnings         (1,732)         0         0           Other Miscellaneous Revenue         5,488         0         0           Transfer from Home Revolving Fund         1,451         0         0		887.776	3,139.774	3,545.969
Other Miscellaneous Revenue5,48800Transfer from Home Revolving Fund1,45100		·	_	
	<u> </u>		0	0
Total Home Program \$892,983 \$3,139,774 \$3,545,969	<del>_</del>			
	Total Home Program	\$892,983	\$3,139,774	\$3,545,969

	2020 Actual	2021 Adopted	2022 Adopted
Home Revolving Loan Fund	140 215	90.000	72.006
Interest Earnings Other Miscellaneous Revenue	148,315 (83,845)	80,000 0	72,996 0
Collection of Receivables	224,561	300,000	263,811
Total Home Revolving Loan Fund	\$289,031	\$380,000	\$336,807
Housing Assistance Program		_	
Interest Earnings	9,514	1,500	1,000
Collection of Receivables	8,424	10,000	1,500
Total Housing Assistance Program	\$17,938	\$11,500	\$2,500
Affordable & Supportive Housing Fund			
Retail Sales and Use Tax	361,479	402,274	402,274
Total Affordable & Supportive Housing Fund	\$361,479	\$402,274	\$402,274
Hope Acquisition Fund			
Interest Earnings	4,194	3,500	0
Other Miscellaneous Revenue	141	0	0
Collection of Receivables	13,013	14,000	0
Total Hope Acquisition Fund	\$17,348	\$17,500	\$0
Emergency Rental Assistance Grant			
Federal Grants - Direct	0	0	5,300,000
State Grants	0	0	196,690
Interest Earnings	0	0	70,000
Total Emergency Rental Assistance Fund	\$0	\$0	\$5,566,690
Housing Trust Grant	10.070	0.500	4 500
Interest Earnings	12,873	2,500	1,500
Collection of Receivables	2,466 <b>\$15,339</b>	2,000	100 <b>\$1,600</b>
Total Housing Trust Grant	<b>Φ15,339</b>	\$4,500	\$1,600
Rental Rehabilitation Fund	40 404	62,000	2.050
Interest Earnings Rents/Leases/Concessions	49,401 18,000	62,000	2,050
Other Miscellaneous Revenue	632	0 16,000	18,000 0
Collection of Receivables	216,811	350,000	12,000
Total Rental Rehabilitation Fund	\$284,844	\$428,000	\$32,050
Trial Court Improvement Fund			
State Entitlements/Impact Payments	64,608	64,608	64,608
Total Trial Court Improvement Fund	\$64,608	\$64,608	\$64,608
Criminal Justice Assistance			
Retail Sales and Use Tax	3,562,373	3,375,000	4,450,000
State Entitlements/Impact Payments	2,287,426	2,282,000	2,387,000
Public Safety	5,595	8,000	8,000
Interest Earnings	7,872	5,000	5,000
Total Criminal Justice Assistance	\$5,863,266	\$5,670,000	\$6,850,000
Financial Partnership Fund			
Transfer from Parking	78,360	190,000	190,000
Total Financial Partnership Fund	\$78,360	\$190,000	\$190,000

	2020 Actual	2021 Adopted	2022 Adopted
Channel Five Equipment Reserve			
Business Licenses & Permits	227,405	230,430	230,430
Total Channel Five Equip Reserve	\$227,405	\$230,430	\$230,430
Park Cumulative Reserve			
In Lieu/Impact Payments	350,000	0	0
Intergovernmental Services Rev	0	350,000	0
Interest Earnings	6,631	8,000	8,000
Rents/Leases/Concessions	16,840	15,800	15,800
Private Contribution/Donation	1,210,443	500,000	500,000
Other Miscellaneous Revenue	25,875	5,000	5,000
Disposition of Fixed Assets	113,021	0	0
Transfer from General Fund	2,500	0	0
Transfer from Parks	611,028	49,181	230,000
Transfer from Golf	0	130,000	130,000
Total Park Cumulative Reserve	\$2,336,338	\$1,057,981	\$888,800
Fire / EMS			
General Property Tax	8,904,900	9,107,400	9,425,000
Penalty/Interest - Delinquent Taxes	3,167	0	0
Business Licenses and Permits	288,108	370,000	1,106,415
Federal Grants - Direct	891	0	0
Federal Grants - Indirect	513,725	0	0
State Grants	1,260	5,000	1,260
Public Safety	1,360,268	965,380	1,365,706
Economic Environment	148,567	150,000	150,000
Non-Court Fines/Forfeits/Penalties	36,085	201,500	201,000
Interest Earnings	1	4,000	4,000
Rents/Leases/Concessions	27,176	0	0
Private Contributions/Donations	34,289	10,000	7,500
Other Miscellaneous Revenue	(10,396)	0	0
Disposition of Fixed Assets	33,046	0	0
Transfer from General Fund	44,071,173	45,445,673	44,915,592
Total Fire / EMS	\$55,412,260	\$56,258,953	\$57,176,473
Defined Contribution Administration			
General Govt Charge for Services	200,000	75,000	75,000
Total Defined Contribution Admin	\$200,000	\$75,000	\$75,000
VOYA Defined Contribution Administration			
General Govt Charge for Services	35,481	27,500	37,000
Total Defined Contribution Admin	\$35,481	\$27,500	\$37,000
Transporation Panalit Fund			
Transporation Benefit Fund	2 224 474	2 204 074	2 507 027
Excise Tax	3,334,174	3,201,971	3,507,927
Interest Earnings	16,013	5,000	15,000
Total Transportation Benefit	\$3,350,187	\$3,206,971	\$3,522,927
Total Special Revenue Funds	\$182,951,463	\$209,434,437	\$266,579,715

	2020 Actual	2021 Adopted	2022 Adopted
Debt Service Funds			
GO Bond Redemption			
General Property Tax	8,888,971	9,290,775	8,974,898
Timber Harvest Tax	383	0	0
Penalty/Interest - Delinquent Taxes	2,391	0	0
Federal Entitlements/Impact Payments	679,173	0	0
Interest Earnings	23,407	0	0
Transfers from Other Funds:			
From Arterial Street Fund	5,235,102	5,435,457	5,435,441
From Parking Fund	1,686,415	1,701,908	1,710,618
Total GO Bond Redemption	\$16,515,843	\$16,428,140	\$16,120,957
Special Assessment Debt			
Interest Earnings	29,787	80,000	80,000
Special Assessment Principal	334,909	450,000	450,000
Other Misc Revenue	(44)	0	0
Total Special Assessment Debt	\$364,652	\$530,000	\$530,000
Special Assessment Guaranty			
Interest Earnings	5,010	2,500	2,500
<b>Total Special Assessment Guaranty</b>	\$5,010	\$2,500	\$2,500
Iron Bridge TIF Debt Service			
General Property Tax	96,560	77,500	80,000
Interest Earnings	582	0	0
Total Iron Bridge TIF Debt Service	\$97,142	\$77,500	\$80,000
University District LRF Debt Service			
Retail Sales and Use Tax	250,000	275,000	275,000
Total University District LRF Debt Svc	\$250,000	\$275,000	\$275,000
<b>Total Debt Service Funds</b>	\$17,232,647	\$17,313,140	\$17,008,457

	2020 Actual	2021 Adopted	2022 Adopted
Capital Project Funds			
General Capital Improvements			
From General Fund	37,849	0	0
<b>Total General Capital Improvements</b>	\$37,849	\$0	\$0
Arterial Street			
Business Licenses & Permits	1,000	1,000	1,000
Federal Grants - Indirect	7,982,865	1,162,225	8,031,103
State Grants	1,231,381	385,000	1,695,000
State Entitlements/Impact Payments	1,195,307	1,259,490	1,324,677
In Lieu/Impact Payments	12,376	9,330,969	660,000
Transportation	338,443	0	0
Economic Environment	438,060	65,000	235,000
Interest Earnings	89,326	40,000	50,000
Rents/Leases/Concessions	1,200	1,200	0
Private Contribution/Donation	. 0	100,000	365,000
Other Miscellaneous Revenue	(159,713)	16,064	23,084
Disposition of Fixed Assets	492,133	0	0
Transfers from Other Funds:	,		
From General Fund	8,096,805	10,045,800	10,291,667
From Paths and Trails	0	10,000	0
From Real Estate Excise Tax	1,736,875	866,326	1,101,105
From Integrated Capital Management	5,000,000	5,000,000	5,000,000
Total Arterial Street	\$26,456,058	\$28,283,074	\$28,777,636
2015 UTGO Park Bond			
State Grants	423,030	0	0
Interest Earnings	790,074	0	0
Private Contribution/Donation	19,000	0	0
Total 2015 UTGO Park Bond	\$1,232,104	\$0	\$0
2018 UTGO Library Capital Bond			
Interest Earnings	4,660,465	0	0
Transfer from Integrated Capital Management	400,674	345,441	0
Total 2018 UTGO Library Capital Bond	\$5,061,139	\$345,441	\$0
Kendall Yards TIF			
General Property Tax	313,092	375,500	320,000
Total Kendall Yards TIF	\$313,092	\$375,500	\$320,000
West Quadrant TIF			
General Property Tax	311,065	360,500	365,000
Total West Quadrant TIF	\$311,065	\$360,500	\$365,000
University District LRF			
General Property Tax	71,249	73,250	125,000
Total University District LRF	\$71,249	\$73,250	\$125,000
•	•		
Total Capital Project Funds	\$33,482,556	\$29,437,765	\$29,587,636

	2020 Actual	2021 Adopted	2022 Adopted
Enterprise Funds			
Water			
Federal Grants - Indirect	116,303	0	0
Public Safety	55,483	50,000	50,000
Utilities & Environment	44,345,728	48,074,571	49,502,750
Economic Environment	30,856	35,000	35,000
Interfund Sales/Service Charge	344,691	245,206	683,334
Interest Earnings	276,948	236,500	203,500
Rents/Leases/Concessions	5,000	5,000	5,000
Interfund Miscellaneous	21,365	22,895	22,895
Other Miscellaneous Revenue	34,579	75,000	75,000
Insurance Recoveries	35,719	36,041	40,000
Capital Contributions	10,776,299	1,000,000	1,034,000
Other Long Term Debt Proceeds	360,951	0	0
Disposition of Fixed Assets	208,703	30,000	10,000
Transfer from General Fund	500,000	0	0
Total Water	\$57,112,625	\$49,810,213	\$51,661,479
Water/WW Debt Service Fund			
Transfer from Integrated Capital	13,552,528	13,547,528	13,549,778
Total Water/WW Debt Service	\$13,552,528	\$13,547,528	\$13,549,778
Integrated Capital Management			
Federal Grants - Indirect	2,804	0	0
State Grants	243,912	8,804,183	10,509,645
Utilities & Environment	47,491,330	43,591,317	44,471,817
Interfund Sales/Service Charge	1,104,427	1,389,903	1,389,903
Interest Earnings	175,270	30,000	30,000
Contributed Capital	7,763,878	4,654,169	0
Other Miscellaneous Revenue	5,673	0	0
Other Long Term Debt Proceeds	2,315,796	5,179,001	16,084,001
Transfer from Solid Waste	588,000	725,408	0
Transfer From Water	710,000	68,704	0
Transfer From Sewer	710,000	137,408	0
Total Integrated Capital Management	\$61,111,090	\$64,580,093	\$72,485,366
Sewer Fund		_	_
Federal Grants - Indirect	46,205	0	0
Public Safety	286,093	0	0
Utilities & Environment	58,572,222	61,526,647	63,530,417
Economic Environment	32,928	0	0
Interfund Sales/Service Charge	324,786	569,435	635,549
Interest Earnings	219,056	180,000	234,161
Other Miscellaneous Revenue	5,415	5,500	7,000
Insurance Recoveries	7,925	0	0
Capital Contributions	60,826,949	1,337,700	1,500,000
Disposition of Fixed Assets	(956,350)	0	0
Total Sewer	\$119,365,229	\$63,619,282	\$65,907,127
Solid Waste			
Business Licenses & Permits	2,000	2,000	2,000
Federal Grants - Indirect	41,828	0	0

	2020 Actual	2021 Adopted	2022 Adopted
Utilities & Environment	73,222,848	76,860,815	81,521,402
Internal Service Fund Sales/Charges	247,486	240,800	240,800
Interest Earnings	234,235	240,000	240,000
Rents/Leases/Concessions	247,049	287,424	245,424
Interfund Miscellaneous	125,000	125,000	125,000
Other Miscellaneous Revenue	541,639	645,300	645,300
Insurance Recoveries	15,925	0	0
Disposition of Fixed Assets	(161,038)	0	0
Transfer from Water	25,000	25,000	25,000
Transfer from Sewer	25,000	25,000	25,000
Total Solid Waste	\$74,566,972	\$78,451,339	\$83,069,926
Golf			
Federal Grants - Indirect	432	0	0
General Gov't Charge for Services	7,541	0	0
Culture and Recreation Fees	3,316,049	4,011,370	4,011,370
Interest Earnings	7,061	7,000	7,000
Rents/Leases/Concessions	0	3,600	3,600
Other Miscellaneous Revenue	705,915	3,300	3,300
Transfer from Parks	39,484	0	0
Transfer from Asset Management	131,652	0	0
Total Golf	\$4,208,134	\$4,025,270	\$4,025,270
<b>Development Services Center</b>			
Business Licenses & Permits	99,234	102,000	100,000
Non-Business Licenses & Permits	1,037,102	1,064,000	1,152,500
Federal Grants - Indirect	38,236	0	0
General Gov't Charge for Service	36,973	183,500	7,500
Public Safety	4,172,147	4,029,200	5,117,000
Utilities & Environment	119,880	105,000	150,000
Economic Environment	2,051,471	2,311,000	1,871,450
Interfund Sales/Service Charge	482,326	461,761	435,000
Non-Court Fines/Forfeits/Penalties	150	1,000	1,000
Interest Earnings	35,364	24,000	27,000
Other Miscellaneous Revenue	29,951	188,500	45,000
Total Development Services Center	\$8,102,834	\$8,469,961	\$8,906,450
<b>Total Enterprise Funds</b>	\$338,019,412	\$282,503,686	\$299,605,396

	2020 Actual	2021 Adopted	2022 Adopted
Internal Service Funds			
Fleet Services			
Federal Grants - Indirect	3,412	0	0
Transportation	40,152	62,000	62,000
Internal Service Fund Sales/Charges	12,637,334	14,559,466	14,635,302
Interest Earnings	131	50	140
Other Miscellaneous Revenue	14,640	3,500	7,500
Total Fleet Services	\$12,695,669	\$14,625,016	\$14,704,942
Fleet Services Equipment Replacement			
Internal Service Fund Sales/Charges	2,105,618	2,010,232	2,012,238
Interest Earnings	22,302	15,000	20,000
Other Misc Revenue	1,295	0	0
Insurance Recoveries Disposition of Fixed Assets	(477) 45,670	0 65 000	0 45,000
Total Fleet Services Equip Replace	\$2,174,408	\$2,090,232	\$2,077,238
Public Works & Utilities	<u> </u>	<del></del>	<del></del>
Federal Grants - Indirect	14,420		
General Gov't Charge For Service	293,982	450,000	325,000
Interfund Sales/Service Charge	5,042,268	5,358,411	4,892,169
IF Solid Waste Landfills	0	3,313	1,470
Interest Earnings	1	25	25
IF Miscellaneous	0	0	51,233
Other Miscellaneous Revenue	1,062	2,698	2,100
Insurance Recoveries	928	0	0
Total Public Works & Utilities	<b>\$5,352,661</b>	\$5,814,447	\$5,271,997
Information Technology (IT)			
Federal Grants - Indirect	57,593	0	0
General Gov't Charge For Service	9,735	0	0
Internal Service Fund Sales/Charges	11,517,579	12,199,587	12,765,725
Interest Earnings	1,755	850	850
Total IT	\$11,586,662	\$12,200,437	\$12,766,575
IT Capital Replacement	04.504	0	0
Federal Entitlements/Impact Payments Federal Grants - Indirect	24,564 105,189	0 0	0
Utilities & Environment	16,097	0	0
Internal Service Fund Sales/Charges	914,961	1,381,068	1,143,591
Interest Earnings	27,897	0	0
Other Miscellaneous Revenue	8,308	0	0
Disposition of Fixed Assets	(4,716)	0	0
Transfer from IT	254,021	0	0
Transfer from Accounting	2,617	0	0
Total IT Capital Replacement	<u>\$1,348,938</u>	\$1,381,068	<u>\$1,143,591</u>
Reprographics			
General Gov't Charge for Service	4,610	0	0
Internal Service Fund Sales/Charges	654,688	722,482	712,695
Total Reprographics	\$659,298	\$722,482	\$712,695

	2020 Actual	2021 Adopted	2022 Adopted
Purchasing & Stores Fund			
Federal Grants - Indirect	12,983	0	0
General Gov't Charge for Service	868,044	887,226	930,730
Total Purchasing & Stores	\$881,027	\$887,226	\$930,730
Accounting Services			
Federal Grants - Indirect	14,665	0	0
IF Int Srvce Fund Sales/Charges	4,326,646	4,170,989	4,620,209
Interest Earnings	3,516	1,000	1,000
Other Miscellaneous Revenue	86,531	100,000	100,000
Total Accounting Services	\$4,431,358	\$4,271,989	\$4,721,209
My Spokane			
Federal Grants - Indirect	26,067	0	0
IF Int Serv fund Sales/Charges	1,436,551	1,547,517	1,570,315
Total My Spokane	\$1,462,618	\$1,547,517	\$1,570,315
Office of Performance Management			
Federal Grants - Indirect	14,387	0	0
IF Int Srvc Fund Sales/Charges	1,527,017	1,563,911	1,406,211
Total Office of Performance Mgmt	\$1,541,404	\$1,563,911	\$1,406,211
Risk Management			
General Govt Charge for Service	1,500,000	2,000,000	3,762,000
Interest Earnings	131,382	60,000	100,000
Other Miscellaneous Revenue	3,412	0	0
Total Risk Management	\$1,634,794	\$2,060,000	\$3,862,000
Workers' Compensation			
Federal Grants - Indirect	15,015	0	0
State Grants	18,046	20,000	20,000
Internal Service Fund Sales/Charges	6,000,000	5,000,000	5,402,000
Interest Earnings	95,032	40,000	40,000
Other Miscellaneous Revenue	7,069	5,500	5,500
Insurance Recoveries	61,261	10,000	10,000
Total Workers' Compensation	\$6,196,423	\$5,075,500	\$5,477,500
Unemployment			
Internal Service Fund Sales/Charges	300,000	300,000	300,000
Interest Earnings	8,853	4,000	4,000
Total Unemployment	\$308,853	\$304,000	\$304,000
Employee Benefits			
Federal Grants - Indirect	5	0	0
General Gov't Charge for Service	53,831	60,000	45,000
Internal Service Fund Sales/Charges	39,729,261	43,910,354	44,660,354
Interest Earnings	144,386	69,000	69,000
Other Miscellaneous Revenue	1,031,189	648,000	956,000
Insurance Recoveries	9,212	40,000	40,000
Total Employee Benefits	\$40,967,884	\$44,727,354	\$45,770,354

	2020 Actual	2021 Adopted	2022 Adopted
Asset Management Operations		<u> </u>	<u> </u>
Federal Grants - Indirect	7,828	0	0
General Govt Charge for Services	1,059	2,000	10,500
Internal Service Fund Sales/Charges	1,472,524	1,766,127	2,154,759
Interfund Sales/Service Charge	74,404	70,000	0
Rents/Leases/Concessions	123,583	125,871	547,944
Other Miscellaneous Revenue	4,795	0	0
Insurance Recoveries	500	0	0
Transfer from General Fund	1,503,540	1,194,340	1,809,591
<b>Total Asset Management Operations</b>	\$3,188,233	\$3,158,338	\$4,522,794
Asset Management Capital			
Federal Grants - Indirect	32,251	0	0
Other Miscellaneous Revenue	(19,278)	0	0
Capital Contributions	1,281,214	0	0
Other Long Term Debt Proceeds	6,292,172	4,458,017	0
Disposition of Fixed Assets	(324)	0	0
Transfers from Other Funds:			
From General Fund	6,004,308	7,362,343	6,742,682
From Library Fund	47,431	55,900	0
From Street Bond	149,006	203,009	203,009
From Park Fund	173,976	290,823	290,823
From Park Cumulative Reserve	343,795	201,957	0
From Special Assessment Fund	317,179	270,834	128,211
From Fire	17,980	48,118	48,121
From Golf Fund	121,350	81,867	535,207
From Fleet Services Fund	459,228	577,832	577,884
From Parking	90,797	106,525	352,973
From Risk Management	298	407	407
From U-District LRF	52,541	23,709	86,359
From Iron Bridge	74,398	101,361	101,362
From Asset Management	11,324	0	0
From Strategic Investment Fund	78,360	189,745	189,780
From Asset Management-Property Acq	84	0	0
Total Asset Management Capital	\$15,528,091	\$13,972,447	\$9,256,818
Property Acquisition - Police			
Other Miscellaneous Revenue	1,755	0	
Transfer from Asset Management Capital	2,582,149	2,277,921	0
Total Property Acquisition - Police	\$2,583,904	\$2,277,921	\$0
Property Acquisition - Fire			
Transfer from Asset Management Capital	1,298,023	2,180,096	0
Total Property Acquisition - Fire	\$1,298,023	\$2,180,096	\$0
Facilities Capital			
Transfer from General Fund	0	0	500,000
Transfer from REET 1st Qtr Percent	0	0	1,257,000
Transfer from Asset Management Capital	0	0	300,000
Total Property Acquisition - Fire	\$0	\$0	\$2,057,000
<b>Total Internal Service Funds</b>	\$113,840,248	\$118,859,981	\$116,555,969

	2020 Actual	2021 Adopted	2022 Adopted
Trust and Agency Funds			-
Finch Memorial Arboretum			
Private Contribution/Donation	13,258	8,000	8,000
Total Finch Memorial Arboretum	\$13,258	\$8,000	\$8,000
Employees' Retirement (SERS)			
General Gov't Charge for Service	16,886	20,000	20,000
Interest Earnings	34,244,922	9,500,000	11,250,000
Interfund Miscellaneous	10,519,301	10,300,000	11,000,000
Other Miscellaneous Revenue	10,799,261	10,604,000	11,306,000
Total Employees' Retirement	\$55,580,370	\$30,424,000	\$33,576,000
Fire Pension Fund			
Federal Entitlements/Impact Payments	159,525	135,000	135,000
State Entitlements/Impact Payments	330,689	300,000	300,000
Interest Earnings	3,136,430	700,000	300,000
Interfund Miscellaneous	2,582,917	3,247,066	3,394,542
Other Miscellaneous Revenue	270,064	150,000	150,000
Total Fire Pension Fund	\$6,479,625	\$4,532,066	\$4,279,542
Police Pension Fund			
Federal Entitlements/Impact Payment	109,003	95,000	95,000
Interest Earnings	1,722	500	500
Interfund Miscellaneous	2,500,000	4,150,000	4,150,000
Other Miscellaneous Revenue	138,921	100,000	100,000
Total Police Pension Fund	\$2,749,646	\$4,345,500	\$4,345,500
Building Code Records Mgmt			
State Remittances	0	60,000	60,000
<b>Total Building Code Records Mgmt</b>	\$0	\$60,000	\$60,000
Municipal Court	<del></del>		
State Remittances	1,046,408	1,500,100	1,500,100
Total Municipal Court	\$1,046,408	\$1,500,100	\$1,500,100
<b>Total Trust and Agency Funds</b>	\$65,869,307	\$40,869,666	\$43,769,142

# 2022 ADOPTED BUDGET EXPENDITURES BY FUND/DEPARTMENT

# **December 13, 2021**

	2020 Actual	2021 Adopted	2022 Adopted
General Fund			
Nondepartmental			
- General Obligation Bond Refunding	21,545,000	0	0
- CARES Relief	6,766,888	0	0
- Annexation Mitigation	1,280,852	1,270,000	1,460,000
- Animal Control	759,882	690,565	711,282
- Election Services	221,782	475,000	475,000
- Air Pollution Control	306,947	306,947	323,344
- Legal Services	207,186	350,000	250,000
- Substance Abuse	105,652	110,000	110,000
- SRTC/TMC	74,291	75,000	84,590
- Memberships	189,099	150,000	175,000
- Medicare Payments	209,161	200,000	220,000
- Transfer to Asset Management Capital	47,352	62,888	564,513
- Reserve for Payroll Savings	0	(1,544,000)	(2,175,000)
- Reserve for Total Cost Compensation	0	0	1,500,000
- All Others	1,364,432	1,381,963	845,825
Total Nondepartmental	\$33,078,524	\$3,528,363	\$4,544,554
Police Ombudsman	320,811	395,946	455,236
Civil Service	1,325,544	1,376,462	1,547,308
City Clerk	667,380	725,970	753,421
Human Services	3,837,849	2,851,306	2,351,306
City Council	1,838,172	2,201,967	2,631,997
Public Affairs/Communications	1,057,248	1,113,924	1,174,632
Community Centers	785,531	936,403	794,352
Engineering Services	6,505,980	7,408,326	7,678,387
Finance	426,156	1,566,221	1,836,055
Grants Management	432,960	453,044	437,319
Neighborhood, Housing & Human Services Div	127,760	425,453	550,793
Historic Preservation	195,759	226,099	261,725
Office of Civil Rights	0	0	344,372
Legal	4,641,395	4,726,219	4,833,037
Mayor	922,468	1,015,685	1,163,546
Neighborhood Services	267,319	464,263	644,688
Municipal Court	4,463,438	4,543,938	4,574,511
Office of Hearing Examiner	231,861	244,644	256,838
Youth Services	45,000	45,000	45,000
Human Resources	1,026,983	1,198,058	1,316,352
Planning Services	1,690,590	2,023,837	2,133,692
Police	65,919,198	64,206,290	68,614,433
Community Justive Services	1,452,817	1,533,089	1,561,738

	2020 Actual	2021 Adopted	2022 Adopted
Public Defender	3,142,924	3,304,967	3,146,093
Community and Economic Development	391,569	1,403,598	1,561,426
Economic Development Services	(72)	0	0
Treasury Services	994,561	0	0
Internal Service Charges	9,836,150	10,228,711	9,760,763
General Fund Allocations			
To Other	0	462,500	0
To Code Enforcement	564,243	915,716	1,114,215
To Library	8,646,519	9,046,519	9,597,682
To Parks and Recreation	15,097,123	15,892,647	16,841,513
To Community Development Fund	555,638	0	0
To Fire / EMS	44,071,173	45,445,673	44,915,592
To Urban Forestry	66,000	66,000	66,000
To Arterial Street	8,096,805	10,045,800	10,291,667
To Intermodal Facility	267,000	381,919	0
To Asset Management Operations	1,503,540	1,194,340	1,809,591
To Parking Fund	1,250,000	1,125,000	1,125,000
To Asset Management Capital	5,820,000	5,846,000	6,002,000
To Water  Total General Fund	500,000 \$232,063,915	0 <b>\$208,569,897</b>	\$216,736,834
Total General Fund	Ψ232,003,313	Ψ200,303,031	Ψ210,730,034
Special Revenue Funds			
Street Maintenance	23,043,679	26,680,600	27,655,724
Code Enforcement	1,942,705	2,352,862	2,835,107
Library	9,425,097	10,679,899	11,641,065
Historic Preservation Incentive	0	15,000	15,000
Pension Contributions Fund (LEOFF)	5,087,310	10,397,066	10,544,542
Miscellaneous Grants	1,083,910	935,000	635,000
Domestic Violence Prevention	0	500	500
Traffic Calming Measures	1,795,570	4,475,882	4,256,889
Urban Forestry Fund	0	20,000	20,000
Parks and Recreation	18,032,038	23,090,463	23,659,790
American Rescue Plan	0	0	0
Fire Grants Miscellaneous	0	0	562,756
Under Freeway Parking	154,913	168,642	0
Parking	4,356,070	5,056,864	5,172,854
Paths & Trails Reserve	21,346	244,400	470,215
Spokane Regional Emergency Comms Sys	174,306	157,857	0
Human Services Grants	9,009,928	17,046,838	13,191,578
Continuum of Care	3,484,553	4,188,363	4,340,698
Forfeitures & Contributions (SPD)	242,709	522,750	521,750
Intermodal Facility Operation Hotel/Motel Tax Fund	782,749	872,254	2 196 256
	1,971,967	4,458,184	3,186,356
Housing Sales Tax Capital Improvement Program	0 0	0 84,050	0
			_
REET 2nd Quarter Percent REET 1st Quarter Percent	2,296,900 0	1,268,089 0	1,506,181 5 162 705
Public Safety & Judicial Grants	1,359,168	1,577,822	5,162,705 1,045,350
Public Safety Personnel Fund	4,587,971	5,371,800	6,403,615
Combined Communications Center	2,275,386	5,090,200	3,137,955
Communications Bldg M & O	351,521	610,884	287,219
Community Development Fund	5,116	32,000	40,000
Community Dovolopmont Fund	5,110	02,000	40,000

# 2022 ADOPTED BUDGET EXPENDITURES BY FUND/DEPARTMENT

# **December 13, 2021**

CD/HS Operations		2020 Actual	2021 Adopted	2022 Adopted
Comm Development Block Grants         4,523,025         9,800,000         6,359,090           CDBG Revolving Loan Fund         1,183,484         3,010,000         196,964           Misc Comm Develop Grants         2,794,633         1,760,000         741,936           Home Program         893,264         3,139,774         3,545,969           Home Revolving Loan Fund         947,524         1,380,000         741,807           Housing Assistance Program         1,357         181,500         173,500           Affordable & Supporting Housing Fund         0         662,274         62,274           Hope Acquisition Fund         343,450         567,500         0           Gemergency Rental Assistance Grant         0         0         5636,690           Housing Trust Grant Fund         15,843         1,248,000         357,050           Rental Rehabilitation Fund         15,843         1,248,000         357,050           Trial Court Improvement         46,608         64,608         64,608           Criminal Justice Assistance         3,999,914         7,894,120         12,633,142           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427	CD/HS Operations	(213,971)	0	0
Misc Comm Devielop Grants         2,794,633         1,760,000         196,964           Home Program         893,264         3,139,774         3,545,969           Home Revolving Loan Fund         947,524         1,380,000         741,807           Housing Assistance Program         1,357         181,500         173,500           Affordable & Supporting Housing Fund         343,450         567,500         0           Emergency Rental Assistance Grant         0         0         0         5836,890           Housing Trust Grant Fund         12,713         217,500         204,600           Rental Rehabilitation Fund         15,843         1,248,000         357,050           Trial Court Improvement         64,608         64,608         64,608           Criminal Justice Assistance         3,999,914         7,894,120         12,633,142           Financial Partnership Fund         418,178         189,745         189,780           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         2,689		,	9,800,000	6,359,090
Home Program   893,264   3,139,774   3,545,969   Home Revolving Loan Fund   947,524   1,380,000   741,807   1,001,801   343,450   1,350   1,73,500   1,7	CDBG Revolving Loan Fund	1,183,484	3,010,000	2,441,936
Home Revolving Loan Fund   947,524   1,380,000   741,807   Housing Assistance Program   1,357   181,500   173,500	Misc Comm Develop Grants	2,794,633	1,760,000	196,964
Housing Assistance Program	Home Program	893,264	3,139,774	3,545,969
Affordable & Supporting Housing Fund         0         662,274         62,274           Hope Acquisition Fund         343,450         567,500         0           Emergency Rental Assistance Grant         0         0         5,636,690           Housing Trust Grant Fund         12,713         217,500         204,600           Rental Rehabilitation Fund         15,843         1,248,000         357,050           Trial Court Improvement         64,608         64,608         64,608           Criminal Justice Assistance         3,999,914         7,894,120         12,633,142           Financial Partnership Fund         418,178         189,745         189,780           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire JE M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds	Home Revolving Loan Fund	947,524	1,380,000	741,807
Hope Acquisition Fund   343,450   567,500   0   Emergency Rental Assistance Grant   0 0 0 5,636,690   1   1   1   1   1   1   1   1   1	Housing Assistance Program	1,357	181,500	173,500
Emergency Rental Assistance Grant         0         0         5,636,690           Housing Trust Grant Fund         12,713         217,500         204,600           Rental Rehabilitation Fund         15,843         1,248,000         357,050           Trial Court Improvement         64,608         64,608         64,608           Criminal Justice Assistance         3,999,914         7,894,120         12,633,142           Financial Partnership Fund         418,178         189,745         189,780           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         66,304         68,787         68,717           VOYA Defined Contribution Administration         28,689         27,500         35,658           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834<	Affordable & Supporting Housing Fund	0	662,274	62,274
Housing Trust Grant Fund	Hope Acquisition Fund	343,450	567,500	0
Rental Rehabilitation Fund         15,843         1,248,000         357,050           Trial Court Improvement         64,608         64,608         64,608           Criminal Justice Assistance         3,999,914         7,894,120         12,633,142           Financial Partnership Fund         418,178         189,745         189,780           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         66,304         68,787         68,717           VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         \$221,054,523         \$223,790,091           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000	Emergency Rental Assistance Grant	0	0	5,636,690
Trial Court Improvement         64,608         64,608         64,608           Criminal Justice Assistance         3,999,914         7,894,120         12,633,142           Financial Partnership Fund         418,178         189,745         189,780           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         66,304         68,787         68,717           VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362	Housing Trust Grant Fund	12,713	217,500	204,600
Criminal Justice Assistance         3,999,914         7,894,120         12,633,142           Financial Partnership Fund         418,178         189,745         189,780           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889	Rental Rehabilitation Fund	15,843	1,248,000	357,050
Financial Partnership Fund         418,178         189,745         189,780           Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         66,304         68,787         68,717           VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           <	Trial Court Improvement	64,608	64,608	64,608
Channel Five Equipment Reserve         180,368         230,550         230,550           Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         66,304         68,787         68,717           VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements <td>Criminal Justice Assistance</td> <td>3,999,914</td> <td>7,894,120</td> <td>12,633,142</td>	Criminal Justice Assistance	3,999,914	7,894,120	12,633,142
Park Cumulative Reserve         2,397,509         2,155,427         1,733,533           Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         66,304         68,787         68,711           VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements	Financial Partnership Fund	418,178	189,745	189,780
Fire / E M S Fund         55,573,327         56,187,461         57,151,473           Defined Contribution Administration         66,304         68,787         68,717           VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds           Special Project Funds           Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215	Channel Five Equipment Reserve	180,368	230,550	230,550
Defined Contribution Administration         66,304         68,787         68,717           VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000	Park Cumulative Reserve	2,397,509	2,155,427	1,733,533
VOYA Defined Contribution Administration         28,689         27,500         35,058           Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574	Fire / E M S Fund	55,573,327	56,187,461	57,151,473
Transportation Benefit Fund         1,109,302         6,871,508         5,670,501           Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capit	Defined Contribution Administration	66,304	68,787	68,717
Total Special Revenue Funds         \$165,824,436         \$221,054,523         \$223,790,091           Debt Service Funds         GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         9,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000	VOYA Defined Contribution Administration	28,689	27,500	35,058
Debt Service Funds           GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782	Transportation Benefit Fund	1,109,302	6,871,508	5,670,501
GO Bond Fund         16,411,580         16,428,140         16,120,957           Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         3	Total Special Revenue Funds	\$165,824,436	\$221,054,523	\$223,790,091
Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025	Debt Service Funds			
Special Assessment Debt         319,779         317,834         175,211           Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025	GO Bond Fund	16.411.580	16.428.140	16.120.957
Special Assessment Guaranty         0         8,000         8,000           Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025				
Iron Bridge TIF Debt Service         74,398         101,361         101,362           University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025	•			
University District LRF Debt Service         52,541         23,709         86,359           Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025				
Total Debt Service Funds         \$16,858,298         \$16,879,044         \$16,491,889           Capital Project Funds           Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025				
Improvement Project Cost Fund 2001         0         35,196         0           General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025	•			
General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025	Capital Project Funds			
General Capital Improvements         0         20,000         30,000           Arterial Street         29,007,302         24,816,397         30,015,022           Capital Improvements 2015 Park         10,597,215         910,000         250,000           Library Capital         19,376,574         25,174,507         16,937,404           Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025	Improvement Project Cost Fund 2001	0	35,196	0
Arterial Street       29,007,302       24,816,397       30,015,022         Capital Improvements 2015 Park       10,597,215       910,000       250,000         Library Capital       19,376,574       25,174,507       16,937,404         Capital Improvements 1995       0       40,778       40,778         Kendall Yards TIF       298,884       375,500       320,000         West Quadrant TIF       1       1,033,017       1,430,780         U-District LRF       60,927       332,782       315,025	· · · · · · · · · · · · · · · · · · ·	0		30,000
Capital Improvements 2015 Park       10,597,215       910,000       250,000         Library Capital       19,376,574       25,174,507       16,937,404         Capital Improvements 1995       0       40,778       40,778         Kendall Yards TIF       298,884       375,500       320,000         West Quadrant TIF       1       1,033,017       1,430,780         U-District LRF       60,927       332,782       315,025		29,007,302		
Library Capital       19,376,574       25,174,507       16,937,404         Capital Improvements 1995       0       40,778       40,778         Kendall Yards TIF       298,884       375,500       320,000         West Quadrant TIF       1       1,033,017       1,430,780         U-District LRF       60,927       332,782       315,025				
Capital Improvements 1995         0         40,778         40,778           Kendall Yards TIF         298,884         375,500         320,000           West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025				
Kendall Yards TIF       298,884       375,500       320,000         West Quadrant TIF       1       1,033,017       1,430,780         U-District LRF       60,927       332,782       315,025	· · ·			
West Quadrant TIF         1         1,033,017         1,430,780           U-District LRF         60,927         332,782         315,025		298,884		
U-District LRF 60,927 332,782 315,025				
		60,927		
	Total Capital Project Funds			

# 2022 ADOPTED BUDGET EXPENDITURES BY FUND/DEPARTMENT

# **December 13, 2021**

	2020 Actual	2021 Adopted	2022 Adopted
Enterprise Funds			
Water & Hydroelectric Services	53,754,241	52,149,955	52,914,385
Water/WW Debt Service Fund	12,146,226	13,547,528	13,549,778
Integrated Capital Management	158,316,550	93,874,797	94,282,340
Sewer Wastewater Management	74,386,972	64,624,291	64,662,365
Environmental Programs	121,687	541,346	530,433
Sewer Construction	2,036,168	1,635,432	1,635,024
Sewer Fund Total	76,544,827	66,801,069	66,827,822
Solid Waste	89,346,321	87,383,591	88,740,651
Golf	3,960,628	3,750,501	4,433,794
Development Services Center  Total Enterprise Funds	7,050,088 <b>\$401,118,880</b>	8,169,922 <b>\$325,677,363</b>	8,593,611 <b>\$329,342,381</b>
Internal Service Funds			
Fleet Services	12,235,415	14,583,472	14,689,476
Fleet Services Equipment Replacement	2,789,282	1,554,000	2,798,000
Public Works & Utilities	5,140,869	5,774,385	5,303,209
Information Technology (IT)	10,900,947	12,246,894	13,200,905
IT Capital Replacement	2,934,473	2,419,367	3,158,283
Reprographics	700,535	718,813	621,466
Purchasing & Stores Fund Accounting Services	948,488 4,519,453	921,632 4,694,294	924,566 4,596,629
My Spokane	1,566,282	1,569,376	1,672,923
Office of Performance Management	2,052,372	1,560,427	1,320,235
Risk Management Fund	3,869,467	5,759,101	7,154,660
Worker's Compensation	4,785,135	6,737,264	6,737,589
Unemployment Compensation	462,814	593,793	590,544
Employee Benefits	38,206,759	47,032,379	47,317,168
Asset Management Operations Asset Management Capital	2,085,327 19,091,058	3,154,278 14,215,354	5,130,459 7,461,562
Property Acquisition Police	2,637,352	0	0
Property Acquisition Fire	0	0	0
Facilities Capital	0	0	2,057,000
Total Internal Service Funds	\$114,926,029	\$123,534,829	\$124,734,674
Trust and Agency Funds			
Employees' Retirement (SERS)	33,194,728	36,388,927	38,418,181
Firefighters' Pension Fund	5,175,085	5,371,040	5,347,806
Police Pension Fund	2,531,702	4,345,599	4,345,500
Finch Memorial Arboretum  Law Enforcement Record Management	0 80,563	16,000 0	16,000 0
Building Code Records Management	39,038	60,000	60,000
Municipal Court	1,046,408	1,500,100	1,500,100
Local Remittance Fund	55,927	0	0
Utility Billing Assistance	62,954	0	0
Parking & Business Improvement District	48,802	0	0
Spokane Regional Council SRTC Council Directs	76 532	0	0 0
Total Trust and Agency Funds	\$42,235,815	\$47,681,666	\$49,687,587
Total City Expenditures	\$1,032,368,276	\$996,135,499	\$1,010,122,465

# 2022 ADOPTED BUDGET EXPENDITURE TYPES BY FUND GROUP December 13, 2021

	2020 Actual	2021 Adopted	2022 Adopted
General Fund			
Salaries & Wages	\$71,194,296	\$72,063,721	\$73,473,098
Personnel Benefits	19,052,660	21,463,783	22,383,673
Supplies	1,637,882	1,329,851	1,557,075
Other Services & Charges	20,909,295	14,404,070	14,664,467
Intergovernmental Professional Services	0	0	0
Capital Outlay	161,380	60,014	96,014
Debt Service - Principal	21,545,000	0	0
Debt Service - Interest	62,587	0	0
Interfund Payment for Services	9,962,517	10,461,678	11,974,932
Reserve for Budget Adjustment	0	(3,249,653)	(421,367)
Transfers to Other Funds	87,538,298	92,036,433	93,008,942
Total General Fund	\$232,063,915	\$208,569,897	\$216,736,834
Special Revenue Funds			
Salaries & Wages	\$66,650,223	\$71,418,183	\$71,030,818
Personnel Benefits	24,932,160	33,206,411	34,635,530
Supplies	5,458,763	8,059,981	8,548,812
Other Services & Charges	39,408,449	77,732,897	71,867,151
Intergovernmental Professional Services	0	0	0
Capital Outlay	9,595,608	9,747,398	8,370,963
Interfund Payment for Services	13,846,164	13,698,727	13,911,049
Reserve for Budget Adjustment	0	(196,674)	5,112,720
Transfers to Other Funds	5,933,070	7,387,600	10,313,048
Total Special Revenue Funds	\$165,824,436	\$221,054,523	\$223,790,091
Debt Service Funds			
Other Services & Charges	\$2,688	\$48,000	\$48,000
Debt Service - Principal	6,732,027	8,012,591	8,619,658
Debt Service - Interest	9,679,466	8,422,549	7,508,299
Transfers to Other Funds	444,118	395,904	315,932
Total Debt Service Funds	\$16,858,298	\$16,879,044	\$16,491,889
Capital Projects Funds			
Other Services & Charges	5,617,468	2,545,000	1,992,025
Capital Outlay	43,406,738	38,934,868	36,098,631
Debt Service - Principal	411,120	486,418	430,918
Debt Service - Interest	2,692	5,706	5,706
Interfund Payment for Services	4,667,782	4,030,728	4,076,288
Transfers to Other Funds	5,235,102	6,735,457	6,735,441
Total Capital Project Funds	\$59,340,903	\$52,738,177	\$49,339,009

# 2022 ADOPTED BUDGET EXPENDITURE TYPES BY FUND GROUP December 13, 2021

_	2020 Actual	2021 Adopted	2022 Adopted
Enterprise Funds			
Salaries & Wages	\$47,091,891	\$52,028,515	\$50,916,026
Personnel Benefits	15,054,402	18,489,078	18,691,177
Supplies	10,657,189	12,826,307	13,431,027
Other Services & Charges	82,939,498	88,870,419	88,546,559
Intergovernmental Professional Services	0	0	0
Capital Outlay	74,796,303	77,697,811	80,327,921
Debt Service - Principal	12,294,493	13,112,094	13,748,890
Debt Service - Interest	6,731,915	7,966,048	7,535,713
Interfund Payment for Services	32,576,278	32,339,610	35,888,238
Reserve for Budget Adjustment	0	1,099,662	67,000
Depreciation/Amortization	35,801,214	0	0
Transfers to Other Funds	83,175,698	21,247,819	20,189,830
Total Enterprise Funds	\$401,118,880	\$325,677,363	\$329,342,381
Internal Service Funds			
Salaries & Wages	\$15,339,032	\$16,706,019	\$16,608,373
Personnel Benefits	5,055,640	5,916,074	6,179,339
Supplies	6,860,040	7,208,326	7,640,038
Other Services & Charges	54,396,781	68,070,947	71,970,378
Capital Outlay	8,090,960	3,678,405	6,954,500
Debt Service - Principal	5,733,420	9,358,251	7,127,037
Debt Service - Interest	885,466	399,086	334,525
Interfund Payment for Services	6,471,534	7,044,226	6,595,756
Reserve for Budget Adjustment	0	117,239	446,437
Depreciation/Amortization	7,253,409	0	0
Transfers to Other Funds	4,839,748	5,036,256	878,291
Total Internal Service Funds	\$114,926,029	\$123,534,829	\$124,734,674
Trust & Agency Funds			
Salaries & Wages	\$616,927	\$654,354	\$642,479
Personnel Benefits	85,902	89,760	96,560
Supplies	4,232	7,200	6,450
Other Services & Charges	41,378,164	46,764,550	48,773,191
Interfund Payment for Services	126,739	155,802	158,907
Reserve for Budget Adjustment	0	10,000	10,000
Depreciation/Amortization	23,850	0	0
Total Trust & Agency Funds	\$42,235,815	\$47,681,666	\$49,687,587
Total City Expenditures (Gross)	\$1,032,368,276	\$996,135,499	\$1,010,122,465

# 2022 ADOPTED BUDGET REVENUE TYPES BY FUND GROUP December 13, 2021

	2020 Actual	2021 Adopted	2022 Adopted
General Fund			
Taxes	\$160,700,383	\$168,398,014	\$179,864,841
Licenses & Permits	6,412,103	6,784,900	6,791,000
Intergovernmental Revenues	11,587,713	3,847,975	4,235,632
Charges for Services	17,777,512	19,099,784	19,644,155
Fines & Forfeits	1,239,868	2,098,650	2,078,650
Miscellaneous Revenues	11,680,450	4,291,982	3,711,683
Court Remittances	0	0	0
Proceeds of Refunding Bonds	21,601,900	40.000	40,000
Dispositon of Fixed Assets Operating Transfers-In	93,632 184,608	40,000 3,074,108	40,000 393,656
Insurance Recoveries Govt Funds Only	2,187	0	0 0
Total General Fund	\$231,280,355	\$207,635,413	\$216,759,617
Special Revenue Funds			, ,, ,,,,
Taxes	\$51,778,729	\$54,983,855	\$68,061,078
Licenses & Permits	1,052,422	1,137,010	1,964,825
Intergovernmental Revenues	28,349,435	45,582,627	82,800,321
Charges for Services	13,355,562	15,872,229	17,732,667
Fines & Forfeits	3,995,343	4,933,735	6,867,951
Miscellaneous Revenues	8,556,321	7,480,417	6,607,862
Collection of Receivables	1,624,784	2,696,000	1,681,611
Court Remittances	0	0	0
Dispositon of Fixed Assets	217,961	45,000	37,000
Operating Transfers-In	73,928,597	76,664,594	80,785,810
Insurance Recoveries Govt Funds Only	92,315	38,980	40,590
Total Special Revenue Funds	\$182,951,469	\$209,434,447	\$266,579,715
Debt Service Funds			
Taxes	\$9,238,305	\$9,643,275	\$9,329,898
Intergovernmental Revenues	679,173	0	0
Miscellaneous Revenues	393,651	532,500	532,500
Operating Transfers-In	6,921,518	7,137,365	7,146,059
Total Debt Service Funds	\$17,232,646	\$17,313,140	\$17,008,457
Capital Projects Funds			
Taxes	\$695,405	\$809,250	\$810,000
Licenses & Permits	1,000	1,000	1,000
Intergovernmental Revenues	10,844,959	12,137,684	11,710,780
Charges for Services	776,503	65,000	235,000
Miscellaneous Revenues	5,400,352	157,264	438,084
Dispositon of Fixed Assets Operating Transfers-In	492,133 15,272,203	0 16,267,567	0 16,392,772
	\$33,482,555	\$29,437,765	
Total Capital Project Funds	<b>Ψ33,402,333</b>	φ <b>∠</b> σ,431,100	\$29,587,636

# 2022 ADOPTED BUDGET REVENUE TYPES BY FUND GROUP December 13, 2021

_	2020 Actual	2021 Adopted	2022 Adopted
Enterprise Funds			
Licenses & Permits	\$1,138,336	\$1,168,000	\$1,254,500
Intergovernmental Revenues	489,720	8,804,183	10,509,645
Charges for Services	236,245,266	243,685,525	253,653,292
Fines & Forfeits	150	1,000	1,000
Miscellaneous Revenues	10,433,396	6,733,188	1,919,180
Gain/Loss/Inc/Exp-Propr/Trust	71,662,818	2,373,741	2,574,000
Other Long Term Debt Proceeds	2,676,747	5,179,001	16,084,001
Dispositon of Fixed Assets	(908,686)	30,000	10,000
Operating Transfers-In	16,281,664	14,529,048	13,599,778
Insurance Recoveries Govt Funds Only	0	0	0
Total Enterprise Funds	\$338,019,410	\$282,503,686	\$299,605,396
Internal Service Funds			
Intergovernmental Revenues	\$346,425	\$20,000	\$20,000
Charges for Services	90,526,359	98,024,683	101,412,268
Miscellaneous Revenues	1,699,617	1,075,494	1,905,292
Gain/Loss/Inc/Exp-Propr/Trust	1,352,637	50,000	50,000
Other Long Term Debt Proceeds	6,292,172	4,458,017	0
Dispositon of Fixed Assets	40,631	65,000	45,000
Operating Transfers-In	13,582,404	15,166,787	13,123,409
Insurance Recoveries Govt Funds Only	0	0	0
Total Internal Service Funds	\$113,840,246	\$118,859,981	\$116,555,969
Trust & Agency Funds			
Intergovernmental Revenues	\$788,535	\$530,000	\$530,000
Charges for Services	16,886	20,000	20,000
Miscellaneous Revenues	65,635,865	38,759,566	41,659,042
Court Remittances	1,046,408	1,560,100	1,500,100
Custodial Type Collections	238,482	0	60,000
Total Trust & Agency Funds	\$67,726,177	\$40,869,666	\$43,769,142
Total City Revenues	\$984,532,857	\$906,054,098	\$989,865,932

	2020 Actual	2021 Adopted	2022 Adopted
General Fund			
Nondepartmental			
Salaries & Wages	209,161	200,000	220,000
Supplies	206,468	0	0
Other Services & Charges	10,640,457	4,551,499	4,245,041
Debt Service - Principal	21,545,000	0	0
Debt Service - Interest	62,587 0	0 0	0
Intergov't Professional Services Interfund Payment for Services	0	0	40,000
Reserve for Budget Adjustment	0	(1,379,000)	(525,000)
Transfers to Other Funds:	v	(1,010,000)	(020,000)
Operating Transfer-Other	300,000	0	0
To Law Enforcement Info Systems	67,500	92,976	0
To Asset Mgmt Capital	47,352	62,888	564,513
	\$33,078,525	\$3,528,363	\$4,544,554
Police Ombudsman			
Salaries & Wages	237,595	266,357	309,509
Personnel Benefits	53,558	76,754	68,892
Supplies	6,950	10,500	10,500
Other Services & Charges	22,708	42,335	66,335
	\$320,811	\$395,946	\$455,236
Civil Service			
Salaries & Wages	857,125	954,436	938,868
Personnel Benefits	290,302	329,466	327,141
Supplies	19,392	14,550	18,550
Other Services & Charges	84,269	68,849	160,400
Interfund Payment for Services	74,456	85,090	92,278
Reserve for Budget Adjustment	0	(75,929)	10,071
	\$1,325,544	\$1,376,462	\$1,547,308
City Clerk			
Salaries & Wages	458,596	494,930	507,967
Personnel Benefits	152,095	166,690	181,104
Supplies	4,341	3,000	3,000
Other Services & Charges	52,349	61,350	61,350
	\$667,381	\$725,970	\$753,421
Human Services			
Salaries & Wages	178,506	163,229	162,794
Personnel Benefits	53,597	52,987	59,428
Supplies	11,129	11,250	11,750
Other Services & Charges Interfund Payment for Services	3,594,617	2,623,840	2,117,334
interfully Fayment for Services	\$3,837,849	\$2,851,306	\$2,351,306
City Coursell	<del>40,001,010</del>	<b>+2</b> ,001,000	<del>+2,001,000</del>
City Council Salaries & Wages	1,162,087	1,495,976	1,549,622
Personnel Benefits	401,225	528,269	561,253
Supplies	107,196	13,600	70,000
Other Services & Charges	157,063	267,122	311,122
Reserve for Budget Adjustment	0	(103,000)	140,000
Transfer to Parks/Recreation	10,600	0	0
	\$1,838,171	\$2,201,967	\$2,631,997
Public Affairs/Communications			
Salaries & Wages	745,126	779,323	811,997
Personnel Benefits	246,758	270,354	273,438
Supplies	21,779	20,498	22,698
Other Services & Charges	41,384	36,949	59,699
Reserve for Budget Adjustment	0	5,000	5,000
Interfund Payment for Services	2,200	1,800	1,800
	\$1,057,247	\$1,113,924	\$1,174,632

	2020 Actual	2021 Adopted	2022 Adopted
Community Centers	0.744	0	0
Capital Outlay Transfer to Asset Management-Cap	8,714 0	0 105,466	0 95,756
Other Services & Charges	776,817	830,937	698,596
3	\$785,531	\$936,403	\$794,352
Engineering Services			
Salaries & Wages	4,572,178	5,000,425	5,081,521
Personnel Benefits	1,539,795	1,714,096	1,784,468
Supplies	70,407	84,638	84,000
Other Services & Charges	208,254	189,442 60,014	241,971
Capital Outlay Interfund Payment for Services	8,288 55,719	59,131	60,014 92,978
Oper Transfer to Asset Mgmt Cap	51,340	300,580	333,435
oper manerer to recet might cup	\$6,505,980	\$7,408,326	\$7,678,387
Finance			
Salaries & Wages	310,657	1,072,777	1,190,884
Personnel Benefits	99,224	358,891	390,519
Supplies	13,472	14,671	44,870
Reserve for Budget Adjustment	0	(25,000)	0
Other Services & Charges	2,803 <b>\$426,156</b>	144,882 <b>\$1,566,221</b>	209,782 <b>\$1,836,055</b>
	\$420,150	\$1,500,221	ψ1,030,035
Grants Management Salaries & Wages	313,351	327.009	314,938
Personnel Benefits	114,093	327,098 120,254	116,689
Supplies	878	1,775	1,775
Other Services & Charges	4,639	3,917	3,917
ů,	\$432,960	\$453,044	\$437,319
Neighborhood, Housing & Human Svcs			
Salaries & Wages	87,615	279,114	368,766
Personnel Benefits	27,254	93,062	128,982
Supplies	2,254	486	486
Reserve for Buduget Adjustment	0 10,637	0 52,791	0 52,559
Other Services & Charges	\$127,760	\$425,453	\$550,793
Historic Preservation	<b>4.2.</b> ,	<b>V120,100</b>	<del>+++++++++++++++++++++++++++++++++++++</del>
Salaries & Wages	149,675	153,026	169,429
Personnel Benefits	39,880	58,586	54,378
Supplies	1,072	1,034	27,009
Reserve for Budget Adjustment	0	11,283	0
Other Services & Charges	5,133	2,170	10,909
	\$195,759	\$226,099	\$261,725
Office of Civil Rights	•	•	045.745
Salaries & Wages Personnel Benefits	0	0	245,715 98,657
Supplies	0	0	0
Other Services & Charges	0	0	25,000
Reserve for Budget Adjustment	0	0	(25,000)
	\$0	\$0	\$344,372
Legal			
Salaries & Wages	3,392,839	3,544,261	3,433,234
Personnel Benefits	1,009,267	1,134,257	1,102,672
Supplies Other Services & Charges	90,432 148,857	114,002 179,679	114,002 179,679
Reserve for Budget Adjustment	140,037	(249,430)	0
Interfund Payment for Services	0	3,450	3,450
·	\$4,641,395	\$4,726,219	\$4,833,037
Mayor's Office	<del></del>	<del></del> -	
Salaries & Wages	682,388	785,885	865,110
Personnel Benefits	185,876	240,996	260,332
Supplies	14,032	15,450	14,750
Other Services & Charges	40,171	20,954	20,954
Reserve for Budget Adjustment	\$922,468	(47,600) \$1,015,685	2,400 <b>\$1,163,546</b>
	ψ3∠∠,400	\$1,015,685	φ1,103,340

	2020 Actual	2021 Adopted	2022 Adopted
Neighborhood Services			
Salaries & Wages	185,299	412,585	440,797
Personnel Benefits	63,217	138,342	139,555
Supplies	5,741	15,850	11,650
Interfund Payment for Services	703	(464,000)	0
Reserve for Budget Adjustment	0	(161,000)	0
Other Services & Charges	12,360 <b>\$267,319</b>	58,486 <b>\$464,263</b>	52,686 <b>\$644,688</b>
Municipal Court		_	_
Salaries & Wages	3,002,161	3,111,775	3,086,785
Personnel Benefits	997,902	1,091,979	1,098,070
Supplies	113,975	50,676	53,676
Other Services & Charges	303,031	260,812	278,788
Intergov't Professional Services	0	0	0
Capital Outlay	13,664	0	0
Interfund Payment for Services	32,705	21,496	20,663
Reserve for Budget Adjustment	\$4,463,438	7,200 <b>\$4,543,938</b>	36,529 <b>\$4,574,511</b>
Office of Hearing Evaminer	<u> </u>	<b>V</b> 1,0 10,000	<b>V</b> 1,07 1,011
Office of Hearing Examiner Salaries & Wages	175,074	183,259	187,190
Personnel Benefits	55,498	58,881	60,922
Supplies	722	1,454	3,928
Other Services & Charges	567	1,050	4,798
· ·	\$231,861	\$244,644	\$256,838
Youth Services			
Other Services & Charges	45,000	45,000	45,000
	\$45,000	\$45,000	\$45,000
Human Resources			
Salaries & Wages	733,753	843,902	980,492
Personnel Benefits	218,954	274,193	345,197
Supplies	45,683	49,677	49,677
Other Services & Charges	28,594 0	29,786 0	44,986
Reserve for Budget Adjustment Interfund Payment for Services	0	500	(104,000) 0
interioral ayment for dervices	\$1,026,983	\$1,198,058	\$1,316,352
Planning Services			
Salaries & Wages	1,142,377	1,437,174	1,498,849
Personnel Benefits	378,389	489,033	536,234
Supplies	51,823	13,599	13,120
Other Services & Charges	118,002	84,031	129,674
Reserve for Budget Adjustment	0	0	(44,185)
	\$1,690,590	\$2,023,837	\$2,133,692
Police	40 -0- 00-	40.000.000	4= 040 000
Salaries & Wages	48,535,327	46,895,092	47,648,382
Personnel Benefits	11,780,525	13,003,203	13,517,242
Supplies	795,507	842,507	951,000
Other Services & Charges	4,040,441 0	3,877,882 0	4,124,670 0
Intergov't Professional Services Capital Outlay	130,715	0	36,000
Interfund Payment for Services	13,219	11,500	2,023,000
Reserve for Budget Adjustment	0	(658,022)	80,000
Transfers to Other Funds:	v	(000,022)	00,000
To Capital Improvement	37,849	0	0
To Traffic Calming Fund	500,000	0	0
To Public Safety/Judicial Grant	0	5,000	5,000
To Asset Mgmt Cap	85,616	229,128	229,139
	\$65,919,198	\$64,206,290	\$68,614,433

_	2020 Actual	2021 Adopted	2022 Adopted
Community Justice Services			
Salaries & Wages	1,008,758	1,059,307	1,043,680
Personnel Benefits	384,882	406,123	450,399
Supplies Other Services & Charges	6,753 52.425	19,100 48,559	19,100 48,559
Intergov't Professional Services	52,425 0	46,559	46,559
intergov tri rolessional dervices	\$1,452,817	\$1,533,089	\$1,561,738
Public Defenden	<del></del>	<del></del>	<u> </u>
Public Defender	2,276,400	2,356,187	2,219,180
Salaries & Wages Personnel Benefits	732,204	2,330,167 778,965	758,125
Supplies	35,157	28,484	28,484
Other Services & Charges	99,164	137,486	137,486
Reserve for Budget Adjustment	0	3,845	2,818
	\$3,142,924	\$3,304,967	\$3,146,093
Community and Economic Development	<u> </u>		
Salaries & Wages	92,003	247,603	197,389
Personnel Benefits	31,248	78,402	69,976
Supplies	111	3,050	3,050
Other Services & Charges	268,208	724,262	1,273,172
Reserve for Budget Adjustment	0	(468,000)	0
Transfer to Asset Management-Capital	0	818,281	17,839
	\$391,570	\$1,403,598	\$1,561,426
Economic Development Services Salaries & Wages	0	0	0
Personnel Benefits	0	0	0
Supplies	0	0	0
Other Services & Charges	(72)	0	0
-	(\$72)	\$0	\$0
Treasury Services			
Salaries & Wages	686,244	0	0
Personnel Benefits	196,918	0	0
Supplies	12,611	0	0
Other Services & Charges	98,787	0	0
-	\$994,561	<u>\$0</u>	\$0
Internal Service Charges			
Interfund Payment for Services	9,783,515	10,278,711	9,700,763
Reserve for Budget Adjustment	0	(110,000)	0
Other Services & Charges	52,635	60,000	60,000
-	\$9,836,150	\$10,228,711	\$9,760,763
General Fund Allocations			
Public Safety Personnel Levy Fund	0	0	0
Code Enforcement	564,243	915,716	1,114,215
Library	8,646,519	9,046,519	9,597,682
Parks and Recreation	15,097,123	15,892,647	16,841,513
Community Development Fire / EMS	555,638 44,071,173	0 45,445,673	0 44,915,592
Urban Forestry	66,000	66,000	66,000
Arterial Street	8,096,805	10,045,800	10,291,667
Intermodal Facility	267,000	381,919	0
Asset Management Operations	1,503,540	1,194,340	1,809,591
Parking	1,250,000	1,125,000	1,125,000
Asset Management Capital	5,820,000	5,846,000	6,002,000
Operating Transfer - Other	0	462,500	0
Water	500,000	0	0
-	\$86,438,041	\$90,422,114	\$91,763,260
Total General Fund	\$232,063,917	\$208,569,897	\$216,736,834

	2020 Actual	2021 Adopted	2022 Adopted
Special Revenue Funds		<u> </u>	•
Street Maintenance			
Salaries & Wages	6,984,482	7,692,345	7,620,176
Personnel Benefits	2,454,775	2,947,216	2,983,796
Supplies	3,256,186	4,366,134	4,214,614
Other Services & Charges	3,999,342	5,190,199	5,603,988
Intergov't Professional Services	0	0	0
Capital Outlay	6,344	55,000	525,000
Interfund Payment for Services Reserve For Budget Adjustment	6,193,545 0	6,476,697	6,505,141 0
Transfers to Other Funds:	U	(250,000)	U
To Asset Mgmt Capital	149,006	203,009	203,009
10 Asset Mgmt Capital	\$23,043,680	\$26,680,600	\$27,655,724
Code Enforcement	<u> </u>	<u> </u>	<del>+,,</del>
Salaries & Wages	1,062,105	1,098,194	1,439,997
Personnel Benefits	338,333	414,364	669,803
Supplies	17,510	69,480	38,280
Other Services & Charges	66,337	141,230	214,130
Capital Outlay	0	100,000	14,400
Interfund Payment for Services	458,420	493,594	553,497
Reserve for Budget Adjustment	0	36,000	(95,000)
	\$1,942,705	\$2,352,862	\$2,835,107
Library			
Salaries & Wages	5,010,895	5,267,890	5,555,223
Personnel Benefits	1,839,731	1,982,951	2,273,647
Supplies Other Services & Charges	231,485 1,211,199	441,284 1,386,344	442,140 1,804,315
Intergov't Professional Services	1,211,199	1,300,344	1,604,313
Capital Outlay	885,769	1,174,918	1,174,918
Interfund Payment for Services	198,587	244,103	229,128
Reserve for Budget Adjustment	0	126,509	161,694
Transfer to Asset Mgmt Capital	47,431	55,900	0
·	\$9,425,097	\$10,679,899	\$11,641,065
Historic Preservation Incentive Fund			
Other Services & Charges	0	15,000	15,000
-	\$0	\$15,000	\$15,000
Pension Contributions (LEOFF)			
Personnel Benefits	5,082,917	10,397,066	10,544,542
Other Services & Charges	4,392	0	0
	\$5,087,309	\$10,397,066	\$10,544,542
Miscellaneous Grants			
Salaries & Wages	26,253	12,050	14,000
Personnel Benefits	11,088	4,000	6,000
Supplies	160	650	0
Other Services & Charges	517,464	918,300	615,000
Capital Outlay	528,518	0	0
Interfund Payment for Services	428	<u>0</u>	<u>0</u>
	\$1,083,911	\$935,000	\$635,000
Domestic Violence Prevention	0	500	500
Other Services & Charges	<u>0</u>	500 <b>\$500</b>	500 <b>\$500</b>
	<b>⊅</b> U	φουυ	<b>\$500</b>
Traffic Calming Measures Supplies	0	50.000	0
Other Services & Charges	880,644	50,000 1,100,488	1,113,200
Capital Outlay	452,480	2,460,000	1,113,200
Interfund Payment for Services	342,446	715,394	643,689
Reserve for Budget Adjustment	0	150,000	2,500,000
Transfer to General Fund	120,000	0	_,555,550
- <del>-</del>	\$1,795,570	\$4,475,882	\$4,256,889
		<del></del>	

	2020 Actual	2021 Adopted	2022 Adopted
Urban Forestry Fund			
Other Services & Charges	0	20,000	20,000
	<u> </u>	\$20,000	\$20,000
Parks & Recreation	6 604 700	0 020 725	0 600 507
Salaries & Wages Personnel Benefits	6,691,788 2,318,626	9,830,735 2,963,233	9,689,527 3,043,955
Supplies	396,565	1,331,210	1,098,360
Other Services & Charges	3,063,232	4,072,733	4,241,009
Intergov't Professional Services	0	0	0
Capital Outlay	2,589,142	2,025,000	2,000,000
Interfund Payment for Services Reserve for Budget Adjustment Transfers to Other Funds:	2,148,196 0	2,537,332 (9,784)	2,686,116 380,000
To Park Reserves	611,028	49,181	230,000
To Golf Fund	39,484	0	0
To Debt	0	0	0
To Asset Mgmt Capital	173,976 <b>\$18,032,037</b>	290,823 <b>\$23,090,463</b>	290,823 <b>\$23,659,790</b>
American Rescue Plan			
Interfund Payment for Services	0	0	0
Reserve for Budget Adjustment	0	0	0
Fire Grants - Miscellaneous	<b>\$0</b>	\$0	\$0
Supplies	0	0	479,761
Other Services & Charges	0	0	82,995
	\$0	\$0	\$562,756
Under Freeway Parking			
Supplies	2,287	5,000	0
Other Services & Charges	101,056	118,660	0
Capital Outlay	0 51 570	0	0
Interfund Payment for Services	51,570 <b>\$154,913</b>	44,982 <b>\$168,642</b>	<u>0</u> <b>\$0</b>
Danking	Ψ104,010	ψ100,04 <u>2</u>	Ψ-
Parking Salaries & Wages	1,020,067	1,150,829	1,081,930
Personnel Benefits	346,648	386,372	424,526
Supplies	49,609	70,137	43,300
Other Services & Charges	619,651	724,884	808,172
Capital Outlay	0	200,000	0
Interfund Payment for Services	464,523	526,209	561,335
Reserve for Budget Adjustment	70.200	100.000	100,000
Transfer to Fin Partnership Transfer to Bond Redemption	78,360 1,686,415	190,000 1,701,908	190,000 1,710,618
Transfer to Bond Redemption  Transfer to Asset Mgmt Capital	90,797	106,525	352,973
······	\$4,356,070	\$5,056,864	\$5,172,854
Paths & Trails Reserve			
Supplies	0	39,400	40,000
Other Services & Charges	8,012	80,000	80,000
Capital Outlay	0	115,000	350,215
Interfund Payment for Services	13,334	0	0
Transfer to Arterial Streets	\$21,346	10,000 <b>\$244,400</b>	9 \$470,215
	Ψ21,340	Ψ244,400 <u> </u>	\$470,215
Spokane Regional Emerg Comms Sys	407.504	440 440	•
Salaries & Wages Personnel Benefits	127,534 35,250	112,116 30,596	0
Supplies	35,250 424	1,375	0
Other Services & Charges	1,335	4,403	0
Interfund Payment for Services	9,763	9,367	0
	\$174,306	\$157,857	\$0

	2020 Actual	2021 Adopted	2022 Adopted
Human Services Grants			
Salaries & Wages	295,022	580,569	572,720
Personnel Benefits	90,605	196,773	203,711
Supplies	73,323	60,000	100,000
Other Services & Charges	8,544,694	16,209,496	12,315,147
Capital Outlay	151	0	0
Interfund Payment for Services	6,134 <b>\$9,009,929</b>	\$17,046,838	0 <b>\$13,191,578</b>
Continuum of Care			
Salaries & Wages	148,768	241,109	212,952
Personnel Benefits	49,197	78,268	77,738
Supplies	25,923	75,000	20,000
Other Services & Charges	3,260,665	3,793,986	4,030,008
Interfund Payment for Services	<u>0</u> \$3,484,553	9 \$4,188,363	\$4,340,698
Forfeitures & Contributions (SPD)			
Supplies	47,254	72,650	75,650
Other Services & Charges	151,260	185,100	190,100
Capital Outlay	44,195	265,000	256,000
Reserve for Budget Adjustment	0	0	0
	\$242,709	\$522,750	\$521,750
Intermodal Facility Operation			
Supplies	16,097	23,916	0
Other Services & Charges	732,753	839,382	0
Intergov't Professional Services	20.610	0 0	0
Capital Outlay Interfund Payment for Services	20,619 13,281	•	0
interrund Fayment for Services	\$782,750	8,956 <b>\$872,254</b>	<u> </u>
Hotel/Motel Tax	<u> </u>		
Other Services & Charges Intergov't Professional Services	1,971,669 0	4,455,028 0	3,184,621 0
Interfund Payment for Services	298	3,156	1,735
	\$1,971,967	\$4,458,184	\$3,186,356
Housing Sales Tax			
Other Services & Charges	0	0	0
Operating Transfers		0	0
Capital Improvement Program	<u> </u>	<b>\$0</b>	\$0_
Capital Outlay	0	84,050	0
,	\$0	\$84,050	\$0
Real Estate Excise Tax (1st Quarter)			
Other Services & Charges	0	0	0
Interfund Payment for Services	0	0	0
Transfer to Street Fund	0	0	3,905,705
Transfer to Asset Mgmt Capital	0	0	1,257,000
Transfer to Arterial Street	<u></u>	<u>0</u> <b>\$0</b>	\$5,162,705
- I	ΨΟ	<u></u>	ψ3,102,703
Real Estate Excise Tax (2nd Quarter)	4.220	1 700	E 000
Other Services & Charges Interfund Payment for Services	4,339 48	1,700 63	5,000 76
Transfer to Street Fund	555,638	400,000	400,000
Transfer to Oricet I did	1,736,875	866,326	1,101,105
Transfer to Attende of occ	\$2,296,900	\$1,268,089	\$1,506,181
Public Safety & Judicial Grant Fund			
Salaries & Wages	606,345	596,222	602,469
Personnel Benefits	126,725	138,852	119,746
Supplies	107,057	215,870	226,995
Other Services & Charges	337,998	488,878	96,140
Capital Outlay	181,043	138,000	<u>0</u>
	\$1,359,168	\$1,577,822	\$1,045,350

	2020 Actual	2021 Adopted	2022 Adopted
Public Safety Personnel Fund	_	_	_
Salaries & Wages	3,436,972	2,965,134	3,348,770
Personnel Benefits	1,144,276	1,536,947	1,568,886
Interfund Payment for Services	0	13,719	37,107
Reserve for Budget Adjustment	0	41,000	362,000
Other Services & Charges	6,723	815,000	971,152
Operating Transfer to General Fund	<u> </u>	<u>0</u> \$5,371,800	115,700 <b>\$6,403,615</b>
Combined Communications Center			· · · · ·
Salaries & Wages	1,173,267	1,142,327	1,931,991
Personnel Benefits	406,188	439,978	755,506
Supplies	14,445	86,782	54,782
Other Services & Charges	398,531	490,050	190,050
Capital Outlay	0	0	0
Interfund Payment for Services	282,956	246,563	205,626
Reserve for Budget Adjustment	0	0	0
Transfer to General Fund	0	2,684,500	0
	\$2,275,387	\$5,090,200	\$3,137,955
Communications Building M & O			
Supplies	28,000	21,600	21,600
Other Services & Charges	247,935	251,720	251,720
Capital Outlay	58,450	0	0
Transfer to General Fund	0	325,000	0
Interfund Payment for Services	17,136	12,564	13,899
	\$351,521	\$610,884	\$287,219
CD/HS Operations			
Salaries & Wages	499,984	622,828	92,127
Personnel Benefits	164,021	243,412	40,875
Supplies	3,569	16,500	16,500
Other Services & Charges	(1,062,775)	568,031	1,460,586
Interfund Payment for Services	181,231 ( <b>\$213,970</b> )	(1,450,771) <b>\$0</b>	(1,610,088) <b>\$0</b>
Community Dev. Block Grants		<u> </u>	· · ·
Salaries & Wages	275,143	304,353	312,151
Personnel Benefits	75,255	103,638	112,955
Supplies	1,032	8,000	9,800
Other Services & Charges	3,419,757	9,383,009	5,924,184
Capital Outlay	750,000	0	0
Interfund Payment for Services	1,838	1,000	0
,	\$4,523,025	\$9,800,000	\$6,359,090
Community Development Fund			
Other Services & Charges	5,116	32,000	40,000
	\$5,116	\$32,000	\$40,000
CDBG Revolving Loan Fund			
Salaries & Wages	53,274	41,210	176,305
Personnel Benefits	18,199	16,965	66,694
Supplies	2,326	56,500	58,000
Other Services & Charges	971,469	2,892,825	2,140,937
Interfund Payment for Services	350	2,500	0
Transfer to Community Development	137,866 <b>\$1,183,484</b>	<u>0</u> \$3,010,000	9 \$2,441,936
Miscellaneous CD Grants	Ţ.,100,101	+ -, - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	+=, 1-1,000
Salaries & Wages	795	0	1,502
Personnel Benefits	297	0	612
Supplies	2,126	0	0
Other Services & Charges	1,495,747	1,760,000	194,850
Capital Outlay	1,295,668	0	101,000
· , , , , , , , , , , , , , , , , , , ,	\$2,794,633	\$1,760,000	\$196,964
		_	

	2020 Actual	2021 Adopted	2022 Adopted
Home Program			
Salaries & Wages	13,332	104,572	96,877
Personnel Benefits	5,339	34,413	35,464
Supplies	0	0	0
Other Services & Charges	874,594	3,000,789	3,413,628
<del></del>	\$893,265	\$3,139,774	\$3,545,969
Home Revolving Loan Fund			
Salaries & Wages	17,416	0	0
Personnel Benefits	3,320	0	0
Other Services & Charges	925,337	1,380,000	741,807
Transfer to Community Development	1,451	0	0
Transfer to Home Entitlement	947,524	<u>0</u> \$1,380,000	9 \$741,807
	φ941,324	ψ1,300,000	Ψ141,00 <i>1</i>
Housing Assistance Program	504	4.000	4 505
Salaries & Wages Personnel Benefits	531 203	1,222 447	1,535
Supplies	0	0	605 0
Other Services & Charges	624	179,831	171,360
Other Services & Charges	\$1.358	\$181,500	\$173,500
	Ψ1,000	Ψ101,000	Ψ170,000
Affordable & Supportive Housing Fund	0	660.074	60.074
Other Services & Charges	0 <b>\$0</b>	662,274 <b>\$662,274</b>	62,274 <b>\$62,274</b>
<del>-</del>	<u> </u>	\$602,2 <i>1</i> 4	<b>\$62,214</b>
Hope Acquisition Fund		4.000	
Salaries & Wages	515	1,222	0
Personnel Benefits	196	447	0
Other Services & Charges	342,739 <b>\$343,450</b>	565,831 <b>\$567,500</b>	<u>0</u> <b>\$0</b>
<del>-</del>	<b>Ψ343,430</b>	\$567,50U	<b>Φ</b> 0
Emergency Rental Assistance Grant			
Salaries & Wages	0	0	113,442
Personnel Benefits	0	0	38,377
Other Services & Charges	0	0	5,484,871
<u> </u>	<b>\$0</b>	\$0	\$5,636,690
Housing Trust Grant			
Salaries & Wages	649	1,222	1,809
Personnel Benefits	246	447	744
Other Services & Charges	11,598	215,831	202,047
Interfund Payment for Services	220	0	0
	\$12,713	\$217,500	\$204,600
Rental Rehabilitation Fund			
Salaries & Wages	2,028	1,222	12,194
Personnel Benefits	714	447	4,545
Other Services & Charges	13,101	1,246,331	340,311
Intergov't Professional Services	0	0	0
	\$15,843	\$1,248,000	\$357,050
UDAG Fund			
Salaries & Wages			
Personnel Benefits	0	0	0
Other Services & Charges	0 0	0	0 0
	0 0	0 0	0 0
Capital Outlay	0 0 0	0 0 0	0 0 0
Capital Outlay  Transfer to Community Development	0 0	0 0	0 0

	2020 Actual	2021 Adopted	2022 Adopted
Trial Court Improvement Fund			
Transfer to General Fund	64,608	64,608	64,608
	\$64,608	\$64,608	\$64,608
Criminal Justice Assistance			
Supplies Other Services & Charges	773 3,990,130	1,000 6,031,000	17,500 10,827,414
Intergov't Professional Services	3,990,130	0,031,000	10,627,414
Capital Outaly	0	1,100,000	1,000,000
Interfund Payment for Services	9,011	762,120	574,880
Reserve for Budget Adjustment	0	0	0
Transfer to General Fund	0	0	213,348
	\$3,999,914	\$7,894,120	\$12,633,142
Financial Partnership Fund			
Other Services & Charges	339,818	0	0
Operating Transfer to Asset Mgmt Cap	78,360 <b>\$418,178</b>	189,745 <b>\$189,745</b>	189,780 <b>\$189,780</b>
	<b>Ψ410,170</b>	\$103,745	\$109,700
Channel Five Equipment Reserve	00.454	07.000	07.000
Supplies Other Services & Charges	26,151 139,265	27,000 140,120	27,000 140,120
Capital Outlay	14,952	63,430	63,430
Interfund Payment for Services	0	00,400	0
,	\$180,368	\$230,550	\$230,550
Park Cumulative Reserve			
Other Services & Charges	7,763	6,000	6,000
Capital Outlay	2,044,936	1,947,000	1,727,000
Interfund Payment for Services	1,015	470	533
Operating Transfer to Asset Mgmt Cap	343,795	201,957	0
	\$2,397,509	\$2,155,427	\$1,733,533
Fire / EMS			
Salaries & Wages	39,203,059	39,650,812	38,153,121
Personnel Benefits	10,420,012	11,289,579	11,662,803
Supplies Other Services & Charges	1,156,450 1,538,319	1,020,143 1,413,452	1,564,180 1,808,183
Intergov't Professional Services	1,330,319	1,413,432	1,000,103
Capital Outlay	10,602	20,000	20,000
Interfund Payment for Services	3,226,905	3,035,756	3,493,699
Reserve for Budget Adjustment	0	(290,399)	361,108
Operating Transfer	0	0	40,258
Transfer to Asset Mgmt Capital	17,980	48,118	48,121
	\$55,573,327	\$56,187,461	\$57,151,473
Defined Contribution Administration	10	0.50	0.50
Supplies Other Services & Charges	12 66,145	350 66,200	350 66,200
Interfund Payment for Services	147	2,237	2,167
interioral ayment for cervices	\$66,304	\$68,787	\$68,717
VOYA Defined Contribution Administration	<u> </u>	<u> </u>	<u> </u>
Other Services & Charges	28,689	27,500	35,000
Interfund Payment for Services	•		58
	\$28,689	\$27,500	\$35,058
Transportation Benefit Fund			
Other Services & Charges	171,782	6,858,792	2,975,132
Capital Outlay	712,739	0	1,240,000
Interfund Payment for Services	224,781	12,716	12,451
Reserve for Budget Adjustment	0	0	1,442,918
Transfer to Arterial Street Transfer to Integrated Capital Mgmt	0	0	0
Transion to integrated Capital Mignit	\$1,109,302	\$6,871,508	\$5,670,501
Total Special Povenue Funda			
Total Special Revenue Funds	\$165,824,436	\$221,054,523	\$223,790,091

	2020 Actual	2021 Adopted	2022 Adopted	
Debt Service Funds				
GO Bond Redemption				
Other Services & Charges	88	0	0	
Debt Service - Principal	6,732,027	8,007,591	8,614,658	
Debt Service - Interest	9,679,466	8,420,549	7,506,299	
	\$16,411,581	\$16,428,140	\$16,120,957	
Special Assessment Debt				
Other Services & Charges	2,600	40,000	40,000	
Debt Service - Principal	0	5,000	5,000	
Debt Service - Interest	0	2,000	2,000	
Transfer to Asset Mgmt Capital	317,179	270,834	128,211	
	\$319,779	\$317,834	\$175,211	
Special Assessment Guaranty				
Other Services & Charges	0	8,000	8,000	
Č	\$0	\$8,000	\$8,000	
Iron Bridge TIF Debt Service				
Transfer to Asset Mgmt Capital	74,398	101,361	101,362	
- '	\$74,398	\$101,361	\$101,362	
U-District LRF Debt Service				
Transfer to Asset Mgmt Capital	52,541	23,709	86,359	
	\$52,541	\$23,709	\$86,359	
Total Debt Service Funds	\$16,858,298	\$16,879,044	\$16,491,889	

	2020 Actual	2021 Adopted	2022 Adopted
Capital Project Funds			
Improvement Project Cost Fund 2001			
Capital Outlay	0	35,196	0
-	<b>\$0</b>	\$35,196	\$0_
General Capital Improvements			
Capital Outlay	0	20,000	30,000
-	\$0	\$20,000	\$30,000
Arterial Street			
Other Services & Charges	5,556,540	2,545,000	1,677,000
Capital Outlay	13,432,949	11,388,588	17,409,669
Debt Service - Principal	112,917	112,918	112,918
Debt Service - Interest	2,012	3,706	3,706
Interfund Payment for Services	4,667,782	4,030,728	4,076,288
Transfer to Street Fund	0	1,300,000	1,300,000
Transfer to GO Bond - Principal Transfer to GO Bond - Interest	2,680,000	3,477,400	3,776,318
Transfer to GO Bond - Interest  Transfer to Park Cumulative Reserve	2,555,102 0	1,958,057 0	1,659,123 0
Transfer to Fair Cumulative Neserve	\$29,007,302	\$24,816,397	\$30,015,022
-	Ψ <b>2</b> 0,001,002	ΨΣ-1,010,001	ψου,υτο,υΣΣ
Capital Improvements 2015 Park	40 507 045	040.000	050 000
Capital Outlay	10,597,215	910,000	250,000
Transfer to GO Bond Redemption	<u>0</u>	<u>0</u>	<u>0</u>
-	\$10,597,215	\$910,000	\$250,000
2018 Library Capital Bond			
Capital Outlay	19,376,574	25,174,507	16,937,404
Transfer to GO Bond Redemption	0	0	0
<u>-</u>	\$19,376,574	\$25,174,507	\$16,937,404
Capital Improvements 1995			
Capital Outlay	0	40,778	40,778
	\$0	\$40,778	\$40,778
Kendall Yards TIF			
Debt Service - Principal	298,203	373,500	318,000
Debt Service - Interest	681	2,000	2,000
-	\$298,884	\$375,500	\$320,000
West Quadrant TIF		<u> </u>	
Other Services & Charges	1	0	0
Capital Outlay	0	1,033,017	1,430,780
Transfer to Parks/Recreation	0	0	0
Transfer to Park Cumulative Reserve	0	0	0
Transfer to Arterial Street	0	0	0
-	\$1	\$1,033,017	\$1,430,780
U-District LRF			
Capital Outlay	0	332,782	0
Other Services & Charges	60,927	0	315,025
	\$60,927	\$332,782	\$315,025
_			
Total Capital Project Funds	\$59,340,903	\$52,738,177	\$49,339,009

	2020 Actual	2021 Adopted	2022 Adopted
Enterprise Funds		· -	•
Water Division			
Salaries & Wages	11,566,083	12,618,259	12,336,632
Personnel Benefits	3,557,017	4,544,246	4,685,498
Supplies	3,239,661	1,773,842	1,843,250
Other Services & Charges	15,869,469	18,517,524	17,737,206
Intergov't Professional Services	0	0	0
Capital Outlay	4,427,935	6,868,000	8,462,700
Debt Service - Principal	479,336	476,402	483,446
Debt Service - Interest	12,270	27,297	23,187
Interfund Payment for Services	6,844,104	6,763,681	7,317,466
Reserve for Budget Adjustment	0	467,000	0
Depreciation/Amortization	6,407,590	0	0
Transfer to Parks/Recreation	615,776	0	0
Transfer to Solid Waste Disposal	25,000	25,000	25,000
Transfer to ICM	710,000 <b>\$53,754,241</b>	68,704 <b>\$52,149,955</b>	\$52,914,385
Integrated Capital Management		<del>, , , , , , , , , , , , , , , , , , , </del>	7 - 7 - 7 - 7 - 7
Salaries & Wages	998,081	1,655,089	1,569,826
Personnel Benefits	(154,082)	498,484	472,870
Supplies	27,329	47,629	55,029
Other Services & Charges	11,861,093	11,647,061	10,873,032
Intergov't Professional Services	0	0	0
Capital Outlay	60,165,473	53,951,311	55,384,121
Debt Service - Principal	3,374,125	3,856,771	4,081,728
Debt Service - Interest	1,332,597	1,535,706	1,512,602
Interfund Payment for Services	1,593,260	1,789,777	1,783,354
Operating Transfer - Other	6,842,649	0	0
Transfer to Street Fund	756,439	0	0
Transfer to Sewer Fund	52,566,385	0	0
Transfer to Arterial Street	5,000,000	5,000,000	5,000,000
Transfer to Library Bond	400,674	345,441	0
Transfer to Water/WW Debt	13,552,528	13,547,528	13,549,778
	\$158,316,551	\$93,874,797	\$94,282,340
Wastewater Management	40.040.440	45 404 450	45 447 400
Salaries & Wages	13,919,416	15,401,159	15,147,469
Personnel Benefits	4,730,085	5,632,764	5,624,115
Supplies Other Services & Charges	3,617,462	6,215,944	6,295,186
	18,649,449 0	21,752,494 0	20,443,508 0
Intergov't Professional Services Capital Outlay	4,264,678	7,750,000	7,257,500
Interfund Payment for Services	8,389,174	7,730,000	9,394,742
Reserve for Budget Adjustment	0,309,174	7,240,039	9,394,742
Depreciation/Amortization	19,633,250	0	0
Transfer to Parks/Recreation	448,458	461,463	474,845
Transfer to IT	0	401,403	474,043 N
Transfer to Solid Waste Disposal	25,000	25,000	25,000
Transfer to ICM	710,000	137,408	20,000
Transfer to Town	\$74,386,972	\$64,624,291	\$64,662,365
Water/WW Debt Service Fund			
Debt Service - Principal	7,200,000	7,555,000	7,935,000
Debt Service - Interest	4,946,226	5,992,528	5,614,778
	\$12,146,226	\$13,547,528	\$13,549,778

	2020 Actual	2021 Adopted	2022 Adopted		
Water/WW Revenue Bond Fund					
Capital Outlay	0	0	0		
Operating Transfer - Other	0	0	0		
	<b>\$0</b>	\$0	\$0		
Environmental Programs Salaries & Wages	85,096	216,315	146,210		
Personnel Benefits	29,931	86,766	60,768		
Supplies	325	4,200	2,000		
Other Services & Charges	(218,180)	120,727	209,872		
Interfund Payment for Services	224,516	113,338	111,583		
	\$121,688	\$541,346	\$530,433		
Sewer Construction					
Other Services & Charges	393,992	0	0		
Debt Service - Principal	1,206,993	1,223,921	1,248,716		
Debt Service - Interest Interfund Payment for Services	435,183 0	410,517 994	385,146 1,162		
interrund Fayment for Services	\$2,036,168	\$1,635,432	\$1,635,024		
Solid Waste Fund		¥ 1,000,000	<del>+ 1,000,000</del>		
Salaries & Wages	15,050,346	16,177,721	15,413,278		
Personnel Benefits	5,078,564	5,751,552	5,714,621		
Supplies	3,418,570	4,426,172	4,748,192		
Other Services & Charges	35,260,879	35,383,059	37,711,875		
Intergov't Professional Services	0	0	0		
Capital Outlay	5,551,300	8,748,500	8,810,000		
Interfund Payment for Services	14,180,618	14,971,179	15,892,685		
Reserve for Budget Adjustment Depreciation/Amortization	0 9,404,604	500,000 0	0		
Operating Transfer - Other	9,404,004	0	0		
Transfer to Street Fund	700,000	700,000	450,000		
Transfer to Code Enforcement	113,440	0	0		
Transfer to ICM	588,000	725,408	0		
	\$89,346,321	\$87,383,591	\$88,740,651		
Golf	4.444.000	4 074 004	4 404 077		
Salaries & Wages	1,141,306	1,274,381	1,421,077		
Personnel Benefits Supplies	372,325 297,500	333,870 316,920	360,727 345,020		
Other Services & Charges	997,419	994,076	1,012,176		
Intergov't Professional Services	0	0	0		
Capital Outlay	386,917	320,000	320,000		
Debt Service - Principal	34,039	0			
Debt Service - Interest	5,640	0			
Interfund Payment for Services	253,801	257,387	267,587		
Reserve for Budget Adjustment Depreciation/Amortization	0 350,330	42,000 0	42,000 0		
Oper Trans to Park Cum Reserve	0	130,000	130,000		
Oper Trans to Asset Mgmt Cap	121,350	81,867	535,207		
3 - 1	\$3,960,627	\$3,750,501	\$4,433,794		
Development Services Center					
Salaries & Wages	4,331,563	4,685,591	4,881,534		
Personnel Benefits	1,440,562	1,641,396	1,772,578		
Supplies	56,342	41,600	142,350		
Other Services & Charges Capital Outlay	125,376 0	455,478 60,000	558,890 93,600		
Interfund Payment for Services	1,090,806	1,195,195	1,119,659		
Reserve for Budget Adjustment	0	90,662	25,000		
Depreciation/Amortization	5,440	0	0		
Transfer to Fleet Services	0	0	0		
	\$7,050,089	\$8,169,922	\$8,593,611		
Total Enterprise Funds	\$401,118,880	\$325,677,363	\$329,342,381		

	2020 Actual	2021 Adopted	2022 Adopted		
Internal Service Funds		<u> </u>			
Fleet Services					
Salaries & Wages	2,487,122	2,891,849	2,903,856		
Personnel Benefits	879,655	1,089,535	1,128,015		
Supplies	5,194,610	5,785,524	5,808,919		
Other Services & Charges	1,920,758	3,122,399	3,095,979		
Capital Outlay	0	0	0		
Interfund Payment for Services	1,271,838	1,116,333	1,174,823		
Reserve for Budget Adjustment Depreciation/Amortization	0 22,204	0	0		
Transfer to Asset Mgmt Capital	459,228	577,832	577,884		
Transier to Asset Mgmt Sapital	\$12,235,415	\$14,583,472	\$14,689,476		
Fleet Services Equipment Replacement					
Supplies	2,057	0	0		
Capital Outlay	1,339,972	1,554,000	2,798,000		
Depreciation/Amortization	1,447,254	0	0		
	\$2,789,283	\$1,554,000	\$2,798,000		
Public Works & Utilities					
Salaries & Wages	1,388,107	1,370,110	1,307,184		
Personnel Benefits	476,505	498,467	483,040		
Supplies	501,414	546,000	535,500		
Other Services & Charges	1,116,802	1,245,943	1,328,138		
Reserve for Budget Adjustment Intergov't Professional Services	0	25,000 0	0		
Interfund Payment for Services	1,658,041	2,088,865	1,649,347		
interfalla i ayment for convices	\$5,140,869	\$5,774,385	\$5,303,209		
Information Technology (IT)					
Salaries & Wages	4,828,967	5,027,183	5,090,406		
Personnel Benefits	1,476,579	1,599,778	1,715,102		
Supplies	163,131	69,385	152,885		
Other Services & Charges	2,889,911	4,568,523	5,205,611		
Capital Outlay	254,021	0	0		
Interfund Payment for Services	1,034,317	982,025	1,036,901		
Operating Transfer to IT	254,021	0	0		
	\$10,900,947	\$12,246,894	\$13,200,905		
IT Capital Replacement	224.2==				
Supplies	324,677	539,343	758,783		
Capital Outlay	1,283,429	1,880,024 0	2,399,500 0		
Depreciation/Amortization Transfer to Parks/Recreation	1,284,145 2,940	0	0		
Transfer to Sewer Fund	39,282	0	0		
Translet to Sewel Fund	\$2,934,473	\$2,419,367	\$3,158,283		
Reprographics					
Salaries & Wages	259,604	248,827	221,549		
Personnel Benefits	95,584	95,096	104,609		
Supplies	28,757	94,417	94,417		
Other Services & Charges	162,811	153,560	153,560		
Capital Outlay	0	0	0		
Interfund Payment for Services	127,378	126,913	113,192		
Reserve for Budget Adjustment	0	0	(65,861)		
Depreciation/Amortization	26,401	0	0		
Transfer to IT	\$700,535	0 \$718,813	0 \$621.466		
	φ <i>ι</i> υυ,οაο	φ <i>ι</i> 10,013	\$621,466		

Purchasing & Stores		2020 Actual	2021 Adopted	2022 Adopted
Personnel Benefits	Purchasing & Stores		•	•
Supplies         1,054         2,550         2,550           Other Services & Charges Interfund Payment for Services         81,636         41,582         41,582         41,566           Accounting Services         64,198         77,627         77,717           Salaries & Wages         2,910,781         3,040,188         2,923,796           Personnel Benefits         990,938         1,096,849         1,005,226           Supplies         25,333         22,664         27,514           Other Services & Charges         105,191         67,401         60,112           Capital Outlay         2,617         0         0         0           Operating Transfer to IT         2,617         0         0         0           Operating Transfer to IT         34,519,453         34,694,294         \$4,596,629           My Spokane         34,519,453         34,694,294         \$4,596,629           My Spokane         38,291         33,793         38,713           Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120         9,129           Interfund P	Salaries & Wages	607,284	596,226	599,557
Other Services & Charges         81,636         41,582         77,627         71,109           Interfund Payment for Services         \$940,488         \$921,632         \$924,566           Accounting Services         Salaries & Wages         2,910,781         3,040,188         2,923,796           Salaries & Wages         2,910,781         3,040,188         2,923,796           Personnel Benefits         990,938         1,096,849         1,100,526           Supplies         25,393         22,664         27,514         0         67,401         60,112           Capital Outlay         2,617         0         0         0         0         0         0           Interfund Payment for Services         481,916         467,192         484,681         0         1         29,29         29,29         29,29	Personnel Benefits	194,318	203,647	209,180
Interfund Payment for Services	• •	· · · · · · · · · · · · · · · · · · ·	,	
Accounting Services         \$948,488         \$921,632         \$924,566           Salaries & Wages         2,910,781         3,040,188         2,923,796           Personnel Benefits         990,938         1,096,849         1,100,526           Supplies         25,393         22,664         27,514           Other Services & Charges         105,191         67,401         60,112           Capital Outlay         2,617         0         0           Operating Transfer to IT         2,617         0         0           Operating Transfer to IT         2,617         0         0           Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Office of Performance Management         2,000         8,336         21,130           Salaries & Wages         665,337         80,458         731,457 <td></td> <td>The state of the s</td> <td></td> <td>· ·</td>		The state of the s		· ·
Accounting Services         2,910,781         3,040,188         2,923,796           Salaries & Wages         2,910,781         3,040,188         2,923,796           Personnel Benefits         990,938         1,096,849         1,100,526           Supplies         25,393         22,664         27,514           Cheris Carvices & Charges         105,191         67,401         60,112           Capital Outlay         2,617         0         0           Interfund Payment for Services         481,916         467,192         484,681           Operating Transfer to IT         2,617         0         0           Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         16,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457	Interfund Payment for Services			
Salaries & Wages         2,910,781         3,040,188         2,923,796           Personnel Benefits         990,938         1,096,849         1,100,526           Supplies         25,393         22,664         27,514           Other Services & Charges         105,191         67,401         60,12           Capital Outlay         2,617         0         0         0           Interfund Payment for Services         481,916         467,192         484,681           Operating Transfer to IT         2,617         0         0         0           Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         1,7485         18,594           Interfund Payment for Services         345,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397		\$948,488	\$921,632	\$924,566
Salaries & Wages         2,910,781         3,040,188         2,923,796           Personnel Benefits         990,938         1,096,849         1,100,526           Supplies         25,393         22,664         27,514           Other Services & Charges         105,191         67,401         60,12           Capital Outlay         2,617         0         0         0           Interfund Payment for Services         481,916         467,192         484,681           Operating Transfer to IT         2,617         0         0         0           Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         1,7485         18,594           Interfund Payment for Services         345,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397	Accounting Services			
Supplies         25,393         22,664         27,514           Other Services & Charges         105,191         67,401         60,112           Capital Outlay         2,617         0         0         0           Interfund Payment for Services         481,916         467,192         484,681           Operating Transfer to IT         2,617         0         0         0           My Spokane         84,519,453         \$4,694,294         \$4,596,629           My Spokane         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Office of Performance Management         81,566,283         \$1,569,376         \$1,672,923           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703	Salaries & Wages	2,910,781	3,040,188	2,923,796
Other Services & Charges         105,191         67,401         60,112           Capital Outlay         2,617         0         0         0           Interfund Payment for Services         481,916         467,192         484,681           Operating Transfer to IT         2,617         0         0         0           My Spokane         34,519,453         \$4,694,294         \$4,596,629           My Spokane         816,799,453         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280	Personnel Benefits	990,938	1,096,849	1,100,526
Capital Outlay Interfund Payment for Services Operating Transfer to IT         2,617 (0)         0         0           Wy Spokane         81,519,453         \$4,694,294         \$4,596,629           My Spokane         816,799 (37,100)         841,634 (34,634,634)           Personnel Benefits         282,810 (337,980)         383,713 (37,130)           Supplies         29,722 (29,120)         9,120 (20,141)           Other Services & Charges         122,201 (17,485)         18,594 (17,485)           Interfund Payment for Services         348,522 (380,753)         407,564 (17,293)           Reserve for Budget Adjustment         0 7,239 (12,298)         12,298 (17,293)           Office of Performance Management         \$1,566,283         \$1,569,376         \$1672,923           Office of Performance Management         22,703 (6,830)         21,130 (24,397)         244,294 (24,397)         244,337           Supplies         2,703 (6,830)         21,130 (22,280)         244,924 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294 (24,397)         24,294	Supplies	25,393	22,664	27,514
Interfund Payment for Services	Other Services & Charges	105,191	67,401	60,112
Operating Transfer to IT         2,617         0         0           \$4,519,453         \$4,694,294         \$4,596,629           My Spokane         Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         \$1,566,283         \$1,569,376         \$1,672,923           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659      S	Capital Outlay	2,617	0	0
My Spokane         \$4,519,453         \$4,694,294         \$4,596,629           Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Reserve for Budget Adjustment         0         7,239         12,298           Clifice of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           Salaries & Wages         61,454         67,911         69,688           Personnel Benefits         13,009         14,279         17,659	Interfund Payment for Services	481,916	467,192	484,681
Salaries & Wages   783,028   816,799   841,634     Personnel Benefits   282,810   337,980   383,713     Supplies   29,722   9,120   9,120     Other Services & Charges   122,201   17,485   18,594     Interfund Payment for Services   348,522   380,753   407,564     Reserve for Budget Adjustment   0   7,239   12,298     Salaries & Wages   665,337   830,458   731,457     Personnel Benefits   190,465   244,924   243,397     Supplies   2,703   6,830   21,130     Other Services & Charges   1,148,861   401,280   229,280     Interfund Payment for Services   45,006   76,935   94,971     Salaries & Wages   61,454   67,911   69,668     Personnel Benefits   130,09   14,279   17,659     Supplies   3,330,141   5,155,461   6,655,461     Interfund Payment for Services   264,554   505,743   411,165     Reserve for Budget Adjustment   0   15,000   0     Transfer to Asset Mgmt Capital   298   407   407     Transfer to Asset Mgmt Capital   298   407   407     Salaries & Wages   444,980   491,685   496,789     Personnel Benefits   145,600   162,830   167,996     Supplies   7,550   15,262   15,962     Other Services & Charges   4,40,80   491,685   496,789     Personnel Benefits   145,600   162,830   167,996     Supplies   7,550   15,262   15,962     Other Services & Charges   4,40,80   491,685   496,789     Personnel Benefits   145,600   162,830   167,996     Supplies   7,550   15,262   15,962     Other Services & Charges   4,000,827   5,863,164   5,870,007     Interfund Payment for Services   186,178   189,323   186,835     Reserve for Budget Adjustment   0   15,000   0	Operating Transfer to IT			
Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Reserve for Budget Adjustment         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         <		\$4,519,453	\$4,694,294	\$4,596,629
Salaries & Wages         783,028         816,799         841,634           Personnel Benefits         282,810         337,980         383,713           Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Reserve for Budget Adjustment         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         <	My Spokane			
Supplies         29,722         9,120         9,120           Other Services & Charges         122,201         17,485         18,594           Interfund Payment for Services         348,522         380,753         407,564           Reserve for Budget Adjustment         0         7,239         12,298           Common Fill Services & Georges         \$1,566,283         \$1,569,376         \$1,672,923           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743	Salaries & Wages	783,028	816,799	841,634
Other Services & Charges Interfund Payment for Services Reserve for Budget Adjustment         122,201         17,485         18,594 A07,564 A07,566,283 A07,537 A07,567 A07,292           Office of Performance Management Salaries & Wages         665,337 A0,458	Personnel Benefits	282,810	337,980	383,713
Interfund Payment for Services Reserve for Budget Adjustment 0 7,239 12,298 12,298 13,566,283 \$1,569,376 \$1,672,923 12,298 13,566,283 \$1,569,376 \$1,672,923 \$1,672,923 \$1,566,283 \$1,569,376 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,672,923 \$1,200 \$1,100	Supplies	29,722	9,120	9,120
Reserve for Budget Adjustment         0         7,239         12,298           \$1,566,283         \$1,569,376         \$1,672,923           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,066         76,935         94,971           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Transfer to Asset Mgmt Capital         298         407         497,154,660           Worker	Other Services & Charges	122,201	17,485	18,594
\$1,566,283         \$1,569,376         \$1,672,923           Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         \$1,262         15,962         15,962           Supp	Interfund Payment for Services	348,522	380,753	407,564
Office of Performance Management           Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         \$444,980         491,685         496,789	Reserve for Budget Adjustment	0		12,298
Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           **Supplies         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262		\$1,566,283	\$1,569,376	\$1,672,923
Salaries & Wages         665,337         830,458         731,457           Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           **Supplies         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262	Office of Performance Management			
Personnel Benefits         190,465         244,924         243,397           Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           \$2,052,372         \$1,560,427         \$1,320,235           Risk Management           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         33,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Othe	<del>_</del>	665.337	830.458	731.457
Supplies         2,703         6,830         21,130           Other Services & Charges         1,148,861         401,280         229,280           Interfund Payment for Services         45,006         76,935         94,971           \$2,052,372         \$1,560,427         \$1,320,235           Risk Management         Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         33,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827	Personnel Benefits	190,465	244,924	243,397
Interfund Payment for Services	Supplies	2,703	6,830	21,130
Risk Management         \$1,560,427         \$1,320,235           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	Other Services & Charges	1,148,861	401,280	229,280
Risk Management         \$1,560,427         \$1,320,235           Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	Interfund Payment for Services	45,006	76,935	94,971
Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           **Salaries & Wages         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0		\$2,052,372	\$1,560,427	\$1,320,235
Salaries & Wages         61,454         67,911         69,668           Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           **Salaries & Wages         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	Risk Management			
Personnel Benefits         13,009         14,279         17,659           Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Salaries & Wages         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	<u> </u>	61,454	67,911	69,668
Supplies         11         300         300           Other Services & Charges         3,530,141         5,155,461         6,655,461           Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           ***S3,869,467         \$5,759,101         \$7,154,660           **Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           **Salaries & Wages         444,980         491,685         496,789           **Personnel Benefits         145,600         162,830         167,996           **Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           **Reserve for Budget Adjustment         0         15,000         0	<u> </u>	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	·
Interfund Payment for Services         264,554         505,743         411,165           Reserve for Budget Adjustment         0         15,000         0           Transfer to Asset Mgmt Capital         298         407         407           \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation           Salaries & Wages         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0		The state of the s		·
Reserve for Budget Adjustment Transfer to Asset Mgmt Capital         0         15,000         0           Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Salaries & Wages         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	Other Services & Charges	3,530,141	5,155,461	6,655,461
Transfer to Asset Mgmt Capital         298         407         407           \$3,869,467         \$5,759,101         \$7,154,660           Worker's Compensation           Salaries & Wages         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	Interfund Payment for Services	264,554	505,743	411,165
Worker's Compensation         \$3,869,467         \$5,759,101         \$7,154,660           Salaries & Wages         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	Reserve for Budget Adjustment	0	15,000	0
Worker's Compensation         444,980         491,685         496,789           Personnel Benefits         145,600         162,830         167,996           Supplies         7,550         15,262         15,962           Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0	Transfer to Asset Mgmt Capital	298	407	407
Salaries & Wages       444,980       491,685       496,789         Personnel Benefits       145,600       162,830       167,996         Supplies       7,550       15,262       15,962         Other Services & Charges       4,000,827       5,863,164       5,870,007         Interfund Payment for Services       186,178       189,323       186,835         Reserve for Budget Adjustment       0       15,000       0		\$3,869,467	\$5,759,101	\$7,154,660
Salaries & Wages       444,980       491,685       496,789         Personnel Benefits       145,600       162,830       167,996         Supplies       7,550       15,262       15,962         Other Services & Charges       4,000,827       5,863,164       5,870,007         Interfund Payment for Services       186,178       189,323       186,835         Reserve for Budget Adjustment       0       15,000       0	Worker's Compensation			
Personnel Benefits     145,600     162,830     167,996       Supplies     7,550     15,262     15,962       Other Services & Charges     4,000,827     5,863,164     5,870,007       Interfund Payment for Services     186,178     189,323     186,835       Reserve for Budget Adjustment     0     15,000     0	•	444.980	491.685	496.789
Supplies     7,550     15,262     15,962       Other Services & Charges     4,000,827     5,863,164     5,870,007       Interfund Payment for Services     186,178     189,323     186,835       Reserve for Budget Adjustment     0     15,000     0	•	· · · · · · · · · · · · · · · · · · ·	,	,
Other Services & Charges         4,000,827         5,863,164         5,870,007           Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0		,	,	
Interfund Payment for Services         186,178         189,323         186,835           Reserve for Budget Adjustment         0         15,000         0		The state of the s	,	· ·
Reserve for Budget Adjustment         0         15,000         0				
	,	,	,	,
		\$4,785,135	\$6,737,264	\$6,737,589

	2020 Actual		2022 Adopted		
Unemployment Compensation		_			
Salaries & Wages	10,104	13,478	8,812		
Personnel Benefits	2,663	3,907	3,038		
Supplies Other Services & Charges	0 442,459	125 568,488	125 568,757		
Interfund Payment for Services	7,589	7,795	9,812		
internalia i ayinchi loi corvices	\$462,815	\$593,793	\$590,544		
Employee Benefits		_	_		
Salaries & Wages	282,482	349,124	277,386		
Personnel Benefits	88,284	122,302	95,670		
Supplies	5,509	11,210	11,210		
Other Services & Charges	37,249,756	45,899,434	46,302,434		
Interfund Payment for Services	580,729	635,309	630,468		
Reserve for Budget Adjustment	\$38,206,760	15,000 <b>\$47,032,379</b>	0 \$47,317,168		
Asset Management Operations	400,200,700	Ψ+1,002,010	ψ <del>4</del> 1, <b>0</b> 11,100		
Asset Management Operations Salaries & Wages	609,782	962,181	1,136,279		
Personnel Benefits	219,232	446,480	527,394		
Supplies	172,930	105,596	201,623		
Other Services & Charges	661,346	966,227	2,440,876		
Capital Outlay	11,324	244,381	0		
Interfund Payment for Services	399,390	389,413	324,287		
Reserve for Budget Adjustment	0	40,000	200,000		
Depreciation/Amortization	0	0	0		
Transfer to Intermodal Facility	0	0	0		
Transfer to IT	0	0	0		
Transfer to Asset Mgmt Capital	11,324 <b>\$2,085,328</b>	0 \$3,154,278	300,000 <b>\$5,130,459</b>		
Accord Management Occited	ΨΣ,003,320	ψ3,134,276	ψ5,150,459		
Asset Management Capital Supplies	223,239	0	0		
Other Services & Charges	700,457	0	0		
Capital Outlay	3,408,096	0	0		
Debt Service - Principal	5,733,420	9,358,251	7,127,037		
Debt Service - Interest	885,466	399,086	334,525		
Interfund Payment for Services	1,880	0	0		
Depreciation/Amortization	4,068,661	0	0		
Transfer to Golf Fund	131,652	0	0		
Transfer to Public Safety/Judicial	58,015	0	0		
Transfer to Arterial Street Fund	0	0	0		
Transfer to Asset Mgmt Cap	0	0	0		
Transfer to Asset Mgmt Police	2,582,149	2,277,921	0		
Transfer to Asset Mgmt Fire	1,298,023 <b>\$19,091,058</b>	2,180,096 <b>\$14,215,354</b>	97,461,562		
Business Association Balling	\$13,031,030	φ14,215,354	\$7,401,302		
Property Acquisition Police Supplies	177,284	0	0		
Other Services & Charges	263,624	0	0		
Capital Outlay	1,791,501	0	0		
Depreciation/Amortization	404,744	0	0		
Transfer to General Fund	114	0	0		
Transfer to Asset Mgmt Capital	84	0	0		
	\$2,637,351	\$0	\$0		
Property Acquisition Fire					
Capital Outlay	0	0	0		
	\$0	\$0	\$0		
Facilities Capital					
Capital Outlay	0	0	1,757,000		
Reserve for Budget Adjustment	<u> </u>	0	300,000 \$2,057,000		
	<u> </u>	\$0	\$2,057,000		
Total Internal Service Funds	\$114,926,029	\$123,534,829	\$124,734,674		

	2020 Actual		2022 Adopted	
Trust and Agency Funds				
Employee's Retirement (SERS)				
Salaries & Wages	315,165	313,354	311,479	
Personnel Benefits	85,294	89,760	96,560	
Supplies	3,998	5,200	4,950	
Other Services & Charges	32,722,896	35,910,700	37,926,700	
Interfund Payment for Services	49,726	59,913	68,492	
Reserve for Budget Adjustment	0	10,000	10,000	
Depreciation/Amortization	17,649	0	0	
	\$33,194,728	\$36,388,927	\$38,418,181	
Firefighter's Pension Fund				
Salaries & Wages	80,028	100,000	90,000	
Supplies	169	1,000	500	
Other Services & Charges	5,051,482	5,221,100	5,211,100	
Interfund Payment for Services	39,829	48,940	46,206	
Depreciation/Amortization	3,578	0	0	
	\$5,175,086	\$5,371,040	\$5,347,806	
Police Pension Fund				
Salaries & Wages	221,734	241,000	241,000	
Supplies	66	1,000	1,000	
Other Services & Charges	2,270,095	4,056,650	4,059,291	
Interfund Payment for Services	37,184	46,949	44,209	
Depreciation/Amortization	2,624	0	0	
·	\$2,531,703	\$4,345,599	\$4,345,500	
Finch Memorial Arboretum				
Other Services & Charges	0	16,000	16,000	
<b>G</b>	\$0	\$16,000	\$16,000	
Building Code Records Management				
Other Services & Charges	39,038	60,000	60,000	
Other Octivides & Orlanges	\$39,038	\$60,000	\$60,000	
	<del></del>	400,000	<del></del>	
Municipal Court	4.040.400	4 500 400	4 500 400	
Other Services & Charges	1,046,408	1,500,100	1,500,100	
	\$1,046,408	\$1,500,100	\$1,500,100	
Law Enforcement Records Management				
Other Services & Charges	80,563	0	0	
	\$80,563	\$0_	\$0	
Local Remittance Fund				
Other Services & Charges	55,927	0	0	
-	\$55,927	\$0	\$0	
Utility Billing Assistance				
Other Services & Charges	62,954	0	0	
o and o on those of on any goo	\$62,954	<u>\$0</u>		
Parking & Business Improvement Dist		·		
Parking & Business Improvement Dist Other Services & Charges	49.902	0	0	
Other Services & Charges	48,802 <b>\$48,802</b>	<u>0</u> <b>\$0</b>	\$0	
	\$40,002	Ψ0	<del></del>	
Spokane Regional Council		_		
Personnel Benefits	76	0	0	
	\$76	\$0	\$0	
SRTC Council Directs				
Personnel Benefits	532	0	0	
	\$532	\$0	\$0	
Total Turat 9 Assess Front	#40.00= 04=	£47.004.000	A40.00= =0=	
Total Trust & Agency Funds	\$42,235,815	\$47,681,666	\$49,687,587	
0 04 5 11		<b>************</b>		
Gross City Expenditures	\$1,032,368,279	\$996,135,499	\$1,010,122,465	

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Raı Min	nge Est. Max	2022 Estimate
General Fund							
Nondepartmental Other Personnel Services Department Total						\$	220,000 <b>220,000</b>
Police Ombudsman	4.00				0.4.0=0	100.015	400.045
Police Ombudsman Assistant to Police Ombudsman	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	91,058 <i>-</i> 73,184 <i>-</i>	128,015 102,980	128,015 102,980
Administrative Specialist	1.00	1.00	0.00	0.00	49,486 -	69,572	65,354
Salaries and Wages					,	,	296,349
Other Personnel Services							82,052
Department Total	3.00	3.00	0.00	0.00		\$	378,401
Civil Service							
Administrative Specialist	0.00	0.00	(2.00)	(1.00)	49,486 -	69,572	0
Program Professional	1.00	1.00	0.00	0.00	61,262 -	86,777	61,262
Personnel Analyst I	1.00	1.00	1.00	1.00	52,973 -	74,876	52,973
Exam & Class Analyst II Exam & Class Analyst III	2.00 3.00	2.00 3.00	0.00 0.00	0.00 0.00	61,262 - 69,113 -	86,777 97,927	157,942 293,781
Chief Examiner	1.00	1.00	0.00	0.00	91,099 -	131,920	103,379
Office Manager	1.00	1.00	0.00	0.00	55,583 -	78,634	72,014
Clerk II	1.00	1.00	1.00	0.00	34,723 -	53,703	47,187
Clerk III	2.00	2.00	1.00	1.00	36,937 -	57,754	115,508
Salaries And Wages							904,046
Other Personnel Services	40.00	40.00	4.00	4.00		•	361,963
Department Total	12.00	12.00	1.00	1.00		\$	1,266,009
City Clerk					20.010		
Deputy City Clerk	1.00	1.00	0.00	0.00	62,640 -	87,571	87,571
City Clerk Administrative Specialist	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	78,070 - 49,486 -	109,495 69,572	109,495 58,401
Clerk II	0.00	0.00	(2.00)	0.00	34,723 -	53,703	0
Clerk III	3.00	3.00	2.00	0.00	36,937 -	57,754	170,678
Clerk IV	1.00	1.00	0.00	0.00	42,366 -	66,273	66,273
Salaries And Wages							492,418
Other Personnel Services							196,653
Department Total	7.00	7.00	0.00	0.00		\$	689,071
Human Services							
Other Personnel Services							59,428
Department Total						\$	59,428
City Council					0.4.0=0		400.045
Dir - Policy & Govt Relations	1.00	1.00	0.00	0.00	91,058 -	128,015	128,015
Sr. Exec Asst to Council President CC Dir-Communications & Community Eng	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	57,357 - 71,911 -	80,701 100,391	80,701 81,700
City Council Assistant	6.00	6.00	0.00	0.00	40,674 -	57,754	315,991
Mgr - Homelessness Initiatives	1.00	1.00	0.00	0.00	55,917 -	78,634	63,728
Mgr - Neighborhood Connectivity Initiatives	1.00	1.00	0.00	0.00	63,475 -	89,387	80,496
Mgr - Sustainability Initiatives	1.00	1.00	0.00	0.00	60,239 -	84,648	78,042
Mgr - Equity and Inclusion Initiatives	1.00	1.00	0.00	0.00	55,917 -	78,634	67,116
Mgr - Intergovernmental Affairs	1.00	1.00	0.00	0.00	73,184 -	102,980	89,073
Budget Officer Council President	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	97,322 <i>-</i> 63,240 <i>-</i>	135,991 63,240	101,030 63,240
Council Member	6.00	6.00	0.00	0.00	45,100 -	47,634	285,804
Salaries And Wages	0.00	0.00	0.00	0.00	.0,.00	,501	1,434,936
Other Personnel Services							675,939
Department Total	22.00	22.00	0.00	0.00		\$	2,110,875

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Ra	nge Est. Max	2022 Estimate	
Communications								
Communications Director - Channel 5	1.00	1.00	0.00	0.00	70,825 -	98,700	98,7	00
	1.00	1.00	0.00	0.00	91,058 -	128,015	128,0	
Director Communications/Marketing Public Information Assistant	0.00	0.00	(1.00)	0.00	47,105 -	66,273	120,0	0
Public Information Assistant  Public Information Coordinator	1.00	1.00	1.00)	0.00	50,613	71,326	71,2	
Web Developer	1.00	1.00	0.00	0.00	59,779 -	84,731	84,7	
Web Technologies Manager	1.00	1.00	0.00	0.00	67,547 -	95,756	95,7	
Media Manager	1.00	1.00	0.00	0.00	59,779 -	84,731	81,1	
Web Designer	1.00	1.00	0.00	0.00	47,648 -	78,488	78,4	
Audio/Video Technician	2.00	2.00	0.00	0.00	42,366 -	66,273	122,3	
Salaries And Wages							760,4	31
Other Personnel Services							325,0	04
Department Total	9.00	9.00	0.00	0.00			\$ 1,085,4	35
Engineering Services								
Engineering Operations Manager	0.00	0.00	(1.00)	0.00	-			0
Director - Engineering Services	1.00	1.00	1.00	0.00	100,683	141,462	141,4	62
Program Professional	1.00	1.00	0.00	0.00	61,262 -	86,777	86,7	
Office Manager	1.00	1.00	1.00	0.00	55,583	78,634	78,6	
Field Engineer	5.00	5.00	0.00	0.00	65,897 -	93,605	460,5	
Engineer In Training	1.00	1.00	0.00	0.00	56,856 -	80,534	65,8	
Associate Engineer	2.00	2.00	(1.00)	0.00	65,897 -	93,605	184,0	
Senior Engineer	5.00	5.00	1.00	0.00	78,070 -	111,123	521,5	
Principal Engineer	2.00	2.00	0.00	0.00	88,824 -	126,554	253,1	
Bridge Engineer	1.00	1.00	0.00	0.00	88,824 -	126,554	126,5	
Clerk II	1.00	1.00	0.00	0.00	34,723 -	53,703	34,7	
Clerk III	3.00	3.00	0.00	0.00	36,937 -	57,754	165,1	
Engineering Tech I	1.00 3.00	1.00 3.00	0.00 0.00	0.00 0.00	37,855 -	59,090 65,041	58,0 186,7	
Engineering Tech II Engineering Tech III	9.00	9.00	0.00	0.00	41,509 - 45,706 -	71,744	629,5	
Engineering Tech IV	3.00	3.00	0.00	0.00	46,959 -	76,358	199,6	
Water Inspector	2.00	2.00	0.00	0.00	48,442 -	79,762	156,1	
Public Works Journey Level Inspector	7.00	7.00	2.00	0.00	44,245 -	68,967	448,1	
Public Works Lead Inspector	9.00	9.00	(2.00)	0.00	45,706 -	71,744	645,6	
Public Works Materials Assistant	1.00	1.00	0.00	0.00	45,706 -	71,744	71,7	
Materials Testing Supervisor	1.00	1.00	0.00	0.00	51,407 -	84,856	84,8	
Salaries And Wages					, ,	,	4,599,1	
Other Personnel Services							2,266,8	58
Department Total	59.00	59.00	1.00	0.00			\$ 6,865,9	89
Finance								
Director Management & Budget	1.00	1.00	0.10	0.10	108,847 -	151,818	134,2	
Chief Financial Auditor	1.00	1.00	0.00	0.00	119,809 -	169,253	169,2	
Performance Auditor	1.00	1.00	0.00	0.00	77,381 -	108,994	108,9	
Administrative Specialist	1.00	1.00	0.00	0.00	49,486 -	69,572	58,7	
Accountant	1.00	1.00	0.00	0.00	52,973 -	74,876	74,8	
Treasury Manager	1.00	1.00	0.00	0.00	74,354 -	104,838	104,8	
Taxes and Licenses Specialist	2.00	2.00	1.00	0.00	49,486 -	69,572	119,0	
Compliance/Tax Auditor	1.00	1.00	0.00	0.00	70,825 -	100,182	100,1	
Budget Analyst	3.00	3.00	1.00	0.00	70,825 -	100,182	248,9	
Clerk II	1.00 0.00	1.00 0.00	(1.00)	0.00 0.00	34,723 <i>-</i> 37,960 <i>-</i>	53,703 59,654	47,3	/2
Accounting Clerk Salaries And Wages	0.00	0.00	(1.00)	0.00	37,900 -	39,034	1,166,5	12
Other Personnel Services							414,8	
Department Total	13.00	13.00	0.10	0.10			\$ 1,581,4	
Grants Management	.0.00	.0.00	00	0.10			, 1,001,7	
Director of Grants Management	0.50	0.50	(0.16)	(0.16)	108,847 -	151,818	75,9	nα
Administrative Specialist	1.00	1.00	0.00	0.00	49,486 -	69,572	66,2	
Grants & Contract Finance Manager	0.15	0.15	0.00	0.00	78,070 -	111,123	16,4	
Contract Compliance Officer	2.00	2.00	0.00	0.00	52,973 -	74,876	149,7	
Salaries and Wages					•	,	308,3	
Other Personnel Services							123,2	
Department Total	3.65	3.65	(0.16)	(0.16)			431,6	27

	Regular		Chg from	Chg from	FT Pay Rai	•		2022
Description	Positions	FTE	Adpt 2021	Curr. 2021	Min	Max		Estimate
Neighborhood, Housing & Human Serv	4.00	4.00	4.00	4.00	75.000	405.000		77 744
Division Communications Manager	1.00	1.00 1.00	1.00 0.00	1.00	75,606 -	105,903 151,818		77,714 151,818
Director - Community/Nbrhood Svcs Div Administrative Specialist	1.00 1.00	1.00	0.00	0.00 0.00	108,847 <i>-</i> 49,486 <i>-</i>	69,572		69,572
Housing Program Administrator	1.00	1.00	0.00	0.00	61,262 -	86,777		61,262
Salaries And Wages					,	,		360,366
Other Personnel Services								137,382
Department Total	4.00	4.00	1.00	1.00			\$	497,748
Historic Preservation								
Historic Preservation Officer	1.00	1.00	0.00	0.00	78,070 -	109,495		109,495
Assistant Planner I	0.00	0.00	(1.00)	0.00	52,973 -	74,876		0
City Planning Specialist	1.00	1.00	1.00	0.00	46,145 -	73,832		69,886
Salaries and Wages Other Personnel Services								179,381 58,426
Department Total	2.00	2.00	0.00	0.00			\$	237,807
•							•	, , , , , , , , , , , , , , , , , , , ,
Office of Civil Rights Director - Office of Civil Rights	1.00	1.00	1.00	1.00	108,847 -	151,818		108,847
Program Professional	1.00	1.00	1.00	1.00	61.262 -	86,777		61,262
Senior Human Resources Analyst	1.00	1.00	1.00	1.00	75,606 -	107,469		75,606
Salaries And Wages								245,715
Other Personnel Services								98,657
Department Total	3.00	3.00	3.00	3.00			\$	344,372
Legal								
Chief Asst. City Prosecutor	1.00	1.00	0.00	0.00	74,354 -	103,335		103,335
City Prosecutor	1.00	1.00	0.00	0.00	86,652 -	121,730		121,730
Assistant City Attorney L-III	4.00	4.00	0.00	0.00	86,652 -	121,730		486,920
Assistant City Attorney L-IV Asst City Attorney/Ethics Officer	3.00 1.00	3.00 1.00	(1.00) 0.00	(1.00) 0.00	95,672 - 103,231 -	134,530 145,012		403,590 145,012
City Attorney	0.75	0.75	0.00	0.00	126,157 -	178,148		133,611
Chief Assistant City Attorney	1.00	1.00	0.00	0.00	104,463 -	146,035		146,035
City Attorney IV - Exempt/Confidential	1.00	1.00	0.00	0.00	97,322 -	135,991		135,991
Assistant Prosecutor	11.00	11.00	0.00	0.00	62,747 -	102,991		1,056,121
Clerk III	1.00	1.00	0.00	0.00	36,937 -	57,754		57,754
Court Clerk I	5.00	5.00	0.00	0.00	36,310 -	56,334		265,611
Attorney Assistant Salaries And Wages	3.00	3.00	(1.00)	(1.00)	43,389 -	67,609		191,031 3,246,741
Other Personnel Services								1,289,165
Department Total	32.75	32.75	(2.00)	(2.00)			\$	4,535,906
Mayor								
Exec Assistant - Mayor's Office	0.00	0.00	(1.00)	0.00	36,978 -	51,323		0
City Administrator	1.00	1.00	0.00	0.00	162,792 -	162,792		162,792
Constituent Services Coordinator	1.00	1.00	0.00	0.00	47,126 -	65,856		65,856
Director - Emergency Management	1.00	1.00	0.00	0.00	84,293 -			115,821
Staff Asst - Office of the Mayor	1.00	1.00	0.00	0.00	36,978 -			51,323
Policy Advisor Director - Office of the Mayor	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	73,184 - 75,606 -	102,980 106,488		102,980 106,488
Operations Manager - Mayor's Office	1.00	1.00	1.00	0.00	53,933 -	74,730		74,730
Mayor	1.00	1.00	0.00	0.00	171,360 -	171,360		171,360
Salaries And Wages					,	,		851,350
Other Personnel Services								274,092
Department Total	8.00	8.00	0.00	0.00			\$	1,125,442
Neighborhood Services								
Director - Neighborhood Services	1.00	1.00	0.00	0.00	95,672 -			134,530
Program Professional	1.00	1.00	0.00	0.00	61,262 -	86,777		86,777
Community Program Coordinator	3.00	3.00	0.00	0.00	56,856 -	80,534		211,678
Salaries and Wages Other Personnel Services								432,985 147,367
Department Total	5.00	5.00	0.00	0.00			\$	580,352
Municipal Court								•
Administrative Asst - Exempt	1.00	1.00	0.00	0.00	53,933 -	74,730		74,730
Court Commissioner	4.00	4.00	0.00	0.00	174,595 -	174,595		608,304
Municipal Court Judge	3.00	3.00	0.00	0.00	183,775 -			551,325
Assistant Court Administrator	1.00	1.00	0.00	0.00	59,779 -	84,731		84,731
Community Court Coordinator	1.00	1.00	0.00	0.00	70,825 -	100,182		70,825
Court Clerk I	15.00	15.00	0.00	0.00	36,310 -	56,334		699,113

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Ra Min	nge Est. Max	2022 Estimate
Court Clerk II	12.00	12.00	0.00	0.00	42,366 -	66,273	756,771
Supervisory Court Clerk	2.00	2.00	0.00	0.00	46,145 -	73,832	147,664
Salaries And Wages							2,993,463
Other Personnel Services							1,216,392
Department Total	39.00	39.00	0.00	0.00		\$	4,209,855
Office Of Hearing Examiner							
Hearing Examiner	1.00	1.00	0.00	0.00	86,652 -	121,730	121,730
Attorney Assistant	1.00	1.00	0.00	0.00	43,389 -	67,609	61,412
Salaries And Wages Other Personnel Services							183,142
Department Total	2.00	2.00	0.00	0.00		•	64,970 <b>248,112</b>
·	2.00	2.00	0.00	0.00		`	2-0,112
Human Resources	0.00	0.00	0.00	0.00	0.4.000	447.504	105 700
Labor Relations Manager	0.90	0.90	0.00	0.00	84,293 -	117,534 146,974	105,780
Director Human Resources Human Resource Analyst II	0.90 1.90	0.90 1.90	0.00 (0.95)	0.00 0.05	105,193 - 69,113 -	97,927	132,277 158,688
Sr Human Resources Analyst	2.00	2.00	1.00	1.00	75,606 -	107,469	183,075
Human Resrouces Analyst I	2.00	2.00	1.00	0.00	61,262 -	86,777	140,862
Safety Coordinator	1.00	1.00	1.00	1.00	64,227 -	91,099	64,227
Clerk III	2.00	2.00	0.00	0.00	36,937 -	57,754	106,459
Clerk IV	1.00	1.00	0.00	0.00	42,366 -	66,273	66,273
Salaries And Wages							957,641
Other Personnel Services	11.70	11.70	2.05	2.05		4	368,048
Department Total	11.70	11.70	2.05	2.05		\$	1,325,689
Planning Services					0.5.050	404 500	404 =00
Director - Planning Services	1.00	1.00	0.00	0.00	95,672 -	134,530 74.876	134,530
Assistant Planner I Assistant Planner II	1.00 8.00	1.00 8.00	0.00 (1.00)	0.00 0.00	52,973 - 61,262 -	86,777	74,876 615,318
Associate Planner	1.00	1.00	1.00	0.00	69,113 -	97,927	69,113
Urban Designer I	1.00	1.00	0.00	0.00	59,779 -	84,731	72,942
Principal Planner	2.00	2.00	0.00	0.00	75,606 -	107,469	214,938
Senior Urban Designer	1.00	1.00	0.00	0.00	69,113 -	97,927	96,893
Clerk III	2.00	2.00	0.00	0.00	36,937 -	57,754	111,862
City Planning Specialist	1.00	1.00	1.00	1.00	46,145 -	73,832	46,145
Salaries And Wages Other Personnel Services							1,436,617 598,466
Department Total	18.00	18.00	1.00	1.00		\$	
•						·	_,,
Police Division Communications Manager	1.00	1.00	0.00	0.00	75 606	105 002	00.050
Division Communications Manager SPD Business Services Manager	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	75,606 - 83,812 -	105,903 116,406	98,958 107,829
Deputy Director - Records & Evidence	1.00	1.00	0.00	0.00	78,070 -	109,495	81,052
Police Chief	1.00	1.00	0.00	0.00	170,276 -	209,030	209,030
Director Strategic Initiatives	1.00	1.00	0.00	0.00	99,618 -	140,543	140,032
Police Major	2.00	2.00	(1.00)	0.00	148,749 -	181,760	363,520
Assistant Police Chief	1.00	1.00	0.00	0.00	158,187 -	196,397	196,397
Administrative Specialist	1.00	1.00	0.00	0.00	49,486 -	69,572	69,572
Police Fleet Adminstrator Senior Crime Analyst	1.00 2.00	1.00	1.00	0.00	56,856 - 62,640 -	80,534	63,670
Program Professional	2.00	2.00 2.00	0.00 1.00	0.00 1.00	61,262 -	88,886 86,777	177,772 148,039
Police Planner	1.00	1.00	0.00	0.00	52,973 -	74,876	52,973
Senior Information Security Analyst	1.00	1.00	1.00	1.00	61,262 -	86,777	61,262
Law Enf Tech & Op Manager	1.00	1.00	0.00	0.00	84,522 -	120,373	120,373
Public Safety Systems Analyst	2.00	2.00	0.00	0.00	65,897 -	93,605	187,210
Info Systems Analyst I	1.00	1.00	0.00	0.00	55,583 -	78,634	78,634
Clerk II	2.00	2.00	0.00	0.00	34,723 -	53,703	96,079
Clerk III Clerk IV	4.00 1.00	4.00 1.00	0.00 0.00	0.00 0.00	36,937 - 42,366 -	57,754 66,273	231,016 66,273
Public Records Specialist	5.00	5.00	0.00	0.00	42,366 - 37,960 -	59,654	298,270
. apilo (tooordo opoolalist	3.00	5.00	0.00	0.00	07,000 -	00,004	200,210

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Raı Min	nge Est. Max		2022 Estimate
Police Records Specialist	22.00	22.00	0.00	0.00	36,937 -	57,754		1,189,839
Police Records Shift Supervisor	4.00	4.00	0.00	0.00	42,366 -	66,273		265,092
Police Records Tech Specialist	1.00	1.00	0.00	0.00	40,591 -	63,872		63,872
Secretary II	2.00	2.00	0.00	0.00	36,937 -	57,754		115,508
Attorney Assistant	1.00	1.00	0.00	0.00	43,389 -	67,609		67,609
Crime Analyst	3.00	3.00	0.00	0.00	45,038 -	70,324		210,972
Info Systems Spec II	2.00	2.00	0.00	0.00	45,706 -	71,744		143,488
Police Radio Dispatcher III	15.00	15.00	1.00	0.00	50,738 -	83,583		1,224,462
Police Communication Supervisor	4.00	4.00	0.00	0.00	56,794 -	93,417		373,668
Police Radio Dispatcher I	0.00	0.00	(1.00)	0.00	38,816 -	60,865		0
Police Radio Dispatcher II	2.00	2.00	0.00	0.00	46,145 -	73,832		101,439
Police Evidence Tech I	1.00	1.00	(1.00)	0.00	37,960 -	59,654		39,522
Police Evidence Tech II	5.00	5.00	1.00	0.00	43,389 -	67,609		337,937
Police Evidence Supervisor	1.00	1.00	0.00	0.00	50,738 -	83,583		83,583
Laborer I	0.00	0.00	(1.00)	0.00	35,329 -	54,685		0
Equipment Servicer	1.00	1.00	0.00	0.00	38,816 -	60,865		60,865
Police Lieutenant	16.00	16.00	1.00	0.00	138,414 -	151,464		2,279,811
Police Captain	6.00	6.00	0.00	0.00	163,344 -	178,712		1,029,091
Police Officer	82.00	82.00	(5.00)	0.00	55,645 -	96,737		6,514,472
Senior Police Officer	106.00	106.00	(3.00)	2.00	90,390 -	101,247		9,894,455
Police Officer 1st Class	4.00	4.00	0.00	0.00	90,390 -	101,247		401,356
Detective	54.50	54.50	5.00	(1.00)	96,549 -	108,117		5,626,270
Police Corporal	18.00	18.00	1.00	0.00	96,549 -	108,117		1,822,616
Police Sergeant	45.00	45.00	3.00	0.00	108,806 -	121,856		5,253,164
Salaries And Wages								39,947,052
Other Personnel Services  Department Total	427.50	427.50	3.00	3.00			\$	21,304,608 <b>61,251,660</b>
Department Total	427.50	427.50	3.00	3.00			Φ	61,251,000
Community Justice Services								
Supervisory Probation Oficer	1.00	1.00	0.00	0.00	78,070 -	111,123		111,123
Clerk II	1.00	1.00	0.00	0.00	34,723 -	53,703		53,703
Probation Services Specialist	2.00	2.00	0.00	0.00	37,960 -	59,654		91,581
Probation Officer I	10.00	10.00	0.00	0.00	47,648 -	78,488		674,694
Probation Officer II	1.00	1.00	1.00	0.00	52,993 -	87,216		87,216
Salaries And Wages								1,018,317
Other Personnel Services								475,762
Department Total	15.00	15.00	1.00	0.00			\$	1,494,079
Public Defender								
Public Defender	1.00	1.00	0.00	0.00	86,652 -	121,730		121,730
Clerk II	4.00	4.00	0.00	0.00	34,723 -	53,703		168,284
Clerk III	1.00	1.00	0.00	0.00	36,937 -	57,754		57,754
Clerk IV	1.00	1.00	0.00	0.00	42,366 -	66,273		66,273
Public Defender I	3.00	3.00	3.00	0.00	45,038 -	70,324		184,952
Public Defender II	16.00	16.00	(3.00)	0.00	59,779 -	98,240		1,490,460
Salaries And Wages								2,089,453
Other Personnel Services								887,852
Department Total	26.00	26.00	0.00	0.00			\$	2,977,305
Community and Economic Development	Division							
Division Communications Manager	0.00	0.00	(1.00)	(1.00)	75,606 -	105,903		0
Director Plan/CD & Econ Development	0.00	0.00	(1.00)	0.00	91,058 -	128,015		0
Director - Comm and Econ Dev Division	1.00	1.00	1.00	0.00	108,847 -	151,818		145,503
Administrative Specialist	1.00	1.00	1.00	1.00	49,486 -	69,572		49,486
Salaries And Wages	1.00	1.00	1.00	1.00	.0, .00	55,01 <u>L</u>		194,989
Other Personnel Services								72,376
Department Total	2.00	2.00	0.00	0.00			\$	267,365
•								- <b>,</b> <del>-</del>
Total General Fund	724.60	724.60	10.99	8.99			\$	95,819,013

	Regular		Chg from	Chg from	FT Pay Ran	•	2022
Description	Positions	FTE	Adpt 2021	Curr. 2021	Min	Max	Estimate
Special Revenue Funds							
Street Maintenance							
Streets Manager	1.00	1.00	0.00	0.00	78,070 -	109,495	87,529
Director - Streets	1.00	1.00	0.00	0.00	100,516 -	141,650	141,650
Office Manager	1.00	1.00	0.00	0.00	55,583 -	78,634	76,180
Senior Engineer	1.00	1.00	0.00	0.00	78,070 -	111,123	111,123
Associate Traffic Engineer	2.00	2.00	0.00	0.00	65,897 -	93,605	159,502
Senior Traffic Engineer	2.00	2.00	(1.00)	(1.00)	78,070 -	111,123	222,246
Traffic Sign/Marker Supervisor	1.00	1.00	0.00	0.00	64,227 -	91,099	91,099
Clerk III	2.00	2.00	0.00	0.00	36,937 -	57,754	111,170
Bridge Inspector	1.00	1.00	0.00	0.00	46,959 -	76,358	76,358
Engineering Tech III	2.00	2.00	0.00	0.00	45,706 -	71,744	143,488
GIS Specialist	1.00	1.00	0.00	0.00	46,959 -	76,358	76,358
Traffic Engineer Specialist I	2.00	2.00	0.00	0.00	46,959 -	76,358	152,716
Signal Maintenance Technician	8.00	8.00	0.00	0.00	46,959 -	76,358	527,054
Signal Maintenance Foreperson	1.00	1.00	0.00	0.00	51,407 -	84,856	84,856
Radio Operator II	1.00	1.00	0.00	0.00	42,366 -	66,273	66,273
Laborer II	23.00	23.00	0.00	0.00	37,855 -	59,090	1,097,501
Laborer Foreperson	1.00	1.00	0.00	0.00	43,389 -	67,609	67,609
Asphalt Raker	5.00	5.00	0.00	0.00	39,714 -	62,369	286,961
Street Maintenance Operator I	14.00	14.00	0.00	0.00	38,816 -	60,865	789,923
Street Maintenance Operator II	18.00	18.00	0.00	0.00	42,366 -	66,273	1,188,724
Street Maintenance Foreperson	5.00	5.00	0.00	0.00	51,407 -	84,856	418,648
Bridge Maintainer I	5.00	5.00	1.00	1.00	39,714 -	62,369	266,674
Bridge Maintainer II	2.00	2.00	(1.00)	0.00	44,245 -	68,967	137,933
Street Maintenance Supervisor	1.00	1.00	0.00	0.00	62,034 -	101,706	101,706
Concrete Finisher	1.00	1.00	1.00	0.00	44,245 -	68,967	55,704
Sign Painter	1.00	1.00	0.00	0.00	46,145 -	73,832	73,832
Equipment Operator	2.00	2.00	0.00	0.00	38,816 -	60,865	121,730
Salaries And Wages							6,734,547
Other Personnel Services							3,869,425
Department Total	105.00	105.00	0.00	0.00		\$	10,603,972
Code Enforcement							
Program Professional	1.00	1.00	0.00	0.00	61,262 -	86,777	61,262
Code Enforcement Supervisor	1.00	1.00	0.00	0.00	69,113 -	97,927	97,927
Clerk II	2.00	2.00	0.00	0.00	34,723 -	53,703	93,679
Cert. Enforcement Specialist	5.00	5.00	0.00	0.00	46,959 -	76,358	381,790
Laborer I	8.00	8.00	5.00	5.00	35,329 -	54,685	305,494
Laborer II	6.00	6.00	3.00	3.00	37,855 -	59,090	287,485

	Regular		Chg from	Chg from	FT Pay Rai	nge Est	2022
Description	Positions	FTE	Adpt 2021	Curr. 2021	Min	Max	Estimate
Laborer Foreperson	2.00	2.00	1.00	1.00	43,389 -	67,609	110,998
Salaries and Wages							1,338,635
Other Personnel Services							771,165
Department Total	25.00	25.00	9.00	9.00		\$	2,109,800
Library							
Youth Outreach Associate	1.00	0.60	0.00	0.00	40,340 -	66,816	25,432
IT Manager	1.00	1.00	0.00	0.00	51,657 -	83,520	70,428
Sr. IT Specialist	1.00	1.00	0.00	0.00	49,172 -	73,080	73,080
Operational Excellence Manager	1.00	1.00	0.00	0.00	60,489 -	98,909	95,985
Administrative Asst Library	1.00	1.00	0.00	0.00	33,408 -	57,712	33,408
Communications Coordinator	1.00	1.00	1.00	0.00	62,932 -	85,149	62,932
Accounting Manager	1.00	1.00	0.00	0.00	66,106 -	93,960	86,694
Senior Office Assistant	1.00	1.00	0.00	0.00	38,419 -	62,014	62,014
Office Assistant	2.00	1.05	0.00	0.00	33,408 -	57,712	53,306
Business and Finance Manager	1.00	1.00	0.00	0.00	69,468 -	110,852	110,852
Community Technology Director	1.00	1.00	0.00	0.00	66,106 -	93,960	88,698
Assistant Branch Manager	6.00	6.00	0.00	0.00	48,191 -	70,011	341,867
Library Branch Manager	4.00	4.00	1.00	0.00	60,489 -	98,909	317,772
Senior Librarian	1.00	1.00	0.00	0.00	49,172 -	73,080	66,294
Librarian	12.00	12.00	(1.00)	0.00	48,024 -	80,012	687,309
Library Associate	1.00	1.00	0.00	0.00	40,340 -	66,816	57,128
Support Services Manager	1.00	1.00	0.00	0.00	72,976 -	114,840	100,516
Marketing & Communications Coordinator	1.00	1.00	0.00	0.00	49,172 -	66,816	59,696
Development Officer	0.00	0.00	(1.00)	0.00	62,932 -	85,149	0
Director of Mktg & Communication	1.00	1.00	0.00	0.00	55,624 -	93,960	82,392
Human Resources Manager	1.00	1.00	0.00	0.00	69,468 -	110,852	101,498
Maintenance/Facilities Manager	1.00	1.00	0.00	0.00	54,267 -	83,520	80,889
Information Technology Specialist	1.00	1.00	0.00	0.00	48,024 -	80,012	80,012
Managing Librarian	2.00	2.00	0.00	0.00	51,657 -	83,520	146,745
Outreach Liaison	1.00	1.00	0.00	0.00	40,340 -	66,816	63,872
Community Technology Coordinator	1.00	1.00	0.00	0.00	40,340 -	66,816	44,391
Manager Marketing & Online Services	1.00	1.00	0.00	0.00	49,172 -	73,080	53,056
Innovations & Outcomes Director	1.00	1.00	0.00	0.00	72,976 -	114,840	110,184
Library Director	1.00	1.00	0.00	0.00	108,346 -	156,600	144,552
Library Caretaker II	2.00	2.00 11.20	0.00 0.00	0.00 0.00	37,158 -	49,955	99,910
Library Assistant Library Clerical Assistant I	12.00 26.00	18.30	4.67	4.67	40,689 - 34,841 -	54,612 44,907	585,790 740,436
Library Custodian I	6.00	4.50	0.00	0.00	33,010 -	42,784	174,731
Library Custodian I	4.00	3.50	2.50	2.50	35,414 -	47,290	138,005
Mobile Library Tech Assistant II	1.00	1.00	0.00	0.00	40,689 -	54,612	54,612
Computer Technician	1.00	1.00	0.00	0.00	60,030 -	70,012	70,011
Library Assistant II	1.00	1.00	0.00	0.00	43,448 -	58,035	58,035
Salaries And Wages	1.00	1.00	0.00	0.00	40,440 -	30,033	5,222,532
Other Personnel Services							2,606,338
Department Total	102.00	90.15	7.17	7.17		\$	7,828,870
Pension Contributions Fund							
Other Personnel Services							10,544,542
Department Total						\$	10,544,542
Miscellaneous Grants Fund							
Other Personnel Services							6,000
Department Total						\$	6,000

Parks And Recreation		Regular		Chg from	Chg from	FT Pay Ran	ge Est	2022
Parks Operations Director   1.00   1.00   0.00   0.00   78,070   109,495   109,495   109,495   Recreation Director New   1.00   1.00   0.00   0.00   78,070   109,495   109,495   Recreation Director   1.00   1.00   0.00   0.00   78,070   109,495	Description	•	FTE	•	-	-	-	
Parks Operations Director   1.00   1.00   0.00   0.00   78,070   109,495   109,495   109,495   Recreation Director New   1.00   1.00   0.00   0.00   78,070   109,495   109,495   Recreation Director   1.00   1.00   0.00   0.00   78,070   109,495	•			•				
Director Rivertront Park   1.00   1.00   0.00   0.00   78,070   109,495   69,535		1.00	1.00	0.00	0.00	78.070 -	109 495	109 495
Recreation Director Division Communications Manager 1.00 1.00 1.00 0.00 0.00 0.76,006 1.05,903 105,903 Parks Executive Officior 1.00 1.00 0.00 0.00 0.00 0.00 0.00 0.0	•							,
Division Communications Manager   1.00   1.00   0.00   0.00   75,606   105,903   105								
Parks Executive Officer						,		
Dir Park's & Rec Budget & Finance   1.00   1.00   0.00   0.00   78,070   109,495   1	•							
Director Parks & Recreation   1.00   1.00   0.00   0.00   102,396   143,675   143,675   143,675   Asst Park & Rec Dept Manager   3.00   3.00   0.00   0.00   67,547   95,756   287,268   Asst Attractions & Retail Manager   1.00   1.00   0.00   0.00   67,647   95,756   95,756   Park Planning & Development Manager   1.00   1.00   0.00   0.00   67,647   95,756   95,756   Asst Riverfront Park Manager   1.00   1.00   0.00   0.00   0.00   67,547   95,756   95,756   95,756   Asst Riverfront Park Manager   1.00   1.00   0.00   0.00   0.00   67,547   95,756   95,756   95,756   Marketing Assistant   2.00   2.00   0.00   0.00   0.00   51,741   73,038   198,015   Event Specialist   2.00   2.00   0.00   0.00   51,741   73,038   198,015   Event Specialist   2.00   2.00   0.00   0.00   50,613   71,326   71,326   71,326   Accountant   1.88   1.88   0.00   0.00   50,613   71,326								
Asst Park & Reo Dept Manager         3.00         3.00         0.00         0.07,547         - 95,756         287,268           Asst Attractions & Retail Manager         1.00         1.00         0.00         0.00         67,547         - 95,756         95,756           Project Manager - Parks         1.00         1.00         0.00         0.00         67,547         - 95,756         95,756           Park Planning & Development Manager         1.00         1.00         0.00         0.00         67,547         - 95,756         95,756           Marketing Assistant         2.00         2.00         0.00         0.00         47,105         - 66,273         129,744           Event & Group Rental Manager         3.00         3.00         0.00         0.00         45,873         - 66,686         91,746           Attraction & Retail Manager         1.00         1.00         0.00         0.00         52,973         - 74,876         135,270           Serior Accountant         1.88         1.88         0.00         0.00         66,273         173,28         136,677         86,777           Landscape Architect         1.00         1.00         0.00         0.00         67,679         94,731         84,736         186,273     <	g .							
Asst Attractions & Retail Manager         1.00         1.00         0.00         0.00         67.547         95.756         95.756           Park Planning & Development Manager         1.00         1.00         0.00         0.00         67.547         95.756         95.756           Asst Riverfront Park Manager         1.00         1.00         0.00         0.00         67.547         95.756         95.756           Markeling Assistant         2.00         2.00         0.00         0.00         47.105         66.273         129.774           Event Specialist         2.00         2.00         0.00         0.00         51.741         73.038         198.015           Event Specialist         2.00         2.00         0.00         0.00         50.613         71.326         71.326         Attraction & Retail Manager         1.00         1.00         0.00         0.00         50.613         71.326         71.326         Attraction & Retail Manager         1.00         1.00         0.00         0.00         50.613         71.326         Attraction & Retail Manager         1.00         1.00         0.00         0.00         50.01         74.876         95.776         86.777         86.777         48.771         86.777         48.731         8								
Project Manager - Parks								
Park Planning & Development Manager	<del>-</del>							
Asst Riverfront Park Manager								
Marketing Assistant   2.00   2.00   0.00   0.00   47,105   66,273   129,744   Event & Group Rental Manager   3.00   3.00   0.00   0.00   51,741   73,038   198,015   Event Specialist   2.00   2.00   0.00   0.00   51,741   73,038   198,015   Event Specialist   2.00   2.00   0.00   0.00   51,743   74,866   91,746   Attraction & Retail Manager   1.00   1.00   0.00   0.00   50,613   71,326							,	
Event & Group Rental Manager   3.00   3.00   0.00   51,741   73,038   198.015   Event Specialist   2.00   2.00   0.00   0.00   45,873   64,866   91,746   Attraction & Retail Manager   1.00   1.00   0.00   0.00   50,613   71,326   Accountant   1.88   1.88   0.00   0.00   52,973   74,876   135,270   Accountant   1.00   1.00   0.00   0.00   52,973   74,876   135,270   Senior Accountant   1.00   1.00   0.00   0.00   52,973   74,876   135,270   Early Senior Accountant   1.00   1.00   0.00   0.00   52,973   74,876   135,270   Early Senior Accountant   1.00   1.00   0.00   0.00   52,973   74,876   135,270   Early Senior Accountant   1.00   1.00   0.00   0.00   52,973   86,777   Early Senior	· ·							
Event Specialist	<del>-</del>							,
Attraction & Retail Manager	•							
Accountant	•							
Senior Accountant								
Landscape Architect								,
Sports Field Maintenance Supervisor								,
Food Services Program Manager								
Recreation Supervisor   5.00   5.00   0.00   0.00   52,973   74,876   370,563   Horticulture Supervisor   1.80   1.80   (0.20)   (0.20)   62,640   88,886   155,507   Park Safety & Facility Manager   1.00   1.00   0.00   0.00   67,647   95,756   95,756   59,756   Clerk II   2.00   2.00   0.00   0.00   34,723   53,703   88,747   Clerk III   2.00   2.00   0.00   0.00   36,937   57,754   107,740   Clerk III   2.00   2.00   0.00   0.00   36,937   57,754   107,740   Clerk IIV   1.00   1.00   0.00   0.00   37,855   59,090   59,090   Accounting Clerk II   1.00   1.00   0.00   0.00   37,855   59,090   59,090   Accounting Clerk   2.00   2.00   0.00   0.00   37,855   59,090   59,090   Accounting Clerk   2.00   2.00   0.00   0.00   37,855   59,090   62,369   Park Planning Technician   1.00   1.00   0.00   0.00   38,816   60,865   38,816   Custodian I   1.00   1.00   0.00   0.00   38,816   60,865   38,816   Custodian I   1.00   1.00   0.00   0.00   37,855   59,090   167,157   Electrician   1.00   1.00   0.00   0.00   37,855   59,090   167,157   Electrician   1.00   1.00   0.00   0.00   37,855   59,090   167,157   Electrician   1.00   1.00   0.00   0.00   42,366   66,273   174,912   Irrigation Specialist   6.00   6.00   1.00   0.00   42,366   66,273   174,912   Irrigation Specialist   1.00   1.00   0.00   0.00   42,366   66,273   174,912   Irrigation Specialist   1.00   1.00   0.00   0.00   43,389   65,041   35,037   Craft Specialist   2.00   2.00   1.00   0.00   35,914   55,499   85,605   Park Equipment Specialist   2.00   2.00   0.00   0.00   37,855   59,090   177,270   Gardener I   6.00   6.00   0.00   0.00   37,855   59,090   177,270   Gardener I   6.00   6.00   0.00   0.00   37,855   59,090   177,270   Gardener I   6.00   6.00   0.00   0.00   37,855   59,090   177,270   Gardener I   6.00   6.00   0.00   0.00   37,855   59,090   37,855   59,090   37,855   36,000   37,855   36,000   37,855   36,000   37,855   36,000   37,855   37,832   37,832   37,832   37,832   37,832   37,832   37,832   37,832   37,832   37,832   37,8								
Horticulture Supervisor	5							
Park Safety & Facility Manager         1.00         1.00         0.00         0.00         67,547         - 95,756         95,756           Clerk II         2.00         2.00         0.00         0.00         34,723         - 53,703         88,747           Clerk IV         1.00         1.00         0.00         0.00         36,937         - 57,754         107,740           Clerk IV         1.00         1.00         0.00         0.00         42,366         - 66,273         66,273           Cash Accounting Clerk II         1.00         1.00         0.00         0.00         37,855         59,090         59,090           Accounting Clerk         2.00         2.00         0.00         0.00         39,714         - 62,369         62,369           Park Planning Technician         1.00         1.00         0.00         0.00         38,816         - 60,865         38,816           Custodian I         1.00         1.00         0.00         0.00         38,716         - 60,865         38,816           Custodian I         1.00         1.00         0.00         0.00         31,508         - 46,646         31,508           Laborer II         3.00         3.00         0.00 <td< td=""><td>·</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	·							
Clerk II	•			, ,	, ,			
Clerk III								
Clerk IV         1.00         1.00         0.00         0.00         42,366         - 66,273         66,273           Cash Accounting Clerk II         1.00         1.00         0.00         0.00         37,855         - 59,090         59,090           Accounting Clerk         2.00         2.00         0.00         0.00         37,760         - 59,654         84,587           Storekeeper         1.00         1.00         0.00         0.00         39,714         - 62,369         62,369           Park Planning Technician         1.00         1.00         0.00         0.00         38,816         - 60,865         38,816           Custodian I         1.00         1.00         0.00         0.00         31,508         - 46,646         31,508           Laborer II         3.00         3.00         0.00         0.00         37,855         - 59,090         167,157           Electrician         1.00         1.00         0.00         0.00         42,366         - 68,967         68,967           Electrician         1.00         1.00         0.00         0.00         42,366         - 66,273         174,912           Irrigation Specialist         6.00         6.00         1.00 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>								
Cash Accounting Clerk II         1.00         1.00         0.00         0.00         37,855         - 59,090         59,090           Accounting Clerk         2.00         2.00         0.00         0.00         37,960         - 59,654         84,587           Storekeeper         1.00         1.00         0.00         0.00         39,714         - 62,369         62,369           Park Planning Technician         1.00         1.00         0.00         0.00         31,508         - 46,646         31,508           Laborer II         3.00         3.00         0.00         0.00         37,855         - 59,090         167,157           Electrician         1.00         1.00         0.00         0.00         37,855         - 59,090         167,157           Electro/Accidan         1.00         1.00         0.00         0.00         45,706         - 71,744         71,744           Carpenter         1.00         1.00         0.00         0.00         42,366         - 66,273         174,912           Irrigation Specialist         6.00         6.00         1.00         1.00         41,509         - 65,041         350,937           Craft Specialist         1.00         1.00         0.00								
Accounting Clerk   2.00   2.00   0.00   0.00   37,960   59,654   84,587	Cash Accounting Clerk II		1.00		0.00			
Storekeeper   1.00   1.00   0.00   0.00   39,714   - 62,369   62,369   Park Planning Technician   1.00   1.00   0.00   0.00   38,816   - 60,865   38,816   Custodian   1.00   1.00   0.00   0.00   0.00   31,508   - 46,646   31,508   Laborer   1   3.00   3.00   0.00   0.00   37,855   - 59,090   167,157   Electrician   1.00   1.00   0.00   0.00   45,706   - 71,744   71,744   Carpenter   1.00   1.00   0.00   0.00   44,245   - 68,967   68,967   Electrol/Mechanical Technician   3.00   3.00   0.00   0.00   44,245   - 68,967   68,967   Electrol/Mechanical Technician   3.00   3.00   0.00   0.00   44,245   - 66,273   174,912   Irrigation Specialist   1.00   1.00   1.00   0.00   0.00   45,706   - 71,744   45,706   Equipment Operator   3.00   3.00   0.00   0.00   45,706   - 71,744   45,706   Equipment Operator   3.00   3.00   0.00   0.00   38,816   - 60,865   182,595   Recreation Aide   2.00   2.00   1.00   1.00   35,914   - 55,499   85,605   Park Equipment Specialist   2.00   2.00   0.00   0.00   43,389   - 67,609   135,218   Asst Food/Beverage Supervisor   0.00   0.00   0.00   0.00   39,785   - 59,090   177,270   Gardener   3.00   3.00   0.00   0.00   39,714   - 62,369   328,904   Urban Forestry Specialist   0.60   0.60   0.00   0.00   39,714   - 62,369   328,904   Urban Forestry Specialist   0.60   0.60   0.00   0.00   39,714   - 62,369   328,904   Urban Forestry Specialist   0.60   0.60   0.00   0.00   39,714   - 62,369   328,904   Urban Forestry Specialist   0.00   0.00   0.00   39,714   - 62,369   328,904   47,605   47,605   47,605   47,838   46,145   47,605   47,605   47,838   46,145   47,605   47,605   47,605   47,838   46,145   47,60	•							
Custodian I         1.00         1.00         0.00         0.00         31,508         - 46,646         31,508           Laborer II         3.00         3.00         0.00         0.00         37,855         - 59,090         167,157           Electrician         1.00         1.00         0.00         0.00         45,706         - 71,744         71,744           Carpenter         1.00         1.00         0.00         0.00         42,366         - 68,967         68,967           Electro/Mechanical Technician         3.00         3.00         0.00         0.00         42,366         - 66,273         174,912           Irrigation Specialist         6.00         6.00         1.00         1.00         41,509         - 66,041         350,937           Craft Specialist         1.00         1.00         0.00         0.00         45,706         - 71,744         45,706           Equipment Operator         3.00         3.00         0.00         0.00         45,706         - 71,744         45,706           Recreation Aide         2.00         2.00         1.00         1.00         35,914         - 55,499         85,605           Park Equipment Specialist         2.00         2.00         0.	3							
Custodian I         1.00         1.00         0.00         0.00         31,508         - 46,646         31,508           Laborer II         3.00         3.00         0.00         0.00         37,855         - 59,090         167,157           Electrician         1.00         1.00         0.00         0.00         45,706         - 71,744         71,744           Carpenter         1.00         1.00         0.00         0.00         42,366         - 68,967         68,967           Electro/Mechanical Technician         3.00         3.00         0.00         0.00         42,366         - 66,273         174,912           Irrigation Specialist         6.00         6.00         1.00         1.00         41,509         - 66,041         350,937           Craft Specialist         1.00         1.00         0.00         0.00         45,706         - 71,744         45,706           Equipment Operator         3.00         3.00         0.00         0.00         45,706         - 71,744         45,706           Recreation Aide         2.00         2.00         1.00         1.00         35,914         - 55,499         85,605           Park Equipment Specialist         2.00         2.00         0.	·							
Laborer II         3.00         3.00         0.00         0.00         37,855         -         59,090         167,157           Electrician         1.00         1.00         0.00         0.00         45,706         -         71,744         71,744           Carpenter         1.00         1.00         0.00         0.00         44,245         -         68,967         68,967           Electro/Mechanical Technician         3.00         3.00         0.00         0.00         42,366         -         66,273         174,912           Irrigation Specialist         6.00         6.00         1.00         1.00         41,509         -         65,041         350,937           Craft Specialist         1.00         1.00         0.00         0.00         45,706         -         71,744         45,706           Recreation Aide         2.00         2.00         0.00         0.00         38,816         -         60,865         182,595           Recreation Aide         2.00         2.00         1.00         1.00         35,914         -         55,499         85,605           Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         -	<del>-</del>	1.00	1.00		0.00			
Carpenter         1.00         1.00         0.00         0.00         44,245         -         68,967         68,967           Electro/Mechanical Technician         3.00         3.00         0.00         0.00         42,366         -         66,273         174,912           Irrigation Specialist         6.00         6.00         1.00         1.00         41,509         -         65,041         350,937           Craft Specialist         1.00         1.00         0.00         0.00         45,706         -         71,744         45,706           Equipment Operator         3.00         3.00         0.00         0.00         38,816         -         60,865         182,595           Recreation Aide         2.00         2.00         1.00         1.00         35,914         -         55,499         85,605           Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         -         67,609         135,218           Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         -         62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00	Laborer II	3.00	3.00	0.00	0.00	37,855 -	59,090	167,157
Electro/Mechanical Technician         3.00         3.00         0.00         0.00         42,366         - 66,273         174,912           Irrigation Specialist         6.00         6.00         1.00         1.00         41,509         - 65,041         350,937           Craft Specialist         1.00         1.00         0.00         0.00         45,706         - 71,744         45,706           Equipment Operator         3.00         3.00         0.00         0.00         38,816         - 60,865         182,595           Recreation Aide         2.00         2.00         1.00         1.00         35,914         - 55,499         85,605           Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         - 67,609         135,218           Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         - 62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         46,145         - 73,832         73,832           Gardener I         3.00         3.00         0.00         0.00         37,855         - 59,090         177,270           Gardener II         6.00 </td <td>Electrician</td> <td>1.00</td> <td>1.00</td> <td>0.00</td> <td>0.00</td> <td>45,706 -</td> <td>71,744</td> <td>71,744</td>	Electrician	1.00	1.00	0.00	0.00	45,706 -	71,744	71,744
Irrigation Specialist         6.00         6.00         1.00         1.00         41,509         -         65,041         350,937           Craft Specialist         1.00         1.00         0.00         0.00         45,706         -         71,744         45,706           Equipment Operator         3.00         3.00         0.00         0.00         38,816         -         60,865         182,595           Recreation Aide         2.00         2.00         1.00         1.00         35,914         -         55,499         85,605           Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         -         67,609         135,218           Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         -         62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         39,989         -         62,691         0           Gardener I         3.00         3.00         3.00         0.00         0.00         37,855         -         59,090         177,270           Gardener II         6.00         6.00         0.00         0.00	Carpenter	1.00	1.00	0.00	0.00	44,245 -	68,967	68,967
Craft Specialist         1.00         1.00         0.00         0.00         45,706         - 71,744         45,706           Equipment Operator         3.00         3.00         0.00         0.00         38,816         - 60,865         182,595           Recreation Aide         2.00         2.00         1.00         1.00         35,914         - 55,499         85,605           Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         - 67,609         135,218           Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         - 62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         46,145         - 73,832         73,832           Gardener I         3.00         3.00         0.00         0.00         37,855         - 59,090         177,270           Gardener II         6.00         6.00         0.00         0.00         39,714         - 62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         - 62,369         62,369           Park Caretaker         11.00	Electro/Mechanical Technician	3.00	3.00	0.00	0.00	42,366 -	66,273	174,912
Equipment Operator         3.00         3.00         0.00         0.00         38,816         - 60,865         182,595           Recreation Aide         2.00         2.00         1.00         1.00         35,914         - 55,499         85,605           Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         - 67,609         135,218           Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         - 62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         46,145         - 73,832         73,832           Gardener I         3.00         3.00         0.00         0.00         37,855         - 59,090         177,270           Gardener II         6.00         6.00         0.00         0.00         39,714         - 62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         - 62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         30,00         39,714         - 62,369         62,369           Park Ranger Supervisor	Irrigation Specialist	6.00	6.00	1.00	1.00	41,509 -	65,041	350,937
Recreation Aide         2.00         2.00         1.00         1.00         35,914         - 55,499         85,605           Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         - 67,609         135,218           Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         - 62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         46,145         - 73,832         73,832           Gardener I         3.00         3.00         0.00         0.00         39,785         - 59,090         177,270           Gardener II         6.00         6.00         0.00         0.00         39,714         - 62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         - 62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         39,714         - 62,369         62,369           Park Caretaker         11.00         11.00         1.00         36,310         - 56,334         516,667           Park Ranger Supervisor         1.00         1.00         <	Craft Specialist	1.00	1.00	0.00	0.00	45,706 -	71,744	45,706
Park Equipment Specialist         2.00         2.00         0.00         0.00         43,389         - 67,609         135,218           Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         - 62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         46,145         - 73,832         73,832           Gardener I         3.00         3.00         0.00         0.00         37,855         - 59,090         177,270           Gardener II         6.00         6.00         0.00         0.00         39,714         - 62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         - 62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         0.00         39,714         - 62,369         62,369           Park Caretaker         11.00         11.00         1.00         36,310         - 56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         0.00         46,145         - 73,832         46,145           Arborist         2.00         2.00	Equipment Operator	3.00	3.00	0.00	0.00	38,816 -	60,865	182,595
Asst Food/Beverage Supervisor         0.00         0.00         (1.00)         (1.00)         39,989         -         62,691         0           Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         46,145         -         73,832         73,832           Gardener I         3.00         3.00         0.00         0.00         37,855         -         59,090         177,270           Gardener II         6.00         6.00         0.00         0.00         39,714         -         62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         -         62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         0.00         39,714         -         62,369         62,369           Park Caretaker         11.00         11.00         1.00         1.00         36,310         -         56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         0.00         46,145         -         73,832         46,145           Arborist         2.00         2.00         0.00         0.00         41,50	Recreation Aide	2.00	2.00	1.00	1.00	35,914 -	55,499	85,605
Park Equipment Spec Foreperson         1.00         1.00         0.00         0.00         46,145         - 73,832         73,832           Gardener I         3.00         3.00         0.00         0.00         37,855         - 59,090         177,270           Gardener II         6.00         6.00         0.00         0.00         39,714         - 62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         - 62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         0.00         39,714         - 62,369         62,369           Park Caretaker         11.00         11.00         1.00         36,310         - 56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         0.00         46,145         - 73,832         46,145           Arborist         2.00         2.00         0.00         0.00         41,509         - 65,041         130,082           Parks Facility & Grounds Foreperson         5.00         5.00         1.00         1.00         47,648         - 78,488         330,760	Park Equipment Specialist	2.00	2.00	0.00	0.00	43,389 -	67,609	135,218
Gardener I         3.00         3.00         0.00         0.00         37,855         - 59,090         177,270           Gardener II         6.00         6.00         0.00         0.00         39,714         - 62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         - 62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         39,714         - 62,369         62,369           Park Caretaker         11.00         11.00         1.00         36,310         - 56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         46,145         - 73,832         46,145           Arborist         2.00         2.00         0.00         47,648         - 78,488         330,760	Asst Food/Beverage Supervisor	0.00	0.00	(1.00)	(1.00)	39,989 -	62,691	0
Gardener II         6.00         6.00         0.00         0.00         39,714         -         62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         -         62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         39,714         -         62,369         62,369           Park Caretaker         11.00         11.00         1.00         36,310         -         56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         46,145         -         73,832         46,145           Arborist         2.00         2.00         0.00         0.00         41,509         -         65,041         130,082           Parks Facility & Grounds Foreperson         5.00         5.00         1.00         1.00         47,648         -         78,488         330,760	Park Equipment Spec Foreperson	1.00	1.00	0.00	0.00	46,145 -	73,832	73,832
Gardener II         6.00         6.00         0.00         0.00         39,714         -         62,369         328,904           Urban Forestry Specialist         0.60         0.60         0.00         0.00         39,714         -         62,369         37,421           Playground Equipment Specialist         1.00         1.00         0.00         39,714         -         62,369         62,369           Park Caretaker         11.00         11.00         1.00         36,310         -         56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         46,145         -         73,832         46,145           Arborist         2.00         2.00         0.00         0.00         41,509         -         65,041         130,082           Parks Facility & Grounds Foreperson         5.00         5.00         1.00         1.00         47,648         -         78,488         330,760	Gardener I	3.00	3.00	0.00	0.00	37,855 -	59,090	177,270
Playground Equipment Specialist         1.00         1.00         0.00         0.00         39,714         - 62,369         62,369           Park Caretaker         11.00         11.00         1.00         36,310         - 56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         46,145         - 73,832         46,145           Arborist         2.00         2.00         0.00         0.00         41,509         - 65,041         130,082           Parks Facility & Grounds Foreperson         5.00         5.00         1.00         1.00         47,648         - 78,488         330,760	Gardener II		6.00	0.00	0.00	39,714 -	62,369	
Park Caretaker         11.00         11.00         1.00         1.00         36,310         - 56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         46,145         - 73,832         46,145           Arborist         2.00         2.00         0.00         0.00         41,509         - 65,041         130,082           Parks Facility & Grounds Foreperson         5.00         5.00         1.00         1.00         47,648         - 78,488         330,760	Urban Forestry Specialist	0.60	0.60	0.00	0.00	39,714 -	62,369	37,421
Park Caretaker         11.00         11.00         1.00         1.00         36,310         - 56,334         516,667           Park Ranger Supervisor         1.00         1.00         0.00         46,145         - 73,832         46,145           Arborist         2.00         2.00         0.00         0.00         41,509         - 65,041         130,082           Parks Facility & Grounds Foreperson         5.00         5.00         1.00         1.00         47,648         - 78,488         330,760	Playground Equipment Specialist	1.00	1.00	0.00	0.00	39,714 -	62,369	62,369
Arborist       2.00       2.00       0.00       0.00       41,509       - 65,041       130,082         Parks Facility & Grounds Foreperson       5.00       5.00       1.00       1.00       47,648       - 78,488       330,760	Park Caretaker	11.00		1.00	1.00	36,310 -	56,334	516,667
Parks Facility & Grounds Foreperson 5.00 5.00 1.00 1.00 47,648 - 78,488 330,760	Park Ranger Supervisor	1.00	1.00	0.00	0.00	46,145 -	73,832	46,145
Parks Facility & Grounds Foreperson 5.00 5.00 1.00 1.00 47,648 - 78,488 330,760	Arborist	2.00	2.00	0.00	0.00	41,509 -	65,041	130,082
Park Ranger 3.00 3.00 0.00 0.00 35,329 - 54,685 130,685	Parks Facility & Grounds Foreperson	5.00		1.00	1.00	47,648 -	78,488	330,760
	Park Ranger	3.00	3.00	0.00	0.00	35,329 -	54,685	130,685

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Ra	nge Est. Max	2022 Estimate
Salaries And Wages							6,613,927
Other Personnel Services							6,119,555
Department Total	102.16	102.16	2.80	2.80		;	\$ 12,733,482
Parking							
Program Professional	1.00	1.00	0.00	0.00	61,262 -	86,777	77,370
Community Program Coordinator	1.00	1.00	0.00	0.00	56,856 -	80,534	80,534
Code Enforcement Supervisor	0.00	0.00	(1.00)	0.00	69,113 -	97,927	0
Clerk II	1.00	1.00	1.00	0.00	34,723 -	53,703	50,134
Parking Meter Specialist I	10.00	10.00	2.00	0.00	43,389 -	67,609	541,905
Parking Meter Specialist II	4.00	4.00	0.00	0.00	46,145 -	73,832	295,328
Salaries and Wages							1,045,271
Other Personnel Services							461,185
Department Total	17.00	17.00	2.00	0.00		;	\$ 1,506,456
Spokane Reg. Emerg. Comms							
Project Manager	0.00	0.00	(1.00)	(1.00)	-		0
Salaries And Wages							0
Other Personnel Services							0
Department Total	0.00	0.00	(1.00)	(1.00)		;	\$ -
Human Services Grants							
Other Personnel Services							203,711
Department Total						;	\$ 203,711
Continuum of Care							
Other Personnel Services							77,738
Department Total						!	\$ 77,738
Public Safety & Judicial Grant							
Senior Police Officer	0.00	0.00	(2.00)	(2.00)	90,390 -	101,247	0
Detective	2.50	2.50	1.00	1.00	96,549 -	108,117	254,882
Police Sergeant	1.00	1.00	0.00	0.00	108,806 -	121,856	115,341
Salaries And Wages					,	,	370,223
Other Personnel Services							351,992
Department Total	3.50	3.50	(1.00)	(1.00)		;	\$ 722,215
Public Safety Personnel Fund							
Mental Health Coordinator	1.00	1.00	1.00	0.00	56,856 -	80,534	68,946
Police Records Specialist	4.00	4.00	2.00	2.00	36,937 -	57,754	156,157
Crime Analyst	1.00	1.00	0.00	0.00	45,038 -	70,324	57,698
Firefighter	30.00	30.00	0.00	0.00	43,546 -	99,276	1,392,424
Police Officer	17.00	17.00	0.00	0.00	55,645 -	96,737	1,295,217
Fire Communication Specialist	0.00	0.00	(3.00)	0.00	45,496 -	92,138	0
Salaries And Wages	0.00	0.00	(0.00)	0.00	. 5, . 5	52,100	2,970,442
Other Personnel Services							1,947,214
Department Total	53.00	53.00	0.00	2.00		;	\$ 4,917,656
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Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Ran Min	nge Est. Max	2022 Estimate
Combined Communications Center							
Public Safety Systems Analyst	0.45	0.45	0.00	0.00	65,897 -	93,605	42,123
Sr Public Safety Systems Analyst	0.60	0.60	0.00	0.00	74,354 -	104,838	62,903
Supervisory PS Systems Analyst	0.20	0.20	0.00	0.00	79,887 -	113,671	22,734
Fire Dispatcher	4.00	4.00	4.00	0.00	45,496 -	92,138	365,139
Fire Communications Specialist	9.00	9.00	5.00	0.00	45,496 -	92,138	643,044
Fire Comms Ctr Shift Sup - Civ	4.00	4.00	0.00	0.00	80,802 -	113,940	413,686
Salaries And Wages							1,549,629
Other Personnel Services							1,137,868
Department Total	18.25	18.25	9.00	0.00		\$	
CD/HS Operations							
Director Community/Economic Dev	1.00	1.00	0.00	0.00	95,672 -	134,530	134,530
Senior CHHS Manager	1.00	1.00	0.00	0.00	78,070 -	109,495	109,494
Program Professional	3.00	3.00	0.00	0.00	61,262 -	86,777	217,112
Grants Analyst	1.00	1.00	0.00	0.00	52,973 -	74,876	52,972
Senior Grants Analyst	1.00	1.00	0.00	0.00	65,897 -	93,605	93,605
Program Specialist (CHHS)	1.00	1.00	0.00	0.00	51,741 -	73,038	51,741
Program Manager (CHHS)	3.00	3.00	0.00	0.00	67,547 -	95,756	230,850
Accountant	1.00	1.00	0.00	0.00	52,973 -	74,876	74,068
Senior Accountant	1.00	1.00	0.00	0.00	61,262 -	86,777	61,262
Grants & Contract Finance Manager	0.85	0.85	0.00	0.00	78,070 -	111,123	93,283
Contract Compliance Officer	1.00	1.00	0.00	0.00	52,973 -	74,876	52,973
Business Systems Analyst I	1.00	1.00	0.00	0.00	55,583 -	78,634	78,634
Business Systems Analys II	1.00	1.00	0.00	0.00	62,640 -	88,886	88,886
Supervisory Business Systems Analyst	1.00	1.00	0.00	0.00	75,606 -	107,469	75,606
Clerk III	1.00	1.00	0.00	0.00	36,937 -	57,754	57,754
Accounting Clerk	1.00	1.00	0.00	0.00	37,960 -	59,654	37,960
Salaries and Wages					,	•	1,510,730
Personnel Services							286,555
Department Total	19.85	19.85	0.00	0.00		\$	
Comm Develop Block Grants							
Personnel Services							112,955
Department Total						\$	112,955
CDBD Revolving Loan Fund							
Personnel Services							66,694
Department Total						\$	
•						·	,
Misc Community Development Grants							2.0
Personnel Services							612
Department Total						\$	612
Home Program							
Personnel Services							35,464
Department Total						\$	35,464
Emanual Dantal Assistance Count							
Emergency Rental Assistance Grant							20.277
Personnel Services							38,377
Department Total						\$	38,377
Housing Assistance Program							
Personnel Services							605
Department Total						\$	605
•						·	
Hope Acquisition Fund							_
Personnel Services							0
Department Total						\$	-
Housing Trust Grant Fund							
Personnel Services							744
Department Total						\$	
= -p						•	

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Ra Min	nge Est. Max	2022 Estimate
Rental Rehabilitation Fund Personnel Services Department Total							\$ 4,545 <b>4,545</b>
Fire / EMS							
Fire Chief	1.00	1.00	0.00	0.00	157,061 -	192,955	192,955
Assistant Fire Chief	1.00	1.00	0.00	0.00	146,695 -	181,170	178,242
Deputy Fire Chief	3.00	3.00	0.00	0.00	137,082 -	167,750	503,250
Administrative Specialist	1.00	1.00	0.00	0.00	49,486 -	69,572	69,572
Community Risk Reduction Manager	2.00	2.00	1.00	1.00	56,856 -	80,534	137,390
Office Manager	2.00	2.00	0.00	0.00	55,583 -	78,634	154,437
Public Information Coordinator	1.00	1.00	1.00	1.00	50,613 -	71,326	50,613
Social Response Manager	1.00	1.00	0.00	0.00	56,856 -	80,534	77,139
Public Safety Systems Analyst	1.55	1.55	0.00	0.00	65,897 -	93,605	145,088
Sr Public Safety Systems Analyst	0.40	0.40	0.00	0.00	74,354 -	104,838	41,935
Supervisory PS Systems Analyst	0.80	0.80	0.00	0.00	79,887 -	113,671	90,937
Assistant Planner I	1.00	1.00	1.00	1.00	52,973 -	74,876	52,973
Fire Protection Engineer	2.00	2.00	1.00	1.00	83,812 -	118,139	201,951
Integrated Medical Services Manager	1.00	1.00	0.00	0.00	83,812 -	118,139	118,139
Clerk III	3.00	3.00	1.00	1.00	36,937 -	57,754	152,445
Mail Courier	1.00	0.63	0.00	0.00	31,508 -	46,646	22,397
Audio/Video Technician	1.00	1.00	0.00	0.00	42,366 -	66,273	66,273
Heavy Equipment Mechanic	5.00	5.00	1.00	1.00	45,038 -	70,324	290,021
Fire Apparatus Maint Foreperson	1.00	1.00	0.00	0.00 0.00	49,945 -	82,309	82,309
Fire Fac & Logistics Division Chief Fire Battalion Chief	1.00 8.00	1.00 8.00	0.00 (1.00)		128,307 - 128,122 -	161,599 159,991	151,147 1,168,712
Fire Marshal	1.00	1.00	0.00	0.00	128,307 -	161,599	1,100,712
Firefighter	94.00	94.00	(4.00)	(1.00)	43,546 -	99,276	7,142,779
Fire Equipment Operator	84.00	84.00	0.00	0.00	92,402 -	104,610	8,016,245
Fire Lieutenant	76.00	76.00	0.00	0.00	101,725 -	113,919	8,079,304
Fire Captain	26.00	26.00	0.00	0.00	116,285 -	128,479	3,213,010
Deputy Fire Marshal	10.00	10.00	5.00	5.00	101,725 -	113,919	1,043,380
Assistant Fire Marshal	1.00	1.00	0.00	0.00	116,285 -	128,479	119,769
Salaries And Wages			0.00	0.00	,200	.20, 0	31,713,559
Other Personnel Services							18,102,365
Department Total	330.75	330.38	6.00	9.00			\$ 49,815,924
Total Special Revenue Funds	776.51	764.29	33.97	27.97			\$ 105,815,144
Enterprise Funds							
Water Division							
Supt - Water Ops/Hydro Facility	1.00	1.00	0.00	0.00	86,652 -	121,730	121,730
Director - Water	1.00	1.00	0.00	0.00	100,683 -	141,462	141,462
Program Professional	1.00	1.00	1.00	0.00	61,262 -	86,777	86,777
Safety Coordinator	1.00	1.00	0.00	0.00	64,227 -	91,099	64,227
Education Coordinator	0.00	0.00	(1.00)	0.00	52,973 -	74,876	0
Sr Systems Administrator	1.00	1.00	0.00	0.00	70,825 -	100,182	79,437
Business Systems Analyst II	1.00	1.00	0.00	0.00	62,640 -	88,886	88,886
Senior Engineer	3.00	3.00	0.00	0.00	78,070 -	111,123	267,263
Principal Engineer	1.00	1.00	0.00	0.00	88,824 -	126,554	126,554
Water Services/Maint Supervisor	2.00	2.00	0.00	0.00	79,887 -	113,671	214,540
Water Superintendent	1.00	1.00	0.00	0.00	84,522 -	120,373	120,373
Water Quality Coordinator	1.00	1.00	0.00	0.00	62,640 -	88,886	88,886

	Regular		Chg from	Chg from	FT Pay Ra	nae Est.	2022
Description	Positions	FTE	Adpt 2021	Curr. 2021	Min	Max	Estimate
Clerk II	2.00	2.00	0.00	0.00	34,723 -	53,703	71,162
Clerk III	2.00	2.00	0.00	0.00	36,937 -	57,754	115,508
Clerk IV	1.00	1.00	0.00	0.00	42,366 -	66,273	66,273
Inventory Control Specialist	1.00	1.00	0.00	0.00	39,714 -	62,369	62,369
Sr Water Engineering Tech	3.00	3.00	0.00	0.00	48,442 -	79,762	239,286
Water Eng Tech Foreperson	1.00	1.00	0.00	0.00	53,745 -	88,510	88,510
Water Inspector	6.00	6.00	2.00	1.00	48,442 -	79,762	445,769
GIS Specialist	1.00	1.00	0.00	0.00	46,959 -	76,358	76,358
GIS Technician	2.00	2.00	1.00	1.00	43,389 -	67,609	110,998
Radio Operator I	4.00	4.00	0.00	0.00	37,855 -	59,090	221,886
Radio Operator II	1.00	1.00	0.00	0.00	42,366 -	66,273	66,273
Meter Reader	7.00	7.00	0.00	0.00	36,937 -	57,754	367,762
Utilities Collector	2.00	2.00	0.00	0.00	40,591 -	63,872	127,744
Laborer I	6.00	6.00	0.00	0.00	35,329 -	54,685	239,566
Laborer II	31.00	31.00	(1.00)	0.00	37,855 -	59,090	1,668,743
Water Service Specialist	22.00	22.00	1.00	0.00	42,366 -	66,273	1,445,990
Certified Water Service Specialist	23.00	23.00	(1.00)	0.00	44,245 -	68,967	1,557,811
Water Service Foreperson	10.00	10.00	0.00	0.00	53,745 -	88,510	878,749
Welder	4.00	4.00	0.00	0.00	45,038 -	70,324	208,462
Welder Foreperson	1.00	1.00	0.00	0.00	53,745 -	88,510	87,804
Irrigation Specialist	3.00	3.00	1.00	0.00	39,714 -	62,369	167,231
Equipment Operator	2.00	2.00	(1.00)	0.00	38,816 -	60,865	121,730
Certified Instrument Repair Tech	2.00	2.00	0.00	0.00	46,959 -	76,358	152,716
Certified Water Hydro Plant Op	5.00	5.00	0.00	0.00	46,145 -	73,832	341,473
Water/Hydro Plant Operator	2.00	2.00	0.00	0.00	45,038 -	70,324	128,543
Water/Hydro Mech Foreperson	1.00	1.00	0.00	0.00	53,745 -	88,510	88,510
Water/Hydro Plant Mechanic	3.00	3.00	1.00	1.00	45,038 -	70,324	145,214
Water/Hydro Op Foreperson	1.00	1.00	0.00	0.00	53,745 -	88,510	88,510
Certified Water/Hydro Plant Mech	3.00	3.00	0.00	0.00	46,145 -	73,832	221,496
Water Quality Analyst	2.00	2.00	1.00	1.00	48,442 -	79,762	128,204
Facilities Maintenance Foreperson	1.00	1.00	0.00	0.00	47,648 -	78,488	76,677
Salaries And Wages							11,207,462
Other Personnel Services							5,814,668
Department Total	169.00	169.00	4.00	4.00			\$ 17,022,130
Integrated Capital Management							
Strategic Development Director	1.00	1.00	1.00	1.00	93,396 -	131,126	131,126
Sustainability Director	0.00	0.00	(1.00)	(1.00)	83,812 -	116,406	0
Director Integrated Cap Management	1.00	1.00	0.00	0.00	100,516 -	141,650	141,650
Program Professional	1.00	1.00	0.00	0.00	61,262 -	86,777	61,262
GIS Analyst	1.00	1.00	0.00	0.00	64,227 -	91,099	91,099
Associate Engineer	3.00	3.00	0.00	0.00	65,897 -	93,605	241,494
Senior Engineer	3.00	3.00	0.00	0.00	78,070 -	111,123	333,369
Principal Engineer	1.00	1.00	0.00	0.00	88,824 -	126,554	126,554
Senior Traffic Engineer	1.00	1.00	0.00	0.00	78,070 -	111,123	111,123
Urban Designer I	1.00	1.00	0.00	0.00	59,779 -	84,731	84,731
Engineering Tech IV	1.00	1.00	(1.00)	(1.00)	46,959 -	76,358	76,358
Salaries and Wages							1,398,766
Other Personnel Services							643,930
Department Total	14.00	14.00	(1.00)	(1.00)			\$ 2,042,696
Sewer Maintenance Division		2.25	// 0.51	2.25	FF F00	70.004	_
Business Systems Analyst I	0.00	0.00	(1.00)	0.00	55,583 -	78,634	0
Business Systems Analyst II	1.00	1.00	1.00	0.00	62,640 -	88,886	82,031
Senior Business Systems Analyst	1.00	1.00	0.00	0.00	70,825 -	100,182	100,182

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Rar Min	nge Est. Max		2022 Estimate
•	2.00	2.00	0.00	0.00	78,070 -	111,123		222,246
Senior Engineer Principal Engineer	1.00	1.00	0.00	0.00	88,824 -	126,554		126,554
Wastewater Supervisor	3.00	3.00	0.00	0.00	67,547 -	95,756		267,376
WW Maint & Collect Superintendent	1.00	1.00	0.00	0.00	84,522 -	120,373		114,532
Clerk II	1.00	1.00	1.00	0.00	34,723 -	53,703		53,703
Clerk III	1.00	1.00	0.00	0.00	36,937 -	57,754		57,754
Information Systems Specialist II	1.00	1.00	1.00	1.00	45,706 -	71,744		71,744
Engineering Tech III	3.00	3.00	0.00	0.00	45,706 -	71,744		215,232
Wastewater Inspector	6.00	6.00	0.00	0.00	44,245 -	68,967		413,802
Laborer I	8.00	8.00	6.00	0.00	35,329 -	54,685		296,146
Laborer II	7.00	7.00	(6.00)	0.00	37,855 -	59,090		386,316
Wastewater Specialist	12.00	12.00	0.00	0.00	42,366 -	66,273		795,276
Heavy Equipment Operator	1.00	1.00	0.00	0.00	43,389 -	67,609		67,609
Salaries And Wages					,	,		3,270,503
Other Personnel Services								1,529,357
Department Total	49.00	49.00	2.00	1.00			\$	4,799,860
·							·	,,
Riverside Park Water Rec Facility	4.00	1.00	1.00	1.00	02.042	110 100		110 100
Director of Sustainability Initiatives	1.00	1.00	1.00	1.00	83,812 -	116,406		116,406
City Engineer/Contract Manager	0.00	0.00	(1.00)	0.00	100,683 -	141,462		120.020
Director - Wastewater	1.00	1.00	0.00	0.00	100,683 -	141,462		130,039
Program Professional	1.00 1.00	1.00	0.00	0.00	61,262 - 64,227 -	86,777		81,075
Safety Coordinator Education Coordinator		1.00	0.00	0.00		91,099		88,665
Business Systems Analyst II	0.50 2.00	0.50 2.00	0.50 0.00	0.00 0.00	52,973 - 62,640 -	74,876 88,886		26,486 151,526
	1.00	1.00	0.00	0.00	70,825 -	100,182		100,182
Senior Business Systems Analyst	2.00	2.00	0.00	0.00	88,824 -	126,554		253,108
Principal Engineer	1.00	1.00	0.00	0.00	69,113 -	97,927		97,927
Stationary Engineer Supervisor WWTP Op Supervisor	3.00	3.00	0.00	0.00	69,113 -	97,927		264,967
WWTP Op Supervisor WWTP Maint Supervisor	1.00	1.00	0.00	0.00	69,113 -	97,927		97,927
WW Instrument/Data Supervisor	1.00	1.00	0.00	0.00	72,579 -	103,648		96,572
Chemist	5.00	5.00	0.00	0.00	55,583 -	78,634		393,170
Laboratory Supervisor	2.00	2.00	0.00	0.00	72,579 -	103,648		207,296
Environmental Analyst	1.00	1.00	0.00	0.00	59,779 -	84,731		84,731
WWTP Asst Plant Manager	1.00	1.00	0.00	0.00	88,824 -	126,554		126,554
WWTP Plant Manager	1.00	1.00	0.00	0.00	103,231 -	147,141		147,141
Clerk III	2.00	2.00	0.00	0.00	36,937 -	57,754		115,508
Inventory Control Specialist	1.00	1.00	0.00	0.00	39,714 -	62,369		62,369
Elec Comm. Technical Aide	2.00	2.00	0.00	0.00	40,591 -	63,872		81,182
Laborer II	9.00	9.00	0.00	0.00	37,855 -	59,090		475,853
Facility Logistics Specialist	1.00	1.00	0.00	0.00	47,648 -	78,488		78,488
Industrial Electrician	2.00	2.00	0.00	0.00	53,745 -	88,510		163,369
Stationary Engineer	8.00	8.00	0.00	0.00	49,193 -	80,994		546,788
Heavy Equipment Operator	3.00	3.00	0.00	0.00	43,389 -	67,609		202,827
WWTP Operator I	12.00	12.00	3.00	1.00	40,591 -	63,872		609,077
WWTP Operator II	5.00	5.00	(1.00)	0.00	45,038 -	70,324		351,620
WWTP Operator III	18.00	18.00	(2.00)	(1.00)	49,193 -	80,994		1,457,892
Senior Instrument Technician	4.00	4.00	0.00	0.00	49,193 -	80,994		323,976
Instrument Repair Technician	7.00	7.00	0.00	0.00	45,706 -	71,744		464,481
WWTP Maintenance Mechanic	16.00	16.00	0.00	0.00	45,038 -	70,324		1,106,627
Senior WWTP Maint Mechanic	4.00	4.00	0.00	0.00	49,193 -	80,994		323,976
Laboratory Technician	7.00	7.00	0.00	0.00	45,038 -	70,324		449,500
Salaries And Wages					•	,		9,277,305
Other Personnel Services								4,418,540
Department Total	126.50	126.50	0.50	1.00			\$	13,695,845

	Regular		Chg from	Chg from	FT Pay Ra	nge Est		2022
Description	Positions	FTE	Adpt 2021	Curr. 2021	Min	Max	ı	Estimate
Stormwater								
Education Coordinator	0.50	0.50	0.50	0.00	52,973 -	74,876		26,486
Wastewater Supervisor	1.00	1.00	0.00	0.00	67,547 -	95,756		95,756
Environmental Analyst	1.00	1.00	0.00	0.00	59,779 -	84,731		84,731
Wastewater Inspector	3.00	3.00	0.00	0.00	44,245 -	68,967		206,901
Laborer I	5.00	5.00	1.00	0.00	35,329 -	54,685		190,367
Laborer II	6.00	6.00	(1.00)	0.00	37,855 -	59,090		319,517
Wastewater Specialist	9.00	9.00	0.00	0.00	42,366 -	66,273		596,457
Heavy Equipment Operator	1.00	1.00	0.00	0.00	43,389 -	67,609		67,609
Salaries And Wages								1,587,824
Other Personnel Services								688,055
Department Total	26.50	26.50	0.50	0.00			\$	2,275,879
Environmental Programs								
Public Information Coordinator	0.00	0.00	(1.00)	(1.00)	-			0
Environmental Analyst	2.00	2.00	0.00	0.00	59,779 -	84,731		144,510
Salaries And Wages								144,510
Other Personnel Services								62,468
Department Total	2.00	2.00	(1.00)	(1.00)			\$	206,978
Solid Waste Disposal								
Utilities Division Customer Svc Manager	1.00	1.00	0.00	0.00	78,070 -	109,495		109,495
Director - Solid Waste Management	1.00	1.00	0.00	0.00	100,516 -	141,650		141,650
Safety Coordinator	1.00	1.00	0.00	0.00	64,227 -	91,099		91,099
Office Manager	1.00	1.00	0.00	0.00	55,583 -	78,634		78,634
Education Coordinator	1.00	1.00	0.00	0.00	52,973 -	74,876		74,876
Senior Engineer	1.00	1.00	1.00	0.00	78,070 -	111,123		78,070
WTE Assistant Plant Manager	1.00	1.00	0.00	0.00	91,099 -	131,920		91,099
WTE Maintenance Superintendent	0.00	0.00	(1.00)	0.00	0 -	0		0
WTE Plant Manager	1.00	1.00	0.00	0.00	103,231 -	147,141		147,141
WTE Env Health & Safety Manager	1.00	1.00	0.00	0.00	78,070 -	111,123		111,123
Clerk III	2.00	2.00	0.00	0.00	36,937 -	57,754		115,508
Cash Accounting Clerk I	5.00	5.00	0.00	0.00	34,723 -	53,703		234,977
Cash Accounting Clerk II	2.00	2.00	0.00	0.00	37,855 -	59,090		117,189
Scale Operations Foreperson	1.00	1.00	0.00	0.00	47,648 -	78,488		78,488
Laborer II	3.00	3.00	1.00	0.00	37,855 -	59,090		155,305
Landfill/Transfer Station Foreperson	2.00	2.00	0.00	0.00	51,407 -	84,856		169,712
WTE Aget Dower Plant Operator	4.00 5.00	4.00	0.00	0.00	45,038 -	70,324		281,296
WTE Power Plant Operator		5.00	0.00	0.00	47,648 -	78,488		357,854
WTE Shift Supervisor	6.00 5.00	6.00	0.00 0.00	0.00 0.00	53,745 -	88,510		496,295
WTE Shift Supervisor WTE Crane Operator	4.00	5.00 4.00	0.00	0.00	72,036 - 43,389 -	116,719 67,609		583,595 270,436
WTE Ash Operator	4.00	4.00	0.00	0.00	40,591 -	63,872		209,790
Maintenance Planner	1.00	1.00	0.00	0.00	61,241 -	100,516		100,516
WTE Maintenance Specialist	5.00	5.00	0.00	0.00	45,706 -	71,744		358,720
WTE Sr Maintenance Specialist	1.00	1.00	0.00	0.00	53,745 -	88,510		88,510
WTE Maintenance Supervisor	1.00	1.00	0.00	0.00	62,786 -	103,022		103,022
WTE Electrical & Instrument Tech	3.00	3.00	0.00	0.00	47,648 -	78,488		235,464
WTE Sr Electric & Instrument Tech	1.00	1.00	0.00	0.00	53,745 -	88,510		88,510
Heavy Equipment Operator	8.00	8.00	0.00	0.00	43,389 -	67,609		540,872
Environmental Technician	3.00	3.00	(1.00)	0.00	48,442 -	79,762		239,286
Salaries And Wages	5.00	5.00	(1.00)	0.00	, <u>-</u> -	10,102		5,748,532
Other Personnel Services								4,027,662
Department Total	75.00	75.00	0.00	0.00			\$	9,776,194
	. 0.00	. 0.00	0.00	0.00			Ψ.	J, J, 13-4

	Regular		Chg from	Chg from	FT Pay Rai	nge Est	2022
Description	Positions	FTE	Adpt 2021	Curr. 2021	Min	Max	Estimate
Solid Waste Management							
SW Collections Manager	1.00	1.00	0.00	0.00	84,522 -	118,619	118,619
PW Business Services Director	0.00	0.00	(1.00)	(1.00)	-		0
Office Manager	1.00	1.00	0.00	0.00	55,583 -	78,634	78,634
Refuse District Supervisor	4.00	4.00	0.00	0.00	53,745 -	88,510	354,040
Clerk II	1.00	1.00	1.00	0.00	34,723 -	53,703	43,115
Clerk III	6.00	6.00	(1.00)	0.00	36,937 -	57,754	342,371
Clerk IV	1.00	1.00	0.00	0.00	42,366 -	66,273	66,273
Radio Operator II	2.00	2.00	0.00	0.00	42,366 -	66,273	132,546
Refuse Collector I	16.00	16.00	0.00	0.00	35,329 -	54,685	761,013
Refuse Collector II	30.00	30.00	0.00	0.00	38,816 -	60,865	1,573,657
Refuse Collector III	56.00	56.00	0.00	0.00	42,366 -	66,273	3,691,047
Salaries And Wages							7,161,315
Other Personnel Services							4,096,606
Department Total	118.00	118.00	(1.00)	(1.00)			\$ 11,257,921
Solid Waste Landfills							
Environmental Analyst	1.00	1.00	0.00	0.00	59,779 -	84,731	68,737
Salaries And Wages							68,737
Other Personnel Services							25,047
Department Total	1.00	1.00	0.00	0.00			\$ 93,784
Golf							
Recreation Director	0.12	0.12	0.00	0.00	78,070 -	109,495	13,139
Accountant I	0.12	0.12	0.00	0.00	52,973 -	74,876	8,985
Golf/Parks Admin Manager	1.00	1.00	0.00	0.00	62,640 -	88,886	87,102
Horticulture Supervisor	0.20	0.20	0.20	0.20	62,640 -	88,886	17,777
Park Equipment Specialist	1.00	1.00	0.20	0.20	43,389 -	67,609	53,088
Assistant Golf Course Superintendent	4.00	4.00	0.00	0.00	43,389 -	67,609	242,624
Golf Course Superintendent	4.00	4.00	0.00	0.00	49,945 -	82,309	325,040
·	4.00	4.00	0.00	0.00	49,945 -	02,309	
Salaries And Wages Other Personnel Services							747,755
Department Total	10.44	10.44	0.20	0.20			1,034,049 <b>1,781,804</b>
·	10.44	10.44	0.20	0.20			Ψ 1,701,004
Development Services Center	4.00	4.00	0.00	0.00	00.040	440 400	440.400
Bus & Development Program Manager	1.00	1.00	0.00	0.00	83,812 -	116,406	116,406
Development Services Center Manager	1.00	1.00	0.00	0.00	103,231 -	145,012	145,012
Performance & Business Analyst	1.00	1.00	0.00	0.00	52,973 -	74,876	74,876
Office Manager	2.00	2.00	1.00	0.00	55,583 -	78,634	140,956
Code Enforcement Supervisor	1.00	1.00	0.00	0.00	69,113 -	97,927	94,482
Traffic Engineer Assistant	1.00	1.00	0.00	0.00	61,262 -	86,777	86,777
Associate Engineer	1.00	1.00	0.00	0.00	65,897 -	93,605	93,605
Senior Engineer	1.00	1.00	0.00	0.00	78,070 -	111,123	111,123
Principal Engineer	2.00	2.00	0.00	0.00	88,824 -	126,554	253,108
Associate Traffic Engineer	1.00	1.00	0.00	0.00	65,897 -	93,605	80,060
Assistant Planner II	3.00	3.00	(1.00)	0.00	61,262 -		260,331
Principal Planner	1.00	1.00	0.00	0.00	75,606 -		107,469
Neighborhood Housing Specialist	2.00	2.00	0.00	0.00	59,779 -	84,731	150,611
Plan Examiner	3.00	3.00	0.00	0.00	65,897 -	93,605	268,914
Professional Plan Examiner	1.00	1.00	0.00	0.00	74,354 -	104,838	104,838
Deputy Building Official	1.00	1.00	0.00	0.00	86,652 -	123,505	123,505
Fire Protection Engineer	1.00	1.00	0.00	0.00	83,812 -	118,139	83,812
Clerk II	0.00	0.00	(1.00)	0.00	35,765 -	55,314	0
Clerk III	2.00	2.00	1.00	0.00	36,937 -	57,754	73,874
Permit Technician I	2.00	2.00	0.00	0.00	37,960 -	59,654	91,867
Permit Technician II	6.00	6.00	1.00	0.00	41,509 -	65,041	319,650
Customer Service Assistant	1.00	1.00	1.00	0.00	34,723 -	53,703	43,855

Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Raı Min	nge Est. Max	2022 Estimate
Customer Service Specialist	0.00	0.00	(2.00)	0.00	38.047 -	59,495	0
Enginering Tech II	1.00	1.00	0.00	0.00	41,509 -	65,041	65,041
Engineering Tech IV	2.00	2.00	0.00	0.00	46,959 -	76,358	152,716
Public Works Journey Level Inspector	1.00	1.00	0.00	0.00	44,245 -	68,967	68,967
Public Works Lead Inspector	1.00	1.00	0.00	0.00	45,706 -	71,744	71,744
City Planning Specialist	2.00	2.00	2.00	0.00	46,145 -	73,832	147,664
Building Inspector	2.00	2.00	0.00	0.00	50,738 -	83,583	147,648
Certified Boiler Inspector	1.00	1.00	0.00	0.00	53,745 -	88,510	88,510
Lead Building/Plumbing Inspector	1.00	1.00	0.00	0.00	54,497 -	89,700	89,700
Electrical/Mechanical Inspector	4.00	4.00	0.00	0.00	46,959 -	76,358	234,904
Certified Inspector	1.00	1.00	0.00	0.00	46,959 -	76,358	76,358
Certified Elevator Inspector	2.00	2.00	0.00	0.00	53,745 -	88,510	177,020
Certified Combination Inspector	1.00	1.00	0.00	0.00	47,648 -	78,488	78,488
Certified Combination Inspector	1.00	1.00	0.00	0.00	49,193 -	80,994	80,994
Certified Combination Inspector	2.00	2.00	0.00	0.00	50,738 -	83,583	167,166
Lead Bldg Services Inspector	1.00	1.00	0.00	0.00	54,497 -	89,700	89,700
Urban Forestry Specialist	0.40	0.40	0.00	0.00	39,714 -	62,369	24,947
Salaries And Wages							4,586,698
Other Personnel Services							2,067,414
Department Total	58.40	58.40	2.00	0.00		\$	6,654,112
Total Enterprise Funds	649.84	649.84	6.20	3.20		\$	69,607,203
Internal Services Fund							
Fleet Services							
Asst. Director - Fleet Services	1.00	1.00	0.00	0.00	65,897 -	92,248	84,130
Director - Fleet Services	1.00	1.00	0.00	0.00	79,887 -	112,000	103,473
Fleet Analyst	1.00	1.00	0.00	0.00	59,779 -	84,731	67,443
Fleet Specialist	1.00	1.00	0.00	0.00	43,389 -	67,609	67,609
Fleet Warranty & Program Specialist	1.00	1.00	0.00	0.00	40,591 -	63,872	63,872
Electronic Comms System Tech	1.00	1.00	0.00	0.00	46,959 -	76,358	76,358
Parts Technician	3.00	3.00	0.00	0.00	39,714 -	62,369	179,122
Fleet Service Writer	1.00	1.00	0.00	0.00	45,038 -	70,324	70,324
Equipment Servicer	7.00	7.00	0.00	0.00	38,816 -	60,865	405,877
Automotive Shop Supervisor	1.00	1.00	0.00	0.00	45,038 -	70,324	65,679
Automotive Mechanic	3.00	3.00	0.00	0.00	43,389 -	67,609	174,896
Auto Body Specialist	1.00	1.00	0.00	0.00	43,389 -	67,609	67,609
Parts Manager	1.00	1.00	0.00	0.00	45,038 -	70,324	70,324
Equipment Maintenance Foreperson	2.00	2.00	0.00	0.00	47,648 -	78,488	156,976
Certified Equipment Maint Foreprsn	1.00	1.00	0.00	0.00	49,193 -	80,994	80,994
Heavy Equipment Mechanic	14.00	14.00	1.00	1.00	45,038 -	70,324	874,911
Certified Heavy Equipment Mechanic	1.00	1.00	0.00	0.00	46,145 -	73,832	73,832
Salaries And Wages							2,683,429
Other Personnel Services						_	1,348,442
Department Total	41.00	41.00	1.00	1.00		\$	4,031,871

			O	O				
Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Ra Min	nge Est. Max		2022 stimate
·	Positions	FIE	Aupt 2021	Cuii. 2021	IVIIII	IVIAX	_:	sumate
Public Works And Utilities								_
Strategic Development Director	0.00	0.00	(1.00)	0.00	93,396 -	131,126		0
Division Communications Manager	1.00	1.00	1.00	0.00	75,606 -	105,903		102,465
Director Public Works & Utilities	1.00	1.00	0.00	0.00	122,962 -	173,555		160,910
Administrative Specialist	0.00	0.00	(1.00)	0.00	49,486 -	69,572		0
Business Systems Analyst II	1.00	1.00	0.00	0.00	62,640 -	88,886		88,562
Clerk II	2.00	2.00	(1.00)	0.00	34,723 -	53,703		107,406
Clerk III	0.00	0.00	(9.00)	0.00	0 -	0		0
Clerk IV	0.00	0.00	(2.00)	0.00	0 -	0		0
Secretary IIA	10.00	10.00	10.00	0.00	38,816 -	60,865		591,394
Clark Stenographer II	2.00	2.00	2.00	0.00	45,038 -	70,324		140,648
Attorney Assistant	1.00	1.00	0.00	0.00	43,389 -	67,609		67,609
Salaries And Wages								1,258,994
Other Personnel Services								531,230
Department Total	18.00	18.00	(1.00)	0.00			\$	1,790,224
Information Technology (IT)								
Director - Mgmt Info Services	1.00	1.00	0.00	0.00	97,322 -	135,991		135,992
Chief Info & Technology Officer	1.00	1.00	0.00	0.00	113,859 -	160,588		160,588
Sr Information Security Analyst	1.00	1.00	0.00	0.00	88,824 -	126,554		126,554
SPV Information Systems Specialist	1.00	1.00	0.00	0.00	62,640 -	88,886		88,886
Network Engineer	1.00	1.00	0.00	0.00	67,547 -	95,756		95,756
Network Administrator	2.00	2.00	0.00	0.00	67,547 -	95,756		175,125
Sr Network Administrator	2.00	2.00	0.00	0.00	70,825 -	100,182		200,364
Systems Administrator I	2.00	2.00	1.00	0.00	58,276 -	82,560		140,836
Sr Systems Administrator	4.00	4.00	0.00	0.00	70,825 -	100,182		342,014
IT Infrastructure Manager	2.00	2.00	0.00	0.00	84,522 -	120,373		240,746
Database Administrator	1.00	1.00	0.00	0.00	67,547 -	95,756		95,756
Senior Database Administrator	1.00	1.00	1.00	0.00	70,825 -	100,182		70,825
Supervisory Database Administrator	0.00	0.00	(1.00)	0.00	75,606 -	107,469		0
Business Systems Analyst II	3.00	3.00	3.00	2.00	62,640 -	88,886		201,192
Senior Business Systems Analyst	1.00	1.00	0.00	0.00	70,825 -	100,182		100,182
Information Systems Analyst I	1.00	1.00	(1.00)	0.00	55,583 -	78,634		78,634
Information Systems Analyst II	13.00	13.00	2.00	0.00	62,640 -	88,886		1,108,890
Senior Information Systems Analyst	1.00	1.00	0.00	0.00	70,825 -	100,182		100,182
Supervisor Info Systems Analyst	2.00	2.00	1.00	0.00	75,606 -	107,469		183,075
GIS Analyst	2.00	2.00	(1.00)	0.00	64,227 -	91,099		155,326
Supervisory GIS Analyst	1.00	1.00	0.00	0.00	75,606 -	107,469		107,469
Clerk III	1.00	1.00	0.00	0.00	36,937 -	57,754		57,754
Clerk IV	1.00	1.00	0.00	0.00	42,366 -	66,273		66,273
Mail Center Specialist	2.00	2.00	0.00	0.00	37,855 -	59,090		117,708
Information Systems Specialist II	7.00	7.00	(1.00)	(1.00)	45,706 -	71,744		485,492
Mail Courier	1.00	0.50	0.50	0.00	31,508 -	46,646		15,754
GIS Technician	1.00	1.00	0.00	0.00	43,389 -	67,609		64,593
Salaries And Wages								4,715,966
Other Personnel Services								2,089,542
Department Total	56.00	55.50	4.50	1.00			\$	6,805,508
Reprographics								
Graphic Arts Specialist	1.00	1.00	0.00	0.00	37,960 -	59,654		59,654
Reprographics Assistant	1.00	1.00	0.00	0.00	36,937 -	57,754		57,754
Reprographic Equipment Tech	2.00	2.00	0.00	0.00	37,960 -	59,654		97,614
Salaries and Wages								215,022
Other Personnel Services								111,136
Department Total	4.00	4.00	0.00	0.00			\$	326,158

			o	o				
Description	Regular Positions	FTE	Chg from Adpt 2021	Chg from Curr. 2021	FT Pay Ra Min	nge Est. Max		)22 mate
•	i ositions		Aupt 2021	Ouii. 2021		WIGA	Lou	mate
Purchasing & Stores Fund Director of Grants Management	0.34	0.34	0.00	0.00	108,847 -	151,818		51,618
Assistant Procurement Specialist	1.00	1.00	0.00	0.00	45,038 -	63,078		53,537
Procurement Specialist	4.00	4.00	0.00	0.00	52,973 -	74,876		299,504
Senior Procurement Specialist	2.00	2.00	0.00	0.00	61,262 -	86,777		173,554
Salaries and Wages	2.00	2.00	0.00	0.00	01,202	00,111		578,213
Other Personnel Services								230,524
Department Total	7.34	7.34	0.00	0.00			\$	808,737
Accounting Services								
Chief Accountant	1.00	1.00	0.00	0.00	83,812 -	116,406		116,406
Director - Accounting	1.00	1.00	0.00	0.00	97,322 -	135,991		135,991
Payroll Supervisor	1.00	1.00	0.00	0.00	61,262 -	86,777		86,777
Accountant	8.00	8.00	0.00	0.00	52,973 -	74,876		560,141
Senior Accountant	9.00	9.00	0.00	0.00	61,262 -	86,777		766,569
Accounting Manager	4.00	4.00	0.00	0.00	74,354 -	104,838		413,480
Accounting Clerk	15.00	15.00	0.00	0.00	37,960 -	59,654	_	746,724
Salaries And Wages								2,826,088
Other Personnel Services  Department Total	39.00	39.00	0.00	0.00				1,198,234 <b>1,024,322</b>
•	33.00	33.00	0.00	0.00			Ψ -	r,024,322
My Spokane Customer Service Program Director	1.00	1.00	0.00	0.00	95,672 -	134,530		134,530
Program Professional	1.00	1.00	0.00	0.00	61,262 -	86,777		61,262
Customer Service Assistant	7.00	7.00	1.00	2.00	34,723 -	53,703		256,854
Customer Service Supervisor	2.00	2.00	0.00	0.00	42,366 -	66,273		132,546
Customer Service Specialist	5.00	5.00	1.00	0.00	36,937 -	57,754		239,535
Salaries And Wages								824,727
Other Personnel Services								400,620
Department Total	16.00	16.00	2.00	2.00			\$ 1	1,225,347
Office of Performance Management								
Continuous Improvement Analyst	3.00	3.00	3.00	0.00	62,640 -	88,886		261,359
IT Project Manager	1.00	1.00	0.00	0.00	67,547 -	95,756		95,756
Senior Project Manager	3.00	3.00	0.00	0.00	75,606 -	107,469		290,544
Business Systems Analyst II	1.00	1.00	(3.00)	0.00	62,640 -	88,886		62,640
Salaries & Wages								710,299
Other Personnel Services	8.00	8.00	0.00	0.00			\$	264,555 <b>974,854</b>
Departmental Total	0.00	0.00	0.00	0.00			Ψ	374,034
Risk Management								
Director of Grants Management	0.16	0.16	0.16	0.16	108,847 -	151,818		24,291
Director of Management & Budget	0.00	0.00	(0.10)	(0.10)	108,847 -	151,818		0
City Attorney	0.25	0.25	0.00	0.00	126,157 -	178,148		44,537
Salaries And Wages								68,828
Other Personnel Services							_	18,499
Department Total	0.41	0.41	0.06	0.06			\$	87,327
Worker's Compensation								
Safety Coordinator	2.00	2.00	0.00	0.00	64,227 -	91,099		158,157
Safety Manager Claims Administrator	1.00	1.00	0.00	0.00	74,354 -	104,838		104,838
Workers Compensation Assistant	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	58,276 - 36,937 -	82,560 57,754		82,560 57,754
Claims Specialist	1.00	1.00	0.00	0.00	44,245 -	68,967		55,705
Salaries And Wages	1.00	1.00	0.00	0.00	, <b></b> -	00,001		459,014
Other Personnel Services								205,771
Department Total	6.00	6.00	0.00	0.00			\$	664,785

	Regular		Chg from	Chg from	FT Pay Ra	nge Est.	2022
Description	Positions	FTE	Adpt 2021	Curr. 2021	Min	Max	Estimate
Unemployment							
Human Resources Analyst II	0.10	0.10	(0.05)	(0.05)	69,113 -	97,927	8,352
Salaries And Wages							8,352
Other Personnel Services							3,498
Department Total	0.10	0.10	(0.05)	(0.05)		\$	11,850
Employee Benefits							
Labor Relations Manager	0.10	0.10	0.00	0.00	84,293 -	117,534	11,753
Director - Human Resources	0.10	0.10	0.00	0.00	105,193 -	146,974	14,697
Senior Benefits Specialist	2.00	2.00	(1.00)	(1.00)	58,276 -	82,560	165,120
Benefits Specialist	1.00	1.00	0.00	0.00	51,741 -	73,038	73,038
Salaries And Wages							264,608
Other Personnel Services	2.20	2.20	(4.00)	(4.00)		•	108,448
Department Total	3.20	3.20	(1.00)	(1.00)		\$	373,056
Asset Management Operations		4.00					400 4=0
Facilities Director	1.00	1.00	0.00	0.00	79,887 -	112,000	103,473
Administrative Specialist	1.00	1.00	1.00	0.00	49,486 -	69,572	49,486
Real Estate Manager	1.00	1.00	0.00	0.00	70,825 -	100,182 107.469	100,182
Principal Planner Custodian I	1.00 9.00	1.00	1.00 0.00	1.00 0.00	75,606 - 31,508 -	46,646	75,606 305,692
Custodian II	1.00	9.00 1.00	(1.00)	0.00	35,329 -	54,685	38,939
Custodial Foreperson	1.00	1.00	1.00)	0.00	44,245 -	68,967	44,685
Building Engineer II	1.00	1.00	0.00	0.00	43,389 -	67,609	67,609
Building Engineer I	1.00	1.00	0.00	0.00	37,960 -	59,654	59,654
Electrician	1.00	1.00	0.00	0.00	45,706 -	71,744	71,744
Carpenter	1.00	1.00	1.00	1.00	44,245 -	68,967	44,245
Building Maintenance Foreperson	1.00	1.00	0.00	0.00	52,200 -	86,005	86,005
Park Ranger Supervisor	1.00	1.00	1.00	1.00	46,145 -	73,832	46,145
Salaries and Wages							1,093,465
Other Personnel Services							570,208
Department Total	21.00	21.00	4.00	3.00		\$	1,663,673
Total Internal Services Fund Trust & Agency Funds	220.05	219.55	9.51	6.01		\$	22,787,712
Retirement (SERS)							
Assistant Director Retirement	1.00	1.00	0.00	0.00	72,579 -	102,145	102,145
Director Retirement	1.00	1.00	0.00	0.00	91,058 -	128,015	128,015
Pension Specialist	1.00	1.00	0.00	0.00	39,714 -	62,369	62,369
Salaries And Wages							292,529
Other Personnel Services							115,510
Department Total	3.00	3.00	0.00	0.00		\$	408,039
Fire Pension Other Personnel Services Department Total						\$	90,000 <b>90,000</b>
Police Pension							
Other Personnel Services  Department Total						\$	241,000 <b>241,000</b>
Total Trust & Agency Funds	3.00	3.00	0.00	0.00		\$	739,039
Total City	2,374.00	2,361.28	60.67	46.17		\$	294,768,111

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# Appendix

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## City Council Budget Workshop Questions

### **Finance & Administration Focus**

Thursday, October 14, 2021 9:00 AM – 11:00 AM

### Leadership Resiliency, p.10

### 1) Please explain the difference between the Policy Advisor and Legislative Coordinator positions.

The Policy Advisor position reports to the Chief of Staff and focuses on policy development and response on a larger scale for the Mayor in addition to an external component to work with stakeholders in the community. The Legislative Coordinator would report to the Policy Advisor and spend more time internally tracking legislation, providing briefings, monitoring meetings, and supporting the overall work of the Policy Advisor. Additionally, the Legislative Coordinator would attend and represent the Mayor and Administration during Council committee discussions, study sessions and Council meetings to provide written and/or verbal comment and testimony.

### Diversity, Equity, and Inclusion, p.9

### 2) Would the DEI Coordinator position be a duplication of effort with the civil rights position just hired?

No, the DEI Coordinator would manage internal initiatives promoting and supporting City staff awareness regarding diversity, equity, and inclusion in the workplace.

### 3) Why would the DEI Coordinator be housed in HR and not at the Cabinet level?

The DEI Coordinator is a function of the duties, responsibilities and role of the Human Resources Division. It is seen as an important function of developing an equitable and inclusive workplace. Establishing the position within HR embeds it into the organizational fabric of employee recruitment and retention work and ensures it lasts beyond any individual mayor.

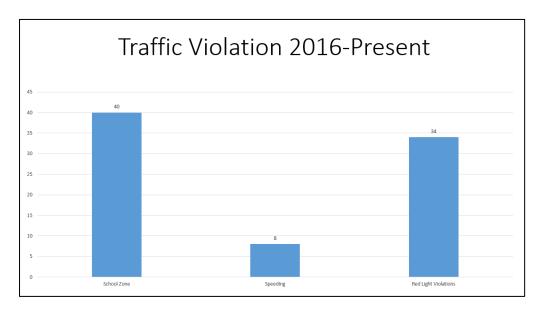
### Training and Recruiting, p.10

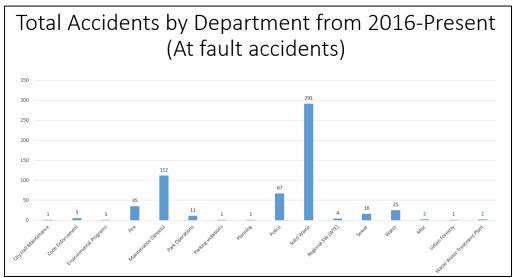
### 4) Why has the CDL program become a priority now? Are accident rates increasing?

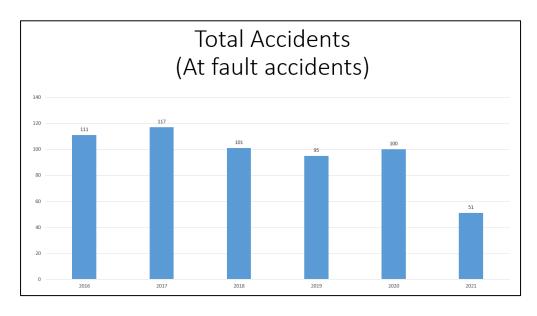
In January of 2020, employers regulated by the U.S. Department of Transportation's (DOT) Federal Motor Carrier Safety Administration (FMCSA) were mandated to comply with the new FMCSA Clearinghouse guidelines. The new rule required regulated employers, to report information related to violations of drug and alcohol testing regulations by current and prospective employees who hold a Commercial Driver's License. This applies to a large group of City departments (Solid Waste Collection, Streets, Water, WWTP, WTE, Fleet Services, etc.) and therefore employees (400+).

The City must query the Clearinghouse for current and prospective employees' drug and alcohol program violations before permitting those employees to operate a Commercial Motor Vehicle (CMV) on public roads. The City is also required to query the Clearinghouse annually for each driver they currently employ. In addition, the City is required to maintain a driver qualification file for each CDL driver it employs. The City must also have a safe driving program and alcohol and drug policy in place outlining the new requirements under the (DOT) and (FMCSA) regulations.

To minimize vehicle and equipment incidents, employees would benefit from a subject-matter expert with the ability to conduct more in-depth after-action reviews, and identifying ongoing training needed.







### Revenue Management, p.10

### 5) Please provide the breakout of utility charges in arrears.

Utility Billing bills an average of more than \$16.5 million every month and historically most of the past due amounts are 90 days or less with the bulk in the 0 to 30 days past due category due to timing. There is a 20 day grace period from the bill date. The growth in accounts receivable from the end of 2019 to the end of 2020 is a result of pandemic related delinquencies. As of September 30, 2021, the accounts receivable balance totals nearly \$24.5 million and the table below shows the aging breakdown.

L	Norr	ma	l				Pandemic													
	0-30 Days	3	1 to 60 days	61 to 90 days	91 to 180 days	18	1 days to 1 Year	O	ver 1 Year to 2 Years	0	ver 2 Years to 3 Years	Ove	r 3 Years to 4 Years	Ov	er 4 Years to 5 Years	Ot	ver 5 Years to 5.5 Years	Ove	er 5.5 Years	Total
	\$ 16,094,256.08	\$	2,273,570.60	\$ 938,107.40	\$1,583,458.33	\$	1,757,416.04	\$	1,302,579.37	\$	207,445.52	\$	129,382.55	\$	75,154.90	\$	47,283.68	\$	63,387.35	\$24,472,041.8

# 6) How are collections currently handled? Doesn't LID assessments and code enforcement infractions have the option of using liens on property?

The City does not have a standard collection and write-off practice or policy in place. Each department with subsidiary AR systems, such as utilities, manages the collection of program revenue independently; thus, the process, communication, tracking and documenting, and payment terms can vary widely.

Generally, for the receivables processed through FMS, the City's primary financial system, invoices are mailed requesting payment within 30 days. If no payment is received based on the invoice, Accounting sends a letter. If there is no response to the letter, then the delinquent account is remitted to the operating department from which the account originated. The operating department is then responsible for further collection activity, which can vary in approach and terms depending on the capacity, tools, and skills of staff available. After that, the account is remitted to Legal to commence engagement with a contract collection agency or the processing of liens. The City has three contracts with collection agencies. Typically, collection agencies charge a fee per account and/or take a percentage of the amount collected.

The proposal is to help establish a "Spokane City" approach to collecting the increasing number of delinquent accounts and proactively and professionally manage the portfolio with in-house staff as opposed to outsourcing to collection agencies. This will provide the capacity to research, analyze, and establish targeted collection programs, organize and manage occasional amnesty events, and audit third-party billing services to ensure active and accurate collection practices are in place.

**Local Improvement District (LID) Assessments** are recorded as a lien or encumbrance against a parcel that has been assessed a dollar amount in conjunction with a street improvement, alley paving or construction of a sewer/water line. The city issues bonds to cover the cost of construction, and then recovers the debt service by billing back to homeowners. Property owners are billed a portion of the expense based on a 10 year billing cycle, splitting the original principal into 10 equal annual installments. Interest is calculated against the principal balance owing on an annual basis.

The City does not currently utilize a collections agency for LIDs, as SMC stipulates delinquent properties are subject to a foreclosure – a process in which accounts are referred to Legal, so that a judgement can be filed against the property. It is rare that the City will collect on these judgements, as in most cases they remain on the property until it is sold, or changes hands. To avoid foreclosure, some ratepayers are allowed to participate in a payment plan; however, the department lacks sufficient resources to actively and efficiently manage them. Having a dedicated collections team would establish a process to determine the appropriate method of collection (i.e. payment plans, referral to Legal for foreclosure), establish consistent and equitable standards for parcel owners, while ensuring the City is repaid more promptly.

**Business Improvement District (BID)** assessments are levied, annually, on properties and businesses located within the boundaries of the Downtown Spokane Partnership (DSP) and the East Sprague Business Association (ESBA) to finance each District's programs. The City Treasurer's Office role is to bill and collect payments from ratepayers, then remit funds to the DSP and ESBA on a monthly and quarterly basis, respectively. The billing cycle is a twelve-month period beginning each January 1<sup>st</sup>, with each assessment billed semi-annually. At the end of the cycle, it is the City's practice to refer any delinquent balances, to an outside collection agency. As the DSP and ESBA annual budgets are determined to be the total amount of assessment, any amount uncollected in a given year is a shortfall for the program and limits the services that can be delivered. The City does not currently have sufficient resources to monitor ratepayer status without the assistance of the DSP and ESBA for public outreach. This relationship between City and association, although necessary, is often inefficient and confusing for parties involved (i.e. City, Association, ratepayer, and collection agency). Dedicated, in-house, collections professionals would have the resources and capacity necessary to bridge communication gaps, monitor and maintain delinquent accounts, and work with ratepayers to ensure optimal collections are achieved.

The Municipal Court works with a collection agency in their collection efforts for infractions and criminal fines. When infraction and criminal fines become delinquent, a file containing a list of those cases is exported on a weekly basis to the collection agency who prepares and mails pre-collection notices informing those defendants of the past due amount, including any late fees assessed. Defendants have 30 days to pay in full or make payment arrangements with the court. Any cases with unpaid balance at the end of that period and not on a payment plan will be exported in another file to the collection agency. The collection agency then uploads that file to their system and generates collections notices informing those defendants that they have now been assigned to a collection agency for collection. During these processes notations and statuses are automatically updating in eCourt, Municipal Court's case management system and manual entries and notifications to Department of Licensing as required for the court's statewide case management system. We receive daily ACHs into our bank account and detailed statements emailed to us and the payments are manually applied to those cases. Any remittable amounts are included in our remittance to the city.

Currently with the implementation of the new parking system, AIMS, there are a few changes for **parking collections**. When parking infraction fines become delinquent, AIMS will generate the pre-collection notice, print and mail them. Then the process is much the same with the exception of payment processing. Once assigned to collection, payments received from the collection agency are processed slightly differently. An ACH is sent to the City's bank account, the court receives a statement via email but a file is also imported into AIMS and the payments and any interest collected are applied to the cases automatically as part of the import process. Then those amounts and any other parking payments collected at the court are remitted to the city.

Infractions recorded by Photo Red and the School Zone Speed Cameras are handled differently than other infractions. The court is limited in its activity in the photo enforcement system and Verra Mobility is responsible for the majority of the functions, including collection services. They do send the initial delinquent notice and if not paid in full or if a payment plan is not established, the account is referred to Verra Mobility's contracted collection agency who will then send the various collection notices. The collection fees are recorded as a receivable in the system along with the fines and late fees in the system and when payments are remitted directly to the city and then the collection agency is paid.

### Investment Advisory Services, p.10

### 7) Why is the investment advisory contracted service needed? Can it not be done in-house?

An investment advisory service contract would be an engagement with an investment firm that specifically serves government clients. The anticipated cost is about \$110,000. The anticipated time to research, advise, and monitor for opportunity and policy compliance averages about 20+ hours per week at a minimum. In addition, periodic time is required to complete trades and related accounting transactions, prepare and review reports, complete analysis, and prepare and complete year-end financial closing tasks. Currently, the City has about 8-10 hours of dedicated staff resources per week performing all these functions as a minimum required level of service. This is insufficient and resulting in the inability of the City to advance cash management priorities, such as providing on-line payment options for certain lines of business.

- A minimum alternative would be to add a treasury position (\$120,000) and an annual Bloomberg subscription for independent and objective research (\$35,000) for a total estimated cost of \$155,000. The lower level treasury position would assume various cash management and other lower level functions of the Treasury Manager so that the manager could be more fully dedicated to overseeing the investment portfolio. This option, however, would not provide the broad breadth of knowledge and skills that an investment firm can provide with licensed staff and access to securities data.
- Spokane County has 1 full-time dedicated (licensed/certified) employee, Bloomberg subscription, and contracted investment advisory services for a total estimated cost of \$350,000.
- The City's other investment portfolios are managed by full-time dedicated staff coupled with contracted investment advisory services.

For all Mayor supported FTE additions, please provide a comparison of the cost to perform the function inhouse versus the cost to contract it out.

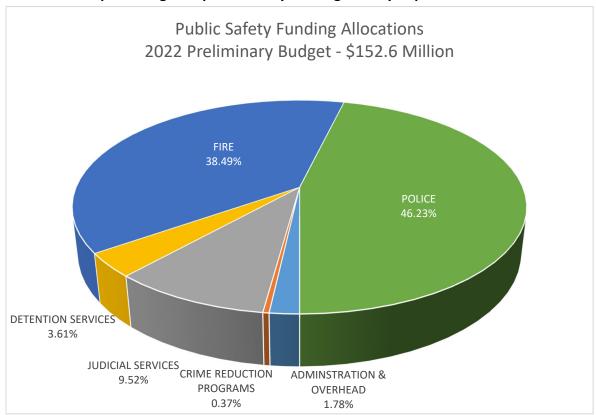
Follow-up report will be forthcoming.

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## **Public Safety Focus**

Friday, October 15, 2021 10:00 AM – 12:00 AM

### 8) Please share the percentages of public safety funding uses by dept.



### Therapeutic Court Funding, p. 13

### 9) What are "quality of life" offenses?

There are 36 offenses that relate to quality of life. Examples include urinating in public, patronizing a prostitute, disorderly conduct, interference with pedestrian or vehicular traffic, graffiti vandalism, false report, resisting arrest, among others.

### 10) What makes the Veteran's court interagency?

As with all therapeutic courts, the Veterans Court operates using a therapeutic team composed of members from the Court, Prosecutors Office, Public Defenders Office, and Community Justice Services (CJS). Since the teams are from three different city criminal justice agencies (Court and CJS are a single agency), that makes the Veterans Court an interagency operation by definition. However, it also works collaboratively with the Spokane County Veterans Court programs and the VA itself. Given the number of agencies and jurisdictions involved, it is really both an interagency and interjurisdictional program.

### Mental and Behavioral Health in Public Safety, p.12

# 11) Of the 3,000+ crisis contacts the Behavioral Health Unit had in 2020, what percentage of those involved repeat individuals?

The BHU does not keep that specific piece of information. Sgt. Kernkamp estimates that 40-50% of the contacts involve a repeat contact.

### 12) How many responses has the Hostage Negotiation Team (HNT) fielded this year?

The HNT is automatically called as part of any tactical SWAT team response. The Hostage Negotiation Team has had 40 team callouts year-to-date. In addition, HNT members respond to patrol calls for service to assist with communication and de-escalation. They serve as an important resource to patrol officers in the field. We do not have statistics for these lower level responses.

### 13) How does the SPD entry level and lateral officer salaries compare to SCSO?

SCSO starts entry level officers at \$49,259 and offers a \$5,000 hiring bonus. SPD offers \$55,645 to entry level officers.

SCSO's pay range for lateral officers starts at \$72,284 and they offer a \$15,000 hiring bonus. SPD offers a pay range beginning at \$63,308.16 for lateral officers. Over the course of a career, SCSO deputies reach the top of their pay scale at \$79,877 and SPD tops at \$101,226.

Employee contributions for medical and retirement benefits is lower for SCSO, resulting in a lower employee cost and higher take-home pay, assuming equal salary.

### Police Records, p.13

### 14) How many records requests are repeats? Is there an opportunity to publicly post?

Redaction levels vary depending on the requester. Publicly posting is not advised.

### 15) Are the two Records Specialist positions additional levy positions?

Yes. For a complete list of Public Safety levy positions, please reference page 97.

### Abandoned Vehicle Program, p.13

### 16) What created the original backlog? Was it vacancy related?

The parking complaint backlog is more than just abandoned and illegally parked vehicles and RV's. It is all parking complaints across the entire city and includes anything from overtime stays to commercial vehicles in a residential neighborhood to blocked driveways.

In the past, the team was addressing these complaints chronologically. More recently, the team has started to triage the complaints (25-30 new complaints per day come in through 311) based on public safety factors.

Staffing has been part of the challenge as ideally there would be a crew of at least 4 people to complete this work. For most of 2021, we operated with two staff and filled in with borrowed or loaned resources. A third vacant position has been filled and the employee starts November 9. These positions are funded out of the Parking Services Fund and our revenues have been significantly impacted by COVID.

### Fire Operations, p.14

### 17) How many Public Information Officers are there in the City?

By job title, there is only one Public Information Coordinator employed in the City within the Communications department. However, functionally, other job titles are providing communication support much like Chief Schaeffer. Those include the City's Director of Communications and Marketing, the City Council Director of Communications and Community Engagement, communications managers for Parks, Libraries, Public Works/CED, NHHS, and Public Safety.

### 18) How will the Fire department use their PIO?

Unlike the Police model, wherein the communications manager defers to officers when detail is needed, Fire's PIO wou
be responsible for all facets of public communication.

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## **Quality of Life Focus**

Tuesday, October 19, 2021 4:00 PM – 6:00 PM

### 19) In regards to wrap-around services, what services are our regional partners providing?

Regional providers are providing funding for sheltering services including offering support for the Mayor's proposed Sprung Shelter and other services to address homelessness, mental health and housing. Wrap-around services are envisioned to include supports for behavioral health, addiction, employment, and housing.

### 20) Where are the administrative costs coming from in regards to CHHS funding?

Administrative costs come from most applicable funding sources utilized by CHHS. The total administration and indirect cost for 2022 is \$4 million and the total 2022 revenue is \$34.4 million; thus, total overhead is projected to be 11.6% of total revenue. Each grant has different administrative caps ranging from 0% to 20%, and the City strives to be fully reimbursed up to the caps based on actual overhead costs. Of the General Fund contribution for programming and administration equal to \$2.3 million for 2022, about \$400,000 will be used to support the administrative costs that cannot be recovered from grants.

# 21) Can we use Continuum of Care as an alternative to using Local Affordable Housing Sales Tax for funding?

Continuum of Care (CoC) is a program that is designed to work toward the goal of ending homelessness by rehousing families and individuals. The City is certainly allowed to utilize CoC funding in its efforts to combat homelessness; however, the City already has contracts as part of the CHHS 5-year plan (2019-2023) so the funding capacity from the CoC program for additional efforts would be limited or non-existent.

The Washington State Legislature enacted House Bill 1590 which allowed for the City to adopt a 0.1% sales and use tax for the construction of affordable housing and the provision of housing-related supportive services. SMC Section 08.07C.030 refers to RCW 82.14.530 which lists allowable uses. RCW 82.14.530(2)(a)(i) states that the city is able to use 1590 funding for "constructing or acquiring affordable housing, which may include emergency, transitional, and supporting housing" that would include our efforts to reduce homelessness.

22) How much is each tranche of rental assistance? When did we contract/disburse and who was the sub-recipient? How much has been disbursed thus far in dollars and % of tranche. Did we use an existing sub-recipient to expedite the money moving into the community?

Emergency Rental Assistance (ERA) and the Treasury Rent Assistance Program (TRAP) each have two parts. The second part of each tranche is being brought to council in late October or early November. ERA1 was \$6.7 million and ERA2 is \$5.3 million. TRAP1 was \$9.2 million and TRAP2 is \$10.1 million. In total the city has been awarded \$31.3 million for rental and utility assistance.

Contracts were executed in May 2021 with LiveStories, the Carl Maxey Center, and Family Promise. Programs opened on June 1, 2021.

The chart below is based on a September report from sub-recipients. We expect at least another million dollars distributed in October.

Program	Total Direct	Funds Committed	Funds Distributed / %
	Assistance*		
ERA 1.0 (Treasury direct)	\$6,109,063.00	100%	\$5,670,399.00 / 92.8%
TRAP 1.0 (DoC)	\$6,990,563.00	11.4%	0%
ERA 2.0 (Treasury Direct)	\$4,503,185.00	0%	0%
TRAP 2.0 (DoC)	\$7,644,221.00	0%	0%
TOTAL	\$25,247,032.00	27%	22.5%

There were only three organizations that applied as sub-recipients. The city contracted with all three applicants.

### Support for Affordable Housing, p.16

# 23) What will the proposal for contracted services to assist in creating a financial impact model to improve decision making regarding the Multifamily Tax Exemption Program provide?

Planning is requesting this amount to create a tool that will inform the ongoing budgetary impact of the MFTE program. Planning is working with the Finance Department and has reached out to other jurisdictions in the state to see what they have developed. A consultant with expertise in this kind of analysis may be sought to assist the City in creating a model if we determine that we need further assistance.

Council has requested this financial impact information in the past and we currently do not have the financial model to give answers regarding the overall ongoing MFTE incentive cost to the General Fund and tax revenue lost from the program.

### 24) Can the Criminal Justice Fund and REET be used for homeless services?

During the 2022 Budget Workshops there were inquiries about alternative ways to fund capital and operational costs associated with the City's commitment towards homelessness services.

- <u>REET 2 (HB 1219)</u> Until January 1, 2026, these funds may be used for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of facilities for those experiencing homelessness and affordable housing projects.
  - $\checkmark$  Use of the funds must be documented in the facilities improvement plan under RCW 36.70A.070(3) that it funds during the next two years for capital projects described above.
- Municipal Criminal Justice Assistance Account High Crimes (RCW 82.14.320) Moneys distributed under this section must be expended exclusively for criminal justice purposes. From May 13, 2021, through December 31, 2023, these funds may be used to replace or supplant existing funding. Criminal justice purposes are defined as activities substantially assisting the criminal justice system and are relating to the enforcement and administration of the criminal law.
  - ✓ These revenues are accounted for in the Criminal Justice Assistance Fund. They are <u>not</u> eligible for homelessness shelter operations.

- Municipal Criminal Justice Assistance Account Violent Crimes (RCW 82.14.330(1)(c) Moneys distributed under this section must be expended exclusively for criminal justice purposes. From May 13, 2021, through December 31, 2023, these funds may be used to replace or supplant existing funding. Criminal justice purposes are defined as activities substantially assisting the criminal justice system and are relating to the enforcement and administration of the criminal law.
  - ✓ These revenues are accounted for in the Criminal Justice Assistance Fund. They are <u>not</u> eligible for homelessness shelter operations.
- Additional Sales Tax for Criminal Justice Purposes (RCW 82.14.340) This is a local sales tax equal to one-tenth of one percent of sales. The City receives this based on population. These moneys must be expended for criminal justice criminal justice purposes. After May 13, 2021, through December 31, 2023, criminal justice purposes includes local government programs which have a reasonable relationship to reducing the numbers of people interacting with the criminal justice system including, but not limited to, reducing homelessness or improving behavioral health.
  - ✓ These revenues are accounted for in the Criminal Justice Assistance Fund. The total projected amount for 2022 is \$3.75 million, or about 61% of the total revenue projected for 2022.
- <u>Local Affordable Housing Sales Tax (HB 1590)</u> A minimum of 60% must be used for the construction of affordable housing, which may include emergency, transitional, and supportive housing, and facilities providing housing-related services, or mental and behavioral health-related facilities, or fund operations and maintenance of such facilities. Programs may only be provided to certain groups (veterans, senior citizens, homeless or at-risk of homelessness, unaccompanied youth or young adults, persons with disabilities, or domestic violence survivors) whose income is below 60% of median income. The remainder must be used for operation, delivery, or evaluation of services or housing-related services.
- <u>State Affordable Housing Sales Tax (HB 1406)</u> Must be used for acquiring, rehabilitating, or constructing affordable housing, which may include new units of affordable housing within an existing structure or facilities providing supportive housing services under RCW 71.24.385; or funding the operations and maintenance costs of new units of affordable or supportive housing. May only be used to serve persons below the 60% of median income. This tax expires 20 years after it was first imposed and requires annual reports to the State.

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## **Economic Development & Sustainability Focus**

Friday, October 22, 2021 10:15 AM – 12:15 PM

### 25) Of the \$6.6 million in outstanding utility bill delinquencies, are fines included?

No, fines were suspended during the pandemic.

### 26) Please estimate how many households are involved with utility bill delinquency.

Probably around 1400 households alone, have not paid every utility bill since the pandemic began.

### 27) Should we use collection agencies again?

Prior to reengagement of any collection activity, customers should be provided the opportunity to work with staff regarding a payment plan and fulfillment of any past obligations/debts. Recent Council action has allowed for this to run through March of next year. Now that the state utility shut-off moratorium has ended, we can. Recently, hundreds of payment plan requests have been coming in.

The cost of the collection agencies is forthcoming.

### 28) Can emergency rental assistance be used to pay down past due utility charges?

Yes, however, most households affected are owner-occupied, not rentals.

### 29) Can American Rescue Plan Act (ARPA) funds be used instead of emergency rental assistance?

Yes, and most likely the Public Works division will submit a formal request at a later time.

### Enhance Strategic Planning of the City's Infrastructure, p.17

## 30) Will the high-level, Integrated Capital Management (ICM) position be paid for out of the Enterprise Funds?

Yes, Integrated Capital Management Fund, which is funded from enterprise funds.

### Public Works Operations, p.17

### 31) Please define AMI.

Advanced Metering Infrastructure

### Enhanced Cleanup Efforts, p.17

## 32) In the past there were difficulties in filling cleanup crew positions, is it anticipated that this will continue?

Most likely not, because the difficulty in the past was driven by the temporary nature of the position. Now that the positions are proposed to be permanent with associated employee benefits, they should be filled more easily.

## 33) The Downtown Spokane Partnership (DSP) is also increasing their cleanup staff. Will the proposed positions result in a duplication of effort?

Although the two agencies' positions do similar work, they perform different functions. The proposed City staff would extend the litter cleanup, graffiti removal and encampment abatement to the community and neighborhoods.

### 34) Why is ARPA funding proposed for this enhanced cleanup?

Most of the cost for a full crew is funded from the Solid Waste Fund. As with many of the City's services, Solid Waste resources were not immune to the economic impact of COVID-19, and the fund is not able to support the additional costs at this time and maintain rate increases of 2.9 percent. The Mayor proposes a phased funding strategy in which ARPA funding under the "Revenue Replacement" category be used in 2022 as one-time bridge funding until costs can be part of the ongoing Solid Waste Fund beginning in 2023.

### Enhance 3-1-1 Customer Service, p.18

### 35) Can this City function be contracted out?

This idea has not previously been entertained due to collective bargaining concerns.

### 36) What proportion of incoming calls are for utility billing?

Approximately 50%, which is charged back to the Public Works division.

### 37) Is call volume expected to go down?

The volume is correlated to any changes the Public Works division makes to service levels. For instance, May 2021 was the highest call volume on record due to the change in frequency of recycling pickup. Call levels right now are not high, but they are expected to peak again when the new utility billing system is released.

### Expansion of Library Services, p.18

### 38) How does the additional \$325,000 in funding increase equity?

The funding allows all libraries to maintain the same hours so they are consistent among neighborhoods. It is more of an equality issue.

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## American Rescue Plan Act Proposals, p.19-21

39) What is the current cap that can be used for revenue loss?

\$21.6 million for 2020 alone and could exceed \$40 million through 2024.

### Police and Fire Equipment, p.19

40) In 2013, the City intended to create a steady funding mechanism for Police and Fire equipment replacement via a modified 1% property tax increase calculation plus an equivalent match amount. What happened to this strategy?

This strategy was never sufficient for the actual need and so was complimented by the Spokane Investment Pool (SIP) loan program. Furthermore, the required offsetting cuts in the General Fund did not occur. In August 2020, when the City Council expressed a desire to discontinue the SIP loan program, the decision impacted the ability to fully fund the Public Safety equipment replacement strategy.

### Parks & Recreation Deferred Capital Maintenance, p.20

41) Please ask the auditors if the UTGO bond refinancing can be re-booked outside the General Fund.

This question is related to the City's charter requirement and not the result of an incorrect accounting entry.

The audit for 2020 is closed and the exit conference with the SAO is scheduled for the November 15 meeting of the Finance & Administration Committee. The exit conference was originally scheduled for October, but the F&A committee agenda was full, so it was deferred until November. The City would incur costs to redo the financial statements, amend the audit and file the audited financial statements in January or February 2022. The late filing of the audited financial statements may have negative consequences on the City's bond rating. These filings are due 9/30. The City filed unaudited financial statements in September to meet the deadline but is required to file with 30 days when completed by the SAO. The late filings this year and last year are the result of the SAO due to COVID impacts.

The entries in the General Fund were posted correctly, although there is a GO Redemption Fund in which these entries could have been booked alternatively. When the City issues debt, they account for the issuance in a capital fund or an enterprise fund. And then use the debt service fund to account for the annual debt service. For example, the accounting entries for the Library bonds were booked in the Library Bond Fund, which is a capital projects fund. The annual debt service for the library bonds is then accounted for in the GO Redemption Fund, which is a debt service fund.

This specific case also did not involve bond proceeds but was rather a direct loan from a bank to refinance debt – not capital and not annual debt service. As such, booking the entries to the General Fund made sense at the time. Additionally, it was believed at the time that the Charter requirement was not applicable because it was a "wash" to recognize the refinancing and not a true expense. The impact of the entries was realized during the budget process and after the accounting books were closed for 2020. There was also a very strong impression (based on City Council action this past summer and further discussion) that one-time funding for parks was a consideration from ARPA and would fulfill the funding requirement.

### Capital to Expand and Enhance Emergency Sheltering Services, p.21

### 42) Can the Criminal Justice Fund be used for emergency shelter?

Please see the response to #24.

### Fire Dispatch, p.19

### 43) Is this proposal only for Fire or SREC?

Fire, not SREC.

### 44) Does this amount include overtime?

Yes

### 45) Can this be paid out of the Public Safety levy fund?

City Council approved the use in 2021 for additional positions, but the original intent of the levy was to add line firefighters.

### Employee Compensation, p.1

### 46) Once the outstanding collective bargaining has been reached, how will the obligation be met?

The financial strategy is dependent on negotiations and a subject to be discussed further in executive session.

# Find alternative funding for budget items funded with ARPA so we can all understand the seriousness of the fiscal situation and the cuts that will likely need to happen.

The preliminary budget is balanced without ARPA funding. Service levels and programs under the preliminary budget are maintained at current levels.

The preliminary budget is presented without any cuts to people, programs, or services. Proposed strategic uses of ARPA fund have been identified as one-time expenditures or one-time bridge needs to create additional space for revenue to further recover or allow time for additional preparation where ongoing funding sources have been identified in future years.

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