	Agenda Sheet for City Council Meeting of:		Date Rec'd	6/16/2021
	6/28/2021		Clerk's File #	RES 2021-0053
			Renews #	
Submitting Dept	City Council		Cross Ref #	
Contact Name/Phone	Giacobbe Byrd	625-6715	Project #	
Contact E-Mail	gbyrd@spokanecity.org		Bid #	
Agenda Item Type	Resolutions		Requisition #	
Agenda Item Name	0320 – Establishing a Strategic Plan for Housing and Homelessness			
Agenda Wording				
Recognizing that the City of Spokane needs to create a comprehensive strategy to address housing and homelessness in Spokane and outlining priority actions in the attached addendum that serve as a foundation for that work.				
Summary (Background)				
The Spokane City Council has and will continue to commit the resources necessary to solve the problems of housing affordability/availability and homelessness. The priority actions in the addendum of this resolution provide a comprehensive strategy for the City of Spokane to address these issues. See attached briefing paper for additional details.				
Lease? No	Grant related? No	Public Works? No		
Fiscal Impact		Budget Account		
Expense	\$ Neutral	#		
Select	\$	#		
Select	\$	#		
Select	\$	#		
Approvals		Council Notifications		
Dept Head		Study Session\Other	Study Session 6/17/2021	
Division Director		Council Sponsor	CM Kinnear	
Finance		Distribution List		
Legal		gbyrd@spokanecity.org		
For the Mayor				
Additional Approvals				
Purchasing				
MANAGEMENT & BUDGET				

Approved by Spokane City Council
on: June 28, 2021

DocuSigned by:

 CC56CBA4DCC84061 city clerk

Briefing Paper Study Session

Division & Department:	City Council
Subject:	Resolution Establishing a Strategic Plan for Housing and Homelessness
Date:	06/17/2021
Contact (email & phone):	Giacobbe Byrd (gbyrd@spokanecity.org)
City Council Sponsor:	Council Member Lori Kinnear
Executive Sponsor:	
Committee(s) Impacted:	Urban Experience and Public Safety
Type of Agenda item:	<input type="checkbox"/> Consent <input checked="" type="checkbox"/> Discussion <input checked="" type="checkbox"/> Strategic Initiative
Alignment: (link agenda item to guiding document – i.e., Master Plan, Budget, Comp Plan, Policy, Charter, Strategic Plan)	Comprehensive Plan; Housing Action Plan; Housing Needs Assessment; The 2019 Impediments to Fair Housing; and The 2020 – 2025 Five Year Strategic Plan to Prevent and End Homelessness.
Strategic Initiative:	Safe & Healthy and Urban Experience
Deadline:	06/28/2021
Outcome: (deliverables, delivery duties, milestones to meet)	This resolution establishes a comprehensive strategy to address housing and homelessness within the City of Spokane.
Background/History:	
The Spokane City Council has and will continue to commit the resources necessary to solve the problems of housing affordability/availability and homelessness. The priority actions in the addendum of this resolution provide a comprehensive strategy for the City of Spokane to address these issues.	
Executive Summary:	
<ul style="list-style-type: none"> • <i>Recommends that the City of Spokane produce an annual Spokane Housing Report; and</i> • <i>Recommends that the City of Spokane create a Housing Development and Unit Production projection; and</i> • <i>Recommends that the City of Spokane invite additional stakeholders into regional conversations / collaboration on homelessness; and</i> • <i>Recommends that the City of Spokane align the work of entities and governmental partners engaged in housing and homelessness deliverables; and</i> • <i>Recommends that the City of Spokane encourage data sharing among non-subsidized shelter providers through a community data project; and</i> • <i>Recommends that the City of Spokane support resource and referral information sharing; and</i> • <i>Recommends that the City of Spokane pilot an improved collaborative and coordinated approach to housing and homelessness issues through a “Smart Growth Initiative”; and</i> • <i>Recommends that the City of Spokane implement the “5th Avenue Initiative” and other center and corridor revitalization models; and</i> • <i>Recommends that the City of Spokane prioritize reviewing the 2019 Impediments to Fair Housing and implement recommended actions; and</i> • <i>Recommends that the Spokane City Council receive a quarterly update from the Spokane Regional Continuum of Care of the status of the 2020 – 2025 Five Year Strategic Plan to Prevent and End Homelessness; and</i> • <i>Recommends that the City of Spokane analyze what priority investments exist with the 1590 framework.</i> 	
Budget Impact:	
Approved in current year budget? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> N/A	

Annual/Reoccurring expenditure? Yes No N/A

If new, specify funding source: Funding sources will vary for each priority action.

Other budget impacts: (revenue generating, match requirements, etc.)

Operations Impact:

Consistent with current operations/policy? Yes No N/A

Requires change in current operations/policy? Yes No N/A

Specify changes required: Changes listed in executive summary (above).

Known challenges/barriers: Implementation of priority actions.

RESOLUTION NO. 2021-0053

A resolution recognizing that the City of Spokane needs to create a comprehensive strategy to address housing and homelessness in Spokane and outlining priority actions in the attached addendum that serve as a foundation for that work.

WHEREAS, the City of Spokane is currently seeing an escalation in housing prices, lack of available affordable units for residents at or below the Area Median Income, and limited housing supply overall; and

WHEREAS, the City of Spokane recognizes healthy and affordable housing are social determinant of health; and

WHEREAS, in the most current Community Health Needs Assessments, regional hospital systems identified access to affordable housing as a priority health need; and

WHEREAS, people of color are overly represented in the homelessness population compared to their percentages in the overall Spokane population.

WHEREAS, there are insufficient vacant affordable rental units in multi-family housing communities, which limits housing choice for renters, including people with disabilities and people of color who are more often renters than homeowners.

WHEREAS, Spokane's Housing Action Plan, Housing Needs Assessment, and the data being shared by the development community, demonstrate that there is a need to accelerate housing production in Spokane; and

WHEREAS, there is not clear alignment among the City of Spokane, community stakeholders, and other organizations in terms of how each entities' work on housing and homelessness can best enhance the work of others toward the ultimate goal of guiding specific deliverables and measurable outcomes forward; and

WHEREAS, CHHS has limited data from providers, particularly the non-subsidized shelter providers, that are not required to provide data to the City; and

WHEREAS, NHHS, Development Services, Planning, and other departments should coordinate a 'city-wide' approach to deliver comprehensive outcomes and to advance policies, strategies, and investments that support community shaped planning on land use, affordable housing, and infrastructure development; and

WHEREAS, by doing so, Spokane can promote wealth creation, economic prosperity, more resilient and healthier communities, and a stronger sense of belonging and connection among residents; and

WHEREAS, there are several opportunities to invest in improvements to neighborhood infrastructure that encourage and support housing development. Ongoing projects include the West Quadrant (Kendall yards), the University District, East Sprague, and North Monroe; and

WHEREAS, setting up "1590" aka Spokane Housing Opportunities Program (S.H.O.P) should be prioritized, as it is Spokane's first, and only, local financial tool dedicated to housing investment opportunities; and

NOW, THEREFORE, BE IT RESOLVED BY THE SPOKANE CITY COUNCIL, that the City of Spokane should act on the priority initiatives listed in the attached addendum in order to set goals, amplify information sharing, and increase housing availability and accessibility for all citizens.

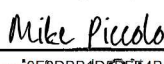
PASSED by the City Council on June 28, 2021

Attest:

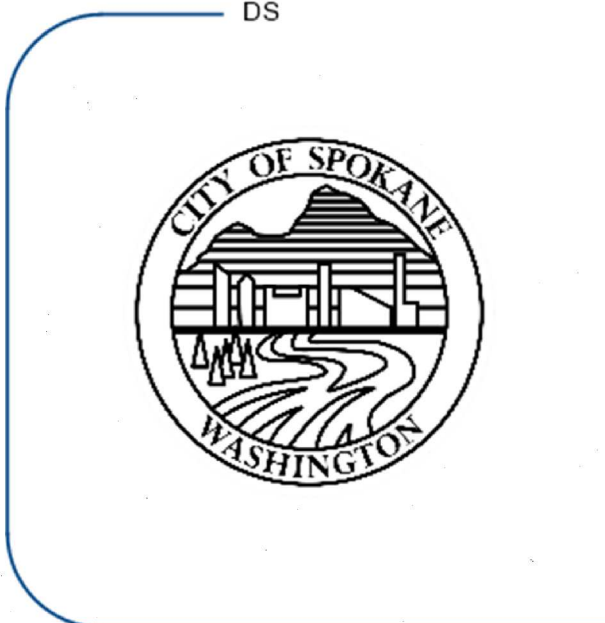
Approved as to form:

DocuSigned by:


City Clerk

DocuSigned by:


Assistant City Attorney



ADDENDUM TO RESOLUTION NO. 2021-0053.

The following priority actions are a foundation for a comprehensive strategy to address housing and homelessness in Spokane, as established in Resolution No. 2021-0053:

1. The City of Spokane should produce an annual Spokane Housing Report to provide stakeholders and policy makers an analysis of Spokane's housing market – including an inventory of underbuilt, unimproved, and under-improved lands, lots, or parcels – by neighborhood, housing type, and affordability using the latest data. The Spokane Housing Report should include a copy of the Housing Goal Monitoring Report required by the Comprehensive Plan policy H 2.5; and
2. Since housing production is often based on market assumptions associated with a 'cost per unit' model, which allows for a projection of reasonable targets for unit production, the City of Spokane should create a Housing Development and Unit Production projection, based on the cost per unit model, to establish a goal that would meet the City's current and projected future housing needs, at all types and price points, and increase overall production; and
3. The City of Spokane should continue development and implementation of a regional homeless services strategy and should meet at a regional level with entities working to end homelessness to share information. Tribal partners, institutions of higher learning, hospitals/healthcare providers, local government (SRHD), state government (DOC, DSHS, ESD, DCYF, Commerce) and federal government (HUD, VA) partners should be a part of these regional planning conversations; and
4. The City of Spokane should work to align the stakeholder entities and governmental partners engaged in similar housing and homelessness deliverables within the City in an effort to expand and better utilize current capacity, leverage funding, serve the entire unhoused population appropriate to their specific needs, maximize housing resources, and share best practices; and
5. The City of Spokane should incentivize and support data sharing among non-subsidized shelter providers through a community data project, including provision of necessary equipment and technical support. This would provide connected information and real time, or close to real time, data available in both internally and externally facing dashboards as appropriate for the information shared; and
6. The City of Spokane should incentivize and support resource and referral information sharing of housing resources and housing opportunities available for income restricted families and individuals, and ensure the information provided is correct and kept up to date; and

7. The City of Spokane should pilot an improved collaborative and coordinated approach to housing and homelessness issues through a “Smart Growth Initiative”:
 - As part of this “Smart Growth Initiative,” NHHS should convene City departments – including Planning, Code Enforcement, Streets, Utilities, and Parks & Recreation – to align City investments and plans in order to increase the impact the City can make in the pursuit of shared community goals and outcomes.
 - This interdepartmental and community collaboration should focus on increasing access to housing that families and individuals can afford and mitigating displacement, expanding safety, and increasing access to amenities and services, as well as other community elements that support health, safety, and prosperity.
 - Ultimately, the specific priorities and approach established through this initiative should be shaped and influenced by the local community most impacted by current conditions, recognizing that the community has and will continue to change.
 - This initiative should establish short-term (1-2 year), medium-term (3-6) and long-term (7-10 year) goals that the City can accomplish in targeted locations, and that would guide Citywide actions and investments for the next ten years;
 - This initiative should be evaluated annually based on the progress made on the established set of short-term, medium-term, and long-term goals; and
8. The City of Spokane should implement the “5th Avenue Initiative,” support the revitalization of northeast Spokane (particularly within the Northeast Public Development Authority boundary), and encourage development of other center and corridor revitalization models, as a way to re-imagine currently underserved areas; and
9. The City of Spokane should prioritize reviewing the 2019 Impediments to Fair Housing and promptly implementing recommended actions; and
10. The City of Spokane City Council should receive a quarterly update from the Spokane Regional Continuum of Care on status of the 2020 – 2025 Five Year Strategic Plan to Prevent and End Homelessness. The quarterly update should include at the minimum:

- Update on the five strategic objectives. Recommendations for any City of Spokane policy changes or funding needed to help meet the identified objectives.
 - Update on implementation of strategies outlined in plan. What strategies have worked and what strategies should be reexamined.
 - Dashboard of the measurements of success/performance; and
11. The City of Spokane should analyze what priority investments exist within the 1590 framework utilizing the recommendations of the City Council's Housing Action Subcommittee. Until those recommendations have been approved by City Council, priority investments, in alignment with current needs should include:
- Focus 25% of all available funding to multifamily housing to increase housing production for income restricted families, including units available for cooperative ownership by tenants.
 - Focus 25% of all available funding toward incentivizing/subsidizing construction of workforce single family housing, especially units available for purchase by residents.
 - Focus 25% of available dollars toward funding capital construction, maintenance, and repairs of facilities for Spokane's homeless population.
 - Focus 25% of the yearly funding on service dollars related to mental health, wrap around services for the homeless, and programs aimed at mitigating impact reduction in public and shared spaces.

Prioritization in this way would allow for 75% of all revenue collected to focus on building and supporting permanent housing solutions for families (housed & unhoused) within the City of Spokane; and

12. The CHHS Department should use its HMIS and other reliable data sources to provide a quarterly publicly published report of its estimate of the number of houseless individuals in Spokane County who are unsheltered along with demographic information and key barriers to them securing adequate shelter; and
13. The City of Spokane should monitor ongoing and proposed new government sponsored programming and spending to address homelessness. This monitoring should at least include the predicted impact on reducing the numbers of unsheltered homeless individuals in Spokane County.

Certificate Of Completion

Envelope Id: DB7B917E71FB496DB240CAD4BCC73D8F	Status: Completed
Subject: Please sign: RES 2021-0053 Establishing plan for housing and homelessness	
Source Envelope:	
Document Pages: 8	Signatures: 3
Certificate Pages: 5	Initials: 0
AutoNav: Enabled	Stamps: 1
Envelope Stamping: Enabled	Envelope Originator:
Time Zone: (UTC-08:00) Pacific Time (US & Canada)	Stephen Williams
	808 W. Spokane Falls Blvd.
	Spokane, WA 99201
	swilliams@spokanecity.org
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mpiccolo@spokanecity.org
Assistant City Attorney
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Terri L. Pfister
tpfister@spokanecity.org
City Clerk
City of Spokane
Security Level: Email, Account Authentication (None)

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Editor Delivery Events	Status	Timestamp
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Witness Events	Signature	Timestamp
Notary Events	Signature	Timestamp

Envelope Summary Events	Status	Timestamps
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Completed	Security Checked	7/1/2021 5:04:55 PM

Payment Events	Status	Timestamps
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Required hardware and software

Operating Systems:	Windows® 2000, Windows® XP, Windows Vista®; Mac OS® X
Browsers:	Final release versions of Internet Explorer® 6.0 or above (Windows only); Mozilla Firefox 2.0 or above (Windows and Mac); Safari™ 3.0 or above (Mac only)
PDF Reader:	Acrobat® or similar software may be required to view and print PDF files
Screen Resolution:	800 x 600 minimum
Enabled Security Settings:	Allow per session cookies

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