



SAS Steering Committee

Tuesday February 7th, 2023

5:30 PM

Hybrid – Council Briefing Center / Zoom
808 W Spokane Falls Blvd, Spokane, WA 99201

Virtual Meeting Link - See Below for Information

TIMES GIVEN ARE AN ESTIMATE AND ARE SUBJECT TO CHANGE

Committee Administrative Business – oral public testimony will not be taken

1. [Approval of January Minutes \(5 minutes\)](#)
2. City Council Report – Council Member Kinnear (10 minutes)
3. Chair Report – Larry Luton (10 minutes)

Hearings – oral public testimony will be taken

1. [SASSC Vision Statement \(15 minutes\)](#)
 - Oral public testimony will be taken prior to the Steering Committee's vote to adopt the Vision 2050 statement in the SAP

Workshops – oral public testimony will not be taken

1. [SASSC Mission Statement – presentation of draft mission statement based on December and January discussion \(20 mins\)](#)
2. [2023 Workplan \(20 mins\)](#)

Written Public Testimony

- All email addressed to the Steering Committee and sent to sas@spokanecity.org by 5pm Monday, February 6th will be distributed to the Steering Committee

Next Meeting

Tuesday March 7th, 2023 5:30 – 7:00pm

- All email addressed to the Steering Committee and sent to sas@spokanecity.org by 5pm Thursday, March 2nd will be included in the March 7th agenda packet

Join Zoom Meeting

<https://us06web.zoom.us/j/87476308813?pwd=NEFvTFBBWGNzbDFtS00wbWgzWXRBRZ09>

Meeting ID: 874 7630 8813

Passcode: 798409

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STANDING SUBCOMMITTEE MINUTES

City of Spokane

Sustainability Action Subcommittee Steering Committee (SASSC)

January 3, 2023

Call to Order: 5:31 p.m.

Attendance

Steering Committee Members Present: Larry Luton, Mindy Howard, Naghmana Sherazi, Pragya Rai, Michelle Howard, Erica Johnson, Jennifer Thomas (arrived at 5:55pm), Dave Garegnani, Matt Hollon, Rowena Pineda, Ester Angell,

Staff/Others Present: Giacobbe Byrd, Cadie MacDonald-Olsen, Tony Newton, Mike Peterson, Jim Hedemark, Ian Cunningham, Larry Andrews

Absent: Sarah Burruss, Stacie Maier, Ryan Lok, Wyeth Larson,

Note Taker: Tony Newton

Approval of December Minutes

- Corrections needed to the December minutes:
 - Rowena Pineda was listed as present but was absent from the December Meeting

Agenda Items

1. Discussion: SASSC Vision Statement- proposal to adopt the Vision 2050 statement in the SAP, p. 15
 - a. Current Vision Statement:
 - i. “As a community, Spokane ensures the well-being of all our people and the ecosystems of which we are a part. We do this by investing in our neighborhoods and caring for our natural habitats while building an equitable, regenerative, carbon-free economy that is resilient and sustainable.”
 - b. Should “carbon-free” be replaced by “carbon neutral”, or “carbon negative”?
 - i. Naghmana proposes an amendment to the mission statement.
Seconded by Mindy Howard.
 1. Consensus-model discussion with voting and non-voting members of the Steering Committee
 - a. Clarification on what each phrasing is defined as

2. Ranked-choice voting on “carbon-free”, “carbon neutral”, and “carbon negative” results in strong majority preference for:
 - a. “carbon-free” first
 - b. “carbon negative” second
 3. Follow-up consensus-model discussion
 - c. Public Comments are taken
 - i. Clarification for public comment process with be discussed the next Steering Committee Meeting
2. SASSC Mission Statement- presentation of draft mission statement based on December discussion
 - a. “The SAS’s Steering Committee’s mission is to advise the City Council’s Public Infrastructure and Environmental Sustainability Committee on implementation of the action strategies in the 2021 Sustainability Action Plan *as well as any other sustainability and/or climate actions it thinks the City Council should consider adopting.*”
 - i. The last portion of the statement did not come out of the conversation at the December Steering Committee Meeting.
 - b. Will continue the discussion on the mission statement at February meeting
3. Interaction with Workgroups- scheduling presentation on workgroup’s priority lists *(not covered but on the agenda)*
4. 2023 Workplan *(not covered but on the agenda)*

Adjournment

The meeting adjourned at 7:00 p.m.

Prepared by:

Tony Newton

Approved by:



SAS Vision for 2050

As a community, Spokane ensures the well-being of all our people and the ecosystems of which we are a part. We do this by investing in our neighborhoods and caring for our natural habitats while building an equitable, regenerative, carbon-free economy that is resilient and sustainable.

Sustainability Action Plan Goals

In order to achieve our vision for Spokane, we have identified the following goals:

1. Reduce communitywide greenhouse gas emissions from 2016 baseline by:
 - 45% by 2030 to 1,159,838 metric tons
 - 70% by 2040 to 632,639 metric tons
 - 95% by 2050 to 105,440 metric tons and achieve net zero emissions
2. Build resilient neighborhoods by investing in our local communities, systems, and economy with these key areas in mind:
 - ☐ Healthy Ecosystems
 - ☐ Economic Opportunity
 - ☐ Equity
 - ☐ Health & Wellbeing
3. Prioritize people and communities most exposed to health impacts and economic downturns related to climate change

The Importance of Collaboration and Partnership

The strategies and actions of this plan assume and expect that Spokane and its regional partners will continue our shared history of collaboration and co-creation. Together we work smarter and more efficiently while building trust and amplifying our shared goals.

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The SAS's Steering Committee's mission is to advise the City Council's Public Infrastructure and Environmental Sustainability Committee on implementation of the action strategies in the 2021 Sustainability Action Plan *as well as any other sustainability and/or climate actions it thinks the City Council should consider adopting.*



SUSTAINABILITY ACTION SUBCOMMITTEE RECOMMENDATIONS FOR QUICK ACTION AND PRIORITY ACTION ITEMS

December 2022

Prepared by: Kara Odegard, Manager of Sustainability Initiatives, and
Tony Newton, City Council Sustainability Intern

Contents

Background	2
Types of Recommendations	2
Quick & Easy Actions by Workgroup/Sector	3
Buildings & Energy	3
Transportation & Land Use	4
Waste Diversion & Material Conservation	4
Water Resources	5
Natural Environment	5
Priority Action Items by Workgroup/Sector	6
Buildings & Energy	6
Transportation & Land Use	7
Waste Diversion & Material Conservation	8
Water Resources	9
Economic Prosperity	10
Natural Environment	11
Health & Wellbeing	12
Appendices	13
Quick Actions (simplified)	13
Priority Actions (simplified)	14

Background

Spokane City Council adopted the updated Sustainability Action Plan (SAP) in October of 2021. The [2021 SAP](#) was developed over a period of three years under the leadership of the Sustainability Action Subcommittee (SAS) with broad input and feedback from the community. SAS Membership included a wide variety of volunteers from the community with expertise in energy, buildings, transportation, planning, resource management, waste, forestry, ecology, hydrology, justice & equity, and more. The following report includes priority action recommendations compiled from individual SAS workgroups.

There are over 200 actions identified within the SAP. The intention of this prioritization exercise is to create a starting point and a clear ask of the City of Spokane to invest resources in the next 1-5 years for implementation of the SAP.

Types of Recommendations

Each workgroup was asked to identify two types of actions within their sector of the SAP:

1. Quick and easy actions - defined by any action that has broad political support, low or no cost, and is within the purview of the City Council
2. Priority actions - those actions that the workgroups have identified to have the most environmental or climate impact within their sector

Quick & Easy Actions by Workgroup/Sector

Quick and easy actions are defined as actions that have broad political support, low or no cost, and is within the purview of the City Council

Buildings & Energy

Quick & Easy			
SAP Action	Description	Rank	Notes
BE 1.3 & 1.5	Update local electric code to require installed electric hookups for all appliances and solar ready roofs in new construction	1	City sets their own electric codes; will need to verify mechanism for implementing solar ready roofs, but this may have been part of the latest energy code adoption by the SBCC.
BE 2.1 & 2.4	Evaluate all municipal buildings to determine a path to net neutral emissions by 2025 through retrofits or renewable energy installation, including off site generation, to benefit under CETA programs (more accurately, this action would help the City comply with the Clean Buildings Act) and participate in energy efficiency and conservation programs offered by local utilities for City owned facilities	2	This could be done with the following steps: <ol style="list-style-type: none">1. Create an RFQ for an Investment Grade Audit (IGA). RFQ would include an analysis of which Avista programs, if any, would be beneficial2. Determine which buildings are in scope3. Identify funding

Transportation & Land Use

The TL&U workgroup identified the first three actions as their first suite of quick actions and the last three actions as a second suite of quick actions.

Quick & Easy			
SAP Action	Description	Rank	Notes
TL 4.6	Make automatic pedestrian recall the default operation at controlled intersections	1	
TL 4.9	Ensure bike lanes and sidewalks are properly maintained including snow and debris removal throughout the year and prioritizing repairs as required	1	
TL 5.1	Install marked or signalized crosswalks at bus stops on arterial streets where appropriate	1	
TL 3.3	Support STA efforts to continue upgrading bus stops and include more amenities such as shelters	2	
TL 3.4	Work with regional partners to expand reduced and free fare programs	2	
TL 7.9	Establish electric vehicle charging criteria for installing chargers in the public right of way and launch a residential curbside electric charging project to promote EV charging infrastructure in all neighborhoods	2	The City's planning & development department is already working on these. Jeff Gunn is the primary Council contact for this project.

Waste Diversion & Material Conservation

Quick & Easy			
SAP Action	Description	Rank	Notes
WD 3.2	Support policies that prioritize easily recyclable, and compostable packaging (ex. extended producer responsibility (EPR))		EPR is on the City's legislative agenda as a Tier 1 Priority for the 2023 session. This means Council's policy team will be actively supporting this bill in 2023 (providing written & oral testimony).

Water Resources

Quick & Easy			
SAP Action	Description	Rank	Notes
Strategy 4	Support the protection, restoration, and reintroduction of native fish species and their habitats in the Spokane River Watershed		This work is already underway; Council will consider adopting a resolution in support of the Spokane Tribe's work to establish a Lead Agency for Salmon Recovery in early 2023
WR 6.6	Adopt tiered water rate adjustments to incentivize water conservation for high water users		
Strategy 7	Adopt IWAC irrigation standards into City code.		This action is not specifically listed in the SAP but was recommended by the Water Resource Collaboration Group and supports Strategy 7 of the SAP.

Natural Environment

Quick & Easy			
SAP Action	Description	Rank	Notes
NE 7.2 & 9.1	Continue to track Natural Turf Management Pilot Project between SAS, Parks and Beyond Pesticides		
NE 1.6, 5.1 EP1.3	Collaborate with SFPC and SFSC to develop economic study of the local food system		Kara's comment: This may not qualify as a quick & easy action if the SAS is asking for the City to fund this work.
NE 3.4, 3.6, 4, 5.2	Network with high school educators like Lorie Rambo (a high school teacher at LC) and her students to co-create a sample social media public education campaign for the recently adopted Water Conservation Ordinance		Who would do this work? SAS volunteers?
NE 3.2	Collaborate with Parks on Green Corps Pilot Project at area pollinator pocket gardens - invite Josh Morrissey to a meeting		This may take additional resources (staffing) and may not be quick or easy due to not being 100% within the purview of City Council office.
NE 6.1	Build a GIS database to assist in planning tree plantings		This GIS mapping is in support of creating Master Tree Planting Plan (NE priority action) Ted Hensold has built most, if not all of this mapping already
	Network with potential funding sources to fund tree plantings		

Priority Action Items by Workgroup/Sector

Priority actions are those that the workgroups have identified to have the most beneficial impact within their sector. Not all workgroups ranked their priorities. If the ranking is left blank, then no priority was given within the actions listed. If a workgroup ranked their actions, then a “1” indicates the groups top priority.

Buildings & Energy

The B&E priority actions are ranked in order of priority. Two of their priority actions could potentially be funded through a Green Banking program. Here is a general outline of how Green Bank Funding would work:

Green Bank Funding

The B&E Workgroup proposes the following framework for the City to establish a Green Bank funding mechanism for the purpose of financing energy efficiency programs for existing buildings.

Step 1: The City establishes an \$8 million fund to pay for energy efficiency upgrades in existing buildings. Qualifying projects could include insulation, weatherproofing, and other pre-approved projects that will reduce carbon emissions in existing buildings.

Step 2: Partner with Avista to determine cost savings for each project

Step 3: Energy cost savings are put towards paying down the cost of the energy efficiency upgrades until the initial investment is repaid to the city, then owner would receive the benefit of the better insulation for the life of the building.

Step 4: Once the cost savings are returned, the City can continue to fund additional projects until the program is no longer needed

Priority Actions			
SAP Action	Description	Rank	Notes
BE 1.7	Encourage the re-use of existing buildings, including efficiency retrofits, rather than demolishing and starting new	1	*see note
BE 2.2	Conduct an energy audit at Riverside Park Water Reclamation Facility (RPWRF) and Upriver Dam and install all feasible efficiency upgrades	2	The first half of this action, “Conduct an energy audit at RPWRF and Upriver Dam” is listed under the B&E Quick and Easy actions
Strategy 2	Green Bank program to fund retrofits in existing buildings, including insulation.	3	Although there isn’t an exact action identified in the SAP for this action, it does fit in with the intent of Strategy 2. It provides a funding mechanism for retrofitting existing buildings with energy efficiency and renewable energy. *Note: this is the funding mechanism the B&E Workgroup favors for accomplishing priority 1 (BE 1.7) More details on the Green Bank program are listed below the table.
BE 1.5	Require all new commercial buildings to install conduit and roof support for a future solar system if the building is in an appropriate location to utilize solar	4	This is within the City’s authority via building code and/or electric code

Transportation & Land Use

The TLU Workgroup has not listed their priorities in any specific order. TLU priorities focus on encouraging walkable, bikeable neighborhoods; reducing vehicle miles traveled; and helping residents with restricted or limited access.

Priority Actions			
SAP Action	Description	Rank	Notes
TL 1.7	Prioritize development of people centered neighborhoods that promote safe walking, biking, and transit, i.e., 15-minute neighborhoods		This priority action is essentially an umbrella action; all other priorities identified below fit within people centered neighborhoods.
TL 3.1	Partner with STA on their long-term planning and sustainability goals to increase frequency, coverage, and operational hours		
TL 4.2	Build out bike network according to Bike Master Plan		
TL 7.8	Evaluate and update City code to encourage electric vehicle charging infrastructure in new development		
TL 8.4	Reassess centers and corridors for new opportunities to encourage more sustainable land use		

Waste Diversion & Material Conservation

City Council is currently working with Public Works to help develop a solid waste strategic plan. This strategic plan will focus on increased diversion and reduce waste upstream including material recovery (i.e. metals) and hard to recycle items like mattresses. There are many exciting opportunities in this area, including Spokane's participation in the state's industrial symbiosis bill that passed in 2021.

Priority Actions			
SAP Action	Description	Rank	Notes
WD 1.1	Work with businesses, schools, and institutions to develop systems for separation and collection of inedible food waste from other waste materials for composting		
WD 4.2	Support policies and regulations that reduce waste, especially difficult to recycle waste including extended producer responsibility policies		This action includes EPR and goes beyond EPR to address other difficult to recycle items (i.e., mattresses)
WD 2.1	Support diversion of excess edible food from commercial & institutional kitchens and grocery outlets to community members in need through food rescue programs		Potential partnerships: Spokane Food Policy Council, Conservation District, Spokane Regional Health District

Water Resources

The Water Resources chapter is the largest chapter in the SAP with 11 strategies and 56 actions. The WR workgroup's priorities focus on reducing pumping from the aquifer while ensuring the protection of both the aquifer and the river from pollutants. More work may be needed to be done to narrow down the focus of these actions, which is why the WR group will present to the SAS Steering Committee in early 2023.

In 2022, the City set the foundation for water conservation with the passing of Ordinance C36209 (Water Conservation & Drought Response). In order to gain compliance with the ordinance and accomplish our conservation goals, the City will need to invest more resources into education and outreach.

Priority Actions			
SAP Action	Description	Rank	Notes
WR 6.1-6.10	Work with regional partners to reduce pumping from the Spokane Valley Rathdrum Prairie (SVRP) Aquifer in the face of projected population growth and future climate		
WR 8.1	Support the development of a 'Water Conservation Ambassador' Program to train citizen volunteers to take City messaging around water conservation targets and drought actions to larger community		
WR 5.3	Develop policy that requires clear, achievable on-site stormwater management for new developments		
WR 5.1	Continue to invest in stormwater management strategies and wastewater treatment upgrades and innovations to reduce pollutants entering Spokane River and the SVRP Aquifer		
WR 9.1	Increase visibility and understanding through City website, City social media, and signage of projects that demonstrate City leading by example on water conservation		
WR 9.2	Create more opportunities for community input in decision and after both planning & implementation		
WR 9.3	Create physical signage and online resources that educate the public on the SVRP Aquifer and our watersheds including the interaction between the river and the aquifer (City includes four watersheds: Middle Spokane, Lower Spokane, Little Spokane River, Hangman Creek)		
WR 3.1-3.5	Actively manage pollution within the Spokane River and SVRP Aquifer		
Strategy 10	Partner with regional groups to provide City input for Spokane River/SVRP Aquifer management plans and projects		

Water Resources Priority Actions Continued			
WR 10.6	Hire an employee to act as a Tribal liaison to improve collaboration with Tribes within the Spokane River watershed		Kara's Recommendation: this position was recommended by Council when they adopted the City's Land Acknowledgment in 2021 (Res 2021-0019) but the position has not been formally codified. Tribal entities are valuable partners in water & natural environment stewardship as well as economic development.

Economic Prosperity

There is currently no active EP workgroup. The strategies and actions in this chapter of the SAP were developed through conversations with community partners and leaders in economic development for our region. The following priorities are recommendations from Kara based on her understanding of the current economic environment. It is recommended that if the SAS Steering Committee wishes to pursue these priorities with City Council, they should invite Steve MacDonald, Director of Community & Economic Development for the City of Spokane.

Priority Actions			
SAP Action	Description	Rank	Notes
EP 1.1	Re-establish City department dedicated to centralizing and addressing economic development planning		
EP 1.2	Work with regional businesses to fully understand current challenges for local small business and develop a plan to address those challenges		
EP 1.8	Work with regional partners to conduct an analysis on supply chain resiliency and develop plan to prioritize regional supply and infrastructure		This action will help build climate resiliency as well as prepare our region for a variety of non-climate related challenges
EP 3.1	Continue to support and implement Spokane Housing Action Plan		<p>"How do we get people to care about the environment when they don't feel cared for by their environment?" - Kaitlan Ducken, Gonzaga Climate Center</p> <p>We need to continue to prioritize getting people housed as a key tenant of climate resiliency.</p>

Natural Environment

Priority Actions			
SAP Action	Description	Rank	Notes
NE 3.2	Develop a Green Corps Program (or similar program) to generate citizen volunteers trained to implement planting, monitoring and maintenance phases of PLANT Ordinance		
Strategy 8	Support conservation and restoration of natural areas and corridors while ensuring equitable access to those areas, including the Spokane River. (NE 8.1, 8.3 and 2.4)		
NE 3.4/5.2	Develop and encourage the use of curricula in local schools to build a stewardship ethic and climate science understanding in youth and create opportunities for education in general (NE 3.4, 5.2)		
NE 6.1	Create a Master Tree Planting Plan and increase urban canopy		Ted Hensold has started this work, with the support of CM Kinneer and City Forestry
Strategy 7	Adopt land management practices that protect and improve ecosystem health, including the reduction of water and chemical inputs on City land. (NE 6.4, 7.2, 7.3, 9.1)		<p>Strategy 7 reads: Establish diverse, future-climate-adapted landscaping within the built environment</p> <p>All of the actions listed here are tied to this strategy. Some of this work has already been started with City owned properties. Parks is committed to reducing water use and is upgrading irrigation systems as well as landscaping. Parks started a 3-year pilot project for Natural Turf Management at Chief Garry Park in 2021. These practices need to be expanded out to all City owned properties.</p>

Health & Wellbeing

There is currently no active H&W workgroup. The strategies and actions in this chapter of the SAP were developed by former SAS members with public health expertise and other members of our community with knowledge of community health & wellbeing. Currently we have two physicians sitting on the Steering Committee who just started working with the Environmental Justice & Equity Workgroup. Expect more specific directives from the EJEW in the future as it pertains to health equity. Kara and individual members of the SAS from a variety of workgroups identified the priority actions in this chapter.

Priority Actions			
SAP Action	Description	Rank	Notes
HW 1.1	Support the Spokane Food Policy Council (SFPC) in studying, identifying, and implementing sensible and achievable codes, policies, and requirements that eliminate barriers and reduce costs for urban farms and community gardens and expand local control of food grown, processed, and sold directly to consumers.		The SFPC is conducting a local food assessment in 2023 and they are looking for community partners and funding. This is a valuable assessment to determine the adaptive capacity of our local food system and our ability to serve the needs of our community, particularly during times of crises.
HW 2.7	Partner with local medical and nursing schools and community-based organizations to increase healthcare outreach to low-income communities and unhoused persons		
Strategy 3	Include climate impacts in disaster and emergency management response		<p>The City needs a Hazard Mitigation Plan in order to access federal funding for climate resiliency through the EPA. More research should be done to completely understand specific funding opportunities.</p> <p>The City will need to work with the County to create an annex to the County's Hazard Mitigation Plan.</p>
HW 4.2	Develop public outreach campaign on how residents should respond to high heat risks and wildfire smoke		The EJEW could implement this as part of their engagement work.

Appendices

Quick Actions (simplified)

In order of where they show up in the SAP, not in ranked order.

1. BE 1.3 & 1.5 Update local electric code to require installed electric hookups for all appliances and solar ready roofs in new construction
2. BE 2.1 & 2.4 Evaluate all municipal buildings to determine a path to net neutral emissions by 2025 through retrofits or renewable energy installation, including off site generation, to benefit under CETA programs (more accurately, this action would help the City comply with the Clean Buildings Act) and participate in energy efficiency and conservation programs offered by local utilities for City owned facilities
3. TL 4.6 Make automatic pedestrian recall the default operation at controlled intersections
4. TL 4.9 Ensure bike lanes and sidewalks are properly maintained including snow and debris removal throughout the year and prioritizing repairs as required
5. TL 5.1 Install marked or signalized crosswalks at bus stops on arterial streets where appropriate
6. TL 3.3 Support STA efforts to continue upgrading bus stops and include more amenities such as shelters
7. TL 3.4 Work with regional partners to expand reduced and free fare programs
8. TL 7.9 Establish electric vehicle charging criteria for installing chargers in the public right of way and launch a residential curbside electric charging project to promote EV charging infrastructure in all neighborhoods
9. WD 3.2 Support policies that prioritize easily recyclable, and compostable packaging (ex. extended producer responsibility (EPR))
10. Strategy 4 Support the protection, restoration, and reintroduction of native fish species and their habitats in the Spokane River Watershed
11. WR 6.6 Adopt tiered water rate adjustments to incentivize water conservation for high water users
12. Strategy 7 Adopt IWAC irrigation standards into City code.
13. NE 7.2 & 9.1 Continue to track Natural Turf Management Pilot Project between SAS, Parks and Beyond Pesticides
14. NE 1.6, 5.1 EP1.3 Collaborate with SFPC and SFSC to develop economic study of the local food system
15. NE 3.4, 3.6, 4, 5.2 Network with high school educators like Lorie Rambo (a high school teacher at LC) and her students to co-create a sample social media public education campaign for the recently adopted Water Conservation Ordinance
16. NE 3.2 Collaborate with Parks on Green Corps Pilot Project at area pollinator pocket gardens - invite Josh Morrissey to a meeting
17. NE 6.1 Build a GIS database to assist in planning tree plantings
18. Network with potential funding sources to fund tree plantings

Priority Actions (simplified)

In order of where they show up in the SAP, not in ranked order.

1. BE 1.7 Encourage the re-use of existing buildings, including efficiency retrofits, rather than demolishing and starting new
2. BE 2.2 Conduct an energy audit at Riverside Park Water Reclamation Facility (RPWRF) and Upriver Dam and install all feasible efficiency upgrades
3. Strategy 2 Green Bank program to fund retrofits in existing buildings, including insulation.
4. BE 1.5 Require all new commercial buildings to install conduit and roof support for a future solar system if the building is in an appropriate location to utilize solar
5. TL 1.7 Prioritize development of people centered neighborhoods that promote safe walking, biking, and transit, i.e., 15-minute neighborhoods
6. TL 3.1 Partner with STA on their long-term planning and sustainability goals to increase frequency, coverage, and operational hours
7. TL 4.2 Build out bike network according to Bike Master Plan
8. TL 7.8 Evaluate and update City code to encourage electric vehicle charging infrastructure in new development
9. TL 8.4 Reassess centers and corridors for new opportunities to encourage more sustainable land use
10. WD 1.1 Work with businesses, schools, and institutions to develop systems for separation and collection of inedible food waste from other waste materials for composting
11. WD 4.2 Support policies and regulations that reduce waste, especially difficult to recycle waste including extended producer responsibility policies
12. WD 2.1 Support diversion of excess edible food from commercial & institutional kitchens and grocery outlets to community members in need through food rescue programs
13. WR 6.1-6.10 Work with regional partners to reduce pumping from the Spokane Valley Rathdrum Prairie (SVRP) Aquifer in the face of projected population growth and future climate
14. WR 8.1 Support the development of a 'Water Conservation Ambassador' Program to train citizen volunteers to take City messaging around water conservation targets and drought actions to larger community
15. WR 5.3 Develop policy that requires clear, achievable on-site stormwater management for new developments
16. WR 5.1 Continue to invest in stormwater management strategies and wastewater treatment upgrades and innovations to reduce pollutants entering Spokane River and the SVRP Aquifer
17. WR 9.1 Increase visibility and understanding through City website, City social media, and signage of projects that demonstrate City leading by example on water conservation
18. WR1 9.2 Create more opportunities for community input in decision and after both planning & implementation

19. WR 9.3 Create physical signage and online resources that educate the public on the SVRP Aquifer and our watersheds including the interaction between the river and the aquifer (City includes four watersheds: Middle Spokane, Lower Spokane, Little Spokane River, Hangman Creek)
20. WR 3.1-3.5 Actively manage pollution within the Spokane River and SVRP Aquifer
21. Strategy 10 Partner with regional groups to provide City input for Spokane River/SVRP Aquifer management plans and projects
22. WR 10.6 Hire an employee to act as a Tribal liaison to improve collaboration with Tribes within the Spokane River watershed
23. EP 1.1 Re-establish City department dedicated to centralizing and addressing economic development planning
24. EP 1.2 Work with regional businesses to fully understand current challenges for local small business and develop a plan to address those challenges
25. EP 1.8 Work with regional partners to conduct an analysis on supply chain resiliency and develop plan to prioritize regional supply and infrastructure
26. EP 3.1 Continue to support and implement Spokane Housing Action Plan
27. NE 3.2 Develop a Green Corps Program (or similar program) to generate citizen volunteers trained to implement planting, monitoring and maintenance phases of PLANT Ordinance
28. Strategy 8 Support conservation and restoration of natural areas and corridors while ensuring equitable access to those areas, including the Spokane River. (NE 8.1, 8.3 and 2.4)
29. NE 3.4/5.2 Develop and encourage the use of curricula in local schools to build a stewardship ethic and climate science understanding in youth and create opportunities for education in general (NE 3.4, 5.2)
30. NE 6.1 Create a Master Tree Planting Plan and increase urban canopy
31. Strategy 7 Adopt land management practices that protect and improve ecosystem health, including the reduction of water and chemical inputs on City land. (NE 6.4, 7.2, 7.3, 9.1)
32. HW 1.1 Support the Spokane Food Policy Council (SFPC) in studying, identifying, and implementing sensible and achievable codes, policies, and requirements that eliminate barriers and reduce costs for urban farms and community gardens and expand local control of food grown, processed, and sold directly to consumers.
33. HW 2.7 Partner with local medical and nursing schools and community-based organizations to increase healthcare outreach to low-income communities and unhoused persons
34. Strategy 3 Include climate impacts in disaster and emergency management response
35. HW 4.2 Develop public outreach campaign on how residents should respond to high heat risks and wildfire smoke