

**SPECIAL MEETING NOTICE/AGENDA OF THE  
SPOKANE PLAN COMMISSION CHAPTER REVIEW SUBCOMMITTEE**

**MEETING OF THURSDAY, JULY 17, 2025  
10:30 A.M. – CITY HALL THIRD FLOOR, CONFERENCE ROOM B**

The Spokane Plan Commission Chapter Review Subcommittee will be holding a Special Meeting at 10:30 a.m. on Thursday, July 17, 2025, in the City Hall 3<sup>rd</sup> Floor Conference Room B at 808 W. Spokane Falls Boulevard, Spokane, WA. The purpose of the meeting is to consider and discuss items on the attached agenda.

The special meeting will be open to the public.

**SEE ATTACHED AGENDA**



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Spencer Gardner  
Planning Director

**AMERICANS WITH DISABILITIES ACT (ADA) INFORMATION:** The City of Spokane is committed to providing equal access to its facilities, programs and services for persons with disabilities. Individuals requesting reasonable accommodations or further information may call, write, or email Human Resources at 509.625.6373, 808 W. Spokane Falls Blvd, Spokane, WA, 99201; or [ddecorde@spokanecity.org](mailto:ddecorde@spokanecity.org). Persons who are deaf or hard of hearing may contact Human Resources through the Washington Relay Service at 7-1-1. Please contact us forty-eight (48) hours before the meeting date.





# Special Meeting Notice

Final Audit Report

2025-07-08

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# Spokane Plan Commission Chapter Review Subcommittee Agenda

Special Meeting  
Thursday, July 17, 2025  
10:30 AM

Hybrid – City Hall 3<sup>rd</sup> Floor, Conference Room B/ Microsoft Teams  
808 W Spokane Falls Blvd, Spokane, WA 99201

## How We Grow Chapters:

**Urban Design & Historic Preservation, Economic Development, & Housing**

**Group 3 Members: Jesse Bank, Ryan Patterson, Greg Francis, Tim Williams**

**Virtual Meeting Link - See Next Page for Information**

**TIMES GIVEN ARE AN ESTIMATE AND ARE SUBJECT TO CHANGE**

## **Subcommittee Briefing Session:**

10:30 – 10:35	1. Roll Call 2. <a href="#">Introduction</a> 3. Approval of current agenda	Planning Staff Kevin Freibott All
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## **Agenda:**

10:35 – 10:45	1. <a href="#">Follow Up on Urban Design</a>	Kevin Freibott
10:45 – 11:15	2. <a href="#">Historic Preservation Text</a>	Kevin Freibott
11:15 – 12:00	3. <a href="#">Economic Development Chapter</a>	Kevin Freibott

**This is the last of six Plan Commission Chapter Review Subcommittee meetings scheduled.**

\*Items denoted with an asterisk may include final action taken by the Subcommittee. Written public comments will be accepted at [planspokane@spokanecity.org](mailto:planspokane@spokanecity.org) on these items up to one hour prior to the start of the meeting. Verbal testimony may also be accepted during the meeting.

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# Plan Commission Chapter Review Subcommittee Meeting Information

Thursday, July 17, 2025

Plan Commission Subcommittee will be held in a hybrid in-person / virtual format. Members of the public are welcome to attend in person at City Hall or online using the following information.

## Microsoft Teams

Join on your computer, mobile app or room device

[Click to join the meeting now](#)

Meeting ID: 250 369 164 129 9

Passcode: UR3ZD9ww

[Download Teams](#) | [Join on the web](#)

Join with a video conferencing device

[cityofspokane@m.webex.com](mailto:cityofspokane@m.webex.com)

Video Conference ID: 111 601 233 2

[Alternate VTC instructions](#)

**Or call in (audio only)**

[+1 323-618-1887,809265025#](tel:+13236181887809265025) United States, Los Angeles

Phone Conference ID: 809 265 025#

[Find a local number](#) | [Reset PIN](#)

Please note that public comments will be taken during the meeting, but the public is encouraged to continue to submit their comments or questions in writing to: [planspokane@spokanecity.org](mailto:planspokane@spokanecity.org). Written public comments will be accepted up to one hour prior to the start of the meeting.

**The audio proceedings of the Plan Commission Chapter Review Subcommittee meetings will be recorded and are available online.**

July 10, 2025

Chapter Review Subcommittee  
Spokane Plan Commission  
City of Spokane

**Re: July 17 Final Meeting of the Chapter Review Subcommittee**

Dear President Bank and Plan Commissioners,

The sixth and final meeting of the Chapter Review Subcommittee is scheduled for **July 17 at 10:30 AM in Conference Room 3B, third floor of City Hall**. We will have a follow-up to the fifth meeting as well as consideration of the remainder of the Urban Design & Historic Preservation Chapter and the Economic Development chapter to discuss, so it will be a packed meeting. Please take the time to read and consider the attached materials before the meeting. We have provided the following:

1. **New Urban Design Policy Language.** We wanted to take the opportunity to circle back on some policy language we've developed since our last discussion with the subcommittee. Text is provided.
2. **Historic Preservation Goals and Policies.** The second half of the Urban Design & Historic Preservation chapter is attached, as those policies still require consideration by the Subcommittee.
3. **Economic Development Chapter.** Text of Chapter 7 of the Comprehensive Plan, showing the results of initial streamlining and updates is attached. Our Economic Development team and our Update team worked together on this chapter, providing a set of goals and policies that are much easier to read and more effective at guiding action in the City.

If you are a member of Group 3: "How We Grow" chapters, we ask that you read these materials **before** the meeting, as we will have limited time to discuss every change and update.

We look forward to seeing everyone next week during the workshop. Please let me know if you have any questions at that time.

Sincerely,  


Kevin Freibott, Senior Planner  
Planning & Economic Development  
[kfreibott@spokanecity.org](mailto:kfreibott@spokanecity.org)  
509-625-6184

## Introduction and Guidelines

The following chapter provides the goals and policies meant to guide growth and development in the City of Spokane through the lens of the **Urban Design & Historic Preservation** chapter. While reviewing this document, it helps to keep a few things in mind:

1. PlanSpokane 2046 is NOT an entirely new document. The existing Comprehensive Plan and ongoing community engagement were the foundation of this document, along with adopted plans, state legislation, and new engagement informing proposed changes.
2. The current Comprehensive Plan, Shaping Spokane, can be found at [shapingspokane.org](http://shapingspokane.org). Readers may refer to that document if they wish to see the existing chapter language.
3. The Vision and Values, previously found in each chapter, are being combined into a single unified vision for the City. Accordingly, those sections of the chapters do not appear in this document.
4. Many policies in the existing plan include “discussion” below the policy. Where those discussions do not provide a better understanding or clarification of the policy, they have been removed from this new document or the language in that discussion has been incorporated into the policy language itself. These removals are not identified specifically here.
5. The plan has undergone a review and minor edits throughout. Terms have been updated, language has been streamlined, and many small changes have been made to increase readability and understanding. Minor wording changes aren’t marked directly to make sure the proposed language is as clear as possible, but any large updates may be identified.
6. A range of helpful notes are provided in the sidebar to the right—these are not part of the proposed text, rather they help readers understand certain proposed changes.
7. The [Climate Planning effort](#) is still ongoing and may affect the language in the chapter later on. Places where we anticipate this *might* occur will be marked with the appropriate icon (see at right).
8. Work towards understanding Racially Disparate Impacts and Displacement is ongoing and may likewise have an impact on the language in this chapter. Where we anticipate this happening, an icon has been included (see at right).
9. Some policies or goals from the past versions of the Comprehensive Plan may have been omitted. If they have been combined with other

The following icons will appear where:



General information or notation is provided, clarifying changes to the existing text.



Language was streamlined or condensed. Minor changes won’t be marked.



New text or policy was added, not sourced from the current plan.



Two or more policies in the existing plan were combined into one.



A policy or language was added because of a change in state law requirements.



Climate and Resiliency work might impact this language in the future.



Racially Disparate Impacts or Displacement work may impact this language in the future.



Text, goals, or policies were removed—a reason will be provided.

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The currently proposed language for this chapter begins on the following page. Please be sure to note the “version date” at the bottom of the page as we anticipate future changes as this effort evolves.

**Note on this Excerpt:**

This document is an excerpt of the chapter, not the complete text. The entire text was shared with the Plan Commission Subcommittee for their fifth meeting, which occurred on July 3<sup>rd</sup>. The following excerpt represents only the few new policies that were crafted *after* that meeting, provided here for the subcommittee to consider and comment on. For the entire chapter, readers are referred to the agenda packet for July 3<sup>rd</sup> or the Chapter Review webpage at the following address:

<https://my.spokanecity.org/planspokane/chapter-review/>

## Urban Design & Historic Preservation

**Policy:** DP-1.2, New Development in Established Neighborhoods

*Encourage new development that adapts to the evolving needs of neighborhoods while recognizing the existing built environment and the context of the site.*

**Policy:** DP-1.7, Balance Requirements with Need

*Craft development regulations and design requirements that recognize the influence design regulations have on meeting the needs and wants of Spokane's residents, avoiding unnecessary and negative effects on overall development feasibility and creativity.*

**Policy:** DP-1.14, Diversity of Design in the Built Environment

*Respect and encourage diversity in scale and design of commercial development throughout the city, recognizing the context and style of different areas of the city and the needs of different uses.*



Policy 1.2 has been updated, changing the voice from negative to positive, and better balancing the need for change with the existing environment.



A new policy has been added to consider the effects design and development requirements can have on needed new development, per discussion with the Subcommittee.



This new policy was added following discussion with the Subcommittee, paying homage to the idea that different parts of the City have different contexts.



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## Urban Design & Historic Preservation

### **Goal:** DP-2, Historic Preservation

*Preserve and protect Spokane's historic districts, sites, structures, and features by recognizing Spokane's diverse cultures and communities and their contributions to the City.*

#### **Policy:** DP-2.1, Historic Preservation as a High Priority

*Establish historic preservation as a high priority and vital economic development tool within City programs through incentives and tax abatement programs providing essential reinvestment in Spokane's historic properties.*

#### **Policy:** DP-2.2, Historic Preservation Education

*Raise community awareness and support of Spokane's historic value by educating the public about the Historic Preservation program, including the value of the Spokane Register of Historic Places, local historic districts, incentives and regulatory framework for historic preservation, and other important aspects of the program.*

#### **Policy:** DP-2.3, Historic Preservation Plan

*Establish a citywide historic preservation plan that identifies goals and strategies to achieve social and economic benefits through preservation, enhancement, and improvement of Spokane's historic built environment.*

#### **Policy:** DP-2.4, Zoning Provisions and Building Regulations

*Utilize zoning provisions, building regulations, and design standards that foster preservation, rehabilitation, and enhancement appropriate for historic districts, sites, and structures.*

#### **Policy:** DP-2.5, Identification and Protection of Resources

*Identify historic resources to inform decision making in City departments through the maintenance of an inventory of historic properties, including in the Spokane Register of Historic Places and National Register, while continuing to nominate historic properties and districts to the Spokane Register of Historic Places.*

#### **Policy:** DP-2.6, Reflecting Spokane's Diversity

*Encourage awareness, recognition, and preservation of the many diverse cultures and communities that are important and integral aspects of Spokane's past through listing properties and districts important to underrepresented communities and groups on the Spokane Register of Historic Places.*



This goal and its policies have been evaluated by the City's Historic Preservation Office in addition to work by Planning staff.



This is a new policy created to highlight the need for coordinated planning for historic preservation in Spokane.



This policy was moved here for readability and flow purposes.

**Policy:** DP-2.7, Equitable Communities

*Intentionally harness the power of preservation to respond to historic and current inequities to ensure historic preservation resources benefit Spokane's community.*

**Policy:** DP-2.8, Landmarks Commission and Citizen Consultation

*Utilize and consider the expertise and recommendations of community members and preservation experts in decision making by the City Council, City Plan Commission, City Parks Board, and other city agencies in matters of historic preservation.*

**Policy:** DP-2.9, Preservation Through Tribal Coordination

*Collaborate with local Tribal governments to identify, preserve, and protect significant cultural resources through the development of planning and permitting processes, as well as development regulations.*

**Policy:** DP-2.10, Publicly Owned Historic Structures and Infrastructure

*Adopt regulations that ensure review and consultation with the Historic Preservation Office prior to the removal or destruction of any publicly owned building, structure, or site that is listed, or is eligible for listing, on the local, state, or national historic registers.*

**Policy:** DP-2.11, Protection of Archeological Sites

*Ensure that archaeological sites are identified through consultation with State agencies and protected locally by encouraging and incentivizing projects that include ground-disturbing activities or significant new construction to conduct cultural surveys prior to commencing work.*

**Policy:** DP-2.12, Legislative Priorities for Preserving Historic Buildings

*Support City, State and Federal legislative priorities that promote and expand access to historic preservation wherever possible and provide enhancements to economic incentives for the preservation of historic buildings.*

**Policy:** DP-2.13, Incentives Towards Reuse, Renovation, and Preservation

*Provide a range of financial and regulatory incentives to encourage the reuse, renovation, and preservation of historic structures while disincentivizing demolition.*

**Policy:** DP-2.14, Reuse of Historic Materials and Features

*Require the deconstruction and reuse of historic materials and features when historic buildings are demolished, preserving those materials and*



This new policy may be updated as Racially Disparate Impacts work is completed, but for now a new policy is suggested.



This policy has been broadened to allow for more than just one solution (Landmarks Commission) while not diminishing the original effect.



This policy was added to comply with HB1181.



Changes were made here to make it clear identification standards flow from the State, not the City.



Reuse of original structures, as opposed to demolition and reconstruction, is a topic of Climate and Resiliency work.



When the structure cannot be retained, deconstruction and reuse of materials can also benefit Climate and Resiliency concerns.

*features for reuse in other historic renovations and reuse projects in the City and region.*

**Policy:** DP-2.15, Community Resiliency

*Conserve, reuse, and retrofit older buildings to reduce carbon emissions, conserve resources, reduce waste, and improve local resiliency of the built environment throughout the community.*

**Policy:** DP-2.16, Rehabilitation Education and Assistance

*Assist and inform owners of historic properties in identifying, recognizing, and planning for the use of their property while ensuring compatibility with preservation objectives and optimizing use of available incentives, code relief, and conditional uses.*

**Policy:** DP-2.17, Historic Districts

*Collaborate with community members to identify and establish historic districts that preserve historic and cultural resources in the built environment and spark economic revitalization while being adaptable to the needs of a growing, vibrant, and evolving community.*

**Policy:** DP-2.18, Affordable Housing

*Encourage the rehabilitation of historic housing units throughout the city to expand affordable housing choices, contributing to market-rate and workforce housing.*

**Policy:** DP-2.19, Avoid Displacement

*Investigate and implement tools and resources to support the ability of small businesses, renters, and homeowners to stay in their buildings and homes during and after rehabilitation or historic designation.*



This is a new suggested policy that may be further informed by ongoing Climate and Resiliency work.



These last two policies have been added in response to the housing and displacement requirements of HB1220 as well as during discussions with the public during the Building Opportunity for Housing project.

## POLICIES REMOVED FROM THE TEXT:

The following policies have been removed from the text, largely due to redundancy, unclear goals/success, and similar factors.

**Policy:** DP-2.1, Definition of Urban Design

*Recognize current research that defines urban design and identifies elements of a well-designed urban environment.*

**Policy:** DP-2.4, Design Flexibility for Neighborhood Facilities

*Incorporate flexibility into building design and zoning codes to enable neighborhood facilities to be used for multiple uses.*

**Policy:** DP-2.12, Infill Development

*Encourage infill construction and area redevelopment that complement and reinforce positive commercial and residential character.*

**Policy:** DP-2.18, Bus Benches and Shelters Advertising

*Continue to identify and implement ways to provide bus benches and control transit stop advertising.*

**Goal:** DP-4, Downtown Center Viability

*Create a vital, livable downtown by maintaining it as the region's economic and cultural center and preserving and reinforcing its historic and distinctly urban character.*

**Policy:** DP 4.1, Downtown Residents and Workers

*Encourage investments and create opportunities that increase the number of residents and workers in downtown Spokane.*

**Policy:** DP 4.2, Street Life

*Promote actions designed to increase pedestrian use of streets, especially downtown, thereby creating a healthy street life in commercial areas.*

**Policy:** DP 4.3, Downtown Services

*Support development efforts that increase the availability of daily needed services in downtown Spokane.*



Policy 2.1 was combined into the original policy 2.2.



Policy 2.4 was redundant with policies already in the Social Health chapter.



This policy was not distinct enough from the new policy 1.2 and new policy 1.14 above. As such, it's redundant.



The intent of 2.18 was not clear and was more focused on including these features, not really controlling advertising on them. As a result, this topic will be considered as part of the Transportation chapter instead.



Goal 4 and its policies will be topics covered by the Land Use chapter. They are redundant when included here, so instead these policies will be referred to that work.

**Goal:** DP-5, Local Determination

*Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.*

**Policy:** DP 5.1      Neighborhood Participation

*Encourage resident participation in planning and development processes that will shape or re-shape the physical character of their neighborhood.*

**Policy:** DP 5.2      Neighborhood Involvement in the City Design Review Process

*Encourage neighborhoods to participate in the city's design review process.*



Goal 5 and its two policies are entirely redundant with policies and goals in the Governance Through Civic Participation chapter. These will be considered when looking at refining that chapter instead.

## Introduction and Guidelines

The following chapter provides the goals and policies meant to guide growth and development in the City of Spokane through the lens of the **Economic Development** element. While reviewing this document, it helps to keep a few things in mind:

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# Economic Development

## Introduction

Economic development is the sustained, concerted actions of policy makers and community members that strengthen local businesses, support workforce development, and provide access to improved well-being and quality of life. A strong economy provides for a growing community through the creation of jobs and other business opportunities and builds a tax base that supports essential services such as schools, police, fire, and parks.

Either through services, incentives, or physical infrastructure, the City actively shapes the built environment to support and foster a healthy economy. Public-private partnerships as well as partnerships between all levels of government are also a crucial component in the promotion of long-term economic growth. The City's role in economic development involves providing public sector advocacy and investment in support of quality job creation, retention, and diversification.

## Goals and Policies

Goals and policies provide specificity for planning and decision-making. Overall, they indicate desired directions, accomplishments, or aims in relation to the growth and development of Spokane.

### **Goal:** ED-1, Cooperative Partnerships

*Encourage cooperative partnerships between the City; regional jurisdictions and agencies; the private sector; and community members to support the economic expansion of the city.*

#### **Policy:** ED-1.1, Participation in Regional Economic Development

*Participate in regional economic development planning and programs with both the public and private sectors, ensuring plans and policies are coordinated, monitored for long-term success, and implemented in a timely manner.*

#### **Policy:** ED-1.2, Economic Development Progress

*Work with regional jurisdictions, organizations, and community members to periodically review economic vitality metrics such as wages, percentage of population below the poverty level, and business formation and expansion, ensuring all economic development plans and actions are informed by and reflect current data.*



The introduction has been substantially rewritten, as the current version is too focused in the past situation, not the current realities of economic development and the City's situation.



The first three original policies under goal 1 overlapped considerably. They have been combined into two policies here (1.1 and 1.2). Also, some of the omitted discussion language from the current document has moved into the policies themselves.

**Policy:** ED-1.3, Public-Private Partnerships

*Partner with the private sector to extend infrastructure for development, provide incentives and education, and support the creation of well-paying jobs and quality affordable housing for Spokane's workforce.*

**Goal:** ED-2, Development and Redevelopment of Land and Structures

*Ensure the supply of industrial and commercial properties is sufficient to meet the future economic needs of the City.*

**Policy:** ED-2.1, Land Supply and Site Selection

*Remove barriers for entry for new, expanding, and relocating industries by providing various site-by-site analytics and feasibility information, and implementing incentives.*

**Policy:** ED-2.2, Reuse and Revitalization Opportunities

*Provide targeted redevelopment incentives and other support for historic, abandoned, or underutilized sites in parts of the city where infrastructure and service capacity already exist.*

**Policy:** ED-2.3, Cleanup of Contaminated Sites

*Offer clean up and redevelopment assistance for environmentally contaminated properties so that those sites can be revitalized or mitigated to protect the health of residents and the environment.*

**Goal:** ED-3, Resilient, Sustainable, and Diverse Economies.

*Foster a resilient, sustainable, and diverse economy that provides a range of employment and business opportunities.*

**Policy:** ED-3.1, Economic Growth

*Support the formation, retention, expansion, and recruitment of businesses through programs, incentives, and partnerships that support economic growth.*

**Policy:** ED-3.2, Economic Diversity

*Encourage economic diversity by creating programs and policies that support small and large businesses that provide a healthy balance of goods-producing and service-producing jobs.*

**Policy:** ED-3.3, Co-Locating Related Businesses

*Allow firms or institutions in related and supportive economic sectors or industries to locate near each other, creating productivity advantages from their mutual proximity and relationships.*



Housing as a topic has been added to policy 1.3 to support HB1110 and the requirements of HB1220. Education was also added to policy 1.3 due to input received during public engagement.



Policy 2.1 has been rewritten but has largely the same effect as the current version.



Reuse and revitalization can benefit Climate & Resiliency efforts, thus this policy may be updated later.



This was formerly policy 8.5 under a separate goal. It was moved here.



Policy 3.2 has been updated slightly to concern City action on this front.



Policy 3.3 was updated to include industries that support each other, not only those that are the same (i.e. lumber sales near cabinetmakers).

**Policy:** ED-3.4, Small and Locally Owned Businesses

*Support opportunities to expand and increase the number of small and locally owned businesses in Spokane to provide economic stability and community-building.*

**Policy:** ED-3.5, Home-Based Businesses

*Encourage opportunities for creating and expanding home-based businesses that do not unreasonably impact the surrounding community.*

**Policy:** ED-3.6, Technology-Based Industries

*Assist the development of advanced and emerging technology-based industries by supporting education, increasing residents' quality of life, and identifying key infrastructure improvements.*

**Policy:** ED-3.7, Sustainable Economic Strategies

*Develop and implement programs assisting and supporting businesses that minimize physical, social, and environmental impacts, specifically any businesses that specialize in environmental protection and remediation.*

**Policy:** ED-3.8, Regional Marketplace

*Support growth of the regional economic environment creating markets for local services and products, as well as supporting more well-paying jobs.*

**Policy:** ED-3.9, Downtown Spokane

*Promote Downtown Spokane as the economic and cultural center of the region by supporting the City's economic partners, continually improving Downtown's commercial activity and employment opportunities, attracting arts and entertainment, supporting tourism and recreation, and incentivizing the development of downtown housing.*

**Policy:** ED-3.10, Development Standards and Permitting Process

*Provide an efficient, predictable, and customer-focused permitting process to foster a positive business climate and ease needed development.*

**Goal:** ED-4, Living Wage Jobs and Income Disparity

*Enhance the economic conditions of the community by encouraging living wage jobs and reducing income disparity.*

**Policy:** ED-4.1, Living Wage Jobs

*Encourage the recruitment and expansion of businesses that pay at least a living wage while providing competitive benefits.*



Polices ED 3.5 (locally owned business) and ED 3.6 (small business) have been combined here into policy 3.4, as they had similar intent and effect.



Home-based businesses can have Land Use ramifications. As such, a cross-reference to the Land Use chapter might be added here (policy 3.5).



Policy 3.7 is a combination of original policies 8.2 and 8.4. This topic will also be informed and/or updated by ongoing Climate work.



The selection of preferred alternative in the EIS may affect this policy, as the overall development strategy may amend downtown focus.



Formerly policy 7.6, this policy has been reworked to function better as policy.



This goal will likely be influenced further by the discussion of RDI and displacement in the City.

**Policy:** ED-4.2, Income Equity

*Support local and regional community-based organizations and agencies to address income equity and employment opportunities.*

**Goal:** ED-5, Education and Workforce Development

*Improve Spokane's economy through a qualified and competitive labor force, responsive to the changing needs of the city.*

**Policy:** ED-5.1, Youth Programs

*Promote and facilitate youth programs that provide exposure and experiences that support future and potential employment opportunities, including through development of community resources and facilities for these types of programs.*

**Policy:** ED-5.2, Post-Secondary Education and Job Training

*Support continued efforts by the educational community to contribute to the health of Spokane's economy through post-secondary plans, programs, and activities.*

**Policy:** ED-5.3, Communication Links

*Encourage greater communication between the city, educational and training providers, businesses, employees, and residents to meet community educational and job-training needs.*

**Policy:** ED-5.4, Employment Opportunities for All

*Provide training and employment opportunities for all residents, including supported employment.*

**Policy:** ED-5.5, Libraries as an Educational Resource

*Provide services through the Spokane library system that help educate, train, and assist residents in achieving new or better employment and business opportunities.*

**Goal:** ED-6, Infrastructure Development and Maintenance

*Consider the needs of new businesses and employers when planning future infrastructure upgrades and installations, accommodating necessary growth in jobs and employment, in addition to housing needs.*

**Policy:** ED-6.1, Public Investment in Economic Opportunity Areas

*Ensure fiscally responsible economic growth by aligning incentives for business and economic development with existing public infrastructure capacity.*



Formerly policy 5.2, this policy has been substantially rewritten to be more applicable to actions the City can take.



Policy 5.5 (formerly 5.8) has been updated to better match the role of libraries today and to strengthen connection to Economic Development.



Goal 6 and its policies have been reworked to focus on economic development, not infrastructure in general. A cross-reference to the Capital Facilities chapter is likely to be included here.

**Policy:** ED-6.2, Infrastructure as a Catalyst for Private Investment

*Recognize, support, and identify opportunities for targeted public infrastructure improvements that provide a catalyst for business and economic growth, supporting a healthy business climate in appropriate areas.*

**Policy:** ED-6.3, Communication Facilities and Networks

*Develop a program by which the City will co-locate communication and network infrastructure with other public infrastructure projects, ensuring support for new high-speed communication whenever possible.*

**Policy:** ED-6.4, Growing Communication Infrastructure Needs

*Facilitate efforts to implement innovative communication and networking technology throughout the city to support business needs and economic growth.*

**Policy:** ED-6.5, Infrastructure Maintenance and Improvement

*Maintain public infrastructure at a level commensurate with required levels-of-service while also considering infrastructure investments that can support future commercial and industrial enterprises to enhance the city's business climate.*

**Goal:** ED-7, Economic Regulations and Taxes

*Ensure a regulatory environment and tax structure that supports economic activity, investment, and growth.*

**Policy:** ED-7.1, Revenue Sources

*Ensure that tax revenue sources are stable, allocate costs equitably within the community, do not penalize certain types of businesses, and attract and retain businesses.*

**Policy:** ED-7.2, Tax Incentives for Land Improvement

*Support tax instruments and levies that encourage business investment and construction, especially in centers and other areas identified for significant development.*

**Policy:** ED-7.3, Tax Incentives for Renovation

*Use tax incentives and investments to encourage revitalization, modernization, or rehabilitation of deteriorated residential and commercial properties and buildings for new economic activity.*



Policy 6.2 is new, highlighting a successful strategy employed many times by the City but not directly called for in policy before now.



Policy 6.3 has been updated to focus on co-location, while a new policy has been added below concerning these networks in general.



Policy 6.4 is new, highlighting the need for the plan to accommodate new economies and needs.



Policy 6.5 is a combination of original policies 6.1 and 6.4.



Policy 7.2 might change later, depending on the Preferred Alternative selected by the City.



Policy 2.2 and 7.3 work very closely together—2.2 calling for action and 7.3 providing a way to fund that action. As such, a cross-reference is likely to be included here.

**Goal:** ED-8, Creative Economy

*Support the creative economy through targeted investments in infrastructure, incentives, education, workforce development, jobs, and business growth for arts, culture, film, music, nightlife, and other creative industry occupations.*

**Policy:** ED 8.1, Creative Spaces

*Collaborate in the creation of creative spaces to support start-up creative industries.*

**Policy:** ED 8.2, Local Investment

*Identify programs, incentives, and policies to support increased City and local investment in artists, arts and cultural nonprofits, and creative businesses.*

**Policy:** ED 8.3, Creative Districts

*Support and implement statewide programs, such as creative districts, to enhance the use of incentives and other economic development strategies.*

**Policy:** ED 8.4, Support Neighborhood Cultural Activities

*Elevate and support neighborhood cultural assets, ensuring that residents and visitors can easily access the creative economy in every neighborhood.*

**Goal:** ED-9, Recreation and Tourism Promotion

*Protect the natural and built environment as assets that attract economic development opportunities and enhance the City of Spokane's quality of life.*

**Policy:** ED-9.1, Promote Regional Natural Resources

*Promote the region's outdoor amenities, recreational opportunities, and agritourism as features of both social benefit and potential economic growth.*

**Policy:** ED-9.2, Supporting and Promoting Tourism

*Partner with stakeholders on the promotion of the natural and built environment assets in the City of Spokane, as well as the larger region, to attract visitors and private investment in the city.*

**Policy:** ED-9.3, Tourism and Events as an Economic Benefit

*Attract and incentivize events in the city that bring in regional and out-of-state visitors, supporting the local economy and raising national attention to Spokane.*



This new goal and its policies have been a frequent topic of public engagement. Also, as it relates closely to arts and culture topics, a cross-reference is likely here to the Social Health chapter.



Originally, this was Goal 8. It has substantially reworked to better match the original effect while strengthening the relationship between the natural beauty of Spokane, it's tourism industry, and the economic environment.



Staff is actively exploring other policies that might be added here to highlight the economic and social value the environment holds for Spokane.



A cross-reference to both Natural Environment and Social Health is likely to be added for this goal and policies.



## POLICIES REMOVED FROM THE TEXT:

The following policies in blue have been removed from the text, largely due to redundancy, unclear goals/success, and similar factors.

**Policy:** ED-2.3, Reusable Buildings Inventory

*Continue to maintain an inventory of historic and significant older buildings that could be redeveloped for economic activities rather than demolished.*

**Policy:** ED-2.4, Mixed-Use

*Support mixed-use development that brings employment, shopping, and residential activities into shared locations that stimulate opportunities for economic activity.*

**Policy:** ED-3.3, Enterprise Opportunities

*Continue to create economic development opportunities utilizing tools available to the city which will foster the growth of Spokane's economy.*

**Policy:** ED-4.2, Benchmark Indicators

*Work with the private sector to establish benchmark indicators for employment and income levels, monitor progress toward reaching those levels, and prepare an annual status report on progress.*

**Policy:** ED-5.1, K-12 Education

*Work cooperatively with local schools to help maintain and enhance the quality of K-12 education in the city's schools.*

**Policy:** ED-5.4, Program Evaluation

*Support efforts to introduce new, high-quality programs into the curricula of area technical schools, community colleges, colleges, and universities that address the changing needs of businesses and employees.*

**Policy:** ED-5.6, Employer Training Support

*Encourage employers to support continuing education and training for their employees.*

**Policy:** ED-7.1, Collaborative Nurturing of the Business Climate

*Work with the business community, labor, economic development organizations and residents to maintain a good business climate.*

**Policy:** ED-7.3, State Tax Changes

*Lobby the state legislature for changes in state tax laws to allow more options or mechanisms to be available as incentives to business investment.*



Policy 2.3 is too similar in intent and effect to Policy 2.2, thus it's redundant.



Policy 2.4 is more appropriately addressed in the Land Use Chapter instead of here.



Policy 3.3 is far too broad and already covered by the many policies in this chapter.



This is an implementation item, already conducted by the City. As a policy it does not inform decision making directly.



The City is unable to influence school curricula. Other policies remaining in the chapter allow for interaction with students. Thus, removal of policies 5.1 and 5.4 is recommended.



The City does not have the ability/tools necessary to directly influence how employers train their staff.



Policy 7.1 concerns more the overall concept of Economic Development rather than any policy direction the City can implement.



Lobbying is an implementation action and the purview of Council/Mayor, not overall City operations and decision making.