

Spokane Plan Commission Agenda

January 25, 2017

2:00 PM to 5:00 PM

City Council Briefing Center

TIMES GIVEN ARE AN ESTIMATE AND ARE SUBJECT TO CHANGE

Public Comment Period:

3 minutes each Citizens are invited to address the Plan Commission on any topic not on the agenda

Commission Briefing Session:

2:00 - 2:15	1) Approve January 11, 2017 meeting minutes	
	2) City Council Report	Lori Kinnear
	3) Community Assembly Liaison Reports	Greg Francis
	3) President Report	Dennis Dellwo
	• Liason to Housing Quality Task Force Work Group	
	4) Transportation Subcommittee Report	John Dietzman
	5) Secretary Report	Lisa Key

Workshops:

2:15 - 2:45	1) Potential Revisions to SMC 17G, process around Comp Plan Amendments	Tirrell Black
2:45 - 3:30	2) Comprehensive Plan Update: Implementation Chapter	Jo Anne Wright & Shauna Harshman
3:30 - 4:15	3) Comprehensive Plan Update: Transportation Chapter	
4:15 - 4:30	4) APA Conference Highlights	Louis Meuler Patricia Kienholz

Adjournment:

Next Plan Commission meeting will be on February 8, 2017 at 2:00 pm

The password for City of Spokane Guest Wireless access has been changed:

Username: **COS Guest**

Password:

AMERICANS WITH DISABILITIES ACT (ADA) INFORMATION: The City of Spokane is committed to providing equal access to its facilities, programs, and services for persons with disabilities. The Council Chambers and the Council Briefing Center in the lower level of Spokane City Hall, 808 W. Spokane Falls Blvd., are both wheelchair accessible. The Council Briefing Center is equipped with an audio loop system for persons with hearing loss. The Council Chambers currently has an infrared system and headsets may be checked out by contacting the meeting organizer. Individuals requesting reasonable accommodations or further information may call, write, or email Chris Cavanaugh at (509) 625-6383, 808 W. Spokane Falls Blvd, Spokane, WA, 99201; or ccavanaugh@spokanecity.org. Persons who are deaf or hard of hearing may contact Ms. Cavanaugh at (509) 625-6383 through the Washington Relay Service at 7-1-1. Please contact us forty-eight (48) hours before the meeting date.

Spokane Plan Commission

January 11, 2017

Meeting Minutes: Meeting called to order at 2:03 pm

Attendance:

- Board Members Present: John Dietzman, Christy Jeffers, Michael Baker, Todd Beyreuther, Christopher Batten, Patricia Kienholz, Dennis Dellwo, Jacob Brooks, Greg Francis; Community Assembly Liaison, Lori Kinnear; Council Liaison
- Board Not Members Present: FJ Dullanty
- Staff Members Present: Lisa Key, Amanda Winchell, Louis Meuler, Mike Tresidder, Kevin Freibott, Amy Mullerleile, Shauna Harshman, Jacqui Halvorson, Nathan Gwinn, Tirrell Black, Pamela Bergin, James Richman

Briefing Session:

November 9, 2016 & December 14, 2016 meeting minutes approved unanimously.

1. City Council Liaison Report-Lori Kinnear
 - Council approved three (3) new department directors.
 - City Council received their Board and Commission work assignments. Lori Kinnear will continue to be the Council Liaison for the Plan Commission.
 - Council had Mayor Condon present on the benefits of the U-district pedestrian bridge.
 - Council is working on addressing the public concerns regarding snow removal.
 - CM Kinnear is working with Historic Preservation and the Director of Neighborhood and Building Services to update the demotion ordinance.
2. Community Assembly Liaison Report- Greg Francis
 - Community Assembly is working with the City of Spokane to address the concerns regarding the language changes in the Comprehensive Plan Update.
3. Commission President Report-Dennis Dellwo
 - Provided Commission members an overview of the Plan Commission's attendance rule 8.6.
 - **John Dietzman made a motion to recommend to City Council the Approval of the Animal Keeping Ordinance Finding of Fact and Conclusions of Law. Motion seconded by Patricia Kienholz. Motion passed unanimously. (8/0)**
4. Transportation Subcommittee Report - John Dietzman
 - The PCTS received an overview of Comprehensive Plan Transportation Chapter update process at the January 10, 2017 meeting.
 - Members completed the proposed changes to the arterial and collector street map. Members voted 9/1 to recommend approval to the Plan Commission. The topic will come to plan commission soon.
 - Members discussed ideas to help curb the recent issues of snow removal in the right of ways.
5. Secretary Report-Lisa Key
 - The City of Spokane will be holding the Monroe Street Improvements Open House at the Knox Presbyterian Church, 806 W Knox St. at from 4:00-7:00 pm on Thursday, January 26, 2017.
 - The Multi Family Tax Exemption (MFTE) committee is hosting an open house on Friday, February 3rd from 10:00am-12:00pm at City Hall in the Council Briefing Center.
 - The three (3) expiring Plan Commissioners are being recommended for re-appointment by Mayor Condon. The next step is brief Council at their January 23, 2017 meeting.
 - Mayor Condon has made a recommendation for the vacant plan commission position, which will be forwarded on to City Council for approval.
 - Commissioners submitted their nominations for the Election of the President and Vice President. Dennis Dellwo was the nominee for President and Todd Beyreuther was the nominee for Vice President.

Todd Beyreuther made a motion to approve Dennis Dellwo as president of the Plan Commission. Motion seconded by Michael Baker. Motion passed unanimously. (8/0)

John Dietzman made a motion to approve Todd Beyreuther as vice president of the Plan Commission. Motion seconded by Christy Jeffers. Motion passed unanimously. (8/0)

Workshops:

1. Brownfield Projects Update-Teri Stripes

- Presentation and overview given
- Questions asked and answered
- Discussion ensued

2. Comprehensive Plan Update-Jo Anne Wright

- Presentation and overview given
- Questions asked and answered
- Discussion ensued

3. Comprehensive Plan Mandated Code Revisions-Jo Anne Wright

- Presentation and overview given
- Questions asked and answered
- Discussion ensued

4. Comprehensive Plan Update: Transportation Chapter-Louis Meuler

- Presentation and overview given
- Questions asked and answered
- Discussion ensued

Hearings:

1. Quality Housing Report-Alicia Ayars

- Presentation and overview given
- Questions asked and answered
- Discussion ensued

Public Comment

- None

Todd Beyreuther made a motion to recommend to the Spokane City Council the approval of the Mayors Quality Housing task force resolution and final report and recommendations. Motion seconded by Patricia Kienholz. Motion passed unanimously (8/0)

2. Lincoln Heights District Center Master Plan-Tirrell Black

- Presentation and overview given
- Questions asked and answered
- Discussion ensued

Public Comment

- Raelynn Barden spoke in support of the Lincoln Heights District Center Master Plan.
- Sally Phillips spoke in support of the Lincoln Heights District Center Master Plan.

Todd Beyreuther made a motion to recommend to the Spokane City Council the approval of the Lincoln Heights District Center Master Plan. Motion seconded by John Dietzman. Motion passed unanimously (8/0)

Meeting Adjourned at 4:35 P.M.

Next Plan Commission meeting is scheduled for **January 25, 2017**

BRIEFING PAPER
City of Spokane
Plan Commission Workshop
January 25, 2017

Project

SMC 17G.020 and SMC 17G.025 codify the procedures to adopt annual amendments to the Comprehensive Plan and amendments to the Unified Development Code (Title 17). These procedures do not currently contain a “docketing procedure” that allows early evaluation by the City Council to determine if time should be spent by city staff, the Plan Commission and the City Council on full review. A 2017 work plan item is to amend SMC 17G.020 and SMC 17G.025 to add this step to the process.

Background

There are currently no annual amendments under review. On May 9, 2016 the Spokane City Council adopted Ordinance C35386 suspending the acceptance of applications to amend parts of the City's Comprehensive Plan for the 2016/2017 amendment cycle. The temporary suspension would allow the City to complete the 2017 Periodic Update to the Comprehensive Plan and offers a good opportunity for revisions to the annual amendment procedures. CM Mumm and CM Beggs are sponsors of this project.

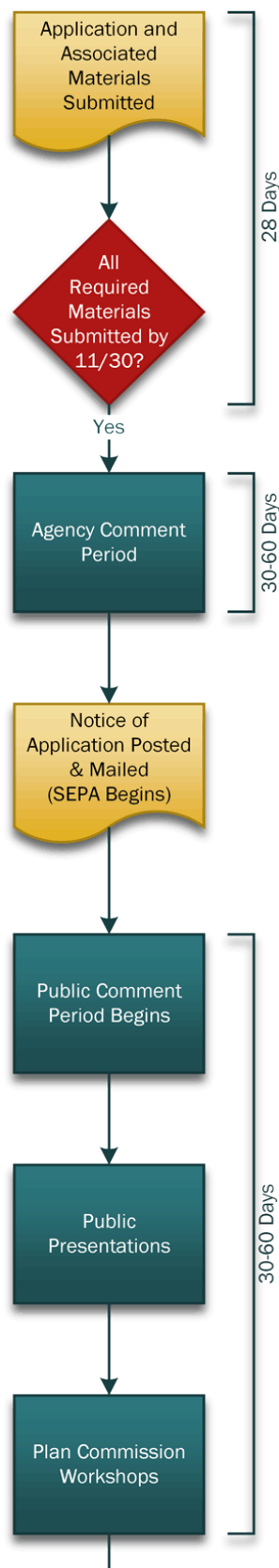
Workshop Discussion

Attached for reference is:

Comprehensive Plan Process Sheet (December 2015)
Existing code SMC 17G.020 and 17G.025

Staff are particularly interested in reporting to the Plan Commission practices for annual amendments in other jurisdictions and to obtain Commissioners feedback on proposed direction of potential changes to the code.

PROCESS OVERVIEW - COMPREHENSIVE PLAN AMENDMENTS



Comprehensive Plan Amendments follow a series of steps described in detail in the Spokane Municipal Code (SMC) Section [17G.020.060](#). The following document lays out these steps in a general manner but it does not include all the details provided by the SMC. You are encouraged to refer to [SMC 17G.020.060](#) for additional information.



The Process

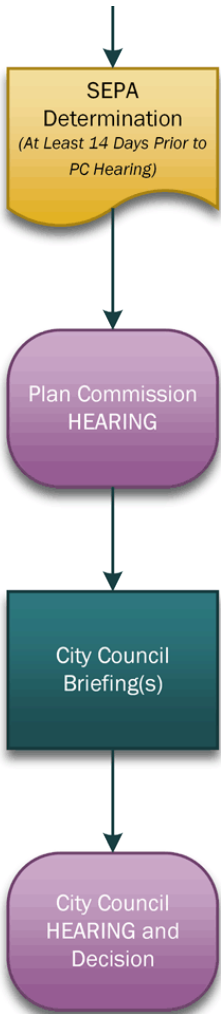
All proposals received by the City by October 31 are checked for completeness. If anything is missing or additional information is required, staff will request it from the applicant at this time. If the applicant cannot provide all the required materials by November 30, their application may be deferred until the next application cycle (the following year)

Once the applications are complete, the City forwards those applications and their associated materials to Interested Agencies and City Departments for review and comment. Agencies and Departments have 30-60 days (depending on the scope of the proposals) to respond and request additional information or study.

Following this, a 30 to 60 day public comment period is initiated. At this time property owners, taxpayers, and occupants within 400 feet of the proposal are notified by mail with a "Notice of Application and SEPA Review". Also during this time public presentations will be made at the appropriate Neighborhood Councils, and the Community Assembly. Also within the Public Comment Period the proposals will be presented to the Plan Commission at substantive public workshops.

Following the Comment Period, a Staff Report and a SEPA Determination will be issued by Planning Staff. The Plan Commission will hold a hearing and will forward a recommend to Council to either approve or deny the proposals. The hearing is open to the public and public comment will be taken during the meeting as well.

After the Plan Commission Hearing the proposals will be discussed in Council Briefing(s) and then at a Public Hearing, where the Council will either approve or deny the proposals. As with the Plan



Commission hearing, the City Council Public Hearing is open to the public and public comment will be taken.

Key Actions

The following key actions will occur for each of the proposals in a given year:

- Public Comment Period – Early Spring
- Plan Commission Public Hearing – Early Fall
- City Council Public Hearing – Late Fall

Each of these are important opportunities for the Public to comment on the various proposals. The exact dates of the Public Comment Period as well as any Hearings will be posted online and in the newspaper. Anyone who comments on the project will also be notified directly via email of upcoming opportunities.

How Can You Comment?

The City will receive public comments any time during the Public Comment Period. **The best way to comment is to email the Planner assigned to that particular proposal.** See the project listing to find out who is assigned to each individual assignment. If you prefer not to use email, you can also provide your comments in writing and USPS mail or by sending a fax to (509) 625-6822:

Planning & Development Services
Attn: Tirrell Black or Kevin Freibott
City of Spokane
808 W. Spokane Falls Boulevard
Spokane, WA 99201-3329

Every comment received on a given project or proposal will be included in the public record and provided to the Plan Commission, as well as the City Council.

In addition to commenting by mail, you are welcome to provide public comment in person at a Public Hearing announced for the project. In general, you will be given three minutes to give your comments in person.

If you want to comment directly to the City Council you can do so via their email address, listed on the [City website](#), or by emailing citycouncil@spokanecity.org.



Spokane Municipal Code

[Home](#)[Title 17G](#)[Chapter 17G.025](#)[Section 17G.025.010](#)

Title 17G Administration and Procedures

Chapter 17G.025 Unified Development Code Amendment Procedure

Section 17G.025.010 Text Amendments to the Unified Development Code

A. Initiation.

Text amendments to this code may be initiated by any of the following:

1. Property owner(s) or their representatives;
2. Any citizen, agency, neighborhood council, or other party; or
3. A City department, plan commission, or city council.

B. Applications. Applications shall be made on forms provided by the City.

C. Application Submittal.

1. After submittal of an applicant-initiated application, the application shall be subject to a pre-application conference, counter-complete determination, and fully complete determination pursuant to chapter 17G.060 SMC.
2. After submittal, the application shall be placed on the next available plan commission agenda.

D. Notice of Public Hearing.

Amendments to this code require a public hearing before the plan commission.

1. Contents of Notice.

A notice of public hearing shall include the following:

- a. The citation, if any, of the provision that would be changed by the proposal along with a brief description of that provision;
- b. A statement of how the proposal would change the affected

provision;

- c. The date, time, and place of the public hearing;
- d. A statement of the availability of the official file; and
- e. A statement of the right of any person to submit written comments to the planning commission and to appear at the public hearing of the planning commission to give oral comments on the proposal.

2. Distribution of Notice.

The department shall distribute the notice to the applicant, newspaper, City Hall and the main branch of the library. The applicant is then responsible for following the public notice requirements outlined in SMC 17G.060.120, Public Notice – Types of Notice.

E. Plan Commission Recommendation – Procedure.

Following the public hearing, the plan commission shall consider the proposal and shall prepare and forward a recommendation to the city council. The plan commission shall take one of the following actions:

1. If the plan commission determines that the proposal should be adopted, it may, by a majority vote, recommend that the city council adopt the proposal. The plan commission may make modifications to any proposal prior to recommending the proposal to city council for adoption;
2. If the plan commission determines that the proposal should not be adopted, it may, by a majority vote, recommend that the city council not adopt the proposal; or
3. If the plan commission is unable to take either of the actions specified in subsection (E)(1) or (2) of this section, the proposal will be sent to city council with the notation that the plan commission makes no recommendation.

F. Approval Criteria.

The City may approve amendments to this code if it finds that:

1. The proposed amendment is consistent with the applicable provisions of the comprehensive plan; and
2. The proposed amendment bears a substantial relation to public health, safety, welfare, and protection of the environment.

G. City Council Action.

Within sixty days of receipt of the plan commission's findings and recommendations, the city council shall consider the findings and recommendations of the commission concerning the application and shall hold a public hearing pursuant to council rules. Notice of city council hearings must be published in the *Official Gazette*. The applicant shall also

publish a legal notice in the newspaper at least two weeks prior to the hearing by the city council. By a majority vote, the city council shall:

1. Approve the application;
2. Disapprove the application;
3. Modify the application. If modification is substantial, the council must either conduct a public hearing on the modified proposal; or
4. Refer the proposal back to the plan commission for further consideration.

H. Transmittal to the State of Washington.

At least sixty days prior to final action being taken by the city council, the Washington State department of community, trade and economic development (CTED) shall be provided with a copy of the amendments in order to initiate the sixty-day comment period. No later than ten days after adoption of the proposal, a copy of the final decision shall be forwarded to CTED.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 19



Spokane Municipal Code

[Home](#)[Title 17G](#)[Chapter 17G.020](#)[Sections 17G.020.010...](#)

Title 17G Administration and Procedures

Chapter 17G.020 Comprehensive Plan Amendment Procedure

Section 17G.020.010 Comprehensive Plan Amendment Purpose

- A. This chapter provides the process for amending the comprehensive plan. All actions taken during the annual amendment process are legislative actions. These actions include amendments to the land use plan map or text of the comprehensive plan.
- B. The guiding principles of the annual process for comprehensive plan amendments are as follows:
1. Keep the comprehensive plan alive and responsive to the community.
 2. Provide for simultaneous review of proposals to allow for cumulative impact analysis of all applications on a City-wide basis and in conjunction with budget decisions.
 3. Make map adjustments based on a foundation in policy language, consistently applying those concepts citywide.
 4. Honor the community's long-term investment in the comprehensive plan, through public participation and neighborhood planning processes, by not making changes lightly.
 5. Encourage development that will enable our whole community to prosper and reinforce our sense of place and feeling of community, in an ecologically, economically and socially sustainable manner.
 6. The proposed changes must result in a net benefit to the general public.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 2

Section 17G.020.020 Timing

- A. No more frequently than once every year, the plan commission may recommend and the city council may adopt amendments to the land use plan map, or the text of the comprehensive plan, upon finding that each proposal meets all of the following conditions and requirements. However, proposals that are not consistent with the comprehensive plan are addressed only within the context of the required comprehensive plan update cycle every seven years pursuant to RCW 36.70A.130(4)(c) and every other year starting in 2005.
- B. A proposal for an area-wide or site-specific rezone that would implement the comprehensive plan and land use plan map (and therefore does not require plan modification) may be considered at any time, subject to the application requirements of SMC 17G.060.070.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 3

Section 17G.020.030 Review Criteria

The following is a list of considerations that shall be used, as appropriate, by the applicant in developing an amendment proposal, by planning staff in analyzing a proposal, and by the plan commission and city council in determining whether a criterion for approval has been met.

- A. Regulatory Changes.
Amendments to the comprehensive plan must be consistent with any recent state or federal legislative actions, or changes to state or federal regulations, such as changes to the Growth Management Act, or new environmental regulations.
- B. GMA.
The change must be consistent with the goals and purposes of the state Growth Management Act.
- C. Financing.
In keeping with the GMA's requirement for plans to be supported by financing commitments, infrastructure implications of approved comprehensive plan amendments must be reflected in the relevant six-year capital improvement plan(s) approved in the same budget cycle.

D. Funding Shortfall.

If funding shortfalls suggest the need to scale back on land use objectives and/or service level standards, those decisions must be made with public input as part of this process for amending the comprehensive plan and capital facilities program.

E. Internal Consistency.

The requirement for internal consistency pertains to the comprehensive plan as it relates to all of its supporting documents, such as the development regulations, capital facilities program, shoreline master program, downtown plan, critical area regulations, and any neighborhood planning documents adopted after 2001. In addition, amendments should strive to be consistent with the parks plan, and vice versa. For example, changes to the development regulations must be reflected in consistent adjustments to the goals or policies in the comprehensive plan. As appropriate, changes to the map or text of the comprehensive plan must also result in corresponding adjustments to the zoning map and implementation regulations in the Spokane Municipal Code.

F. Regional Consistency.

All changes to the comprehensive plan must be consistent with the countywide planning policies (CWPP), the comprehensive plans of neighboring jurisdictions, applicable capital facilities or special district plans, the regional transportation improvement plan, and official population growth forecasts.

G. Cumulative Effect.

All amendments must be considered concurrently in order to evaluate their cumulative effect on the comprehensive plan text and map, development regulations, capital facilities program, neighborhood planning documents, adopted environmental policies and other relevant implementation measures.

1. Land Use Impacts.

In addition, applications should be reviewed for their cumulative land use impacts. Where adverse environmental impacts are identified, mitigation requirements may be imposed as a part of the approval action.

2. Grouping.

Proposals for area-wide rezones and/or site-specific land use plan map amendments may be evaluated by geographic sector and/or land use type in order to facilitate the assessment of their cumulative impacts.

H. SEPA.

SEPA review must be completed on all amendment proposals.

1. Grouping.

When possible, the SEPA review process should be combined for related land use types or affected geographic sectors in order to better evaluate the proposals' cumulative impacts. This combined review process results in a single threshold determination for those related proposals.

2. DS.

If a determination of significance (DS) is made regarding any proposal, that application will be deferred for further consideration until the next applicable review cycle in order to allow adequate time for generating and processing the required environmental impact statement (EIS).

I. Adequate Public Facilities

The amendment must not adversely affect the City's ability to provide the full range of urban public facilities and services (as described in CFU 2.1 and CFU 2.2) citywide at the planned level of service, or consume public resources otherwise needed to support comprehensive plan implementation strategies.

J. UGA.

Amendments to the urban growth area boundary may only be proposed by the city council or the mayor of Spokane and shall follow the procedures of the countywide planning policies for Spokane County.

K. Consistent Amendments.

1. Policy Adjustments.

Proposed policy adjustments that are intended to be consistent with the comprehensive plan should be designed to provide correction or additional guidance so the community's original visions and values can better be achieved. The need for this type of adjustment might be supported by findings from feedback instruments related to monitoring and evaluating the implementation of the comprehensive plan.

Examples of such findings could include:

- a. growth and development as envisioned in the plan is occurring faster, slower or is failing to materialize;
- b. the capacity to provide adequate services is diminished or increased;
- c. land availability to meet demand is reduced;
- d. population or employment growth is significantly different than the plan's assumptions;
- e. plan objectives are not being met as specified;
- f. the effect of the plan on land values and affordable housing is contrary to plan goals;
- g. transportation and/or other capital improvements are not being

made as expected;

- h. a question of consistency exists between the comprehensive plan and its elements and chapter 36.70A RCW, the countywide planning policies, or development regulations.

2. Map Changes.

Changes to the land use plan map (and by extension, the zoning map) may only be approved if the proponent has demonstrated that all of the following are true:

- a. The designation is in conformance with the appropriate location criteria identified in the comprehensive plan (e.g., compatibility with neighboring land uses, proximity to arterials, etc.);
- b. The map amendment or site is suitable for the proposed designation;
- c. The map amendment implements applicable comprehensive plan policies better than the current map designation.

3. Rezones, Land Use Plan Map Amendment.

Corresponding rezones will be adopted concurrently with land use plan map amendments as a legislative action of the city council. If policy language changes have map implications, changes to the land use plan map and zoning map will be made accordingly for all affected sites upon adoption of the new policy language. This is done to ensure that the comprehensive plan remains internally consistent and to preserve consistency between the comprehensive plan and supporting development regulations.

L. Inconsistent Amendments.

1. Review Cycle.

Because of the length of time required for staff review, public comment, and plan commission's in-depth analysis of the applicant's extensive supporting data and long-term trend analysis, proposals that are not consistent with the comprehensive plan are addressed only within the context of the required comprehensive plan update cycle every seven years pursuant to RCW 36.70A.130(4)(C) and every other year starting in 2005.

2. Adequate Documentation of Need for Change.

- a. The burden of proof rests entirely with the applicant to provide convincing evidence that community values, priorities, needs and trends have changed sufficiently to justify a fundamental shift in the comprehensive plan. Results from various measurement systems should be used to demonstrate or document the need to depart from the current version of the comprehensive plan. Relevant information may include:
- b. growth and development as envisioned in the plan is occurring faster, slower or is failing to materialize;

- c. the capacity to provide adequate services is diminished or increased;
 - d. land availability to meet demand is reduced;
 - e. population or employment growth is significantly different than the plan's assumptions;
 - f. transportation and/or other capital improvements are not being made as expected;
 - g. conditions have changed substantially in the area within which the subject property lies and/or Citywide;
 - h. assumptions upon which the plan is based are found to be invalid; or
 - i. sufficient change or lack of change in circumstances dictates the need for such consideration.
3. Overall Consistency.
- If significantly inconsistent with the current version of the comprehensive plan, an amendment proposal must also include wording that would realign the relevant parts of the comprehensive plan and its other supporting documents with the full range of changes implied by the proposal.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 4

Section 17G.020.040 Amendment Exceptions

The following types of amendments may be considered more frequently than once a year, provided that all of the amendment criteria have been met, and appropriate steps have been taken to ensure public participation.

- A. Initial adoption of a specific/subarea plan that does not modify the comprehensive plan policies and designations applicable to the subarea (RCW 36.70A.130(2)(a)(i)). However, as anticipated by the comprehensive plan, redesignations are exempt that comply with and implement the comprehensive plan policies regarding designations created as a part of initial neighborhood and centers planning efforts through the neighborhood planning program. Also, future annexations will require an amendment to the land use plan map.
- B. Adoption or amendment of a shoreline master program.
- C. Amendment of the capital facilities program portion of the comprehensive

plan that occurs concurrently with the adoption or amendment of a City budget.

- D. Whenever an emergency exists. The plan commission will review a potential emergency situation, with advice from the city attorney's office, to determine if the situation does, in fact, necessitate an emergency comprehensive plan amendment. Findings must demonstrate a need of neighborhood or community-wide significance, and not a personal emergency on the part of a particular applicant or property owner. Potential emergency situations may involve official, legal or administrative actions, such as those to immediately avoid an imminent danger to public health and safety, prevent imminent danger to public or private property, prevent an imminent threat of serious environmental degradation or address the absence of adequate and available public facilities or services.
- E. Changes necessary to resolve an appeal of a comprehensive plan filed with a growth management hearings board or with the court.
- F. Changes necessary to address any recent state or federal legislative actions, or changes to state or federal regulations, such as changes to the Growth Management Act, or new environmental regulations.
- G. Changes to development regulations that are consistent with the comprehensive plan or are necessary to implement the comprehensive plan.
- H. Technical corrections that would remove typographical errors or resolve a mapping error.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 5

Section 17G.020.050 Amendment Applications

A. Scope of Amendments.

A proposed plan amendment may include additions, deletions, corrections, updates, modifications or revisions to:

1. comprehensive plan maps, goals and policies in the various elements, including the capital facilities program and other supporting documents;
2. regulations that implement the comprehensive plan, including the land use code or zoning map, the shoreline master program and critical areas regulations;

3. administrative and regulatory procedures that implement the comprehensive plan; or
4. the comprehensive plan or its implementation measures, as necessitated by annexation action.

B. Applicant.

Any person or entity may apply for a comprehensive plan amendment with the exception of amendments to the UGA which are initiated by the city council or mayor of Spokane.

C. Pre-application.

Prior to submitting an amendment proposal, a private applicant is required to schedule a pre-application conference by submitting the following:

1. Pre-application form, including a general summary of the nature of the desired change.
2. The pre-application fee as specified in chapter 8.02 SMC.

D. Application Components.

A private applicant for a comprehensive plan amendment must submit the following documents and fees:

1. A general application.
2. A supplemental application for a comprehensive plan text or map amendment proposal, containing the following information:
 - a. Nature of and reason for the amendment request, including whether the applicant believes the proposal is consistent or inconsistent with the current comprehensive plan, and any specific suggested changes to the plan or related documents. The applicant's decision to characterize an amendment proposal as either consistent or inconsistent does not imply that the plan commission or city council will later agree with that characterization.
 - b. Statement of how the amendment request is consistent with all of the decision criteria.
3. A completed SEPA checklist. A supplement is required since all comprehensive plan amendments are considered non-project proposals.
4. A notification district map.
5. Full application fee (as specified in chapter 8.02 SMC) with credit given for the pre-application fee that has already been paid.
 - a. Fees shall not be required for amendment applications submitted by a neighborhood council or resulting from a neighborhood planning process.

- b. SMC 8.02.011(C) provides that the mayor or his/her designee may waive this fee if the applicant meets certain low-income criteria.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 6

Section 17G.020.060 Process for Application, Review and Decision

A. Pre-application Form.

Applicants must submit a pre-application form and fee in order to schedule a pre-application conference.

B. Pre-application Conference.

A pre-application conference is required in order to give the applicant and staff an opportunity to explore options for addressing the applicant's desired change. During the pre-application conference, staff will work with the applicant to consider which aspect of the planning department's work program would be the most appropriate arena for addressing their concern. Staff and the applicant will also explore approaches to the amendment proposal that would help to make it consistent with the comprehensive plan. In addition, staff will do its best to advise the applicant on the extent of justification and documentation needed to support the application (depending on the degree the proposal varies from the comprehensive plan).

C. Deadline for Consideration.

Applications for amendment will be accepted anytime after the applicant has completed a pre-application conference. An application will not move ahead for further consideration until it has been certified as a "complete application" by the planning department. All applications that are certified complete by November 30th will be considered concurrently during the upcoming amendment cycle. Applications must be submitted no later than October 31st if the applicant is seeking application certification by November 30th. Applications that are certified complete after November 30th will be docketed for consideration during future amendment cycles. In addition, consideration of proposals may be delayed if a large volume of requests is received or a large-scale study is required in order to adequately assess a proposal.

D. Application Certification, Docketing.

Within twenty-eight days of receiving an amendment application, planning staff will review it for completeness and adequacy, either certifying it as a "complete application" or notifying the applicant in writing as to which

specific elements are missing or incomplete, according to the provisions of SMC 17G.060.090. Once staff certifies the application as complete, it is then docketed for future consideration by the plan commission and city council. (However, amendment applications are not subject to the one-hundred-twenty-day review requirements of chapter 36.70B RCW.)

E. Full Review – SEPA.

Full SEPA review and in-depth staff analysis begins December 1st for those proposals certified complete by November 30th. Priority of proposal review is based on the applicant's timely compliance with notice requirements and provision of requested studies. Related proposals are reviewed in groups according to 17G.020.030(H)(2) and (I)(1). Based on findings from the SEPA review and staff analysis, the applicant may be required to conduct additional studies. If required studies are not completed sufficiently in advance of the end of the comment period to allow for adequate staff and public review, consideration of those applications will be postponed until the next applicable amendment cycle.

F. Notice of Application/SEPA.

Within fourteen days of the completion of the review required in subsection (E) above, staff sends the notice of application to the applicant. Applicants must complete all notice requirements 17G.020.070(D) or 17G.020.070(E) within sixty days of the date the notice of application is sent by staff to the applicant. This is a combined notice, also announcing that the proposal will be reviewed under the State Environmental Policy Act (SEPA) and comments will be accepted on environmental issues and any documents related to the proposal. If the planning director or his/her designee decides an amendment proposal could potentially affect multiple sites, staff may require that the notice of application reference all potentially affected sites.

G. Public Comment Period.

The public comment period initiated by the notice of application may last up to sixty days and may not be less than thirty days, depending on the complexity and number of applications. During this time period each applicant must present their proposal to representatives of all neighborhood councils related to each potentially affected site. As public comment letters are received, the planning department will input contact information into a database for later use in notifying interested parties regarding specific stages of the process.

H. Plan Commission Consideration.

Plan commission consideration of each amendment proposal will be conducted at public workshops held during the public comment period. Applicants will be afforded the opportunity to address the plan commission during the workshop regarding their application. In order to stay abreast of public sentiment regarding each amendment proposal, the plan commission and staff will also review public comment correspondence and hold public

open houses during this time.

I. SEPA Determination.

Within ten days of the end of the public comment period, staff will complete the SEPA threshold determination, and mail a combined notice of SEPA determination and notice of plan commission hearing to those applicants with a notice duty. If a determination of significance (DS) is made, those applications will be deferred for further consideration until the next applicable review cycle in order to allow adequate time for generating and processing the required environmental impact statement (EIS).

J. Notice of SEPA and Hearing.

The combined notice of SEPA determination and notice of plan commission hearing must be published within seventeen days of the end of the public comment period, and fourteen days prior to the plan commission's hearing on the amendment proposals. If the SEPA determination on an application is appealed, the plan commission and hearing examiner hearings on the file both proceed ahead on parallel tracks. If the hearing examiner's reversal of a planning director's decision regarding SEPA imposes requirements that would delay further consideration of the proposal, that application is then deferred for further plan commission consideration until the next applicable amendment cycle.

K. Staff Report.

Once the SEPA appeal period ends, the staff prepares its final report, which addresses both SEPA and the merits of the amendment proposal. Copies of the report are mailed to the applicant as well as the plan commission members, and made available to any interested person for the cost of reproduction. In addition, a copy of the proposed amendment application and the staff report is sent to the Washington state office of community, trade and economic development and other state agencies for their sixty-day review, per RCW 36.70A106, WAC 365-195-620, and subsection (I)(9) of this section.

L. Plan Commission Hearing.

The plan commission's public hearing takes place after the SEPA appeal period has expired. The hearing will usually occur within thirty days of the end of the public comment period.

M. Plan Commission Recommendation.

The plan commission bases its recommendation on the review guidelines and required decision criteria, public input, conclusions from any required studies, the staff report, and the SEPA determination. The plan commission's findings and conclusions regarding its recommendation are forwarded to the city council within thirty days of their decision on their recommendation. The plan commission's recommendation may take the form of one of the following:

1. Approval based on support for the proposal and recognition that it is either consistent with the comprehensive plan and/or that enough evidence was presented to justify the need for the change.
 - a. The plan commission may also decide to condition their approval recommendation upon modification of the proposal. If the proposal is modified substantially, an additional hearing is required. One possible modification might be to expand the geographic scope of a privately initiated amendment in order to allow for consideration of nearby property, similarly situated property or area-wide impacts.
2. Denial for the following reason(s):
 - a. The proposal does not comply with the review guidelines or decision criteria.
 - b. A majority of the plan commission believes the proposal would be more appropriately and effectively addressed through another aspect of the planning department's work program (neighborhood planning, writing new regulations, etc.).
 - c. The plan commission did not receive enough information from the applicant to be able to reach a decision based on the merits of the proposal. This could be for a variety of reasons, including the possibility that the application mislabeled the proposal as consistent with the comprehensive plan when it was actually inconsistent.

N. City Council.

The city council considers the amendment proposals, staff report, and plan commission's amendment recommendations within the context of its budget discussions, and acts on the amendment proposals prior to or at the same time as it adopts the City budget. The council may decide to approve, modify, continue consideration of or deny an amendment proposal. The council may also remand the proposal back to the plan commission for further consideration, in which case the council shall specify the time within which the plan commission shall report back with its findings and recommendations on the matter referred to it. If the council wishes to substantially modify the proposal before adopting it, the council may hold an additional hearing on the modified version. The council's decision shall reflect the same decision criteria applied by the plan commission, as indicated by comments in the council's findings on each item that factors into its decision. Proposals adopted by ordinance after public hearings are official amendments to the comprehensive plan.

Denied amendments shall have to wait one year before being resubmitted unless the proposed amendment is substantially modified. However, mislabeled applications that are denied for lack of documentation sufficient to support an inconsistent proposal may reapply during the next cycle for inconsistent amendments.

O. Changes Made.

As soon as the adopted amendments become effective, the resulting text and map changes are made and reflected in information subsequently distributed to relevant parties, including the public, both in paper form and on the planning department's website. In addition, planning staff will maintain a running list of all comprehensive plan amendments over the years, and such list will be included as part of the comprehensive plan.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 7

Section 17G.020.070 Notification

A. Application Deadline.

As a courtesy, the city will publish a reminder notice once in early January and again in early September regarding each year's amendment application deadlines.

B. Private Applicant.

A private applicant assumes all responsibility for the costs and timely accomplishment of notice requirements related to their amendment proposal.

C. Text Changes.

Notice of application and notice of plan commission public hearings related to comprehensive plan or development regulation text changes require legal notice in the newspaper, and notice in the *Official Gazette*, written notice to neighborhood councils impacted by the text change, and prominent display on the planning services department Web site. After the notice is performed, affidavits of publishing/posting/ mailing are provided to the planning department by the applicant.

D. Map Changes.

Notice of application and notice of plan commission public hearings related to comprehensive land use plan map amendments or area-wide rezones require legal notice in the newspaper, and notice in the *Official Gazette*, written notice to neighborhood councils impacted by the map change and prominent display on the planning services department Web site. If initiated by private application, additional requirements include individual notice, and posted notice, as specified in SMC 17G.060.120. In the case of an amendment proposal that could potentially affect multiple sites, requirements for individual notice shall apply to all potentially affected sites. The applicant submits affidavits of publication/posting/ mailing of the notice

of public hearing to the planning services department at least ten days prior to the hearing.

E. City Council Hearing.

Notice of city council hearings must be published in the *Official Gazette*, and shall also be published as a legal notice in the newspaper. Written notice shall be given to neighborhood councils impacted by the change and amendments shall be prominently displayed on the planning services department Web site.

F. City Council Decisions.

City council decisions regarding comprehensive plan text or map amendments, development regulation text adoption or amendments, area-wide rezones or other land use decisions, regardless of whether initiated by private application, are legislative actions, and as such, only require notice in the *Official Gazette*. They do not require individual notice, even if numerous map changes could result from such an amendment. However, the city council may decide to provide notice of their decisions on site-specific or area-wide land use amendment proposals according to SMC 17G.060.190.

G. Duration, Content of Notice.

Notice of plan commission public hearings shall be published at least fourteen days in advance of the hearing. Notice of city council public hearings must be published at least fourteen days before the hearing is scheduled to take place. When appropriate, notices should announce the availability of relevant draft documents upon request on the planning services department Web site.

H. Transmittal to State, Notice of Intent to Adopt.

At least sixty days prior to final adoption, copies of proposed amendments to the comprehensive plan or development regulations (e.g., application, staff report, draft ordinance) must be provided to the Washington state office of community, trade and economic development (CTED) as well as to other state agencies identified on a list distributed by CTED to planning jurisdictions, for their review and comment. In addition, copies of adopted amendments must be transmitted to CTED within ten days after final adoption (RCW 36.70A.106, WAC 365-195-620).

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 8

Section 17G.020.075 Supplemental Notice

A. Purpose.

In order to make all efforts to notify related parties, supplemental notification methods should be utilized, as appropriate, such as:

1. notifying public or private groups with known interest in a certain proposal or in the type of proposal being considered;
2. placing notices in appropriate regional, neighborhood, foreign language or trade journals; and
3. publishing notice in agency newsletters or sending notice to agency mailing lists, including general lists or lists for specific proposals or subject areas.

B. Who to Notify.

Depending on the nature of particular applications, the plan commission may decide to require additional notice procedures that are reasonably calculated to provide notice of proposed amendments to comprehensive plans and development regulations to any of the following groups:

1. Property owners, residents and building occupants.
2. Other affected and interested individuals.
3. Tribes.
4. Government agencies.
5. Businesses.
6. School districts; and
7. Organizations.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 9

Section 17G.020.080 Public Participation Program

A. Roles

All complete applications for amendment to the comprehensive plan are considered and reviewed by the plan commission and city council. Depending on the content, scope or potential impact of a proposed modification, additional review by other citizen committees and opportunities for public comment may occur.

B. Goals.

Various public meetings, forums, presentations and outreach may be conducted in order to ensure:

1. broad dissemination of proposals and alternatives;

2. opportunity for written comments;
3. public meetings after effective notice;
4. provision for open discussion;
5. communication programs;
6. information services; and
7. consideration of and response to public comments.

C. Strategies and Methods.

In addition to plan commission and city council public hearings on amendment proposals, specific public participation strategies and methods should include, as appropriate:

1. efforts to involve the broadest cross-section of the community;
2. a series of public meetings or workshops should be held at various locations;
3. opportunity to make written comment;
4. a variety of communication programs and information services, such as information packets, brochures and a speakers bureau;
5. drafts of proposals and alternatives should be reproduced and made available to the public at the planning department offices, public libraries, and the planning department's website;
6. notice of all events at which public input is sought should be broadly disseminated in advance through all available means, including flyers and press releases to print and broadcast media;
7. all public meetings and hearings should be free and open. Anyone who wants to should be able to speak at a hearing.

D. Neighborhood Meetings.

Since all proposals are required to be consistent with any adopted neighborhood plan or center plan; persons proposing site-specific amendments are encouraged to address these through the neighborhood planning process. If the affected area currently has no existing neighborhood or center planning group, the applicant should meet with whatever representative body already exists (e.g., neighborhood council, or CDBG steering committee).

E. Consideration of and Response to Public Comments.

All comments and recommendations of the public should be reviewed. Adequate time should be provided between the time of any public hearing and the date of adoption of all or any part of the comprehensive plan to evaluate and respond to public comments. The proceedings and all public hearings should be recorded. A summary of public comments and an explanation of what action was taken in response to them should be made

in writing and included in the record of adoption of the plan.

F. SEPA.

Every effort should be made to incorporate public involvement efforts into the SEPA process.

G. Emergencies.

Amendments outside the regular annual amendment cycle, such as emergency amendments, still carry a requirement for appropriate public participation.

Date Passed: Monday, May 9, 2011

Effective Date: Saturday, June 25, 2011

ORD C34719 Section 10

January 20, 2017

Re: Information for January 25, 2017 Plan Commission Workshop on Comprehensive Plan Update

Dear Plan Commission Members:

I am pleased to provide to you with the draft matrices for Chapter 2, Implementation, for the ongoing finalization of Shaping Spokane, the 2017 update to the City's Comprehensive Plan. Enclosed in this packet is one (very large) PDF that includes all the implementation items for each Comprehensive Plan chapter. We thought it would be easier to send one PDF rather than separate files for each chapter.

Thanks again for your continued support and for your attention and time with this process. Our team looks forward to seeing you again on January 25 to review Chapter 2.

Sincerely,

Jo Anne Wright
Comprehensive Plan, Neighborhoods, and Codes Team

PURPOSE AND STRUCTURE OF THE WORK PLAN MATRIX

Purpose of the matrices

Putting the Plan into action is one of the most important, and arguably most challenging, aspects of the comprehensive planning process. Without viable, realistic mechanisms for implementation, the community vision and goals outlined in the Comprehensive Plan will be difficult to realize. The implementation matrices serve as that mechanism, ensuring that City projects and initiatives are specifically targeted at achieving the goals stated in this Plan.

This section establishes a process to ensure the Plan functions as a living document, advancing the long range vision for the community, while also being responsive to changing conditions. The intended outcomes of these matrices are:

1. The strategic and coordinated execution of the goals and policies in the Plan.
2. Ensure the Plan is a living document, capable of responding to changing conditions and expanding information.
3. Information and progress on Plan implementation is documented and disseminated through bi-annual reports to the community (matrix update).

Projects and initiatives have been organized by their estimated time frames into short-term, mid-term, long-term and on-going priorities; these must be balanced with timing, funding, and staff resources prior to execution. Other than the classification of these policies into short-term, mid-term, long-term, and ongoing, they are in no order of priority. The matrices will also serve as short, mid, and long-term work plans as well as important tools for identifying activities intended to help achieve the long-term vision articulated throughout the Plan.

Structure of the matrices

The implementation matrices for Chapters 3-13 provide guidance about how to put the Plan to work and begin transforming ideas into action. The Plan has a long-term horizon, looking ahead to 2037, but the implementation plan focuses on near-term (1-2 years), and mid-term (3-5 years) actions that are necessary prerequisites to long-term results.

Four implementation matrices were created as tools to monitor and evaluate Plan implementation. Each matrix has a different focus, to assist the user in quickly identifying information. The Master matrix, located in appendix (...), lists every policy, notes closely related elements, provides examples of past implementation efforts, identifies future projects, describes whether the policy is ongoing or a one-time effort, and notes potential future projects or initiatives. The Related Elements column highlights other policies in the Plan that share a similar focus. The Implementation Examples column highlights past projects that serve to implement the policy and is not meant to be an exhaustive list of every project the City has completed. The Future Projects column describes projects or initiatives that are anticipated to begin in the near or mid-term connected to the policy. Information from this matrix was further divided into three sub matrices; Ongoing, Near and Mid-Term, and Future Implementation.

The Ongoing Implementation matrix is intended to provide a quick view of the work the City has done and continues to do, to realize the goals of the Plan. The policies in this matrix have been implemented to some degree, and have ongoing work associated with them. The policies found on this matrix comprise the majority of the policies in the Plan, which is an indication that the City has and continues to make good progress making the Plan a reality.

The Near and Mid-term Implementation matrix is intended to provide a quick view of planned future projects. This work plan matrix highlights Related Elements and whether the implementation will be ongoing. The Near-term, and Mid-term columns provide an anticipated timeline for project initiation.

The Future Implementation matrix provides a quick view of policies that still require implementation. Some policies may have next step strategies identified, while others may have strategies yet to be determined. The policies on this list have not been implemented and have no near-term implementation actions planned.

This chapter of the Plan should be viewed as an action plan and should be updated as progress occurs on these items. The iterative process of taking action, reporting on results, and updating the priorities is necessary to respond to change and to keep the plan current, while continuing to implement the Plan's overall policies.

CHAPTER 3 - LAND USE

Ongoing Implementation

Goal	Policy #	Policy
<p>LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane's role as a vibrant urban center.</p>	LU 1.1	<u>Neighborhoods</u> Utilize the neighborhood concept as a unit of design for planning housing, transportation, services, and amenities.
	LU 1.2	<u>Districts</u> Identify districts as the framework for providing secondary schools, larger park and recreation facilities, and more varied shopping facilities.
	LU 1.3	<u>Single-Family Residential Areas</u> Protect the character of single-family residential neighborhoods by focusing higher intensity land uses in designated centers and corridors.
	LU 1.4	<u>Higher Density Residential Areas</u> Direct new higher density residential uses to centers and corridors designated on the land use plan map.
	LU 1.5	<u>Office Uses</u> Direct new office uses to centers and corridors designated on the land use plan map.
	LU 1.6	<u>Neighborhood Retail Use</u> Direct new neighborhoods retail use to neighborhood centers designated on the land use plan map.
	LU 1.7	<u>Neighborhood Mini-Centers</u> Create a neighborhood mini-center wherever an existing neighborhood retail area is larger than two acres.
	LU 1.8	<u>General Commercial Uses</u> Contain general commercial areas within the boundaries occupied by existing business designations and within the boundaries of designated centers and corridors.
	LU 1.9	<u>Downtown</u> Develop city wide plans and strategies that are designed to ensure a viable, economically strong downtown area.
	LU 1.10	<u>Industry</u> Provide a variety of industrial locations and site sizes for a variety of light and heavy industrial development and safeguard them from competing land uses.
	LU 1.11	<u>Agriculture</u> Designate areas for agriculture lands that are suited for long-term agricultural production.
	LU 1.12	<u>Public Facilities and Services</u> Ensure that public facilities and services systems are adequate to accommodate proposed development before permitting development to occur.
	LU 1.13	<u>Parks and Open Space</u> Develop funding mechanisms, incentives, and other methods to procure land for formal parks and/or natural open space in existing and new neighborhoods based upon adopted standards of the Comprehensive Plan.

CHAPTER 3 - LAND USE
Ongoing Implementation

Goal	Policy #	Policy
	LU 1.14	<u>Nonconforming Uses</u> Avoid the creation of large areas of nonconforming uses at the time of adoption of new development regulations.
	LU 1.15	<u>Airfield Influence Areas</u> Prohibit the siting of land uses that are incompatible with aviation operations in the Airfield Influence Areas designated on Comprehensive Plan maps, and contain residential Comprehensive Plan designations and zoning in the Airfield Influence Areas to their existing locations not allowing for expansion or increases in residential density.
LU 2 <u>PUBLIC REALM ENHANCEMENT</u> Encourage the enhancement of the public realm.	LU 2.1	<u>Public Realm Features</u> Encourage features that improve the appearance of development, paying attention to how projects function to encourage social interaction and relate to and enhance the surrounding urban and natural environment.
	LU 2.2	<u>Performance Standards</u> Employ performance and design standards with sufficient flexibility and appropriate incentives to ensure that development is compatible with surrounding land uses.
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.1	<u>Coordinated and Efficient Land Use</u> Encourage coordinated and efficient growth and development through infrastructure financing and construction programs, tax and regulatory incentives, and by focusing growth in areas where adequate services and facilities exist or can be economically extended.
	LU 3.2	<u>Centers and Corridors</u> Designate centers and corridors (neighborhood scale, community or district scale, and regional scale) on the land use map that encourage a mix of uses and activities around which growth is focused.
	LU 3.5	<u>Mix of Uses in Centers</u> Achieve a proportion of uses in centers that will stimulate pedestrian activity and create mutually reinforcing land uses.
	LU 3.6	<u>Compact Residential Patterns</u> Allow more compact and affordable housing in all neighborhoods, in accordance with design guidelines.
	LU 3.7	<u>Maximum and Minimum Lot Sizes</u> Prescribe maximum, as well as minimum, lot size standards to achieve the desired residential density for all areas of the city.
	LU 3.8	<u>Shared Parking</u> Encourage shared parking facilities for business and commercial establishments that have dissimilar peak use periods.

CHAPTER 3 - LAND USE

Ongoing Implementation

Goal	Policy #	Policy
LU 4 <u>TRANSPORTATION</u> Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	LU 4.1	<u>Land Use and Transportation</u> Coordinate land use and transportation planning to result in an efficient pattern of development that supports alternative transportation modes consistent with the transportation chapter and makes significant progress toward reducing sprawl, traffic congestion, and air pollution.
	LU 4.2	<u>Land Uses That Support Travel Option and Active Transportation</u> Provide a compatible mix of housing and commercial uses in neighborhood centers, district centers, employment centers, and corridors.
	LU 4.4	<u>Connections</u> Form a well-connected network which provides safe, direct and convenient access for all users, including pedestrians, bicycles, and automobiles, through site design for new development and redevelopment.
	LU 4.5	<u>Block Length</u> Create a network of streets that is generally laid out in a grid pattern that features more street intersections and shorter block lengths in order to increase street connectivity and access.
LU 5 <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	LU 5.1	<u>Built and Natural Environment</u> Ensure that developments are sensitive to the built and natural environment (for example, air and water quality, noise, traffic congestion, and public utilities and services), by providing adequate impact mitigation to maintain and enhance quality of life.
	LU 5.2	<u>Environmental Quality Enhancement</u> Encourage site locations and design features that enhance environmental quality and compatibility with surrounding land uses.
	LU 5.3	<u>Off-Site Impacts</u> Ensure that off-street parking, access, and loading facilities do not adversely impact the surrounding area.
	LU 5.4	<u>Natural Features and Habitat Protection</u> Ensure development is accomplished in a manner that protects significant natural features and wildlife habitat.
	LU 5.5	<u>Compatible Development</u> Ensure that infill and redevelopment projects are well-designed and compatible with surrounding uses and building types.
LU 6 <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate, well-located public lands and facilities throughout the city.	LU 6.1	<u>Advance Siting</u> Identify, in advance of development, sites for parks, open space, wildlife habitat, police stations, fire stations, major stormwater facilities, schools, and other lands useful for public purposes.
	LU 6.2	<u>Open Space</u> Identify, designate, prioritize, and seek funding for open space areas.

CHAPTER 3 - LAND USE

Ongoing Implementation

Goal	Policy #	Policy
LU 6 <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate, well-located public lands and facilities throughout the city.	LU 6.3	<u>School Locations</u> Work with the local school districts to identify school sites that are well-located to serve the service area and that are readily accessible for pedestrians and bicyclists.
	LU 6.4	<u>School and City Cooperation</u> Continue the cooperative relationship between the city and school officials.
	LU 6.5	<u>Schools as a Neighborhood Focus</u> Encourage school officials to retain existing neighborhood school sites and structures because of the importance of the school in maintaining a strong, healthy neighborhood.
	LU 6.6	<u>Shared Facilities</u> Continue the sharing of city and school facilities for neighborhood parks, recreation, and open space uses.
	LU 6.8	<u>Siting Essential Public Facilities</u> Utilize a process for locating essential public facilities that incorporates different levels of public review depending on facility scale and location.
	LU 6.9	<u>Facility Compatibility with Neighborhood</u> Ensure the utilization of architectural and site designs of essential public facilities that are compatible with the surrounding areas.
LU 7 <u>IMPLEMENTATION</u> Ensure that the goals and policies of the comprehensive plan are implemented.	LU 7.1	<u>Regulatory Structure</u> Develop a land use regulatory structure that utilizes a variety of mechanisms to promote development that provides a public benefit.
LU 8 <u>URBAN GROWTH AREA</u> Maintain an urban growth area that includes areas and densities sufficient to accommodate the city's allocated population, housing and employment growth for the succeeding twenty-year period, including the accommodation of the medical, governmental, educational, institutional, commercial, and industrial facilities related to such growth, but that does not exceed the areas necessary to accommodate such growth.	LU 8.1	<u>Role of Urban Growth Area</u> Limit urban sprawl by encouraging development in urban areas where adequate public facilities already exist or where such facilities can be more efficiently provided.
	LU 8.2	<u>Joint Planning in Urban Growth Area</u> Work with Spokane County toward adoption of consistent land use designations and development standards in unincorporated urban growth areas.
	LU 8.3	<u>Review of Urban Growth Area</u> Review the urban growth area boundary in accordance with the requirements of the Growth Management Act and Countywide Planning Policies relative to the current Office of Financial Management's twenty-year population forecast and make adjustments, as warranted, to accommodate the projected growth.
LU 9 <u>ANNEXATION</u> Support annexations that enhance effective and efficient government.	LU 9.1	<u>Annexation Boundaries</u> Encourage annexations that create logical boundaries and reasonable service areas within the city's urban growth area, where the city has demonstrated the fiscal capacity to provide services.

CHAPTER 3 - LAND USE
Ongoing Implementation

Goal	Policy #	Policy
	LU 9.2	<u>Peninsula Annexation</u> Encourage and assist property owners in existing unincorporated “peninsulas” in the city’s urban growth area to annex to the city.
	LU 9.3	<u>City Utilities</u> Require property owners requesting city utilities to annex or sign a binding agreement to annex when requested to do so by the city.
	LU 9.4	<u>Community Impacts</u> Evaluate all annexations on the basis of their short and long-term community impacts and benefits.
	LU 9.5	<u>Funding Capital Facilities in Annexed Areas</u> Ensure that annexations do not result in a negative fiscal impact on the city.
	LU 9.6	<u>Land Use and Zoning Designation Upon Annexation</u> Recognize the interests of the residents of the annexing area and, in the absence of specific policies and standards adopted by the City, honor the intent of adopted county plans and ordinances for areas proposed to be annexed.
	LU 9.7	<u>City Bonded Indebtedness</u> Require property owners within an annexing area to assume a share of the city’s bonded indebtedness.
LU 10 <u>JOINT PLANNING</u> Support joint growth management planning and annexation requests, which best meet the Comprehensive Plan’s development goals and policies.	LU 10.1	<u>Land Use Plans</u> Prepare land use plans in cooperation with Spokane County for the urban growth area to ensure that planned land uses are compatible with adopted city policies and development standards at the time of annexation.
	LU 10.2	<u>Consistent Development Standards</u> Require utilities, roads, and services in the city's urban growth area to be built to city standards.
	LU 10.3	<u>Special Purpose Districts</u> Confer with affected special purpose districts and other jurisdictions to assess the impact of annexation prior to any annexation.

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane's role as a vibrant urban center.	LU 1.1	<u>Neighborhoods</u> Utilize the neighborhood concept as a unit of design for planning housing, transportation, services, and amenities.	LU 1.6 LU 3.2	6 neighborhoods still require planning efforts	X	X	X
	LU 1.6	<u>Neighborhood Retail Use</u> Direct new neighborhoods retail use to neighborhood centers designated on the land use plan map.	TR 2 TR 9	Evaluate the possible expansion of neighborhood retail designations on the land use plan map. Look at better placement in ED policy to keep clear that this does not expand centers and corridors. See LU 3.2 below. (including but not limited to Historic/Legacy Commercial Structures)	X	X	
	LU 1.7	<u>Neighborhood Mini-Centers</u> Create a neighborhood mini-center wherever an existing neighborhood retail area is larger than two acres.	TR 2 TR 9	Study Possible Expansion of Mini-Center use in Land Use	X		X

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane's role as a vibrant urban center.	LU 1.8	<u>General Commercial Uses</u> Contain general commercial areas within the boundaries occupied by existing business designations and within the boundaries of designated centers and corridors.	TR 2 TR 6 TR 9	Look into how this policy will need to be modified to be compatible with historic/legacy retail in residential zones. City may examine the expansion of neighborhood retail designations.	X		X
	LU 1.9	<u>Downtown</u> Develop city wide plans and strategies that are designed to ensure a viable, economically strong downtown area.	H 1.21 ED 3.10 DP 4 TR 2,4,6,8,9,11,15,18	Update Downtown Plan (Strategic Implementation)	X	X	
	LU 1.10	<u>Industry</u> Provide a variety of industrial locations and site sizes for a variety of light and heavy industrial development and safeguard them from competing land uses.	ED 2 TR 2,8,9,10,13	Enquire specifically regarding safe guarding	X		X
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.2	<u>Centers and Corridors</u> Designate centers and corridors (neighborhood scale, community or district scale, and regional scale) on the land use map that encourage a mix of uses and activities around which growth is focused.	TR 2 TR 5 TR 6 TR 9 TR 13	Centers and Corridors are already designated on the Land Use Plan Map. Future projects include: SubArea Planning for West Hills Neighborhood Center	X	X	

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.				Lincoln Heights District Center Master Plan - Implementation Planning		X	
				Complete Planning for Centers w/no Center Land Uses a. Grand Blvd NC b. Lincoln and Nevada NC c. Shadle DC d. 57th and Regal DC e. N Nevada EC f. N Monroe Corridor (southern portion)		X	X
				Study Possible New Center Designations a. Five Mile b. Northtown		X	X
				Centers and Corridors Design Standards Update	X	X	
				Transition Zone Design Standards Update		X	
				Study Possible Update to Policy LU 1.5 - Office Uses and 1.6 - Neighborhood Retail, per focus group recommendation.			X

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.6	<u>Compact Residential Patterns</u> Allow more compact and affordable housing in all neighborhoods, in accordance with design guidelines.	CFU 4.1 TR 2 TR 7 TR 13	Infill Development Adoption of Mayor's Affordable Housing Task Force recommendations	X	X	
LU 5 <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	LU 5.5	<u>Compatible Development</u> Ensure that infill and redevelopment projects are well-designed and compatible with surrounding uses and building types.	CFU 4.1 ED 2.1 DP 2.12	Infill Task Force Recommendation Implementation re: Context Sensitive Design Standards	X	X	
LU 7 <u>IMPLEMENTATION</u> Ensure that the goals and policies of the comprehensive plan are implemented.	LU 7.1	<u>Regulatory Structure</u> Develop a land use regulatory structure that utilizes a variety of mechanisms to promote development that provides a public benefit.			X		
				Compact Residential Single-Family Overlay (possibly in context of transition zone)		X	
				Smart Code Pilot Program North Monroe Street Corridor		X	
				Lot Dimension Standards Update		X	
				Infill Taskforce Recommended Updates to Development Code		X	
				Possible Neighborhood Retail Expansion		X	
				Centers and Corridors Design Standards Update		X	

CHAPTER 3 - LAND USE
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
LU 9 <u>ANNEXATION</u> Support annexations that enhance effective and efficient government.	LU 9.4	<u>Community Impacts</u> Evaluate all annexations on the basis of their short and long-term community impacts and benefits.		Establish administrative guidelines for annexation for the Spokane Municipal Code	X	X	
				Study Possible Update to Policy LU 9.6 - Land Use and Zoning Designations Upon Annexation		X	

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LU 1 CITYWIDE LAND USE Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	LU 1.1	<u>Neighborhoods</u> Utilize the neighborhood concept as a unit of design for planning housing, transportation, services, and amenities.	H 1.11 - Siting of Subsidized Low-Income Housing DP 5.1 - Neighborhood Participation TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 16 - Right-of-Way Maintenance TR 18 - Parking N 2 - Neighborhood Development	Neighborhood Planning Process	6 neighborhoods still require planning efforts	X	X	X	
	LU 1.2	<u>Districts</u> Identify districts as the framework for providing secondary schools, larger park and recreation facilities, and more varied shopping facilities.	CFU 3.1 - Special Purpose Districts TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 6 - Commercial Center Access TR 9 - Promote Economic Opportunity TR 13 - Infrastructure Design TR 15 - Activation	Lincoln Heights District Center Planning		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 1 CITYWIDE LAND USE Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	LU 1.3	Single-Family Residential Areas Protect the character of single-family residential neighborhoods by focusing higher intensity land uses in designated centers and corridors.	CFU 6.1 - Community Revitalization DP 2.11 - Improvements Program DP 2.6 - Building and Site Design TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 16 - Right-of-Way Maintenance	2001 designation of mixed-use centers an corridors on the Land Use Plan Map. - 2006 Residential Code Update		X			
	LU 1.4	Higher Density Residential Areas Direct new higher density residential uses to centers and corridors designated on the land use plan map.	DP 2.12 - Infill Development TR 2 - Transportation Supporting Land Use	Designation of mixed-use centers and corridors on the Land Use Plan Map in 2001. Infill Taskforce - 2006 Residential Code Update	Infill Taskforce	X			
	LU 1.5	Office Uses Direct new office uses to centers and corridors designated on the land use plan map.	TR 2 - Transportation Supporting Land Use TR 6 - Commerical Center Access TR 9 - Promote Economic Opportunity	Designation of mixed-use centers and corridors on the Land Use Plan Map in 2001.		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	LU 1.6	<u>Neighborhood Retail Use</u> Direct new neighborhoods retail use to neighborhood centers designated on the land use plan map.	TR 2 - Transportation Supporting Land Use TR 9 - Promote Economic Opportunity	Centers and Corridors are designated on the Land Use Plan Map, 2001. Zoning Map and Unified Development Code Project Neighborhood Retail designated on Land Use Plan Map. Historic and Existing Commercial Structures in Residential Zones.	Evaluate the possible expansion of neighborhood retail	X			
	LU 1.7	<u>Neighborhood Mini-Centers</u> Create a neighborhood mini-center wherever an existing neighborhood retail area is larger than two acres.	TR 2 - Transportation Supporting Land Use TR 9 - Promote Economic Opportunity	Mini-Centers are designated on the Land Use Plan Map.	Study Possible Expansion of Mini-Center use in Land Use	X			
	LU 1.8	<u>General Commercial Uses</u> Contain general commercial areas within the boundaries occupied by existing business designations and within the boundaries of designated centers and corridors.	TR 2 - Transportation Supporting Land Use TR 6 - Commerical Center Access TR 9 - Promote Economic Opportunity	Commercial land uses are designated on the Land Use Plan Map (Map LU-1).	Study Possible Expansion of Neighborhood Retail	X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 1 CITYWIDE LAND USE Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	LU 1.9	<u>Downtown</u> Develop city wide plans and strategies that are designed to ensure a viable, economically strong downtown area.	Housing 1.21 - Development of Single-Room Occupancy Housing Economic Development 3.10 - Downtown Spokane DP 4 - Downtown Center Viability Neighborhoods 1 - The Downtown Neighborhood TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 6 - Commerical Center Access TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 11 - Transit Operational Efficiency TR 15 - Activation TR 18 - Parking	Fast Forward Spokane - Downtown Plan; University District	Update Downtown Plan (Possible Increased Residential Focus)	X	X		
	LU 1.10	<u>Industry</u> Provide a variety of industrial locations and site sizes for a variety of light and heavy industrial development and safeguard them from competing land uses.	Economic Development 2 - Land Availability for Economic Activities TR 2 - Transportation Supporting Land Use TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 10 - Transportation System Efficiency & Innovation TR 13 - Infrastructure Design	Industrial uses are designated on the Land Use Plan Map.		X			
	LU 1.11	<u>Agriculture</u> Designate areas for agriculture lands that are suited for long-term agricultural production.	Natural Environment 8 - Agricultural Lands Social Health 7.4 - Urban Agriculture	Agricultural uses are designated on the Land Use Plan Map.		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	LU 1.12	<u>Public Facilities and Services</u> Ensure that public facilities and services systems are adequate to accommodate proposed development before permitting development to occur.	Land Use 6.8 - Siting Essential Public Facilities Capital Facilities 1 - Adequate Public Facilities and Services Capital Facilities 2 - Concurrency TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 10 - Transportation System Efficiency & Innovation TR 11 - Transit Operational Efficiency TR 13 - Infrastructure Design TR 19 - Plan Collaboratively	Spokane Unified Development Code. Capital Facilities Plan. Concurrency Ordinance Permitting process		X			
	LU 1.13	<u>Parks and Open Space</u> Develop funding mechanisms, incentives, and other methods to procure land for formal parks and/or natural open space in existing and new neighborhoods based upon adopted standards of the Comprehensive Plan.	Neighborhoods 5.1 - Future Parks Planning PRS 6 - Coordination and Cooperation PRS 7 - Parks Service Quality TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 21 -Safe & Healthy Community Education & Promotion Campaigns	Conservation Futures Program The Spokane Parks Board is granted power by City Charter to layout, establish, purchase, procure, accept and have the care, management, control, and improvement of all parks grounds controlled by the City of Spokane.		X			
	LU 1.14	<u>Nonconforming Uses</u> Avoid the creation of large areas of nonconforming uses at the time of adoption of new development regulations.		Spokane Municipal Code 17C & 17E		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 1 <u>CITYWIDE LAND USE</u> Offer a harmonious blend of opportunities for living, working, recreation, education, shopping, and cultural activities by protecting natural amenities, providing coordinated, efficient, and cost effective public facilities and utility services, carefully managing both residential and non-residential development and design, and proactively reinforcing downtown Spokane’s role as a vibrant urban center.	LU 1.15	<u>Airfield Influence Areas</u> Prohibit the siting of land uses that are incompatible with aviation operations in the Airfield Influence Areas designated on Comprehensive Plan maps, and contain residential Comprehensive Plan designations and zoning in the Airfield Influence Areas to their existing locations not allowing for expansion or increases in residential density.	TR 2 - Transportation Supporting Land Use TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 19 - Plan Collaboratively	Airfield Overlay Zoning and Airfield Influence.		X			
LU 2 <u>PUBLIC REALM ENHANCEMENT</u> Encourage the enhancement of the public realm.	LU 2.1	<u>Public Realm Features</u> Encourage features that improve the appearance of development, paying attention to how projects function to encourage social interaction and relate to and enhance the surrounding urban and natural environment.	ED 8.1 - Quality of Life Protection DP 2 - Urban Design DP 2.1 - Definition of Urban Design DP 2.14 - Town Squares and Plazas TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 15 - Activation	Spokane Municipal Code 17C		X			

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 2 <u>PUBLIC REALM ENHANCEMENT</u> Encourage the enhancement of the public realm.	LU 2.2	<u>Performance Standards</u> Employ performance and design standards with sufficient flexibility and appropriate incentives to ensure that development is compatible with surrounding land uses.	DP 2.3 - Design Standards for Public Projects and Structures DP 3.10 - Zoning Provisions and Building Regulations SH 6.1 - Crime Prevention through Environmental Design Themes TR 2 - Transportation Supporting Land Use TR 13 - Infrastructure Design	Spokane Municipal Code 17C		X			
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.1	<u>Coordinated and Efficient Land Use</u> Encourage coordinated and efficient growth and development through infrastructure financing and construction programs, tax and regulatory incentives, and by focusing growth in areas where adequate services and facilities exist or can be economically extended.	CFU 2 - Concurrency TR 2 - Transportation Supporting Land Use TR 12 - Prioritize & Integrate Investments TR 13 - Infrastructure Design TR 2 - Transportation Supporting Land Use TR 12 - Prioritize & Integrate Investments TR 13 - Infrastructure Design	Capital Facilities Plan MFTE Program Targeted Area Development Incentives	Drive-Throughs in Office Retail Zone	X			
	LU 3.2	<u>Centers and Corridors</u> Designate centers and corridors (neighborhood scale, community or district scale, and regional scale) on the land use map that encourage a mix of uses and activities around which	TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 6 - Commercial Center Access TR 9 - Promote Economic Opportunity TR 13 - Infrastructure Design	Land Use Plan Map (Map LU-1); Spokane Municipal Code	SubArea Planning for West Hills Neighborhood Center	X	X		
					Lincoln Heights District Center Master Plan - Implementation Planning		X		

CHAPTER 3 - LAND USE Master

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CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.5	<u>Mix of Uses in Centers</u> Achieve a proportion of uses in centers that will stimulate pedestrian activity and create mutually reinforcing land uses.	DP 2.13 - Parking Facilities Design DP 4.2 - Street Life SH 6.1 - Crime Prevention through Environmental Design Themes N 4 - Traffic and Circulation PRS 3 - Bicycle and Pedestrian Circulation TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 5 - Active Transportation TR 6 - Commercial Center Access TR 9 - Promote Economic Opportunity TR 15 - Activation	Land Use Table (Look up the one which has ratios as guide)		X			
	LU 3.6	<u>Compact Residential Patterns</u> Allow more compact and affordable housing in all neighborhoods, in accordance with design guidelines.	CFU 4.1 - Compact Development TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design	Pocket Residential Development - SMC 17C.110.360	Infill Development Adoption of Mayor's Affordable Housing Task Force recommendations	X	X		
	LU 3.7	<u>Maximum and Minimum Lot Sizes</u> Prescribe maximum, as well as minimum, lot size standards to achieve the desired residential density for all areas of the city.		Spokane Municipal Code		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
	LU 3.8	Shared Parking Encourage shared parking facilities for business and commercial establishments that have dissimilar peak use periods.	TR 18 - Parking	Spokane Municipal Code 17C.230.2110		X			
LU 4 TRANSPORTATION Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	LU 4.1	Land Use and Transportation Coordinate land use and transportation planning to result in an efficient pattern of development that supports alternative transportation modes consistent with the transportation chapter and makes significant progress toward reducing sprawl, traffic congestion, and air pollution.	Transportation Chapter	Spokane Municipal Code LINK Spokane		X			
	LU 4.2	Land Uses That Support Travel Option and Active Transportation Provide a compatible mix of housing and commercial uses in neighborhood centers, district centers, employment centers, and corridors.	Transportation Chapter H 2.4 - Linking Housing with Other Land Uses ED 3.2 - Economic Diversity	Centers and Corridors are designated on the Land Use Plan Map. SMC outlines design standards SMC Table 17C.122-2		X			
	LU 4.3	Neighborhood Through-Traffic Create boundaries for new neighborhoods through which principal arterials should not pass.	Transportation Chapter						

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 4 <u>TRANSPORTATION</u> Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	LU 4.4	<u>Connections</u> Form a well-connected network which provides safe, direct and convenient access for all users, including pedestrians, bicycles, and automobiles, through site design for new development and redevelopment.	N 4 - Traffic and Circulation TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 15 - Activation	Land Use Plan Map (Map LU-1); Pedetrian Plan Master Bicycle Plan LINK Spokane SMC		X			
	LU 4.5	<u>Block Length</u> Create a network of streets that is generally laid out in a grid pattern that features more street intersections and shorter block lengths in order to increase street connectivity and access.	TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 15 - Activation	Unified Development Code		X			
LU 5 <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	LU 5.1	<u>Built and Natural Environment</u> Ensure that developments are sensitive to the built and natural environment (for example, air and water quality, noise, traffic congestion, and public utilities and services), by providing adequate impact mitigation to maintain and enhance quality of life.	N 6 - The Environment ED 8 - Quality of Life and the Environment DP 1.1 - Landmark Structures, Buildings, and Sites TR 2 -Transportation Supporting Land Use TR 13 - Infrastructure Design	State Environmental Policy Act (SEPA) Review SMC		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 5 <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	LU 5.2	<u>Environmental Quality Enhancement</u> Encourage site locations and design features that enhance environmental quality and compatibility with surrounding land uses.	CFU 1.8 - Intangible Costs and Benefits CFU 5 - Environmental Concerns ED 2.1 - Land Supply NE 5.2 - Facility Review NE 8.3 - Compatible Agricultural Activities N 6.1 - Environmental Planning	State Environmental Policy Act (SEPA) Review SMC		X			
	LU 5.3	<u>Off-Site Impacts</u> Ensure that off-street parking, access, and loading facilities do not adversely impact the surrounding area.	TR 13 - Infrastructure Design TR 18 - Parking	SMC		X			
	LU 5.4	<u>Natural Features and Habitat Protection</u> Ensure development is accomplished in a manner that protects significant natural features and wildlife habitat.	NE 6 - The Environment ED 8 - Quality of Life and the Environment DP 1.1 - Landmark Structures, Buildings, and Sites	SMC SEPA Review		X			
	LU 5.5	<u>Compatible Development</u> Ensure that infill and redevelopment projects are well-designed and compatible with surrounding uses and building types.	CFU 4.1 - Compact Development ED 2.1 - Land Supply DP 2.12 - Infill Development	City of Spokane Unified Development Code 17C. Infill Taskforce	Infill Task Force Recommendation Implementation	X	X		
LU 6 <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate, well-located public lands and facilities throughout the city.	LU 6.1	<u>Advance Siting</u> Identify, in advance of development, sites for parks, open space, wildlife habitat, police stations, fire stations, major stormwater facilities, schools, and other lands useful for public purposes.	CFU 1.8 - Intangible Costs and Benefits CFU 5 - Environmental Concerns	Capital Facilities Plans Land Use Plan Map		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 6 ADEQUATE PUBLIC LANDS AND FACILITIES Ensure the provision and distribution of adequate, well-located public lands and facilities throughout the city.	LU 6.2	<u>Open Space</u> Identify, designate, prioritize, and seek funding for open space areas	DP 2.14 - Town Squares and Plazas N 5 - Open Space N 6.3 - Open Space and Nature Corridors PRS 1.1 - Open Space System PRS 1.3 - Funding for Open Space and Shoreline Land Acquisition PRS 1.4 - Property Owners and Developers PRS 1.5 - Open Space Buffers PRS 1.6 - Opportunity Fund PRS 2 - Park and Open Space System PRS 3 - Bicycle and Pedestrian Circulation PRS 6.3 - Joint Park and Open Space Planning TR 5 - Active Transportation TR 19 - Plan Collaboratively	Land Use Map (Map LU-1)		X			
	LU 6.3	<u>School Locations</u> Work with the local school districts to identify school sites that are well-located to serve the service area and that are readily accessible for pedestrians and bicyclists.	TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 19 - Plan Collaboratively	Quarterly Coordination Meetings With School Districts (Ongoing)	Continue Ongoing Coordination with School Districts	X			
	LU 6.4	<u>School and City Cooperation</u> Continue the cooperative relationship between the city and school officials.	TR 19 - Plan Collaboratively	Quarterly Coordination Meetings With School Districts (Ongoing)		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 6 ADEQUATE PUBLIC LANDS AND FACILITIES Ensure the provision and distribution of adequate, well-located public lands and facilities throughout the city.	LU 6.5	<u>Schools as a Neighborhood Focus</u> Encourage school officials to retain existing neighborhood school sites and structures because of the importance of the school in maintaining a strong, healthy neighborhood.		Quarterly Coordination Meetings With School Districts (Ongoing)		X			
	LU 6.6	<u>Shared Facilities</u> Continue the sharing of city and school facilities for neighborhood parks, recreation, and open space uses.		OPR 2012-0243 - Joint Use of Facilities: Spokane Public Schools		X			
	LU 6.7	<u>Sharing and Programming Planning</u> Develop a joint plan for the city and school districts serving Spokane for sharing and programming school sites for common activities.				X			
	LU 6.8	<u>Siting Essential Public Facilities</u> Utilize a process for locating essential public facilities that incorporates different levels of public review depending on facility scale and location.		SMC		X			
	LU 6.9	<u>Facility Compatibility with Neighborhood</u> Ensure the utilization of architectural and site designs of essential public facilities that are compatible with the surrounding areas.		SMC		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 7 IMPLEMENTATION Ensure that the goals and policies of the comprehensive plan are implemented.	LU 7.1	Regulatory Structure Develop a land use regulatory structure that utilizes a variety of mechanisms to promote development that provides a public benefit.		Land Use Map (Map LU-1); Spokane Municipal Code Creation of Implementation Chapter of the Comprehensive Plan		X			
					Compact Residential Single-Family Overlay				
					Smart Code Pilot Program N. Monroe Street Pilot		X		
					Lot Dimension Standards Update		X		
					Infill Taskforce Recommended Updates to Development Code		X		
					Possible Neighborhood Retail Expansion		X		
					Centers and Corridors Design Standards Update		X		

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 8 URBAN GROWTH AREA Maintain an urban growth area that includes areas and densities sufficient to accommodate the city's allocated population, housing and employment growth for the succeeding twenty-year period, including the accommodation of the medical, governmental, educational, institutional, commercial, and industrial facilities related to such growth, but that does not exceed the areas necessary to accommodate such growth.	LU 8.1	<u>Role of Urban Growth Area</u> Limit urban sprawl by encouraging development in urban areas where adequate public facilities already exist or where such facilities can be more efficiently provided.	CFU 2.3 - Phasing of Services CFU 3.6 - Limitation of Services Outside Urban Growth Areas CFU 5.1 - On-Site Wastewater Disposal NE 1.9 - Sewer Requirement TR 2 - Transportation Supporting Land Use	Land Use Plan Map SMC County Wide Planning Policies		X			
	LU 8.2	<u>Joint Planning in Urban Growth Area</u> Work with Spokane County toward adoption of consistent land use designations and development standards in unincorporated urban growth areas.	Countywide Planning Policies CFU 3.5 - Uniformity of Standards CFU 3.6 - Limitation of Services Outside Urban Growth Areas N 8.7 - Agreement for Joint Planning N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning TR 19 - Plan Collaboratively	County Wide Planning Policies		X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LU 8 <u>URBAN GROWTH AREA</u> Maintain an urban growth area that includes areas and densities sufficient to accommodate the city’s allocated population, housing and employment growth for the succeeding twenty-year period, including the accommodation of the medical, governmental, educational, institutional, commercial, and industrial facilities related to such growth, but that does not exceed the areas necessary to accommodate such growth.	LU 8.3	<u>Review of Urban Growth Area</u> Review the urban growth area boundary in accordance with the requirements of the Growth Management Act and Countywide Planning Policies relative to the current Office of Financial Management’s twenty-year population forecast and make adjustments, as warranted, to accommodate the projected growth.		Spokane County and the City of Spokane routinely follow the UGA update requirements.	The next UGA update will be in 2025.	x			
	LU 9 <u>ANNEXATION</u> Support annexations that enhance effective and efficient government.	LU 9.1 <u>Annexation Boundaries</u> Encourage annexations that create logical boundaries and reasonable service areas within the city’s urban growth area, where the city has demonstrated the fiscal capacity to provide services.		Spokane Housing Ventures Annexation West Plains Annexation		x			
	LU 9.2	<u>Peninsula Annexation</u> Encourage and assist property owners in existing unincorporated “peninsulas” in the city’s urban growth area to annex to the city.							

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 9 ANNEXATION Support annexations that enhance effective and efficient government.	LU 9.3	<u>City Utilities</u> Require property owners requesting city utilities to annex or sign a binding agreement to annex when requested to do so by the city.	CFU 3.3 - Utilities Coordination CFU 3.6 - Limitation of Services Outside Urban Growth Areas	West Plains Annexation Spokane Housing Ventures Annexation		X			
	LU 9.4	<u>Community Impacts</u> Evaluate all annexations on the basis of their short and long-term community impacts and benefits.		West Plains Annexation Spokane Housing Ventures Annexation	Establish administrative guidelines for annexation for the Spokane Municipal Code	X	X		
					Study Possible Update to Policy LU 9.6 - Land Use and Zoning Designations Upon Annexation				
	LU 9.5	<u>Funding Capital Facilities in Annexed Areas</u> Ensure that annexations do not result in a negative fiscal impact on the city.		West Plains Annexation		X			
	LU 9.6	<u>Land Use and Zoning Designation Upon Annexation</u> Recognize the interests of the residents of the annexing area and, in the absence of specific policies and standards adopted by the City, honor the intent of adopted county plans and ordinances for areas proposed to be annexed.		West Plains Annexation		X			
	LU 9.7	<u>City Bonded Indebtedness</u> Require property owners within an annexing area to assume a share of the city's bonded indebtedness.				X			

CHAPTER 3 - LAND USE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5years)	Long Term (5+ years)
LU 10 JOINT PLANNING Support joint growth management planning and annexation requests, which best meet the Comprehensive Plan’s development goals and policies.	LU 10.1	<u>Land Use Plans</u> Prepare land use plans in cooperation with Spokane County for the urban growth area to ensure that planned land uses are compatible with adopted city policies and development standards at the time of annexation.	Countywide Planning Policies CFU 3.5 - Uniformity of Standards CFU 3.6 - Limitation of Services Outside Urban Growth Areas N 8.7 - Agreement for Joint Planning N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning	Joint Planning Process		X			
	LU 10.2	<u>Consistent Development Standards</u> Require utilities, roads, and services in the city's urban growth area to be built to city standards.	CFU 3.5 - Uniformity of Standards N 8.9 - Consistency of Plans Outside the City	Joint Planning Process;		X			
	LU 10.3	<u>Special Purpose Districts</u> Confer with affected special purpose districts and other jurisdictions to assess the impact of annexation prior to any annexation.	CFU 3.1 - Special Purpose Districts	West Plains and Spokane Housing Ventures Annexations		X			
	LU 10.4	<u>Long Range Urban Growth Area Planning</u> Establish a forty-year planning horizon to address eventual expansion of UGAs beyond the twenty-year boundary required by the Growth Management Act.				X			

CHAPTER 3 - LAND USE				
Future Implementation (Not Yet Implemented & Not Near Term)				
Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
LU 3 <u>EFFICIENT LAND USE</u> Promote the efficient use of land by the use of incentives, density and mixed-use development in proximity to retail businesses, public services, places of work, and transportation systems.	LU 3.4	<u>Planning for Centers and Corridors</u> Utilize basic criteria for growth planning estimates and, subsequently, growth targets for centers, and corridors.		
LU 4 <u>TRANSPORTATION</u> Promote a network of safe and cost effective transportation alternatives, including transit, carpooling, bicycling, pedestrian-oriented environments, and more efficient use of the automobile, to recognize the relationship between land use and transportation.	LU 4.3	<u>Neighborhood Through-Traffic</u> Create boundaries for new neighborhoods through which principal arterials should not pass.		
LU 5 <u>DEVELOPMENT CHARACTER</u> Promote development in a manner that is attractive, complementary, and compatible with other land uses.	LU 5.4	<u>Natural Features and Habitat Protection</u> Ensure development is accomplished in a manner that protects significant natural features and wildlife habitat.		
LU 6 <u>ADEQUATE PUBLIC LANDS AND FACILITIES</u> Ensure the provision and distribution of adequate, well-located public lands and facilities throughout the city.	LU 6.7	<u>Sharing and Programming Planning</u> Develop a joint plan for the city and school districts serving Spokane for sharing and programming school sites for common activities.		
LU 10 <u>JOINT PLANNING</u> Support joint growth management planning and annexation requests, which best meet the Comprehensive Plan's development goals and policies.	LU 10.4	<u>Long Range Urban Growth Area Planning</u> Establish a forty-year planning horizon to address eventual expansion of UGAs beyond the twenty-year boundary required by the Growth Management Act.		

CHAPTER 4 - TRANSPORTATION

Ongoing Implementation

Policy #	Policy
TR 1	<u>Transportation Network For All Users</u> Design the transportation system to provide a complete transportation network for all users, maximizing innovation, access, choice, and options across the four seasons.
TR 2	<u>Transportation Supporting Land Use</u> Maintain an interconnected system of streets that allows travel on multiple routes by multiple modes, balancing access, mobility and place-making functions with consideration and alignment with the existing and planned land use context of each corridor and major street segment.
TR 3	<u>Transportation Level of Service</u> Set and maintain transportation level of service standards that align desired growth patterns with optimal choices of transportation modes.
TR 4	<u>Transportation Demand Management Strategies (TDM)</u> Evaluate TDM strategies to optimize transportation options within the context of Complete Streets. Use TDM strategies to gain efficiencies in the transportation system.
TR 5	<u>Active Transportation</u> Identify high-priority active transportation projects to carry on completion/upgrades to the active transportation network.
TR 6	<u>Commercial Center Access</u> Improve multimodal transportation options to and within districts, neighborhood mini-centers, activity centers, corridors, and downtown.
TR 7	<u>Neighborhood Access</u> Require developments to have open, accessible, internal multimodal transportation connections to adjacent properties and streets on all sides.
TR 8	<u>Moving Freight</u> Maintain an appropriate arterial system map that designates a freight network that enhances freight mobility and operational efficiencies, and increases the City's economic health.
TR 9	<u>Promote Economic Opportunity</u> Focus on providing efficient and affordable multi-modal access to jobs, education, and workforce training to promote economic opportunity in focused areas, develop "Great Streets" that enhance commerce and attract jobs.
TR 10	<u>Transportation System Efficiency & Innovation</u> Develop and manage the transportation system as efficiently as possible while exploring innovative opportunities and technologies.
TR 11	<u>Transit Operational Efficiency</u> Support efficient transit operations through street and transit stop designs on transit priority streets that comply with standards and include transit-supportive elements, such as shelters, lighting, and schedule information.
TR 12	<u>Prioritize & Integrate Investments</u> Prioritize investments based on the adopted goals and priorities outlined in the comprehensive plan.

CHAPTER 4 - TRANSPORTATION

Ongoing Implementation

Policy #	Policy
TR 13	<u>Infrastructure Design</u> Maintain and follow design guidelines (including national guidelines such as MUTCD, NACTO, AASHTO) reflecting best practices that provide for a connected infrastructure designed for our climate and potential emergency management needs, and respecting the local context.
TR 14	<u>Traffic Calming</u> Use context-sensitive traffic calming measures in neighborhoods to maintain acceptable speeds, reduce cut-through traffic, and improve neighborhood safety.
TR 15	<u>Activation</u> Build great streetscapes and activate public spaces in the right-of-way to promote economic vitality and a sense of place, with a focus on the designated Centers and Corridors identified in the Land Use chapter.
TR 16	<u>Right-Of-Way Maintenance</u> Keep facilities within the public rights-of-way well-maintained and clean year-round for the benefit of all while focusing on complete rehabilitation of streets on arterials, and maintenance work on both residential and arterial streets.
TR 17	<u>Paving Existing and Unpaved Streets</u> Identify and prioritize resources for paving existing dirt and gravel streets and alleyways.
TR 18	<u>Parking</u> Develop and administer vehicle parking policies that appropriately manage the demand for parking based upon the urban context desired.
TR 19	<u>Plan Collaboratively</u> Work with partner agencies to achieve a regional transportation plan that meets the goals and requirements of the Growth Management Act (GMA) but also reflects the visions and values of the City of Spokane.
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects that are developed to meet the safety and access needs of all users.

CHAPTER 4 - TRANSPORTATION

Near and Mid-Term Implementation

Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
TR 1	<u>Transportation Network For All Users</u> Design the transportation system to provide a complete transportation network for all users, maximizing innovation, access, choice, and options across the four seasons.	LU 1.1 LU 4 H 1.11 N 4	Utilize relevant performance measures to track the City's progress in developing the transportation network for all users. Project selection multi-modal balance reviewed by public during annual adoption.	X		X
TR 9	<u>Promote Economic Opportunity</u> Focus on providing efficient and affordable multi-modal access to jobs, education, and workforce training to promote economic opportunity in focused areas, develop "Great Streets" that enhance commerce and attract jobs.	LU 1.1 LU 4	Coordinate closely with STA and area colleges and universities to provide convenient, cost-efficient transit service for students. Coordinate with Visit Spokane and other groups to support bicycle tourism.	X	X	
TR 11	<u>Transit Operational Efficiency</u> Support efficient transit operations through street and transit stop designs on transit priority streets that comply with standards and include transit-supportive elements, such as shelters, lighting, and schedule information.	CFU 2.2	Prioritize STA fixed routes in city's snow removal planning and operations. Work with STA on transit system improvements.	X	X	X
TR 14	<u>Traffic Calming</u> Use context-sensitive traffic calming measures in neighborhoods to maintain acceptable speeds, reduce cut-through traffic, and improve neighborhood safety.	LU 4 N 4	Maintain and improve the neighborhood traffic calming program. Explore implementing 20 mph residential speed limit standards.	X	X	

CHAPTER 4 - TRANSPORTATION

Near and Mid-Term Implementation

Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
TR 16	<u>Right-Of-Way Maintenance</u> Keep facilities within the public rights-of-way well-maintained and clean year-round for the benefit of all while focusing on complete rehabilitation of streets on arterials, and maintenance work on both residential and arterial streets.	LU 4	Develop public outreach strategies to educate business owners about the benefits of maintaining sidewalks. Develop partnerships to assist neighborhoods facilitate snow removal and other right-of-way maintenance needs. Develop a strategy to identify and address general right-of-way maintenance.	X	X	X
TR 17	<u>Paving Existing and Unpaved Streets</u> Identify and prioritize resources for paving existing dirt and gravel streets and alleyways.	CFU 2.2	Collaborate with local and regional agencies and citizens to prioritize roadways and alleyways to be paved. Work with City Council to revisit the threshold required to form a Local Improvement District to fund new paving.	X	X	
TR 18	<u>Parking</u> Develop and administer vehicle parking policies that appropriately manage the demand for parking based upon the urban context desired.	LU 4	Develop shared parking strategies. Consider parking maximum policies to limit how much parking is developed. Review and Update Unified Development Code as needed.	X	X	X
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects that are developed to meet the safety and access needs of all users.	LU 4 N 4	Develop transportation-related educational programs for both non-motorized and motorized transportation users.	X		X

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 1	<u>Transportation Network For All Users</u> Design the transportation system to provide a complete transportation network for all users, maximizing innovation, access, choice, and options across the four seasons.	LU 1.1 - Neighborhoods LU 4 - Transportation H 1.11 - Access to Transportation N 4 - Traffic and Circulation	Street Design Standards, Complete Streets Ordinance, Master Bicycle Plan, Pedestrian Master Plan, Arterial Street Map	Utilize relevant performance measures to track the City's progress in developing the transportation network for all users. Project selection multi-modal balance reviewed by public during annual adoption. Identify measures to improve winter mobility for pedestrians, school children, and the mobility impaired.	X		X		
TR 2	<u>Transportation Supporting Land Use</u> Maintain an interconnected system of streets that allows travel on multiple routes by multiple modes, balancing access, mobility and place-making functions with consideration and alignment with the existing and planned land use context of each corridor and major street segment.	LU 1.1 - Neighborhoods LU 4 - Transportation H 1.11 - Access to Transportation N 4 - Traffic and Circulation	Street Design Standards - Subdivision Design Standards	Future Sub-area planning efforts to better connect workers in residential areas with limited employment opportunities to employment rich areas.	X				
TR 3	<u>Transportation Level of Service</u> Set and maintain transportation level of service standards that align desired growth patterns with optimal choices of transportation modes.	LU 4 - Transportation CFU 1.1 - Level of Service CFU 2.2 - Concurrency Management System H 1.11 - Access to Transportation		Periodic review of Level-of-Service standards. Measure throughput in terms of number of people passing through an intersection, not vehicles.	X				
TR 4	<u>Transportation Demand Management Strategies (TDM)</u> Evaluate TDM strategies to optimize transportation options within the context of Complete Streets. Use TDM strategies to gain efficiencies in the transportation system.	LU 4 - Transportation CFU 2.2 - Concurrency Management System N 4 - Traffic and Circulation	Development Code include TDM options	Incorporate TDM strategies and context sensitive solutions in development projects. Ensure adequate pedestrian, bicycle and transit facilities are included in any current codes as well as any anticipated requirements above and beyond the master plan. Evaluate TDM measures	X				
TR 5	<u>Active Transportation</u> Identify high-priority active transportation projects to carry on completion/upgrades to the active transportation network.	LU 4 - Transportation		Development Code include TDM options Implement a network of low-volume, bike-friendly routes throughout the city. Support the development of a bike-share program within the city core. Utilize the Bicycle Plan and Pedestrian plan to guide bicycle and pedestrian facilities.	X				
TR 6	<u>Commercial Center Access</u> Improve multimodal transportation options to and within districts, neighborhood mini-centers, activity centers, corridors, and downtown.	LU 1.1 - Neighborhoods LU 4 - Transportation N 4 - Traffic and Circulation	Master Bicycle Plan, Pedestrian Master Plan, support STA	Provide transit supportive features in support with STA (sidewalks, curb ramps, bus benches, etc.).	X				

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 7	<u>Neighborhood Access</u> Require developments to have open, accessible, internal multimodal transportation connections to adjacent properties and streets on all sides.	LU 1.1 - Neighborhoods LU 4 - Transportation H 1.11 - Access to Transportation N 4.2 - Neighborhood Streets N 4.5 - Multimodal Transportation	Subdivision and Unified Development Code standards	Increase connectivity by providing walking and biking pathways where roadways do not connect.	X				
TR 8	<u>Moving Freight</u> Maintain an appropriate arterial system map that designates a freight network that enhances freight mobility and operational efficiencies, and increases the City's economic health.	LU 4 - Transportation		Designate truck freight routes through the city. Provide an easy to find freight map on the City's website. Support intermodal freight transfer facilities. Explore delivery time designations in specified areas.	X				
TR 9	<u>Promote Economic Opportunity</u> Focus on providing efficient and affordable multi-modal access to jobs, education, and workforce training to promote economic opportunity in focused areas, develop "Great Streets" that enhance commerce and attract jobs.	LU 1.1 - Neighborhoods LU 4 - Transportation	Street Design Standards - Continued Construction of Capital Plan	Coordinate closely with STA and area colleges and universities to provide convenient, cost-efficient transit service for students. Coordinate with Visit Spokane and other groups to support bicycle tourism.	X	X			
TR 10	<u>Transportation System Efficiency & Innovation</u> Develop and manage the transportation system as efficiently as possible while exploring innovative opportunities and technologies.	CFU 2.2 - Concurrency Management System		Develop Access Management Strategies for arterials. Place signals at consistent spacing and time traffic control to ensure coordinated, smooth, and safe movement of all roadway users.	X				
TR 11	<u>Transit Operational Efficiency</u> Support efficient transit operations through street and transit stop designs on transit priority streets that comply with standards and include transit-supportive elements, such as shelters, lighting, and schedule information.	CFU 2.2 - Concurrency Management System	Street Design Standards - Transit Design Standards	Prioritize STA fixed routes in city's snow removal planning and operations. Work with STA on transit system improvements.	X	X	X		
TR 12	<u>Prioritize & Integrate Investments</u> Prioritize investments based on the adopted goals and priorities outlined in the comprehensive plan.		Prioritization Matrix	Maintain and update as needed the metrics tied to the long range transportation prioritization matrix.	X				

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 13	<u>Infrastructure Design</u> Maintain and follow design guidelines (including national guidelines such as MUTCD, NACTO, AASHTO) reflecting best practices that provide for a connected infrastructure designed for our climate and potential emergency management needs, and respecting the local context.	LU 4 - Transportation N 4 - Traffic and Circulation	Street Design Standards	Require that Urban Context streets be designed to provide a pleasant environment for walking and other uses of public space.	X				
TR 14	<u>Traffic Calming</u> Use context-sensitive traffic calming measures in neighborhoods to maintain acceptable speeds, reduce cut-through traffic, and improve neighborhood safety.	LU 4 - Transportation N 4 - Traffic and Circulation	Street Design Standards	Maintain and improve the neighborhood traffic calming program. Explore implementing 20 mph residential speed limit standards.	X	X			
TR 15	<u>Activation</u> Build great streetscapes and activate public spaces in the right-of-way to promote economic vitality and a sense of place, with a focus on the designated Centers and Corridors identified in the Land Use chapter.	LU 4 - Transportation N 4 - Traffic and Circulation	Street Design Standards	Encourage local organizations to develop fun and engaging programming in the community.	X				
TR 16	<u>Right-Of-Way Maintenance</u> Keep facilities within the public rights-of-way well-maintained and clean year-round for the benefit of all while focusing on complete rehabilitation of streets on arterials, and maintenance work on both residential and arterial streets.	LU 4 - Transportation	Maintain maintenance priorities. Use of PCTS, CTAB, and SRTC selection criteria to prioritize projects.	Develop public outreach strategies to educate business owners about the benefits of maintaining sidewalks. Develop partnerships to assist neighborhoods facilitate snow removal and other right-of-way maintenance needs. Develop a strategy to identify and address general right-of-way maintenance.	X	X	X		
TR 17	<u>Paving Existing and Unpaved Streets</u> Identify and prioritize resources for paving existing dirt and gravel streets and alleyways.	CFU 2.2 - Concurrency Management System	Unpaved Street Database - Local Improvement District Policy	Collaborate with local and regional agencies and citizens to prioritize roadways and alleyways to be paved. Work with City Council to revisit the threshold required to form a Local Improvement District to fund new paving.	X	X			
TR 18	<u>Parking</u> Develop and administer vehicle parking policies that appropriately manage the demand for parking based upon the urban context desired.	LU 4 - Transportation		Develop shared parking strategies. Consider parking maximum policies to limit how much parking is developed. Review and Update Unified Development Code as needed.	X	X	X		

CHAPTER 4 - TRANSPORTATION Master									
Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
TR 19	<u>Plan Collaboratively</u> Work with partner agencies to achieve a regional transportation plan that meets the goals and requirements of the Growth Management Act (GMA) but also reflects the visions and values of the City of Spokane.	LU 4 - Transportation CFU 2.2 - Concurrency Management System N 4 - Traffic and Circulation	Coordinate City, SRTC, STA and WSDOT efforts through Governing Boards and advisory committees (PCTS, TAC, TTC)	Coordinate with SRTC and neighboring jurisdictions on transportation planning, projects and policies to ensure efficient, multimodal transportation of people and goods between communities regionally.					
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects that are developed to meet the safety and access needs of all users.	LU 4 - Transportation N 4 - Traffic and Circulation		Develop transportation-related educational programs for both non-motorized and motorized transportation users.	X		X		
TR 21	<u>Safe & Healthy Community Education & Promotion Campaigns</u> Promote healthy communities by providing a transportation system that protects and improves environmental quality and partner with other local agencies to implement innovative and effective measures to improve safety that combine engineering, education, evaluation, and enforcement.	LU 4 - Transportation N 4 - Traffic and Circulation		Develop educational campaigns that promote alternatives to driving alone. Develop partnerships with local agencies to implement public safety campaigns aimed at driver, pedestrian, and bicyclist awareness of and respect for each other. Develop partnerships to educate residents on the economic and health benefits of active transportation.					
TR 22	<u>Law Enforcement & Emergency Management</u> Partner with other agencies to refocus enforcement efforts to protect the safety of all users, particularly the most vulnerable, while identifying and addressing emergency management needs.	N 4.1 - Neighborhood Traffic Impact N 4 - Traffic and Circulation		Educate residents on their rights and responsibilities as roadway users, regardless of mode choice. Work with the Police Department to integrate greater understanding and enforcement of pedestrian and bicycle regulations into officers' regular duties and activities.					
TR 23	<u>Effective and Enhanced Public Outreach</u> Assess the effect of potential transportation projects on gathering places or destinations such as schools, community centers, businesses, neighborhoods, and other community bodies by consulting with stakeholders and leaders that represent them.	LU 4 - Transportation N 4 - Traffic and Circulation		Conduct public participation processes around new street configurations.					

CHAPTER 4 - TRANSPORTATION

Future Implementation (Not Yet Implemented & Not Near Term)

Policy #	Policy	Implementation Examples	Next Step Strategies	Strategies to be Determined
TR 20	<u>Bicycle/Pedestrian Coordination</u> Coordinate bicycle and pedestrian planning to ensure that projects that are developed to meet the safety and access needs of all users.		Develop transportation-related educational programs for both non-motorized and motorized transportation users.	
TR 21	<u>Safe & Healthy Community Education & Promotion Campaigns</u> Promote healthy communities by providing a transportation system that protects and improves environmental quality and partner with other local agencies to implement innovative and effective measures to improve safety that combine engineering, education, evaluation, and enforcement.		Develop educational campaigns that promote alternatives to driving alone. Develop partnerships with local agencies to implement public safety campaigns aimed at driver, pedestrian, and bicyclist awareness of and respect for each other. Develop partnerships to educate residents on the economic and health benefits of active transportation.	
TR 22	<u>Law Enforcement & Emergency Management</u> Partner with other agencies to refocus enforcement efforts to protect the safety of all users, particularly the most vulnerable, while identifying and addressing emergency management needs.		Educate residents on their rights and responsibilities as roadway users, regardless of mode choice. Work with the Police Department to integrate greater understanding and enforcement of pedestrian and bicycle regulations into officers' regular duties and activities.	
TR 23	<u>Effective and Enhanced Public Outreach</u> Assess the effect of potential transportation projects on gathering places or destinations such as schools, community centers, businesses, neighborhoods, and other community bodies by consulting with stakeholders and leaders that represent them.		Conduct public participation processes around new street configurations.	

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Ongoing Implementation

Goal	Policy #	Policy
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.1	<u>Level of Service</u> Adopt written level of service standards for each type of public facility or utility service, and provide capital improvements to achieve and maintain such standards for existing and future development.
	CFU 1.2	<u>Operational Efficiency</u> Require the development of capital improvement projects that either improve the city's operational efficiency or reduce costs by increasing the capacity, use, and/or life expectancy of existing facilities.
	CFU 1.3	<u>Maintenance</u> Require the maintenance, rehabilitation, and renovation of existing capital facilities.
	CFU 1.4	<u>Use of Existing Structures</u> Require the use and adaptive reuse of existing buildings before new community facilities are constructed.
	CFU 1.5	<u>Utility Construction Standards</u> Ensure that construction standards for public and private utilities are adequate to withstand the anticipated frequency and severity of natural and man-made hazards.
	CFU 1.6	<u>Management Plans</u> Establish and maintain management plans for capital facilities whose level of service standards could be affected by future growth and development.
	CFU 1.7	<u>Funding</u> Identify and pursue all practical and equitable ways to fund the capital improvement projects necessary to serve existing and future development.
	CFU 1.8	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.
	CFU 1.9	<u>Public Safety Capital Funding Plans</u> Strive to establish separate capital funding plans for police and fire services to ensure that capital requirements will be met without negative impact upon staffing and level of service.

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Ongoing Implementation

Goal	Policy #	Policy
CFU 2 <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	CFU 2.1	<u>Available Public Facilities</u> Consider that the requirement for concurrent availability of public facilities and utility services is met when adequate services and facilities are in existence at the time the development is ready for occupancy and use, in the case of water, wastewater and solid waste, and at least a financial commitment is in place at the time of development approval to provide all other public services within six years.
	CFU 2.2	<u>Concurrency Management System</u> Maintain a concurrency management system for all capital facilities.
	CFU 2.4	<u>Impact Fees</u> Include impact fees as one possible mechanism to fund capital improvements, so new growth and development activity that has an impact upon public facilities pays a proportionate share of the cost of the relevant facilities.
	CFU 2.5	<u>Exemptions from Impact Fees</u> Exempt development activities with broad public purposes from growth-related impact fees.
	CFU 2.6	<u>Funding Shortfalls</u> Reassess the land use element whenever probable funding falls short of meeting existing needs in order to ensure that development patterns and level of service standards remain consistent with financing capabilities related to capital facilities plans.
	CFU 2.7	<u>Utility Permits</u> Consider utility permits simultaneously with the proposals requesting service and, when possible, approve utility permits when the project to be served is approved.
CFU 3 <u>COORDINATION</u> Promote contiguous, orderly development and provision of urban services through the regional coordination of land use and public services related to capital facilities and utilities.	CFU 3.1	<u>Special Purpose Districts</u> Enter into agreements with special purpose districts within the City of Spokane's Urban Growth Area (UGA) to address the provision of urban governmental services and public facilities.
	CFU 3.2	<u>Utility Installations</u> Facilitate the coordination of public and private utility activities by giving interested utilities timely notification of road projects that would afford them an opportunity for utility installation and maintenance.
	CFU 3.3	<u>Utilities Coordination</u> Work with adjacent planning jurisdictions and private utility providers to develop a process that ensures consistency between each jurisdiction's utilities element and regional utility plans, as well as coordinated and timely siting of regional and countywide utility facilities.

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Ongoing Implementation

Goal	Policy #	Policy
CFU 3 <u>COORDINATION</u> Promote contiguous, orderly development and provision of urban services through the regional coordination of land use and public services related to capital facilities and utilities.	CFU 3.4	<u>Natural and Man-Made Disasters</u> Continue to participate in a coordinated regional plan for the provision of public services in the event of natural or man-made disasters.
	CFU 3.5	<u>Uniformity of Standards</u> Collaborate with Spokane County to ensure that the City of Spokane's engineering, land use and related level of service standards are applied throughout the City of Spokane's designated Urban Growth Area (UGA).
	CFU 3.6	<u>Limitation of Services Outside Urban Growth Area</u> Limit the provision of water and sewer service by the City of Spokane outside Urban Growth Areas (UGAs) to areas where exceptions apply.
CFU 4 <u>SERVICE PROVISION</u> Provide public services in a manner that facilitates efficient and effective delivery of services and meets current and future demand.	CFU 4.1	<u>Compact Development</u> Promote compact areas of concentrated development in designated centers to facilitate economical and efficient provision of utilities, public facilities, and services.
	CFU 4.2	<u>Access to Utility Easements</u> Require that subdivision and building regulations protect and preserve access to utility easements.
	CFU 4.3	<u>Underground Utilities</u> Require utility lines to be installed underground unless it is not physically feasible.
CFU 5 <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	CFU 5.1	<u>On-Site Wastewater Disposal</u> Prohibit on-site septic wastewater disposal within the City of Spokane's Urban Growth Area.
	CFU 5.2	<u>Water Conservation</u> Encourage public and private efforts to conserve water.
	CFU 5.3	<u>Stormwater</u> Implement a Stormwater Management Plan to reduce impacts from urban runoff.
	CFU 5.4	<u>Ground Water</u> Protect, preserve, and enhance ground water resources through proactive, aggressive measures.
	CFU 5.5	<u>Waste Reduction and Recycling</u> Provide integrated, efficient, and economical solid waste management services in a manner that encourages and promotes waste reduction and recycling and minimizes environmental and public health impacts.
	CFU 5.6	<u>Power-Frequency Magnetic Fields</u> Encourage electrical utilities to base their facility siting decisions on the most recent findings concerning the health impacts of power-frequency magnetic fields.
	CFU 5.7	<u>Telecommunication Structures</u> Use existing structures to support telecommunication facilities before new towers or stand-alone facilities are constructed.

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Ongoing Implementation

Goal	Policy #	Policy
CFU 6 <u>MULTIPLE OBJECTIVES</u> Use capital facilities and utilities to support multiple interests and purposes.	CFU 6.1	<u>Community Revitalization</u> Provide capital facilities and utility services strategically in order to encourage and support the development of Centers and Corridors, especially in older parts of the city.
	CFU 6.2	<u>Economic Development</u> Make capital improvements that stimulate employment opportunities, strengthen the city's tax base, and attract private investment to target areas.
	CFU 6.3	<u>Joint Use of Public Sites</u> Encourage the acquisition of sites for public and quasi-public purposes that are of sufficient size to meet current and future needs and allow for joint use.

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.1	<u>Level of Service</u> Adopt written level of service standards for each type of public facility or utility service, and provide capital improvements to achieve and maintain such standards for existing and future development.	LU 1.12 N 5.1 PRS 2.1 PRS 2.5 PRS 7.3 TR 3	Development of a fiscally-constrained 20-year capital improvement plan. Update the the entire chapter and best practices/LOS across the board.	X		X
	CFU 1.2	<u>Operational Efficiency</u> Require the development of capital improvement projects that either improve the city's operational efficiency or reduce costs by increasing the capacity, use, and/or life expectancy of existing facilities.	LU 1 LU 3.1 LU 3.7 LU 9.1 H 1.4 TR 19	Integrated Clean Water Plan and CSO Program to 2018 Policy direction is unclear and requires update for action.	X	X	

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
	CFU 1.3	<u>Maintenance</u> Require the maintenance, rehabilitation, and renovation of existing capital facilities.	H 2.2 ED 6.4 NE 12.2 N 6.4 PRS 4.1 TR 16	WTP: Updates to the Wastewater Treatment Plant (\$190); new clarifier and chemical bldg by 2020; treatment membrane by 2021 Policy direction is unclear and requires update for action. Have a committed funding source for facilities, in a comprehensive manner	X		X
	CFU 1.4	<u>Use of Existing Structures</u> Require the use and adaptive reuse of existing buildings before new community facilities are constructed.	N 3.1 LU 3.1	100 yr-old Normandie stables being sold by Asset Mngmt to private developer. Driven by EPA and Ecology; plus volunteered action by City Policy direction is unclear and requires update for action.	X		X
	CFU 1.5	<u>Utility Construction Standards</u> Ensure that construction standards for public and private utilities are adequate to withstand the anticipated frequency and severity of natural and man-made hazards.	LU 5.1 LU 10.2 H 1.14 DP 3.10	Policy direction is unclear and requires update for action. Understanding of hazards, mitigation priorities and costs. Ensure strong networks and redundancy.	X		X

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
	CFU 1.8	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.	LU 5 LU 6.1 LU 6.8 H 1.13 N 3.2 DP 1.2 DP 2.2 DP 2.5 DP 2.6 DP 2.7 DP 2.11	Which intangibles? should a framework be created? Intangibles should go back to policies: aesthetics, other elements of comprehensive plan Policy direction is unclear and requires update for action.	X		X
	CFU 1.9	<u>Public Safety Capital Funding Plans</u> Strive to establish separate capital funding plans for police and fire services to ensure that capital requirements will be met without negative impact upon staffing and level of service.		Create 20 yr. plans for each of the utilities.	X		X

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
CFU 2 CONCURRENCY Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	CFU 2.1	<u>Available Public Facilities</u> Consider that the requirement for concurrent availability of public facilities and utility services is met when adequate services and facilities are in existence at the time the development is ready for occupancy and use, in the case of water, wastewater and solid waste, and at least a financial commitment is in place at the time of development approval to provide all other public services within six years.	LU 1.12 LU 3.1 N 4.8 TR 2	Infil strategy supports efficient LU. General facilities charges for water/wastewater waived for efficient development practices. Re-write as an action statement, redundant with the goal.	X		
	CFU 2.2	<u>Concurrency Management System</u> Maintain a concurrency management system for all capital facilities.	LU 1.12 N 4.8 TR 3	Continue to create more robust modelling in capital facilities. Ensure all facilities are utilizing the same population projection numbers.	X		X

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
CFU 5 <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	CFU 5.3	<u>Stormwater</u> Implement a Stormwater Management Plan to reduce impacts from urban runoff.	LU 1.12 LU 6.1 NE 1.2 NE 1.6 NE 4.3 TR 12	Amend the plan periodically, as needed. Look at all opportunities for dual benefit in regards to pervious surfaces. Look at a variety of ways to address stormwater.	X		X

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.1	<u>Level of Service</u> Adopt written level of service standards for each type of public facility or utility service, and provide capital improvements to achieve and maintain such standards for existing and future development.	LU 1.12 - Public Facilities and Services N 5.1 - Future Parks Planning PRS 2.1 - Amenities within City Boundaries PRS 2.5 - Park Funding PRS 7.3 - Standards and Policies TR 3 - Transportation Level of Service	Citywide Capital Facilities Plan Capital Facilities and Utilities Chapter of Comprehensive Plan - Section 5.5 Capital Facilities Program. The Capital Improvement Program is an implementing strategy of the CapitalFacilities Plan.	Development of a fiscally-constrained 20-year capital improvement plan. Update the the entire chapter and best practices/LOS across the board.	X			
	CFU 1.2	<u>Operational Efficiency</u> Require the development of capital improvement projects that either improve the city’s operational efficiency or reduce costs by increasing the capacity, use, and/or life expectancy of existing facilities.	LU 1 - Citywide land use LU 3.1 - Coordinated and Efficient Land Use LU 3.7 - Maximum and Minimum Lot Sizes LU 9.1 - Annexation Boundaries H 1.4 - Use of Existing Infrastructure TR 19 - Plan Collaboratively	Integrated Clean Water Plan and CSO Program(\$185M) . Integrated/coordinated City dept. projects: Bosch Lot CSO and surface provements, and Underhill Park playfields over CSO tank - Parks/Utilities; City SF Blvd Plaza/CSO tank. Waste-to-Energy Plant now operated directly by the City, Nov 2014.	Integrated Clean Water Plan and CSO Program to 2018 Policy direction is unclear and requires update for action.	X	X		
	CFU 1.3	<u>Maintenance</u> Require the maintenance, rehabilitation, and renovation of existing capital facilities.	H 2.2 - Property Responsibility and Maintenance ED 6.4 - Infrastructure Maintenance NE 12.2 - Urban Forestry Programs N 6.4 - Maintenance of City Property PRS 4.1 - Maintenance Management Program TR 16 - Right of Way Maintenance	WTP:Updates to the Wastewater Treatment Plant (\$190); new digester. Upriver Dam spillway refurbished 2016. WTE on-going maintenance to operate efficiently - \$3M annual 6-Year Plan budget.	WTP:Updates to the Wastewater Treatment Plant (\$190); new clarifier and chemical bldg by 2020; treatment membrane by 2021 Policy direction is unclear and requires update for action. Have a committed funding source for facilities, in a comprehensive manner	X		X	
	CFU 1.4	<u>Use of Existing Structures</u> Require the use and adaptive reuse of existing buildings before new community facilities are constructed.	N 3.1 - Multipurpose Use of Neighborhood Buildings LU 3.1 - Coordinated and Efficient Land Use	Repurposing of existing City bldgs: Spokane Central Srv Ctr combined SW Collections and Fleet Maintenance Aug 2015; Marietta (former SW Collections) now Engineering Field Office; Street Dept bldg now Nelson Service Cntr - renovated to house Streets.	100 yr-old Normandie stables being sold by Asset Mngmt to private developer. Driven by EPA and Ecology; plus volunteered action by City Policy direction is unclear and requires update for action.	X			
	CFU 1.5	<u>Utility Construction Standards</u> Ensure that construction standards for public and private utilities are adequate to withstand the anticipated frequency and severity of natural and man-made hazards.	LU 5.1 - Built and Natural Environment LU 10.2 - Consistent Development Standards H 1.14 - Building, Fire, Infrastructure, and Land Use Standards DP 3.10 - Zoning Provisions and Building Regulations	City design standards	Policy direction is unclear and requires update for action. Understanding of hazards, mitigation priorities and costs. Ensure strong networks and redundancy.	X			
	CFU 1.6	<u>Management Plans</u> Establish and maintain management plans for capital facilities whose level of service standards could be affected by future growth and development.	LU 1.12 - Public Facilities and Services PRS 4.1 - Maintenance Management Program PRS 7.3 - Standards and Policies DP 2.11 - Improvements Program	Water System Plan (SRHD). Wastewater Plan. CIP	This is the capital facility plan and program. This policy could be removed.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.7	<u>Funding</u> Identify and pursue all practical and equitable ways to fund the capital improvement projects necessary to serve existing and future development.	LU 1.13 - Parks and Open Spaces LU 3.1 - Coordinated and Efficient Land Use LU 4.1 - Land Use and Transportation LU 9.5 - Funding Capital Facilities in Annexed Areas ED 2.1 - Land Supply NE 11.3 - Acquisition Techniques SH 1 - Funding Mehcanisms to Support Social Health N 4.2 - Neighborhood Streets PRS 1.3 - Funding for Open Space and Shoreline Land Acquisition PRS 2.5 - Park Funding	Sale of \$200M Water-Wastewater Revenue Bonds ('Green' bonds) in 2014, to pay for Integrated Clean Water Plan. 20-Year Levy helps pay for stormwater removal from roadways. Customer rates - integrated Capital charge pays for water/wastewater capital. Police/Fire Rolling Stock committed the 1% allowable property tax increase. Bonded off of that for public safety.	(that are eligible and relate to the projects in the program) clarifying language for policy.	X			
	CFU 1.8	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.	LU 5 - Development Character LU 6.1 - Advance Siting LU 6.8 - Siting Essential Public Facilities H 1.13 - Siting of Subsidized Low-Income Housing N 3.2 - Major Facilities DP 1.2 - New Development in Established Neighborhoods DP 2.2 - Design Guidelines and Regulations DP 2.5 - Character of the Public Realm DP 2.6 - Building and Site Design DP 2.7 - Historic District and Sub-Area Design Guidelines DP 2.11 - Improvements Program		? Which intangibles - should a framework be created? Intangibles should go back to policies: aesthetics, other elements of comp plan Policy direction is unclear and requires update for action.	X			
	CFU 1.9	<u>Public Safety Capital Funding Plans</u> Strive to establish separate capital funding plans for police and fire services to ensure that capital requirements will be met without negative impact upon staffing and level of service.		Did create a fiscally constrained 6 year (1-6)	Create 20 yr. plans for each of the utilities.	X			
CFU 2 <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	CFU 2.1	<u>Available Public Facilities</u> Consider that the requirement for concurrent availability of public facilities and utility services is met when adequate services and facilities are in existence at the time the development is ready for occupancy and use, in the case of water, wastewater and solid waste, and at least a financial commitment is in place at the time of development approval to provide all other public services within six years.	LU 1.12 - Public Facilities and Services LU 3.1 - Coordinated and Efficient Land Use N 4.8 - Sidewalk Program TR 2 - Transportation Supporting Land Use	Impact fees supports efficient transportation strategy.	Infil strategy supports efficient LU. General facilities charges for water/wastewater waived for efficient development practices. Re-write as an action statement, redundant with the goal.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 2 <u>CONCURRENCY</u> Ensure that those public facilities and services necessary to support development are adequate to serve the development and available when the service demands of development occur without decreasing current service levels below locally established minimum standards.	CFU 2.2	<u>Concurrency Management System</u> Maintain a concurrency management system for all capital facilities.	LU 1.12 - Public Facilities and Services N 4.8 - Sidewalk Program TR 3 - Transportation Level of Service	Modelling systems in place for water, sewer and streets. These allow an understanding of future development and provision of service. Water and sewer new.	Continue to create more robust modelling in capital facilities. Ensure all facilities are utilizing the same population projection numbers.	X			
	CFU 2.3	<u>Phasing of Services</u> Develop and implement a phasing schedule for the provision of services within the Urban Growth Area that is reflected in six-year capital improvement plans and strategically coordinates planned service levels with anticipated land use and development trends.			Potential further studies from integrated capital. Maintenance upgrades. Flaw with 6 year phasing of services, more appropriate with 20 year. Needs to change language.				X
	CFU 2.4	<u>Impact Fees</u> Include impact fees as one possible mechanism to fund capital improvements, so new growth and development activity that has an impact upon public facilities pays a proportionate share of the cost of the relevant facilities.	LU 6.4 - City and School Cooperation	Adopted transportation impact fees in 2011	Reevaluate and update impact fee system Evaluate impact fees for other capital facility systems.	X			
	CFU 2.5	<u>Exemptions from Impact Fees</u> Exempt development activities with broad public purposes from growth-related impact fees.	H 1.10 - Lower-Income Housing Development Incentives		Evaluate the cost benefit on the existing, and determine if future exemptions are warranted.	X			
	CFU 2.6	<u>Funding Shortfalls</u> Reassess the land use element whenever probable funding falls short of meeting existing needs in order to ensure that development patterns and level of service standards remain consistent with financing capabilities related to capital facilities plans.			This just restates a requirement of gma	X			
	CFU 2.7	<u>Utility Permits</u> Consider utility permits simultaneously with the proposals requesting service and, when possible, approve utility permits when the project to be served is approved.			Policy direction is unclear and requires update for action.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 3 <u>COORDINATION</u> Promote contiguous, orderly development and provision of urban services through the regional coordination of land use and public services related to capital facilities and utilities.	CFU 3.1	<u>Special Purpose Districts</u> Enter into agreements with special purpose districts within the City of Spokane’s Urban Growth Area (UGA) to address the provision of urban governmental services and public facilities.	LU 6.3 - School Locations LU 6.4 - City and School Cooperation LU 10.3 - Special Purpose Districts N 4.10 - School Walking and Bus Routes PRS 6.1 - Duplication of Recreational Opportunities PRS 6.2 - Cooperative Planning and Use of Recreational Facilities TR 19 - Plan Collaboratively TR 11 - Transit Operational Efficiency	City works with Schools when necessary. Ensures adequate services available to broader community in emergences, e.g. water for Airway Heights fire supression. Normally needed during annexation.		X			
	CFU 3.2	<u>Utility Installations</u> Facilitate the coordination of public and private utility activities by giving interested utilities timely notification of road projects that would afford them an opportunity for utility installation and maintenance.	TR 12 - Prioritize and integrate investments TR 19 - Plan Collaboratively	Annual coordination with local utility providers, as well as for individual projects.	Annual coordination with local utility providers, as well as for individual projects. Involving utility at final engineering scoping stage.	X			
	CFU 3.3	<u>Utilities Coordination</u> Work with adjacent planning jurisdictions and private utility providers to develop a process that ensures consistency between each jurisdiction’s utilities element and regional utility plans, as well as coordinated and timely siting of regional and countywide utility facilities.	ED 1.1 - Economic Development Programs	Water agreements with local jurisdictions. Participates in sensitive facilities emergency preparation.	Do it when capital facility plans are updated. Required per GMA. Built into SRTC.	X			
	CFU 3.4	<u>Natural and Man-Made Disasters</u> Continue to participate in a coordinated regional plan for the provision of public services in the event of natural or man-made disasters.	TR 22 - Law Enforcement and Emergency Management	Natural disaster planning (regional)		X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 3 <u>COORDINATION</u> Promote contiguous, orderly development and provision of urban services through the regional coordination of land use and public services related to capital facilities and utilities.	CFU 3.5	<u>Uniformity of Standards</u> Collaborate with Spokane County to ensure that the City of Spokane’s engineering, land use and related level of service standards are applied throughout the City of Spokane’s designated Urban Growth Area (UGA).	LU 1.12 - Public Facilities and Services LU 8.2 - Joint Planning in Urban Growth Area LU 9.5 - Funding Capital Facilities in Annexed Areas LU 9.6 - Land Use and Zoning Designations Upon Annexation LU 10.1 - Land Use Plans LU 10.2 - Consistent Development Standards H 1.14 - Building, Fire, Infrastructure, and Land Use Standards ED 7.6 - Development Standards and Permitting Process DP 2.3 - Design Standards for Public Projects and Structures PRS 7.3 - Standards and Policies TR 13 - Infrastructure Design	City is making a continued effort.	Will include as new street standards, will share and continue to work with them.	X			
	CFU 3.6	<u>Limitation of Services Outside Urban Growth Area</u> Limit the provision of water and sewer service by the City of Spokane outside Urban Growth Areas (UGAs) to areas where exceptions apply.	N 8.8 - Neighborhood Planning Outside the City N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning LU 9.3 - City Utilities	City must prove adequate water/sewer and infrastructure, and solid waste to serve within City limits.	Initiate the review process to incorporate this policy's Discussion language into Spokane Municipal Code GMA requirement Look at and acknowledge the conflict with the UGA, future service. If it is not in conflict, recognize this outside the UGA.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 4 <u>SERVICE PROVISION</u> Provide public services in a manner that facilitates efficient and effective delivery of services and meets current and future demand.	CFU 4.1	<u>Compact Development</u> Promote compact areas of concentrated development in designated centers to facilitate economical and efficient provision of utilities, public facilities, and services.	LU 1.3 - Single-Family Residential Areas LU 1.4 - Higher Density Residential Uses LU 1.5 - Office Uses LU 1.6 - Neighborhood Retail Use LU 1.8 - General Commercial Uses LU 3.1 - Coordinated and Efficient Land Use LU 3.2 - Centers and Corridors LU 3.3 - Planned Neighborhood Centers LU 3.4 - Planning for Centers and Corridors LU 3.5 - Mix of Uses in Centers LU 3.6 - Compact Residential Patterns LU 4.2 - Land Uses That Support Travel Options and Active Transportation H 1.19 - Senior Housing ED 2.1 - Land Supply ED 2.2 - Revitalization Opportunities ED 6.2 - Public Investment in Designated Areas ED 7.4 - Tax Incentives for Land Improvement N 2.2 - Neighborhood Centers TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies TR 6 - Commercial Center Access TR 13 - Infrastructure Design TR 19 - Plan Collaboratively	Centers and Corridors growth strategy has been implmented in various locations in the City since 2006.	Centers and Corridors growth strategy will continue to be implmented in various locations in the City. GMA requirement.	X			
	CFU 4.2	<u>Access to Utility Easements</u> Require that subdivision and building regulations protect and preserve access to utility easements.		SMC		X			
	CFU 4.3	<u>Underground Utilities</u> Require utility lines to be installed underground unless it is not physically feasible.	NE 15 - Natural Aesthetics LU 5.1 - Built and Natural Environment	SMC 10.27.620 SMC 12.02.0308	The SMC currently has several provisions that implement this policy and no further implementation activity is needed. Evaluate for Centers and Corridors specifically, and the franchise agreements.	X			
CFU 5 <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	CFU 5.1	<u>On-Site Wastewater Disposal</u> Prohibit on-site septic wastewater disposal within the City of Spokane’s Urban Growth Area.	NE 1.9 - Sewer Requirement	Embedded in SMC, with limited exceptions.		X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 5 <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	CFU 5.2	<u>Water Conservation</u> Encourage public and private efforts to conserve water.	ED 8.1 - Quality of Life Protection NE 1 - Water Quality NE 2 - Sustainable Water Quantity NE 4 - Surface Water NE 6.1 - Native and Non-Native Adaptive Plants and Trees	2014 Water Conservation Goals Updated. Water Conservation Program "Slow the Flow". SMC City track water performance and leak detection.	Participate in the Watershed Plan Continue participation in implementation of local Watershed Plans. Continue implementation of Water Stewardship Program.	X			
	CFU 5.3	<u>Stormwater</u> Implement a Stormwater Management Plan to reduce impacts from urban runoff.	LU 1.12 - Public Facilities and Service LU 6.1 - Advance Siting NE 1.2 - Stormwater Techniques NE 1.6 - Natural Water Drainage NE 4.3 - Impervious Surface Reduction TR 12 - Prioritize and Integrate Investments	Citywide Capital Facilities Plan Capital Facilities and Utilities Chapter of Comprehensive Plan - Section 5.5 Capital Facilities Program. Integrated Clean Water Plan: Stormwater - mainly controls the Cochran Basin SW (\$20-30M) LID	Amend the plan periodically, as needed. Look at all opportunities for dual benefit in regards to pervious surfaces. Look at a variety of ways to address stormwater.	X		X	
	CFU 5.4	<u>Ground Water</u> Protect, preserve, and enhance ground water resources through proactive, aggressive measures.	LU 5.1 - Built and Natural Environment ED 6.4 - Infrastructure Maintenance ED 8.1 - Quality of Life Protection NE 1 - Water Quality NE 2 - Sustainable Water Quantity NE 4 - Surface Water NE 6.1 - Native and Non-Native Adaptive Plants and Trees	Stormwater Management Program/Plan 2014. Spokane Regional Stormwater Manual. City of Spokane LID Standards. Annual Stormwater Report. Regional well-head protection to keep pollution away from drinking water. Water conservation efforts.	Continue sampling our drinking water pursuant to state and federal requirements from the Safe Drinking Water Act. Update LID standards to incorporate canister technology.	X			
	CFU 5.5	<u>Waste Reduction and Recycling</u> Provide integrated, efficient, and economical solid waste management services in a manner that encourages and promotes waste reduction and recycling and minimizes environmental and public health impacts.	LU 1.12 - Public Facilities and Services LU 6.8 - Siting Essential Public Facilities ED 6.4 - Infrastructure Maintenance NE 4.2 - Zero Pollution Industrial Parks NE 5.2 - Facility Review NE 5.3 - Packaging Reduction NE 5.4 - Profit From Waste	The city encourages this. Solid Waste Management Plan		X			
	CFU 5.6	<u>Power-Frequency Magnetic Fields</u> Encourage electrical utilities to base their facility siting decisions on the most recent findings concerning the health impacts of power-frequency magnetic fields.	LU 6.1 - Advance Siting LU 6.8 - Siting Essential Public Facilities N 3.2 - Major Facilities		Policy direction is unclear and requires update for action.				
	CFU 5.7	<u>Telecommunication Structures</u> Use existing structures to support telecommunication facilities before new towers or stand-alone facilities are constructed.	DP 2.20 - Telecommunication Facilities	Cell towers mounted on water towers, poles, etc.	Future project evaluation	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
CFU 6 MULTIPLE OBJECTIVES Use capital facilities and utilities to support multiple interests and purposes.	CFU 6.1	<u>Community Revitalization</u> Provide capital facilities and utility services strategically in order to encourage and support the development of Centers and Corridors, especially in older parts of the city.	ED 2.2 - Revitalization Opportunities ED 7.5 - Tax Incentives for Renovation N 2.4 - Neighborhood Improvement LU 3.1 - Coordinated and Efficient Land Use LU 3.2 - Centers and Corridors LU 3.4 - Planning for Centers and Corridors	Deploy infrastructure in a way to support vitality and economic health; concentrate investment; sustainable community growth; livable neighborhoods. Strategies encouraging growth, such as the chlorine booster for Airway Heights PDA, investing in infrastructure to increase the greater good.	Redundant policy	X			
	CFU 6.2	<u>Economic Development</u> Make capital improvements that stimulate employment opportunities, strengthen the city’s tax base, and attract private investment to target areas.	ED 2.2 - Revitalization Opportunities ED 6.2 - Public Investment in Designated Areas ED 7.4 - Tax Incentives for Land Improvement TR 9 - Promote Economic Opportunity TR 12 - Prioritize and Integrate Investments	Streetscape improvements at 9th and Perry, the Garland District, West Broadway, and Market Street.	Soften language "try to make"	X			
	CFU 6.3	<u>Joint Use of Public Sites</u> Encourage the acquisition of sites for public and quasi-public purposes that are of sufficient size to meet current and future needs and allow for joint use.	LU 6.4 - City and School Cooperation LU 6.6 - Shared Facilities LU 6.7 - Sharing and Programming Planning PRS 1.1 - Open Space System PRS 6.1 - Duplication of Recreational Opportunities PRS 6.3 - Joint Park and Open Space Planning SH 2.6 - Joint-Use Facilities SH 3.2 - Neighborhood Arts Presence	Ongoing integration efforts	Ensure it is in the 20 year project prioritization methodology.	X			

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
CFU 1 <u>ADEQUATE PUBLIC FACILITIES AND SERVICES</u> Provide and maintain adequate public facilities and utility services and reliable funding in order to protect investment in existing facilities and ensure appropriate levels of service.	CFU 1.8	<u>Intangible Costs and Benefits</u> Include intangible costs and benefits in any cost/benefit analysis when considering the development and life span of proposed capital facilities.	Which intangibles - should a framework be created? Intangibles should go back to policies: aesthetics, and other elements of comprehensive plan Policy direction is unclear and requires update for action.	
	CFU 2.3	<u>Phasing of Services</u> Develop and implement a phasing schedule for the provision of services within the Urban Growth Area that is reflected in six-year capital improvement plans and strategically coordinates planned service levels with anticipated land use and development trends.	Potential further studies from integrated capital. Maintenance upgrades. Flaw with 6 year phasing of services, more appropriate with 20 year. Needs to change language.	
	CFU 2.4	<u>Impact Fees</u> Include impact fees as one possible mechanism to fund capital improvements, so new growth and development activity that has an impact upon public facilities pays a proportionate share of the cost of the relevant facilities.	Reevaluate and update impact fee system Evaluate impact fees for other capital facility systems.	
	CFU 2.5	<u>Exemptions from Impact Fees</u> Exempt development activities with broad public purposes from growth-related impact fees.	Evaluate the cost benefit on the existing, and determine if future exemptions are warranted.	

CHAPTER 5 - CAPITAL FACILITIES AND UTILITIES
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
	CFU 2.7	<u>Utility Permits</u> Consider utility permits simultaneously with the proposals requesting service and, when possible, approve utility permits when the project to be served is approved.	Policy direction is unclear and requires update for action.	
CFU 4 <u>SERVICE PROVISION</u> Provide public services in a manner that facilitates efficient and effective delivery of services and meets current and future demand.	CFU 4.1	<u>Compact Development</u> Promote compact areas of concentrated development in designated centers to facilitate economical and efficient provision of utilities, public facilities, and services.	Centers and Corridors growth strategy will continue to be implemented in various locations in the City. GMA requirement.	
CFU 5 <u>ENVIRONMENTAL CONCERNS</u> Minimize impacts to the environment, public health, and safety through the timely and careful siting and use of capital facilities and utilities.	CFU 5.6	<u>Power-Frequency Magnetic Fields</u> Encourage electrical utilities to base their facility siting decisions on the most recent findings concerning the health impacts of power-frequency magnetic fields.	Policy direction is unclear and requires update for action.	

CHAPTER 6 HOUSING

Ongoing Implementation

Goal	Policy #	Policy
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.1	<u>Regional Coordination</u> Coordinate the city's comprehensive planning with other jurisdictions in the region to address housing-related needs and issues.
	H 1.2	<u>Regional Fair Share Housing</u> Participate in a process that monitors and adjusts the distribution of low income housing throughout the region.
	H 1.4	<u>Use of Existing Infrastructure</u> Direct new residential development into areas where community and human public services and facilities are available.
	H 1.5	<u>Housing Information</u> Participate in and promote the development of educational resources and programs that assist low and moderate-income households in obtaining affordable housing.
	H 1.6	<u>Fair Housing</u> Promote compliance with fair housing laws.
	H 1.9	<u>Mixed-Income Housing</u> Encourage mixed-income developments throughout the city.
	H 1.10	<u>Lower-Income Housing Development Incentives</u> Support and assist the public and private sectors to develop lower-income or subsidized housing for households that cannot compete in the market for housing by using federal, state, and local aid.
	H 1.11	<u>Access to Transportation</u> Encourage housing that provides easy access to public transit and other efficient modes of transportation.
	H 1.12	<u>Affordable Housing Funding Sources</u> Support the development of affordable housing development funding sources.
	H 1.13	<u>Siting of Subsidized Low-Income Housing</u> Set clear site selection criteria for publicly subsidized housing to minimize geographic concentrations of publicly subsidized housing projects in neighborhoods with a high percent of minority or low-income households.
	H 1.14	<u>Building, Fire, Infrastructure, and Land Use Standards</u> Review periodically and, when needed, revise building, fire, infrastructure, and land use standards and requirements to ensure community standards are implemented and that new or rehabilitated housing remains affordable.
	H 1.15	<u>Performance Standards</u> Create a flexible project review process that allows for the use of alternative standards, but only if their use results in a project that is equal or superior to using existing standards.

CHAPTER 6 HOUSING

Ongoing Implementation

Goal	Policy #	Policy
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.16	<u>New Manufactured Housing</u> Permit manufactured homes on individual lots in all areas where residential uses are allowed.
	H 1.17	<u>Partnerships to Increase Housing Opportunities</u> Create partnerships with public and private lending institutions to find solutions that increase opportunities and reduce financial barriers for builders and consumers of affordable and lower-income housing.
	H 1.18	<u>Distribution of Housing Options</u> Promote a wide range of housing types and housing diversity to meet the needs of the diverse population and ensure that this housing is available throughout the community for people of all income levels and special needs.
	H 1.20	<u>Accessory Dwelling Units</u> Allow one accessory dwelling unit as an ancillary use to single-family homes in all designated residential areas as an affordable housing option.
	H 1.21	<u>Development of Single-Room Occupancy Housing</u> Allow development of single-room occupancy units in downtown Spokane and in other areas where high-density housing is permitted.
	H 1.24	<u>Taxes and Tax Structure</u> Support state consideration of property tax reform measures that provide increased local options that contribute to housing choice and diversity.
H 2 <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane's housing.	H 2.1	<u>Housing Rehabilitation</u> Provide assistance for housing rehabilitation beyond housing maintenance code requirements if the assistance is supportive of general community development activity and is on a voluntary basis.
	H 2.2	<u>Property Responsibility and Maintenance</u> Assist in and promote improved and increased public and private property maintenance and property responsibility throughout the city.
	H 2.3	<u>Housing Preservation</u> Encourage preservation of viable housing.
	H 2.4	<u>Linking Housing with Other Land Uses</u> Ensure that land use plans provide increased physical connection between housing, employment, transportation, recreation, daily-needs services, and educational uses.
	H 2.5	<u>Housing Goal Monitoring</u> Provide a report annually to the City Plan Commission that monitors progress toward achieving the housing goals and includes recommended policy change if positive direction toward achieving the housing goals is not occurring.

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.1	<u>Regional Coordination</u> Coordinate the city's comprehensive planning with other jurisdictions in the region to address housing-related needs and issues.	LU 1, 4.1, 8.3, 9.1 CFU 1.8, 3 NE 16.1 SH 1.3, 1.5, 5.1 N 8.5 TR 2, 19	Development of Land Use Plan Map, Infill Housing Task Forces, Steering Committee of Electeds, Spokane Municipal Code, establishment of a housing trust fund	X	X	
	H 1.2	<u>Regional Fair Share Housing</u> Participate in a process that monitors and adjusts the distribution of low income housing throughout the region.	LU 6.8 ED 1.1, 1.3 SH 1.3, 1.5, 2.2, 2.6, 2.9, 5.1	Comp Plan Major Update, Spokane Municipal Code, Community Development/CHHS Boards	X	X	
	H 1.4	<u>Use of Existing Infrastructure</u> Direct new residential development into areas where community and human public services and facilities are available.	LU 1, 3, 4, 8.1 CFU 1.1, 1.2, 2.2, 3.6, 4.1, 6.1 ED 2.1 DP 2.11, 2.12, 4.1 SH 1.3, 5.1 N 2.4 & 3.1	Development of Land Use Plan Map Target Investment Areas Infill Housing, MFTE and Incentives 2.0 Permit Fee/Impact Fee Waiver Program	X	X	
	H 1.5	<u>Housing Information</u> Participate in and promote the development of educational resources and programs that assist low and moderate-income households in obtaining affordable housing.	ED 5 SH 1.1, 1.4, 1.5, 1.6, 1.7, 2.2, 2.6, 5.1 N 7.2	Establish Financing Resource Center, Develop a Communication Program CHHS is making 7 CDBG-assisted homes available for low-income homebuyers. Plan to provide relocation assistance for displaced residents, Just Cause Eviction, Affordable Housing Registry.		X	

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.9	<u>Mixed-Income Housing</u> Encourage mixed-income developments throughout the city.	LU 1.9, 3.2, 3.6 SH 1.7 & 2.2 ED 3.10	MFTE re-evaluation, Affordable housing requirement for property the City sells.	X		
	H 1.10	<u>Lower-Income Housing Development Incentives</u> Support and assist the public and private sectors to develop lower-income or subsidized housing for households that cannot compete in the market for housing by using federal, state, and local aid.	LU 1.9, 3.6, 3.7 CFU 2.5 & 5.5 ED 1.4 SH 4.1, 5.1, 2.2 N 2.3	Additional Incentives, Inclusionary Zoning, Affordable Housing Plan Library, MFTE, Incentives 2.0, identify grant funding to revitalize neighborhoods, incentivize landlords to meet housing quality standard	X	X	X
	H 1.11	<u>Access to Transportation</u> Encourage housing that provides easy access to public transit and other efficient modes of transportation.	LU 1.1, 3.7, 4.1, 4.2 DP 4.3 N 2.1, 4.5, 4.7, 5.3	LINK, STA Overlay	X	X	
	H 1.12	<u>Affordable Housing Funding Sources</u> Support the development of affordable housing development funding sources.	ED 1.4 SH 1.1 SH 1.3 SH 1.7 SH 5.1 SH 5.2	Encourage continuation of document recording fees that support development of housing and services for low-income and homeless. Creation of a housing trust fund.	X	X	X

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.15	<u>Performance Standards</u> Create a flexible project review process that allows for the use of alternative standards, but only if their use results in a project that is equal or superior to using existing standards.	LU 2.2 CFU 6.3 DP 2.2 DP 2.4 SH 3.2 SH 5.3	Phase II Infill projects, establish a definition and set of standards for housing quality.	X	X	
	H 1.16	<u>New Manufactured Housing</u> Permit manufactured homes on individual lots in all areas where residential uses are allowed.		Update comprehensive plan language	X	X	
	H 1.18	<u>Distribution of Housing Options</u> Promote a wide range of housing types and housing diversity to meet the needs of the diverse population and ensure that this housing is available throughout the community for people of all income levels and special needs.	LU 1.3 LU 1.4 LU 1.9 LU 3.6 LU 3.7 LU 4.2 CFU 2.5 ED 2.4 N 1.1 N 2.3 SH 2.2	Infill Housing Projects Housing Quality Taskforce project identification	X	X	
	H 1.20	<u>Accessory Dwelling Units</u> Allow one accessory dwelling unit as an ancillary use to single-family homes in all designated residential areas as an affordable housing option.	LU 1.1 LU 3.6 DP 2.6 CFU 4.1	Infill Comprehensive Plan revision SMC revision	X	X	

CHAPTER 6 HOUSING

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
H 2 <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane's housing.	H 2.4	<u>Linking Housing with Other Land Uses</u> Ensure that land use plans provide increased physical connection between housing, employment, transportation, recreation, daily-needs services, and educational uses.	LU 1 LU 3 LU 4 LU 5 LU 10.1 ED 2.1 SH 2.4 NE 13 N 4.6 N 5.3	Infill Housing Projects Housing Quality Taskforce project identification	X	X	

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.1	<u>Regional Coordination</u> Coordinate the city’s comprehensive planning with other jurisdictions in the region to address housing-related needs and issues.	LU 1 - Citywide Land Use LU 4.1 - Land Use and Transportation LU 8.3 - Review of Urban Growth Area LU 9.1 - Annexation Boundaries CFU 1.8 - Intangible Costs and Benefits CFU 3 - Coordination NE 16.1 - Quality of Life Indicators SH 1.3 - Equitable Funding SH 1.5 - Public/Private Partnerships SH 5.1 - Coordination of Human Services N 8.5 - Neighborhood Planning Coordination TR 2 - Transportation Supporting Land Use TR 19 - Plan Collaboratively	Development of Land Use Plan Map, Infill Housing Task Forces, Steering Committee of Electeds Initial Discussion, Mayor's Housing Quality Taskforce, Spokane Municipal Code	Development of Land Use Plan Map, Infill Housing Task Forces, Steering Committee of Electeds, Spokane Municipal Code, Establishment of a Housing Trust Fund	X			X
	H 1.2	<u>Regional Fair Share Housing</u> Participate in a process that monitors and adjusts the distribution of low income housing throughout the region.	LU 6.8 - Siting Essential Public Facilities ED 1.1 - Economic Development Programs ED 1.3 - Economic Development Progress SH 1.3 - Equitable Funding SH 1.5 - Public/Private Partnerships SH 2.2 - Special Needs Temporary Housing SH 2.6 - Joint-Use Facilities SH 2.9 - Exceptions to Fair Housing SH 5.1 - Coordination of Human Services	Steering Committee of Electeds Initial Discussion, Spokane Municipal Code, Community Development/CHHS boards, Mayor's Housing Quality Task Force	Comp Plan Major Update, Spokane Municipal Code, Community Development/CHHS Boards,		X		X
	H 1.3	<u>Employer-Sponsored Housing</u> Provide incentives for employers to sponsor or develop affordable housing in proximity to their place of employment.	LU 2.2 - Performance Standards LU 3.1 - Coordinated and Efficient Land Use LU 7.1 - Regulatory Structure ED 1.4 - Public-Private Partnerships ED 7.4 - Tax Incentives for Land Improvement ED 7.5 - Tax Incentives for Renovation DP 3.9 - Redevelopment Incentives NE 10.2 - Local Business Support NE 10.3 Economic Activity Incentives	Mayor's Housing Quality Task Force	Commute Trip Systems, Housing near employment areas, Matching Down Payment Assistance Program? City Pilot for employees				X

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.4	<u>Use of Existing Infrastructure</u> Direct new residential development into areas where community and human public services and facilities are available.	LU 1 - Citywide Land Use LU 3 - Efficient Land Use LU 4 - Transportation LU 8.1 - Role of Urban Growth Areas CFU 1.1 - Level of Service CFU 1.2 - Operational Efficiency CFU 2.2 - Concurrency Management System CFU 3.6 - Limitation of Services Outside Urban Growth Areas CFU 4.1 - Compact Development CFU 6.1 - Community Revitalization ED 2.1 - Land Supply DP 2.11 - Improvements Program DP 2.12 - Infill Development DP 4.1 - Downtown Residents and Workers SH 1.3 - Equitable Funding SH 5.1 - Coordination of Human Services N 2.4 - Neighborhood Improvement N 3.1 - Multipurpose Use of Neighborhood Buildings	Urban Growth Area, Infill Housing Task Force, Development of Land Use Plan Map, Targeted Investment Areas, General Facility Charge Waivers, Commercial Rate Clarification, Urban Utility Pilot, Mayor's Housing Quality Taskforce	Development of Land Use Plan Map Target Investment Areas Infill Housing MFTE Incentives 2.0 Permit Fee/Impact Fee Waiver Program	X			
	H 1.5	<u>Housing Information</u> Participate in and promote the development of educational resources and programs that assist low and moderate-income households in obtaining affordable housing.	ED 5 - Education and Workforce Development SH 1.1 - Invest in Social Health SH 1.4 - Accessibility SH 1.5 - Public/Private Partnerships SH 1.6 - Vacant Buildings SH 1.7 - Surplus City Real Property SH 2.2 - Special Needs Temporary Housing SH 2.6 - Joint-Use Facilities SH 5.1 - Coordination of Human Services N 7.2 - City Hall Outreach	Northwest Fair Housing Coalition Trainings, Spokane Low-Income Housing Consortium Trainings, Mayor's Housing Quality task Force	Establish Financing Resource Center, Develop a Communication Program, Education for homeowners and buyers, Affordable Housing Registry	X			
	H 1.6	<u>Fair Housing</u> Promote compliance with fair housing laws.	SH 2 - Facilities for Special Populations	Funding nonprofit organizations who perform work or who administer inspections, Mayor's Housing Quality Task Force	Develop a Communication Program, re-evaluate the Discrimination Ordinance, Plan to provide relocation assistance for displaced residents, Just Cause Eviction, Affordable Housing Registry	X			
	H 1.7	<u>Socioeconomic Integration</u> Promote socioeconomic integration throughout the city.	LU 1.9 - Downtown ED 4.3 - Income Equity ED 5.7 - Employment Opportunities for Special Needs Populations SH 4.1 - Universal Accessibility SH 5.1 - Coordination of Human Services	Mayor's Housing Quality Task Force	Affordable housing requirement for property the City sells. Identify City owned property to be liquidated.				X

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.8	<u>Affordable Housing Requirement</u> Include a percentage of affordable housing within all new developments that include housing.	LU 3.6 - Compact Residential Patterns	Multiple-Family Tax Exemption 12-year Duration, Additional Height and Floor Area Ratio Bonuses for Centers and Corridors, CHHS 5-year Plan, Mayor's Housing Quality Task Force	Develop Tracking Tools, Evaluate Financial and Regulatory Incentive Programs for Effectiveness, Evaluate Land Inventory for Capacity for Listed House Types, Volume 2 Comp Plan Table H19 Future Housing Type Need Estimates and Needs, Affordable housing requirement for property the City sells, create a registry of affordable housing				X
	H 1.9	<u>Mixed-Income Housing</u> Encourage mixed-income developments throughout the city.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.6 - Compact Residential Patterns SH 1.7 - Surplus City Real Property SH 2.2 - Special Needs Temporary Housing ED 3.10 - Downtown Spokane	MFTE Mayor's Housing Quality Task Force	MFTE Affordable housing requirement for property the City sells.	X			
	H 1.10	<u>Lower-Income Housing Development Incentives</u> Support and assist the public and private sectors to develop lower-income or subsidized housing for households that cannot compete in the market for housing by using federal, state, and local aid.	LU 1.9 - Downtown LU 3.6 - Compact Residential Patterns LU 3.7 - Maximum and Minimum Lot Sizes CFU 2.5 - Exemptions from Impact Fees CFU 5.5 - Waste Reduction and Recycling ED 1.4 - Public-Private Partnerships SH 4.1 - Universal Accessibility SH 5.1 - Coordination of Human Services SH 2.2 - Special Needs Temporary Housing N 2.3 - Special Needs	Density Bonuses, Fee Exemptions/Waivers, Property Tax Deferral through MFTE, CHHS Public Funding for Development Mayor's Housing Quality Task Force	Additional Incentives, Inclusionary Zoning, Affordable Housing Plan Library, Incentivize landlords to meet housing quality standard, MFTE, Incentives 2.0, identify grand funding to revitalize neighborhoods	X			
	H 1.11	<u>Access to Transportation</u> Encourage housing that provides easy access to public transit and other efficient modes of transportation.	LU 1.1 - Neighborhoods LU 3.7 - Maximum and Minimum Lot Sizes LU 4.1 - Land Use and Transportation LU 4.2 - Land Uses That Support Travel Options and Active DP 4.3 - Downtown Services N 2.1 - Neighborhood Quality of Life N 4.5 - Multimodal Transportation N 4.7 - Pedestrian Design N 5.3 - Linkages	LINK, Centers & Corridors	LINK, STA Overlay	X			

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.12	<u>Affordable Housing Funding Sources</u> Support the development of affordable housing development funding sources.	ED 1.4 - Public-Private Partnerships SH 1.1 - Invest in Social Health SH 1.3 - Equitable Funding SH 1.7 - Surplus City Real Property SH 5.1 - Coordination of Human Services SH 5.2 - Neighborhood-Level Health and Human Services	Mayor's Housing Quality Task Force	Creation of a Housing Trust Fund	X	X		X
	H 1.13	<u>Siting of Subsidized Low-Income Housing</u> Set clear site selection criteria for publicly subsidized housing to minimize geographic concentrations of publicly subsidized housing projects in neighborhoods with a high percent of minority or low-income households.	LU 1.9 - Downtown LU 3.6 - Compact Residential Patterns LU 6.1 - Advance Siting LU 6.8 - Siting Essential Public Facilities SH 2.9 - Exceptions to Fair Housing SH 2.2 - Special Needs Temporary Housing	Refer to state & local laws RE: hard to site uses		X	X		
	H 1.14	<u>Building, Fire, Infrastructure, and Land Use Standards</u> Review periodically and, when needed, revise building, fire, infrastructure, and land use standards and requirements to ensure community standards are implemented and that new or rehabilitated housing remains affordable.	LU 2.2 - Performance Standards LU 7.2 - Continuing Review Process LU 10.2 - Consistent Development Standards CFU 1.6 - Management Plans CFU 3.5 - Uniformity of Standards ED 7.6 - Development Standards and Permitting Process DP 2.2 - Design Guidelines and Regulations DP 2.4 - Design Flexibility for Neighborhood Facilities DP 2.8 - Design Review Process DP 3.10 - Zoning Provisions and Building Regulations DP 5.1 - Neighborhood Participation		Review thresholds that trigger work that does not pencil	X			
	H 1.15	<u>Performance Standards</u> Create a flexible project review process that allows for the use of alternative standards, but only if their use results in a project that is equal or superior to using existing standards.	LU 2.2 - Performance Standards CFU 6.3 - Joint Use of Public Sites DP 2.2 - Design Guidelines and Regulations DP 2.4 - Design Flexibility for Neighborhood Facilities SH 3.2 - Neighborhood Arts Presence SH 5.3 - Space for Public Benefit Uses	Spokane Municipal Code, Mayor's Housing Quality Task Force	Phase II Infill projects, Establish a definition and set of standards for housing quality	X	X		
	H 1.16	<u>New Manufactured Housing</u> Permit manufactured homes on individual lots in all areas where residential uses are allowed.		SMC currently allows	Update comp plan language	X	X		

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.17	<u>Partnerships to Increase Housing Opportunities</u> Create partnerships with public and private lending institutions to find solutions that increase opportunities and reduce financial barriers for builders and consumers of affordable and lower-income housing.	ED 1 - Cooperative Partnerships SH 1.5 - Public/Private Partnerships SH 5.1 - Coordination of Human Services SH 4.1 - Universal Accessibility	Mayor's Housing Quality Task Force	Creation of a housing department within the city, home rehab through partnerships, Acquisition Rehab Program	X			X
	H 1.18	<u>Distribution of Housing Options</u> Promote a wide range of housing types and housing diversity to meet the needs of the diverse population and ensure that this housing is available throughout the community for people of all income levels and special needs.	LU 1.3 - Single-Family Residential Areas LU 1.4 - Higher Density Residential Uses LU 1.9 - Downtown LU 3.6 - Compact Residential Patterns LU 3.7 - Maximum and Minimum Lot Sizes LU 4.2 - Land Uses That Support Travel Options and Active CFU 2.5 - Exemptions from Impact Fees ED 2.4 - Mixed-Use N 1.1 - Downtown Development N 2.3 - Special Needs SH 2.2 - Special Needs Temporary Housing	Infill Housing Taskforce SMC Mayor's Housing Quality Task Force	Infill Housing	X			
	H 1.19	<u>Senior Housing</u> Encourage and support accessible design and housing strategies that provide seniors the opportunity to remain within their neighborhoods as their housing needs change.	LU 1.1 - Neighborhoods LU 3.6 - Compact Residential Patterns SH 2.1 - Care Facilities SH 2.4 - Co-Location of Facilities N 2.2 - Neighborhood Centers N 2.3 - Special Needs	Mayor's Housing Quality Task Force					
	H 1.20	<u>Accessory Dwelling Units</u> Allow one accessory dwelling unit as an ancillary use to single-family homes in all designated residential areas as an affordable housing option.	LU 1.1 - Neighborhoods LU 3.6 - Compact Residential Patterns DP 2.6 - Building and Site Design CFU 4.1 - Compact Development		Infill Project Implementation Comprehensive Plan revision SMC revision	X	X		
	H 1.21	<u>Development of Single-Room Occupancy Housing</u> Allow development of single-room occupancy units in downtown Spokane and in other areas where high-density housing is permitted.			Infill Project Implementation	X			

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.22	<u>Special Needs Housing</u> Encourage the retention, inclusion, and development of special needs and assisted living housing.	CFU 2.5 - Exemptions from Impact Fees SH 2 - Facilities for Special Needs Populations SH 5.2 - Neighborhood-Level Health and Human Services N 2.3 - Special Needs	SMC for hard to site facilities					
	H 1.23	<u>Distribution of Special Needs Housing</u> Include units that are affordable for low-income special need families in all housing developments.	CFU 2.5 - Exemptions from Impact Fees SH 2 - Facilities for Special Needs Populations SH 5.2 - Neighborhood-Level Health and Human Services N 2.3 - Special Needs		MFTE				
	H 1.24	<u>Taxes and Tax Structure</u> Support state consideration of property tax reform measures that provide increased local options that contribute to housing choice and diversity.		Recording fee	Continue to support the recording fee at next sunset	X			X
H 2 <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane’s housing.	H 2.1	<u>Housing Rehabilitation</u> Provide assistance for housing rehabilitation beyond housing maintenance code requirements if the assistance is supportive of general community development activity and is on a voluntary basis.	LU 3.1 - Coordinated and Efficient Land Use ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation DP 3.10 - Zoning Provisions and Building Regulations DP 3.11 - Rehabilitation of Historic Properties SH 1.6 - Vacant Buildings	Historic Preservation Tax Credit State Housing Rehab Program, Mayor's Housing Quality Task Force	Identify incentives for landlords to bring housing up to a standard of housing quality, identify grant funding to revitalize neighborhoods, public/private partnerships to target areas for home rehabilitation	X		X	
	H 2.2	<u>Property Responsibility and Maintenance</u> Assist in and promote improved and increased public and private property maintenance and property responsibility throughout the city.	DP 2.1 - Definition of Urban Design DP 2.2 - Design Guidelines and Regulations DP 2.5 - Character of the Public Realm SH 6.1 - Crime Prevention through Environmental Design Themes ED 8.5 - Contaminated Site Clean-Up Responsibilities N 2.1 - Neighborhood Quality of Life N 6.1 - Environmental Planning N 6.2 - Code Enforcement N 6.4 - Maintenance of City Property LGC 6.1 - Enforcement of Land Use and Development Codes	New Outdoor Storage Ordinance Mayor's Housing Quality Taskforce	Education Re: the programs that exist, establish a minimum definition and set of standards for Housing Quality, Incentivize landlords to improve housing quality	X	X		X
	H 2.3	<u>Housing Preservation</u> Encourage preservation of viable housing.	LU 7.3 - Historic Reuse ED 7.5 - Tax Incentives for Renovation DP 1.1 - Landmark Structures, Buildings, and Sites DP 3 - Preservation	Historical Preservation Tax Credit Demolition Ordinance SMC		X			

CHAPTER 6 HOUSING Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
H 2 <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane’s housing.	H 2.4	Linking Housing with Other Land Uses Ensure that land use plans provide increased physical connection between housing, employment, transportation, recreation, daily-needs services, and educational uses.	LU 1 - Citywide Land Use LU 3 - Efficient Land Use LU 4 - Transportation LU 5 - Development Character LU 10.1 - Land Use Plans ED 2.1 - Land Supply SH 2.4 - Co-Location of Facilities NE 13 - Connectivity N 4.6 - Pedestrian and Bicycle Connections N 5.3 - Linkages	Mayor's Housing Quality Task Force		X	X		
	H 2.5	Housing Goal Monitoring Provide a report annually to the City Plan Commission that monitors progress toward achieving the housing goals and includes recommended policy change if positive direction toward achieving the housing goals is not occurring.		CHHS	CHHS	X			

CHAPTER 6 HOUSING

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
H 1 <u>HOUSING CHOICE AND DIVERSITY</u> Provide opportunities for a variety of housing types that is safe and affordable for all income levels to meet the diverse housing needs of current and future residents.	H 1.3	<u>Employer-Sponsored Housing</u> Provide incentives for employers to sponsor or develop affordable housing in proximity to their place of employment.	Commute Trip Systems, Housing Near Employment Areas, Matching Down Payment Assistance Program? City Pilot for employees	Incentives as appropriate for successful development
	H 1.7	<u>Socioeconomic Integration</u> Promote socioeconomic integration throughout the city.	Affordable housing requirement for property the City sells. City to identify unused or underused property to be liquidated.	
	H 1.8	<u>Affordable Housing Requirement</u> Include a percentage of affordable housing within all new developments that include housing.	Develop Tracking Tools, Evaluate Financial and Regulatory Incentive Programs for Effectiveness, Evaluate Land Inventory for Capacity for Listed House Types, Volume 2 Comp Plan Table H19 Future Housing Type Need Estimates and Needs, Affordable housing requirement for property the City sells, create a registry of affordable housing units available in Spokane.	
	H 1.19	<u>Senior Housing</u> Encourage and support accessible design and housing strategies that provide seniors the opportunity to remain within their neighborhoods as their housing needs change.	Look into adding to MFTE Building regulations	
	H 1.22	<u>Special Needs Housing</u> Encourage the retention, inclusion, and development of special needs and assisted living housing.		
	H 1.23	<u>Distribution of Special Needs Housing</u> Include units that are affordable for low-income special need families in all housing developments.	MFTE	

CHAPTER 6 HOUSING

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
	H 1.24	<u>Taxes and Tax Structure</u> Support state consideration of property tax reform measures that provide increased local options that contribute to housing choice and diversity.	Continue to support the recording fee at next sunset	
H 2 <u>HOUSING QUALITY</u> Improve the overall quality of the City of Spokane's housing.	H 2.2	<u>Property Responsibility and Maintenance</u> Assist in and promote improved and increased public and private property maintenance and property responsibility throughout the city.	Education Re: the programs that exist, establish a minimum definition and set of standards for housing quality, incentivize landlords to improve housing quality	

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 1 <u>COOPERATIVE PARTNERSHIPS</u> Encourage cooperative partnerships to address the economic expansion of the city and region.	ED 1.1	<u>Economic Development Programs</u> Support and participate in regional economic development planning with the public and private sectors.
	ED 1.2	<u>Support of Economic Development Organizations</u> Continue to support Greater Spokane Incorporated, Visit Spokane, Spokane Public Facilities District, Workforce Development, Business Improvement Districts, Public Development Authorities and others in their efforts to reinforce and strengthen the Spokane economy.
	ED 1.3	<u>Economic Development Progress</u> Work with regional jurisdictions, community economic development organizations, the educational community, the business sector, neighborhood organizations, and citizens to periodically review the city's economic vitality and revise plans as needed.
	ED 1.4	<u>Public-Private Partnerships</u> Continue to encourage public-private partnerships that advance economic development opportunities.
ED 2 <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.1	<u>Land Supply</u> Ensure opportunities for locating a variety of desirable, livable wage industries in Spokane that are environmentally compatible with adjacent land uses and support a range of employment types.
	ED 2.2	<u>Revitalization Opportunities</u> Provide incentives to encourage the revitalization and utilization of historic and older commercial and industrial districts for redevelopment.
	ED 2.3	<u>Reusable Buildings Inventory</u> Continue to maintain an inventory of historic and significant older buildings that could be redeveloped for economic activities rather than demolished.
	ED 2.4	<u>Mixed-Use</u> Support mixed-use development that brings employment, shopping, and residential activities into shared locations that stimulate opportunities for economic activity.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.1	<u>Economic Growth</u> Stimulate economic growth by supporting the formation, retention, expansion, and recruitment of businesses.
	ED 3.2	<u>Economic Diversity</u> Encourage economic diversity through a mix of small and large businesses that provide a healthy balance of goods-producing and service-producing jobs.
	ED 3.3	<u>Enterprise Opportunities</u> Continue to create economic development opportunities utilizing tools available to the city which will foster the growth of Spokane's economy.
	ED 3.4	<u>Value Added Business Strategy</u> Promote value added business practices as an economic strategy.
	ED 3.5	<u>Locally-Owned Businesses</u> Support opportunities to expand and increase the number of locally-owned businesses in Spokane.
	ED 3.6	<u>Small Businesses</u> Recognize the significant contributions of small businesses to the city's economy and seek to enhance small business opportunities.
	ED 3.7	<u>Home-Based Businesses</u> Encourage opportunities for teleworking and home businesses that are compatible with residential neighborhoods.
	ED 3.8	<u>Technology-Based Industries</u> Encourage the development of advanced and emerging technology - based industries.
	ED 3.9	<u>Regional Marketplace</u> Support strategies to expand regional markets for local services and products.
	ED 3.10	<u>Downtown Spokane</u> Promote downtown Spokane as the economic and cultural center of the region.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 4 <u>Income and Employment Opportunity</u> Enhance the economic future of the community by encouraging the creation of jobs that provide a livable wage and reduce income disparity	ED 4.1	<u>Livable Wage</u> Encourage the recruitment of businesses that pay wages at least commensurate with the cost of living and that provide health and retirement benefits.
	ED 4.2	<u>Benchmark Indicators</u> Work with the private sector to establish benchmark indicators for employment and income levels, monitor progress toward reaching those levels, and prepare an annual status report on progress.
	ED 4.3	<u>Income Equity</u> Cooperate with other community agencies and organizations to address income equity and employment opportunities within the Spokane economy.
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.1	<u>K-12 Education</u> Work cooperatively with local schools to help maintain and enhance the quality of K-12 education in the city's schools.
	ED 5.2	<u>Youth Programs</u> Cooperate with educational institutions and businesses to provide young people with exposure to a wide variety of employment and business opportunities.
	ED 5.3	<u>Post-Secondary Education and Job Training</u> Support continued efforts of the educational community to contribute to the health of Spokane's economy through post-secondary plans, programs, and activities.
	ED 5.4	<u>Program Evaluation</u> Support efforts to introduce new, high quality programs into the curricula of area technical schools, community colleges, colleges, and universities that address the changing needs of businesses and employees.
	ED 5.5	<u>Communication Links</u> Encourage greater communication between the city, educational and training providers, businesses, employees, and residents to meet community educational and job-training needs.
	ED 5.6	<u>Employer Training Support</u> Encourage employers to support continuing education and training for their employees.
	ED 5.8	<u>Library as Educational Resource</u> Fund the library system at a level adequate to improve the education level of Spokane's workforce.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 6 <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center	ED 6.1	<u>Infrastructure Projects</u> Promote infrastructure projects that enhance the city's quality of life and business climate.
	ED 6.2	<u>Public Investment in Designated Areas</u> Use capital facility funds to promote economic vitality in those areas designated for economic development or mixed-use.
	ED 6.3	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.
	ED 6.4	<u>Infrastructure Maintenance</u> Maintain infrastructure at safe and efficient levels.
ED 7 <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourage investment, nurture economic activity, and promote a good business climate	ED 7.1	<u>Collaborative Nurturing of the Business Climate</u> Work with the business community, labor, economic development organizations and residents to maintain a good business climate.
	ED 7.4	<u>Tax Incentives for Land Improvement</u> Support a tax structure that encourages business investment and construction where infrastructure exists, especially in centers or other target areas for development.
	ED 7.5	<u>Tax Incentives for Renovation</u> Use tax incentives and investments to encourage revitalization, modernization, or rehabilitation of deteriorated residential and commercial properties and buildings for new economic activity.
	ED 7.6	<u>Development Standards and Permitting Process</u> Periodically evaluate and improve the City of Spokane's development standards and permitting process to ensure that they are equitable, cost-effective, timely and meet community needs and goals.
ED 8 <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assists that attract economic development opportunities and enhance the City of Spokane's quality of life.	ED 8.1	<u>Quality of Life Protection</u> Protect the natural and built environment as a primary quality of life feature that allows existing businesses to expand and that attracts new businesses, residents, and visitors.
	ED 8.2	<u>Sustainable Economic Strategies</u> Promote sustainable economic strategies.
	ED 8.3	<u>Recreation and Tourism Promotion</u> Promote the region's outdoor amenities, recreational opportunities and tourism.

CHAPTER 7- ECONOMIC DEVELOPMENT

Ongoing Implementation

Goal	Policy #	Policy
ED 8 <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assists that attract economic development opportunities and enhance the City of Spokane's quality of life.	ED 8.4	<u>Environmental Protection Business Opportunities</u> Encourage businesses that specialize in environmental protection.
	ED 8.5	<u>Contaminated Site Clean-Up Responsibilities</u> Facilitate the clean-up of contaminated sites.

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 1 <u>COOPERATIVE PARTNERSHIPS</u> Encourage cooperative partnerships to address the economic expansion of the city and region.	ED 1.1	<u>Economic Development Programs</u> Support and participate in regional economic development planning with the public and private sectors.	DP 3.1 SH 1.1 SMP 1.1	Approach economic development planning with an integrated approach Update the CEZ and CEDS	X	X	X
	ED 1.3	<u>Economic Development Progress</u> Work with regional jurisdictions, community economic development organizations, the educational community, the business sector, neighborhood organizations, and citizens to periodically review the city's economic vitality and revise plans as needed.	NE 16.1 NE 16.2 SMP 5.3	Identify strategic outcomes Downtown Plan Monroe Target Area Tracking and monitoring target area progress and providing annual and quarterly reporting. Central City Line	X	X	X
	ED 1.4	<u>Public-Private Partnerships</u> Continue to encourage public-private partnerships that advance economic development opportunities.	SH 1.5	Hillyard BID BROZ (Riverfront Park and Hillyard) Advisory Boards as needed.	X	X	
ED 2 <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.1	<u>Land Supply</u> Ensure opportunities for locating a variety of desirable, livable wage industries in Spokane that are environmentally compatible with adjacent land uses and support a range of employment types.	LU 1.10 SMP 11.53 SMP 11.33	Stormwater solution for industrial property. Utilize incentives Historic Retail in residential zones	X	X	X

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 2 <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.2	<u>Revitalization Opportunities</u> Provide incentives to encourage the revitalization and utilization of historic and older commercial and industrial districts for redevelopment.	DP DP 3.9 LU 3.1	Develop new incentives Review and revise current incentives Identify future target areas (long term)	X		X
	ED 2.3	<u>Reusable Buildings Inventory</u> Continue to maintain an inventory of historic and significant older buildings that could be redeveloped for economic activities rather than demolished.	LU 7.3 DP 3.1 SMP 7.2 SMP 7.3	Historic Retail in residential zones Work to establish new Districts in Sprague and Browne's	X	X	
	ED 2.4	<u>Mixed-Use</u> Support mixed-use development that brings employment, shopping, and residential activities into shared locations that stimulate opportunities for economic activity.	LU 1.9 H 1.7 H 1.8 H 1.9	In CY 2017, CHHS will pilot a program to restore upper-story housing in existing mixed-use buildings located in designated Centers & Corridors. District Revitalization	X	X	
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.1	<u>Economic Growth</u> Stimulate economic growth by supporting the formation, retention, expansion, and recruitment of businesses.	CFU NE 10.3 SH 1.1 SH 3.1 DP 4.3	CHHS has allocated CDBG funds for economic development loans that create new jobs that can be filled by low-income workers. Update the Economic Development website and collateral materials.	X	X	

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.2	<u>Economic Diversity</u> Encourage economic diversity through a mix of small and large businesses that provide a healthy balance of goods-producing and service-producing jobs.	LU 1.10 SH 1.1 SH 3.1 DP 4.3 N 2	Work with CHHS committee to develop CDBG dollars for economic development purposes. Look to establish new public/private partnerships Identify new target areas Monroe Sprague Hillyard/Yard 5th Avenue	X	X	X
	ED 3.3	<u>Enterprise Opportunities</u> Continue to create economic development opportunities utilizing tools available to the city which will foster the growth of Spokane's economy.	NE 10.3 AMP 5.5	Refer to 3.2	X	X	X
	ED 3.4	<u>Value Added Business Strategy</u> Promote value added business practices as an economic strategy.	SH 1.1 SH 3.1	Katerra	X	X	
	ED 3.5	<u>Locally-Owned Businesses</u> Support opportunities to expand and increase the number of locally-owned businesses in Spokane.	SH 7.1 NE 10.2 SH 3.7	Update the Market Garden Ordinance	X	X	
	ED 3.6	<u>Small Businesses</u> Recognize the significant contributions of small businesses to the city's economy and seek to enhance small business opportunities.	SH 7.1 LU 1.6	Update the Market Garden Ordinance Strengthen technical assistance to Business Districts	X		X

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.10	<u>Downtown Spokane</u> Promote downtown Spokane as the economic and cultural center of the region.	LU 1.9 DP 4 DP 4.1 DP 4.2 DP 4.3 N 1.1 SH 3.1 N 1.1	Implement infill recommendations to promote market rate University District Bike / Ped bridge and surrounding development	X	X	
ED 4 <u>Income and Employment Opportunity</u> Enhance the economic future of the community by encouraging the creation of jobs that provide a livable wage and reduce income disparity.	ED 4.2	<u>Benchmark Indicators</u> Work with the private sector to establish benchmark indicators for employment and income levels, monitor progress toward reaching those levels, and prepare an annual status report on progress.	NE 16.1 NE 16.2 SMP 5.3	Update the chapter Develop performance measures, benchmarks and targets	X	X	
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.3	<u>Post-Secondary Education and Job Training</u> Support continued efforts of the educational community to contribute to the health of Spokane's economy through post-secondary plans, programs, and activities.		Partner with work force training organization to apply for EPA Work Force Training Grant.	X	X	
	ED 5.8	<u>Library as Educational Resource</u> Fund the library system at a level adequate to improve the education level of Spokane's workforce.	SH 1.1 SH 3.1	Levy renewal	X	X	

CHAPTER 7- ECONOMIC DEVELOPMENT

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
ED 6 <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center	ED 6.3	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.	CFU 5.7	STA High Performance Transit Network	X	X	X
	ED 6.4	<u>Infrastructure Maintenance</u> Maintain infrastructure at safe and efficient levels.	N 6 PRS 4.1 SH 3.5	Creation of additional districts and / or increase existing benefit level	X	X	
ED 8 <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assists that attract economic development opportunities and enhance the City of Spokane's quality of life.	ED 8.5	<u>Contaminated Site Clean-Up Responsibilities</u> Facilitate the clean-up of contaminated sites.	LU 3.1 NE 1.1 SMP 10.1 SMP 10.2 SMP 10.8 SMP 11.6	Ongoing assessment and clean-up Develop strategy for site selection Select new sites Local Revolving Loan Fund	X	X	X

CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
ED 1 <u>COOPERATIVE PARTNERSHIPS</u> Encourage cooperative partnerships to address the economic expansion of the city and region.	ED 1.1	<u>Economic Development Programs</u> Support and participate in regional economic development planning with the public and private sectors.	DP 3.1 - Historic Preservation SH 1.1 - Invest in Social Health SMP 1.1 - Coordinated Planning	Community Economic Development Strategy (Spokane participates) Community Empowerment Zones STA Planning Transportation Site Selector	Approach economic development planning with an integrated approach Update the CEZ and CEDS	X	X	X	
	ED 1.2	<u>Support of Economic Development Organizations</u> Continue to support Greater Spokane Incorporated, Visit Spokane, Spokane Public Facilities District, Workforce Development, Business Improvement Districts, Public Development Authorities and others in their efforts to reinforce and strengthen the Spokane economy.	DP 4 - Downtown Center Viability SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts	Technical Assistance East Sprague ESBA BID Funding NEPDA Staff support (PDAS, BIDS) Board participation	As opportunities arise staff will offer support. Assistance to real estate professionals.	X			
	ED 1.3	<u>Economic Development Progress</u> Work with regional jurisdictions, community economic development organizations, the educational community, the business sector, neighborhood organizations, and citizens to periodically review the city’s economic vitality and revise plans as needed.	NE 16.1 - Quality of Life Indicators NE 16.2 - Benchmark Adoption SMP 5.3 - Evaluation of Economic Gain	5th Avenue Revitalization Mayor's Taskforce on Economic Vitality Multiple Target Areas: Sprague Hillyard Downtown/U District West Plains North Bank/Kendall Yards	Identify strategic outcomes Downtown Plan Monroe Target Area Tracking and monitoring target area progress and providing annual and quarterly reporting. Central City Line	X	X	X	
	ED 1.4	<u>Public-Private Partnerships</u> Continue to encourage public-private partnerships that advance economic development opportunities.	SH 1.5 - Public/Private Partnerships	5th Avenue Revitalization working group	Hillyard BID BROZ (Riverfront Park and Hillyard) Advisory Boards as needed.	X	X		
ED 2 <u>LAND AVAILABILITY FOR ECONOMIC ACTIVITIES</u> Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.1	<u>Land Supply</u> Ensure opportunities for locating a variety of desirable, livable wage industries in Spokane that are environmentally compatible with adjacent land uses and support a range of employment types.	LU 1.10 - Industry SMP 11.53 - Location Considerations SMP 11.33 - Economic, Social, and Physical Needs	Brownfield Remediation Form based code pilot project Utilize overlays Utilizing Pilot Projects	Stormwater solution for industrial property. Utilize incentives Historic Retail in residential zones	X	X	X	

CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
ED 2 LAND AVAILABILITY FOR ECONOMIC ACTIVITIES Ensure that an adequate supply of useable industrial and commercial property is available for economic development activities.	ED 2.2	<u>Revitalization Opportunities</u> Provide incentives to encourage the revitalization and utilization of historic and older commercial and industrial districts for redevelopment.	DP 3.1 - Historic Preservation DP 3.9 - Redevelopment Incentives LU 3.1 - Coordinated and Efficient Land Use	Economic Development Strategy and Incentives; Historic Preservation Incentives Historic Retail Overlay Pilot - West Central Urban Utility Pilot Commercial Rate Clarification	Develop new incentives Review and revise current incentives Identify future target areas (long term)	X		X	X
		<u>Reusable Buildings Inventory</u> Continue to maintain an inventory of historic and significant older buildings that could be redeveloped for economic activities rather than demolished.	LU 7.3 - Historic Reuse DP 3.1 - Historic Preservation SMP 7.2 - Inventory of Sites SMP 7.3 - Sites and Structures	Historic Preservation Office Inventory of Registered Historic Properties Listing of individual properties Creation of Districts	Historic Retail in residential zones Work to establish new Districts in Sprague and Browne's	X	X		X
	ED 2.4	<u>Mixed-Use</u> Support mixed-use development that brings employment, shopping, and residential activities into shared locations that stimulate opportunities for economic activity.	LU 1.9 - Downtown H 1.7 - Socioeconomic Integration H 1.8 - Affordable Housing Requirement H 1.9 - Mixed-income Housing	GFC Waiver Incentives District Development Targetted Economic Development Strategy	In CY 2017, CHHS will pilot a program to restore upper-story housing in existing mixed-use buildings located in desiganted Centers & Corridors. District Revitalization	X	X		
ED 3 STRONG, DIVERSE, AND SUSTAINABLE ECONOMY Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.1	<u>Economic Growth</u> Stimulate economic growth by supporting the formation, retention, expansion, and recruitment of businesses.	CFU 6.2 - Economic Development NE 10.3 - Economic Activity Incentives SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts DP 4.3 - Downtown Services	Economic Development Strategy and Incentives; RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037 Partnerships with GSI, PDAs, DSP, BIDs, Business Associations & Workforce Development Public Outreach	CHHS has allocated CDBG funds for economic development loans that create new jobs that can be filled by low-income workers. Update the Economic Development website and collateral materials.	X	X		
	ED 3.2	<u>Economic Diversity</u> Encourage economic diversity through a mix of small and large businesses that provide a healthy balance of goods-producing and service-producing jobs.	LU 1.10 - Industry SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts DP 4.3 - Downtown Services N 2 - Neighborhood Development	Support GSI Informational Outreach Efforts Public outreach to entrepreneurs Support non-traditional community development District revitalization and public improvements.	Work with CHHS committee to develop CDBG dollars for economic development purposes. Look to establish new public/private partnerships Identify new target areas Monroe Sprague Hillyard/Yard 5th Avenue	X	X	X	X
	ED 3.3	<u>Enterprise Opportunities</u> Continue to create economic development opportunities utilizing tools available to the city which will foster the growth of Spokane’s economy.	NE 10.3 - Economic Activity Incentives AMP 5.5 - Water-Enjoyment Areas	Refer to above CSO Program	Refer to 3.2 above	X			
	ED 3.4	<u>Value Added Business Strategy</u> Promote value added business practices as an economic strategy.	SH 1.1 - Invest in Social Health SH 3.1 - Support for the Arts	Sprague Art on the Avenue Investment in: Fresh Soul, Vessel Coffee, Ban the Box	Katerra	X	X		

CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
ED 3 <u>STRONG, DIVERSE, AND SUSTAINABLE ECONOMY</u> Foster a strong, diverse, and sustainable economy that provides a range of employment and business opportunities.	ED 3.5	<u>Locally-Owned Businesses</u> Support opportunities to expand and increase the number of locally-owned businesses in Spokane.	SH 7.1 - Local Food Production NE 10.2 - Local Business Support SH 3.7 - Support Local Artists	Targeted Economic Development Strategy Market Garden Ordinance	Update the Market Garden Ordinance	X	X		
	ED 3.6	<u>Small Businesses</u> Recognize the significant contributions of small businesses to the city’s economy and seek to enhance small business opportunities.	SH 7.1 - Local Food Production LU 1.6 - Neighborhood Retail Use	Partner with non-traditional lenders Open for Business Partnership with DSP Neighborhood Retail Zone Parking Requirement Reduction	Update the Market Garden Ordinance Strengthen technical assistance to Business Districts	X		X	
	ED 3.7	<u>Home-Based Businesses</u> Encourage opportunities for teleworking and home businesses that are compatible with residential neighborhoods.	NE 10.3 - Economic Activity Incentives SH 3.2 - Neighborhood Arts Presence	SMC allows home occupations without permitting. Improvements to telecommunications networks	Encourage employees to utilize existing telecommuting policy.	X			
	ED 3.8	<u>Technology-Based Industries</u> Encourage the development of advanced and emerging technology -based industries.	NE 10.3 - Economic Activity Incentives ED 6.3 - Communication Facilities and Networks	Promote the advantages of this area, including electrical rates, quality of life, affordable housing, promote state and federal incentives for advanced manufacturing.	Coordinate with partners during infrastructure upgrades.	X			
	ED 3.9	<u>Regional Marketplace</u> Support strategies to expand regional markets for local services and products.	SH 3.1 - Support for the Arts LU 1.9 - Downtown LU 3.2 - Centers and Corridors	Spokane County Regional Siting Process for Essential Public Facilities, adopted in 2002		X			
	ED 3.10	<u>Downtown Spokane</u> Promote downtown Spokane as the economic and cultural center of the region.	LU 1.9 - Downtown DP 4 - Downtown Center Viability DP 4.1 - Downtown Residents and Workers DP 4.2 - Street Life DP 4.3 - Downtown Services N 1.1 - Downtown Development SH 3.1 - Support for the Arts N 1.1 - Downtown Development	DSP, Visist Spokane, Spokane Arts, GSI, The Public Facilities District Infill Housing Strategy Riverfront Park Redevelopment Street Levy	Implement infill recommendations to promote market rate University District Bike / Ped bridge and surrounding development	X	X		
ED 4 <u>Income and Employment Opportunity</u> Enhance the economic future of the community by encouraging the creation of jobs that provide a livable wage and reduce income disparity	ED 4.1	<u>Livable Wage</u> Encourage the recruitment of businesses that pay wages at least commensurate with the cost of living and that provide health and retirement benefits.	CFU 6.2 - Economic Development	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037 Projects of Citywide Significance City Paid Sick Leave Ordinance Apprenticeship Requirements for public works projects	Implementation of City Paid Sick Leave Ordinance Continue to explore options in the legislative agenda that support living wages and employer opportunities. Clarify tax structure and benefits of locating in the Spokane region over competing regions.	X			

CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
ED 4 <u>Income and Employment Opportunity</u> Enhance the economic future of the community by encouraging the creation of jobs that provide a livable wage and reduce income disparity	ED 4.2	<u>Benchmark Indicators</u> Work with the private sector to establish benchmark indicators for employment and income levels, monitor progress toward reaching those levels, and prepare an annual status report on progress.	NE 16.1 - Quality of Life Indicators NE 16.2 - Benchmark Adoption	Spokane Indicators Initiative with EWU	Update the chapter Develop performance measures, benchmarks and targets	X	X		
	ED 4.3	<u>Income Equity</u> Cooperate with other community agencies and organizations to address income equity and employment opportunities within the Spokane economy.	H 1.7 - Socioeconomic Integration NE 10.3 - Economic Activity Incentives SH 1.1 - Invest in Social Health	Partnerships with GSI, PDAs, DSP, BIDs, Business Associations & Workforce Development Living Wage job creation incentives		X			
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.1	<u>K-12 Education</u> Work cooperatively with local schools to help maintain and enhance the quality of K-12 education in the city's schools.	N 2.1 - Neighborhood Quality of Life	Hillyard Zone Project		X			
	ED 5.2	<u>Youth Programs</u> Cooperate with educational institutions and businesses to provide young people with exposure to a wide variety of employment and business opportunities.	SH 1.1 - Invest in Social Health SH 1.2 - Commitment to Youth LGC 5.1 - Youth Participation LGC 5.2 - Young People as Citizens	ESD101 Service Team construction pre-apprenticeship program Hillyard Zone Project Fresh Soul Restaurant/Youth Training		X			
	ED 5.3	<u>Post-Secondary Education and Job Training</u> Support continued efforts of the educational community to contribute to the health of Spokane's economy through post-secondary plans, programs, and activities.		Support partnerships with GSI, Community Colleges, & Workforce Development Public Works Apprenticeship Requirements	Partner with work force training organization to apply for EPA Work Force Training Grant.	X	X		
	ED 5.4	<u>Program Evaluation</u> Support efforts to introduce new, high quality programs into the curricula of area technical schools, community colleges, colleges, and universities that address the changing needs of businesses and employees.		Public Works Apprenticeship Requirements	Workshop with GSI to mine data on skill needs. Evaluate the role the city in implementation of this policy, and possible revision of policy to be more actionable.	X			

CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.5	<u>Communication Links</u> Encourage greater communication between the city, educational and training providers, businesses, employees, and residents to meet community educational and job-training needs.	SH 1.4 - Accessibility		See 5.4 Evaluate the role the city in implementation of this policy, and possible revision of policy to be more actionable.	X			
	ED 5.6	<u>Employer Training Support</u> Encourage employers to support continuing education and training for their employees.		Training resources for employers on the website.		X			
	ED 5.7	<u>Employment Opportunities for Special Needs Populations</u> Support efforts to provide training and employment opportunities for special needs populations.	SH 1.1 - Invest in Social Health		Evaluate the role the city in implementation of this policy, and possible revision of policy to be more actionable.				
	ED 5.8	<u>Library as Educational Resource</u> Fund the library system at a level adequate to improve the education level of Spokane's workforce.	SH 1.1 - Invest in Social Health	Current Library Funding and future levy renewal Library Strategic Plan		X			
ED 6 <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center.	ED 6.1	<u>Infrastructure Projects</u> Promote infrastructure projects that enhance the city's quality of life and business climate.	CFU 6.2 - Economic Development	Economic Development Strategy and Incentives Integrated approach to infrastructure development Place making PDAs, PFD, BID		X			
	ED 6.2	<u>Public Investment in Designated Areas</u> Use capital facility funds to promote economic vitality in those areas designated for economic development or mixed-use.	CFU 4.1 - Compact Development CFU 6.2 - Economic Development LU 3.1 - Coordinated and Efficient Land Use N 2.2 - Neighborhood Centers	CHHS Multifamily Housing Program funding priorities include acquisition, renovation and new construction of affordable housing located in Centers & Corridors Current street levy North Market Street Perry Street Development Current CIP	Identigy new designated areas	X			

CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
ED 6 <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center.	ED 6.3	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.	CFU 5.7 - Telecommunication Structures	SMC	STA High Performance Transit Network	X	X	X	X
	ED 6.4	<u>Infrastructure Maintenance</u> Maintain infrastructure at safe and efficient levels.	N 6.4 - Maintenance of City Property PRS 4.1 - Maintenance Management Program SH 3.5 - Tax Increment Financing	CIP's Current Street Levy Transportation Benefit District	Creation of additional districts and / or increase existing benefit level	X	X		
ED 7 <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourage investment, nurture economic activity, and promote a good business climate.	ED 7.1	<u>Collaborative Nurturing of the Business Climate</u> Work with the business community, labor, economic development organizations and residents to maintain a good business climate.	SH 1.1 - Invest in Social Health DP 4.1 - Downtown Residents and Workers	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037 Note - reference earlier collaborative business partnerships above	Study possible state and federal legislative agenda / lobby strategy to support local opportunities.	X			
	ED 7.2	<u>Revenue Sources</u> Ensure that tax revenue sources are stable, allocate costs equitably within the community, and do not penalize certain types of businesses, and attract and retain businesses.	CFU 6.2 - Economic Development	Work with the budgeting process to avoid deficits and promote a healthy balanced budget.	Address with legislative agenda and annual budgeting process. Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.				
	ED 7.3	<u>State Tax Changes</u> Lobby the state legislature for changes in state tax laws to allow more options or mechanisms to be available as incentives to business investment.	H 1.24 - Taxes and Tax Structure		Address with legislative agenda and annual budgeting process				
	ED 7.4	<u>Tax Incentives for Land Improvement</u> Support a tax structure that encourages business investment and construction where infrastructure exists, especially in centers or other target areas for development.	LU 3.1 - Coordinated and Efficient Land Use DP 3.9 - Redevelopment Incentives H 1.24 - Taxes and Tax Structure	Economic Development Strategy and Incentives Historic Tax Abatements MFTE State single family rehab tax abatement.	Address with legislative agenda and annual budgeting process Promote tax incentives offered at the state and federal level.	X			
	ED 7.5	<u>Tax Incentives for Renovation</u> Use tax incentives and investments to encourage revitalization, modernization, or rehabilitation of deteriorated residential and commercial properties and buildings for new economic activity.	DP 3.9 - Redevelopment Incentives H 1.24 - Taxes and Tax Structure	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037		X			

CHAPTER 7- ECONOMIC DEVELOPMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
ED 7 <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourage investment, nurture economic activity, and promote a good business climate.	ED 7.6	<u>Development Standards and Permitting Process</u> Periodically evaluate and improve the City of Spokane's development standards and permitting process to ensure that they are equitable, cost-effective, timely and meet community needs and goals.	DP 2.9 - Permit Process CFU 2.7 - Utility Permits	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037 Hamilton Form Based Code Pilot Project Infill Housing & Housing quality taskforce	Fee justification study	X			X
ED 8 <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assets that attract economic development opportunities and enhance the City of Spokane's quality of life.	ED 8.1	<u>Quality of Life Protection</u> Protect the natural and built environment as a primary quality of life feature that allows existing businesses to expand and that attracts new businesses, residents, and visitors.	CFU 6.1 - Community Revitalization H 1.7 - Socioeconomic Integration H 1.8 - Affordable Housing Requirement H 1.9 - Mixed-Income Housing N 2 - Neighborhood Development SMP 5.2 - Commercial and Recreational Development	Economic Development Strategy and Incentives RES 2010-0049, 2015-0084, 2015-0101, 2016-0036 & 2016-0037 SMC 17E		X			
	ED 8.2	<u>Sustainable Economic Strategies</u> Promote sustainable economic strategies.	LU 3.1 - Coordinated and Efficient Land Use LU 3.2 - Centers and Corridors NE 10.3 - Economic Activity Incentives DP 4.3 - Downtown Services N 2 - Neighborhood Development SMP 5.3 - Evaluation of Economic Gain	Integrated Capitol Program	Joint Strategic Plan	X			
	ED 8.3	<u>Recreation and Tourism Promotion</u> Promote the region’s outdoor amenities, recreational opportunities and tourism.	NE 10.3 - Economic Activity Incentives SMP 5.2 - Commercial and Recreational Development	Fund agencies that do this work. Lodging tax Visit Spokand Sports Commission Public Facilities District Wayfinding Plan		X			
	ED 8.4	<u>Environmental Protection Business Opportunities</u> Encourage businesses that specialize in environmental protection.	NE 10.3 - Economic Activity Incentives SMP 5.7 -Business Operations						
	ED 8.5	<u>Contaminated Site Clean-Up Responsibilities</u> Facilitate the clean-up of contaminated sites.	LU 3.1 - Coordinated and Efficient Land Use NE 1.1 - Aquifer Study SMP 10.1 - Restoration Plan SMP 10.2 - Native Plant Restoration SMP 10.8 - Shoreline Restoration Fund SMP 11.6 - Enhancement of Impaired Ecological Functions	Economic Development Strategy and Incentives; Interlocal Memorandum of understanding with WA Dept. of Commerce's State Brownfields Coalition and Revolving Loan Fund EPA Planning and Assessment Grants	Ongoing assessment and clean-up Develop strategy for site selection Selecting new sites Local Revolving Loan Fund	X	X	X	

CHAPTER 7- ECONOMIC DEVELOPMENT

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
ED 5 <u>Education and Workforce Development</u> Improve Spokane's economy through a well-educated citizenry and a qualified labor force that is globally competitive and responds to the changing needs of the workplace.	ED 5.4	<u>Program Evaluation</u> Support efforts to introduce new, high quality programs into the curricula of area technical schools, community colleges, colleges, and universities that address the changing needs of businesses and employees.		Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.
	ED 5.7	<u>Employment Opportunities for Special Needs Populations</u> Support efforts to provide training and employment opportunities for special needs populations.		Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.
ED 6 <u>Infrastructure</u> Implement infrastructure maintenance and improvement programs that support new and existing business and that reinforce Spokane's position as a regional center.	ED 6.3	<u>Communication Facilities and Networks</u> Support the expansion and development of sophisticated communication facilities and networks required by industries that use advanced technology.	STA High Performance Transit Network	
ED 7 <u>Regulatory Environment and Tax Structure</u> Create a regulatory environment and tax structure that encourage investment, nurture economic activity, and promote a good business climate.	ED 7.2	<u>Revenue Sources</u> Ensure that tax revenue sources are stable, allocate costs equitably within the community, and do not penalize certain types of businesses, and attract and retain businesses.	Address with legislative agenda and annual budgeting process	Evaluate the role of the city in implementation of this policy, and possible revision of policy to be more actionable.
	ED 7.3	<u>State Tax Changes</u> Lobby the state legislature for changes in state tax laws to allow more options or mechanisms to be available as incentives to business investment.	Address with legislative agenda and annual budgeting process	
ED 8 <u>Quality of Life and the Environment</u> Improve and protect the natural and built environment as assists that attract economic development opportunities and enhance the City of Spokane's quality of life.	ED 8.4	<u>Environmental Protection Business Opportunities</u> Encourage businesses that specialize in environmental protection.		

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 1 <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	DP 1.1	<u>Landmark Structures, Buildings, and Sites</u> Recognize and preserve unique or outstanding landmark structures, buildings, and sites.
	DP 1.2	<u>New Development in Established Neighborhoods</u> Encourage new development that is of a type, scale, orientation, and design that maintains or improves the character, aesthetic quality, and livability of the neighborhood.
	DP 1.3	<u>Significant Views and Vistas</u> Identify and maintain significant views, vistas, and viewpoints, and protect them by establishing appropriate development regulations for nearby undeveloped properties.
	DP 1.4	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.1	<u>Definition of Urban Design</u> Recognize current research that defines urban design and identifies elements of a well designed urban environment.
	DP 2.2	<u>Design Guidelines and Regulations</u> Adopt regulations and design guidelines consistent with current definitions of good urban design.
	DP 2.3	<u>Design Standards for Public Projects and Structures</u> Design all public projects and structures to uphold the highest design standards and neighborhood compatibility.
	DP 2.5	<u>Character of the Public Realm</u> Enhance the livability of Spokane by preserving the city's historic character and building a legacy of quality new public and private development that further enriches the public realm.
	DP 2.6	<u>Building and Site Design</u> Ensure that a particular development is thoughtful in design, improves the quality and characteristics of the immediate neighborhood, and responds to the site's unique features, including topography, hydrology, and microclimate.
	DP 2.7	<u>Historic District and Sub-Area Design Guidelines</u> Utilize design guidelines and criteria for sub-areas and historic districts that are based on local community participation and the particular character and development issues of each sub-area or historic district.
	DP 2.8	<u>Design Review Process</u> Apply design guidelines through a review process that relies on the expertise of design professionals and other community representatives to achieve design performance that meets or exceeds citizens' quality of life expectations.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.10	<u>Business Entrance Orientation</u> Orient commercial building entrances and building facades toward the pedestrian sidewalks and pathways that lead to adjoining residential neighborhoods.
	DP 2.12	<u>Infill Development</u> Encourage infill construction and area redevelopment that complement and reinforce positive commercial and residential character.
	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.
	DP 2.14	<u>Town Squares and Plazas</u> Require redevelopment areas and new development to provide appropriately scaled open space such as town squares, plazas, or other public or private spaces that can be used as the focus of commercial and civic buildings.
	DP 2.15	<u>Urban Trees and Landscape Areas</u> Maintain, improve, and increase the number of street trees and planted areas in the urban environment.
	DP 2.16	<u>On-Premises Advertising</u> Ensure that on-premises business signs are of a size, number, quality, and style to provide identification of the business they support while contributing a positive visual character to the community.
	DP 2.17	<u>Billboards</u> Prohibit new construction of billboards and eliminate existing billboards over time.
	DP 2.18	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.
	DP 2.19	<u>Off-Premises Advertising</u> Identify and implement ways to control various forms of off-premises advertising.
	DP 2.20	<u>Telecommunication Facilities</u> Control the visual impact of telecommunication facilities.
	DP 2.21	<u>Lighting</u> Maximize the potential for lighting to create the desired character in individual areas.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 3 <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.1	<u>Historic Preservation</u> Establish historic preservation as a high priority within city programs.
	DP 3.2	<u>Historic Preservation Plan</u> Encourage public understanding and support of Spokane's historic heritage by educating the public of the goals of the Historic Preservation Plan.
	DP 3.3	<u>Identification and Protection of Resources</u> Identify historic resources to guide decision making in planning.
	DP 3.4	<u>Reflect Spokane's Diversity</u> Encourage awareness and recognition of the many cultures that are an important and integral aspect of Spokane's heritage.
	DP 3.5	<u>Landmarks Commission</u> Maintain and utilize the expertise of the Landmarks Commission in decision making by the City Council, City Plan Commission, City Parks Board, and other city agencies in matters of historic preservation.
	DP 3.6	<u>Publicly-Owned Historic Structures and Infrastructure</u> Require a critical review of a project prior to the removal or destruction of any publicly-owned building, structure, or site that is listed on, or is eligible for listing on the local, state, or national historic registers.
	DP 3.7	<u>Protection of Archaeological and Historic Sites</u> Ensure that archaeological and historic sites are identified and protected.
	DP 3.8	<u>Legislative Reform</u> Support city legislative priorities that promote historic preservation wherever possible.
	DP 3.9	<u>Redevelopment Incentives</u> Provide incentives to property owners to encourage historic preservation.
	DP 3.10	<u>Zoning Provisions and Building Regulations</u> Utilize zoning provisions, building regulations, and design standards that are appropriate for historic districts, sites, and structures.
	DP 3.11	<u>Rehabilitation of Historic Properties</u> Assist and cooperate with owners of historic properties to identify, recognize, and plan for the use of their property to ensure compatibility with preservation objectives.
	DP 3.12	<u>Historic Districts and Neighborhoods</u> Assist neighborhoods and other potential historic districts to identify, recognize, and highlight their social and economic origins and promote the preservation of their historic heritage and cultural resources.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

Ongoing Implementation

Goal	Policy #	Policy
DP 4 <u>Downtown Center Viability</u> Create a vital, livable downtown by maintaining it as the region's economic and cultural center and preserving and reinforcing its historic and distinctly urban character.	DP 4.1	<u>Downtown Residents and Workers</u> Encourage investments and create opportunities that increase the number of residents and workers in downtown Spokane.
	DP 4.2	<u>Street Life</u> Promote actions designed to increase pedestrian use of streets, especially downtown, thereby creating a healthy street life in commercial areas.
	DP 4.3	<u>Downtown Services</u> Support development efforts that increase the availability of daily needed services in downtown Spokane.
DP 5 <u>Local Determination</u> Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.	DP 5.1	<u>Neighborhood Participation</u> Encourage resident participation in planning and development processes that will shape or re-shape the physical character of their neighborhood.
	DP 5.2	<u>Neighborhood Involvement in the City Design Review Process</u> Encourage the neighborhoods to participate in the city's design review process.

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 1 <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	DP 1.1	<u>Landmark Structures, Buildings, and Sites</u> Recognize and preserve unique or outstanding landmark structures, buildings, and sites.	LU 7.3 PRS 1 NE 7 NE 15.1 NE 17.1 N 6.1	Overlays pertaining to historic districts	X	X	
	DP 1.2	<u>New Development in Established Neighborhoods</u> Encourage new development that is of a type, scale, orientation, and design that maintains or improves the character, aesthetic quality, and livability of the neighborhood.	LU 1.1 LU 1.3 LU 1.6 LU 3.5 CFU 1.4 CFU 1.8 SH 2.3 N 4.4 N 6	Core versus fringe designations for RSF Smaller scale multi-family zoning Evaluate potential incentives to encourage this, such as FAR bonuses for public amenities downtown and centers and corridors	X	X	
	DP 1.4	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.	SH 3 N 8 NE 14 NE 15.5 SH 6.4	Neighborhood gateway development as resources become available, per neighborhood plans.	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.2	<u>Design Guidelines and Regulations</u> Adopt regulations and design guidelines consistent with current definitions of good urban design.	SH 6 TR 13 TR 15	Consider revising design standards in code for residential uses.	X	X	
	DP 2.5	<u>Character of the Public Realm</u> Enhance the livability of Spokane by preserving the city's historic character and building a legacy of quality new public and private development that further enriches the public realm.	LU 1 LU 2 NE 14 SH 6 TR 13 TR 15	Happiness and / or visual preference survey Tie incentives to the quality of the built environment as it interfaces with the public realm.	X	X	
	DP 2.8	<u>Design Review Process</u> Apply design guidelines through a review process that relies on the expertise of design professionals and other community representatives to achieve design performance that meets or exceeds citizens' quality of life expectations.		Additional Design Review Board Process Updates	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.9	<u>Permit Process</u> Integrate the design review process with other permitting processes to increase efficiency and create a better outcome.		Additional Design Review Board Process Updates		X	
	DP 2.11	<u>Improvements Program</u> Facilitate improvements such as sidewalks, street improvements, street trees, sewers, and parks in neighborhoods and commercial areas designated for higher density development.	N 4 TR 5 TR 6 TR 7 TR 13			X	X
	DP 2.12	<u>Infill Development</u> Encourage infill construction and area redevelopment that complement and reinforce positive commercial and residential character.	LU 1	Implementation of infill report recommendations Evaluate code changes (cottage housing) Existing Neighborhood Commercial structures in residential areas		X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.	LU 2 SH 6 TR 13 TR 18	Potential integrated parking structures incentives Evaluate codifying active edges on parking structures.	X		X
	DP 2.16	<u>On-Premises Advertising</u> Ensure that on-premises business signs are of a size, number, quality, and style to provide identification of the business they support while contributing a positive visual character to the community.	ED 3.7	Sign code revisions for constitutional compliance	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.18	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.		Look at expanding the downtown streetscape infrastructure program to include bus benches throughout the city.	X		X
DP 3 <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.2	<u>Historic Preservation Plan</u> Encourage public understanding and support of Spokane's historic heritage by educating the public of the goals of the Historic Preservation Plan.	ED 2.3 NE 15.3 NE 15.4	<ul style="list-style-type: none"> •Continue major outreach efforts online through social media presence and our office website •Currently undertaking a mid-century modern inventory and historic context study of the mid-century movement in Spokane in 2016/17 in order to educate the public about the recent past and it's importance to our history. 	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
DP 4 <u>Downtown Center Viability</u> Create a vital, livable downtown by maintaining it as the region's economic and cultural center and preserving and reinforcing its historic and distinctly urban character.	DP 4.1	<u>Downtown Residents and Workers</u> Encourage investments and create opportunities that increase the number of residents and workers in downtown Spokane.	LU 1.1 LU 1.9 LU 3.2 LU 3.5 H 1.21 DP 2.7 N 1.1 N 2 TR 2	2017 MFTE Incentive Review & Reaffirmation Infill - development of public parking structures and incentives	X	X	
DP 5 <u>Local Determination</u> Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.	DP 5.2	<u>Neighborhood Involvement in the City Design Review Process</u> Encourage the neighborhoods to participate in the city's design review process.	N 8 LGC 1.3 LGC 3	Look at the noticing process Ongoing training of the DRB FAQ sheet for neighborhoods on how to make effective comments to the DRB	X	X	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 1 <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	DP 1.1	<u>Landmark Structures, Buildings, and Sites</u> Recognize and preserve unique or outstanding landmark structures, buildings, and sites.	LU 7.3 - Historic Reuse PRS 1 - Preservation and Conservation NE 7 - Natural Land Form NE 15.1 - Protection of Natural Aesthetics NE 17.1 - Protection and Recognition N 6.1 - Environmental Planning	Creation of the Historic Preservation and Landmarks Commission	Overlays pertaining to historic districts	X			
	DP 1.2	<u>New Development in Established Neighborhoods</u> Encourage new development that is of a type, scale, orientation, and design that maintains or improves the character, aesthetic quality, and livability of the neighborhood.	LU 1.1 - Neighborhoods LU 1.3 - Single-Family Residential Areas LU 1.6 - Neighborhood Retail Use LU 3.5 - Mix of Uses in Centers CFU 1.4 - Use of Existing Structures CFU 1.8 - Intangible Costs and Benefits SH 2.3 - Compatible Design of Special Needs Facilities N 4.4 - Neighborhood Business Traffic N 6 - The Environment	Code Design Standards Design Review Board Process for specific projects	Core versus fringe designations for RSF Smaller scale multi-family zoning Evaluate potential incentives to encourage this, such as FAR bonuses for public amenities downtown and centers and corridors	X	X		
	DP 1.3	<u>Significant Views and Vistas</u> Identify and maintain significant views, vistas, and viewpoints, and protect them by establishing appropriate development regulations for nearby undeveloped properties.	LU 6.2 - Open Space NE 7.1 - Land Form Identification NE 11.1 - Identification of Natural Areas NE 15 - Natural Aesthetics PRS 2.3 - Parks and Recreation Amenities	SMC 17C.124.585 Jefferson Street & Spokane County Courthouse View Corridor; Kendall Yards Courthouse View Corridor Cliff Drive St. John's Cathedral SMC 17G & 17C		X			
	DP 1.4	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.	SH 3 - Arts and Cultural Enrichment N 8 - Neighborhood Planning Process NE 14 - Plaza Design with natural Elements NE 15.5 - Nature Themes SH 6.4 - Territorial Reinforcement	Downtown Plan; Regional Wayfinding Plan; Division Corridor Plan; Division Gateway Landscape Plan; Draft I-90 Architectural Master Plan "Kit of Parts" I-90 Maple to Jefferson Conceptual Master Plan; West Central Nettleton's Addition	Neighborhood gateway development as resources become available, per neighborhood plans.	X	X		X
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.1	<u>Definition of Urban Design</u> Recognize current research that defines urban design and identifies elements of a well designed urban environment.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	2009 Downtown Code Updates, 2009 Downtown Design Guidelines, 2015 Centers and Corridors Design Guideline Updates		X			
	DP 2.2	<u>Design Guidelines and Regulations</u> Adopt regulations and design guidelines consistent with current definitions of good urban design.	SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	2009 Downtown Code Updates, 2009 Downtown Design Guidelines, 2015 Centers and Corridors Design Guideline Updates	Consider revising design standards in code for residential uses.	X	X		

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.3	<u>Design Standards for Public Projects and Structures</u> Design all public projects and structures to uphold the highest design standards and neighborhood compatibility.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement NE 14 - Plaza Design With Natural Elements	Design Review Board Requirement for Public Projects, 17G.040.020; Code Design Standards.	Evaluation of the design review process and the guidelines with regard to public projects.	X			X
	DP 2.4	<u>Design Flexibility for Neighborhood Facilities</u> Incorporate flexibility into building design and zoning codes to enable neighborhood facilities to be used for multiple uses.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement TR 13 - Infrastructure Design TR 15 - Activation	Design guidelines currently contain this flexibility.	Policy may fit better within a zoning/use discussion.				
	DP 2.5	<u>Character of the Public Realm</u> Enhance the livability of Spokane by preserving the city’s historic character and building a legacy of quality new public and private development that further enriches the public realm.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement NE 14 - Plaza Design With Natural Elements SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	Design Review Board Requirement for Public Projects, 17G.040.020; Code Design Standards.	Happiness and / or visual preference survey Tie incentives to the quality of the built environment as it interfaces with the public realm.	X	X		
	DP 2.6	<u>Building and Site Design</u> Ensure that a particular development is thoughtful in design, improves the quality and characteristics of the immediate neighborhood, and responds to the site’s unique features, including topography, hydrology, and microclimate.	LU 1 - Citywide Land Use LU 2 - Public realm Enhancement SH 6 - Safety TR 13 - Infrastructure Design TR 15 - Activation	Design Review Board requirement for certain proposals in the Downtown and Public Projects, SMC 17G.040.020; Code Design Standards.		X			
	DP 2.7	<u>Historic District and Sub-Area Design Guidelines</u> Utilize design guidelines and criteria for sub-areas and historic districts that are based on local community participation and the particular character and development issues of each sub-area or historic district.	LU 2 - Public Realm Enhancement	2009 Downtown Design Guidelines; 2009 Downtown Character Area Considerations	Evaluate new potetial overlays	X			

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.8	<u>Design Review Process</u> Apply design guidelines through a review process that relies on the expertise of design professionals and other community representatives to achieve design performance that meets or exceeds citizens’ quality of life expectations.		2009 Downtown Design Guidelines; 2009 Design Review Board Process Updates	Additional Design Review Board Process Updates	X	X		
	DP 2.9	<u>Permit Process</u> Integrate the design review process with other permitting processes to increase efficiency and create a better outcome.		2009 Design Review Board Process Updates	Additional Design Review Board Process Updates		X		
	DP 2.10	<u>Business Entrance Orientation</u> Orient commercial building entrances and building facades toward the pedestrian sidewalks and pathways that lead to adjoining residential neighborhoods.	SH 6 - Safety TR 5 - Active Transportation TR 13 - Infrastrucure Design	17C.122.060 Centers & Corridors Design Guidelines; 17C.124.540 Prominent Entrance - Building Design Downtown; 17C.120.540 Prominent Entrance - Building Design Commercial Zones; 17C.130.525 Prominent Entrance - Building Design Industrial Zones		X			
	DP 2.11	<u>Improvements Program</u> Facilitate improvements such as sidewalks, street improvements, street trees, sewers, and parks in neighborhoods and commercial areas designated for higher density development.	N 4 - Traffic and Circulation TR 5 - Active Transportation TR 6 - Commercial Center Access TR 7 - Neighborhood Access TR 13 - Infrastrucure Design	East Sprague Targeted Investment Pilot; North Monroe Corridor Project 2018; Pedestrian and Bicycle Master Plans			X	X	
	DP 2.12	<u>Infill Development</u> Encourage infill construction and area redevelopment that complement and reinforce positive commercial and residential character.	LU 1 - Citywide Land Use	Infill study and Report Existing Neighborhood Commercial structures in residential areas	Implementation of report recommendations Evaluate code changes (cottage housing) Existing Neighborhood Commercial structures in residential areas		X		

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.	LU 2 - Public realm Enhancement SH 6 - Safety TR 13 - Infrastructure Design TR 18 - Parking	2009 Downtown Design Guidelines	Potential integrated parking structures incentives Evaluate codifying active edges on parking structures.	X			
	DP 2.14	<u>Town Squares and Plazas</u> Require redevelopment areas and new development to provide appropriately scaled open space such as town squares, plazas, or other public or private spaces that can be used as the focus of commercial and civic buildings.	LU 2 - Public realm Enhancement NE 14 - Plaza Design With Natural Elements TR 15 - Activation	2009 Downtown Code Updates, 2009 Downtown Design Guidelines		X			
	DP 2.15	<u>Urban Trees and Landscape Areas</u> Maintain, improve, and increase the number of street trees and planted areas in the uban environment.	NE 2.3 - Native Tree and Plant Protection NE 6.1 - Native and Non-Native Adaptive Plants and Trees NE 12.1 - Street Trees NE 12.2 - Urban Forestry Programs TR 13 - Infrastructure Design TR 15 - Activation TR - Right-of-Way Maintenance	17C.200.050 Street Tree Requirements; Guidelines for Infilling Street Trees, 2010; Tree Sign Guidelines, 2011; Urban Forestry Approved Street Tree List, 2014;	Consider pest resistant edible fruit trees in select public lands.	X			X
	DP 2.16	<u>On-Premises Advertising</u> Ensure that on-premises business signs are of a size, number, quality, and style to provide identification of the business they support while contributing a positive visual character to the community.	ED 3.7 - Home-Based Business	Sign code in SMC	Sign code revisions for constitutional compliance	X	X		
	DP 2.17	<u>Billboards</u> Prohibit new constructiojn of billboards and eliminate existing billboards over time.		SMC		X			
	DP 2.18	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.		SMC	Look at expanding the downtown streetscape infrastructure program to include bus benches throughout the city.	X		X	

Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 2 <u>Urban Design</u> Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.	LU 2 - Public realm Enhancement SH 6 - Safety TR 13 - Infrastructure Design TR 18 - Parking	2009 Downtown Design Guidelines	Potential integrated parking structures incentives Evaluate codifying active edges on parking structures.	X			
	DP 2.14	<u>Town Squares and Plazas</u> Require redevelopment areas and new development to provide appropriately scaled open space such as town squares, plazas, or other public or private spaces that can be used as the focus of commercial and civic buildings.	LU 2 - Public realm Enhancement NE 14 - Plaza Design With Natural Elements TR 15 - Activation	2009 Downtown Code Updates, 2009 Downtown Design Guidelines		X			
	DP 2.15	<u>Urban Trees and Landscape Areas</u> Maintain, improve, and increase the number of street trees and planted areas in the uban environment.	NE 2.3 - Native Tree and Plant Protection NE 6.1 - Native and Non-Native Adaptive Plants and Trees NE 12.1 - Street Trees NE 12.2 - Urban Forestry Programs TR 13 - Infrastructure Design TR 15 - Activation TR - Right-of-Way Maintenance	17C.200.050 Street Tree Requirements; Guidelines for Infilling Street Trees, 2010; Tree Sign Guidelines, 2011; Urban Forestry Approved Street Tree List, 2014;	Consider pest resistant edible fruit trees in select public lands.	X			X
	DP 2.16	<u>On-Premises Advertising</u> Ensure that on-premises business signs are of a size, number, quality, and style to provide identification of the business they support while contributing a positive visual character to the community.	ED 3.7 - Home-Based Business	Sign code in SMC	Sign code revisions for constitutional compliance	X	X		
	DP 2.17	<u>Billboards</u> Prohibit new constructiojn of billboards and eliminate existing billboards over time.		SMC		X			
	DP 2.18	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.		SMC	Look at expanding the downtown streetscape infrastructure program to include bus benches throughout the city.	X		X	

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 2 Urban Design Design new construction to support desirable behaviors and create a positive perception of Spokane.	DP 2.19	Off-Premises Advertising Identify and implement ways to control various forms of off-premises advertising.		SMC	Sign code revisions for constitutional compliance	X			
	DP 2.20	Telecommunication Facilities Control the visual impact of telecommunication facilities.	CFU 5.7 - Telecommunication Structures	Chapter 17C.355A Wireless Communication Facilities		X			
	DP 2.21	Lighting Maximize the potential for lighting to create the desired character in individual areas.	SH 6.1 - Crime Prevention through Environmental Design Themes TR 13 - Infrastructure Design	Adoption of Standard Street Light Fixtures and Downtown Location Plan, 2014 Streetscape Infrastructure Program		X			
DP 3 Preservation Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.1	Historic Preservation Establish historic preservation as a high priority within city programs.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks CFU 6.1 - Community Revitalization	The Spokane City/County Historic Preservation Office and the Spokane Historic Landmarks Commission was established by ordinance in both the City and County of Spokane in 1981 and 1982, respectively. These ordinances deem the City/County Historic Landmarks Commission responsible for the stewardship of historic and architecturally significant properties.	Continue to educate the public and elected officials to the importance of historic preservation. Show the economic development potential of a strong historic preservation program.	X			
	DP 3.2	Historic Preservation Plan Encourage public understanding and support of Spokane’s historic heritage by educating the public of the goals of the Historic Preservation Plan.	ED 2.3 - Reusable Buildings Inventory NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites	The Spokane Historic Preservation Office has created walking and online tours of historic properties as well as our "project page" online that highlights all of our recently concluded projects.	•Continue major outreach efforts online through social media presence and our office website •Currently undertaking a mid-century modern inventory and historic context study of the mid-century movement in Spokane in 2016/17 in order to educate the public about the recent past and it's importance to our history.	X			
	DP 3.3	Identification and Protection of Resources Identify historic resources to guide decision making in planning.	LU 1.9 - Downtown ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks	•The Spokane Register of Historic Places •Design Review for designated historic buildings •Local financial incentives for historic property rehabilitation •Certified Local Government programs •East Central Survey and Inventory project 2015/16 •Native Rock Resources Survey and Inventory in Spokane County 2016 •Spokane Parks MPD and Manito Park National Register Nomination.	Continue to apply for and receive Certified Local Government Grants from the state to further survey and inventory efforts in Spokane and Spokane County.	X			

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)	
DP 3 <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.4	<u>Reflect Spokane's Diversity</u> Encourage awareness and recognition of the many cultures that are an important and integral aspect of Spokane’s heritage.	NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education PRS 2.7 - Cultural and Historic Parks CFU 1.8 - Intangible Costs and Benefits TR Goal: Sense of Place	The Historic Preservation Office and the Historic Landmarks Commission actively encourages the nomination and listing of properties that are specifically tied to diverse groups and cultures.	Encourage diverse populations to apply for positions on the Spokane Historic Landmarks Commission as well as seek out properties that are directly linked to diverse populations in Spokane.	X				
	DP 3.5	<u>Landmarks Commission</u> Maintain and utilize the expertise of the Landmarks Commission in decision making by the City Council, City Plan Commission, City Parks Board, and other city agencies in matters of historic preservation.	ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks H 2.3 - Housing Preservation	The City of Spokane adopted a preservation ordinance (04.35) in November 1981 that established the Spokane Historic Landmarks Commission	Bylaws were revised in 2016 and include a new "youth commissioner" to involve the next generation in historic preservation at the local level.	X				
	DP 3.6	<u>Publicly-Owned Historic Structures and Infrastructure</u> Require a critical review of a project prior to the removal or destruction of any publicly-owned building, structure, or site that is listed on, or is eligible for listing on the local, state, or national historic registers.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities PRS 2.7 - Cultural and Historic Parks CFU 1.8 - Intangible Costs and Benefits CFU 6.1 - Community Revitalization	Owners of properties listed on the Spokane Register of Historic Places agree to follow Management Standards and the Secretary of the Interior’s Standards for Rehabilitation outlined in their “Management Agreement.” This agreement states than an owner must obtain a Certificate of Appropriateness (COA), or approval, for any action affecting use, exterior appearance, new construction or demolition of the designated historic structure. Both Spokane's City Hall and the Spokane County Courthouse are listed on the Spokane Register.	Continue to encourage public buildings and structures to be listed on the Spokane Register.	X				
	DP 3.7	<u>Protection of Archaeological and Historic Sites</u> Ensure that archaeological and historic sites are identified and protected.	ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education NE 15.4 - Naming Culturally Historic Sites PRS 2.7 - Cultural and Historic Parks CFU 1.8 - Intangible Costs and Benefits H 2.3 - Housing Preservation	Spokane Register of Historic Places, Section 106 review for project with a Federal nexus, identify archaeology sites that are under the protection of state archaeology laws.	Educating City staff about archaeology and the laws that protect it. Continue to act as a liaison between city departments and state and federal agencies.	X				
	DP 3.8	<u>Legislative Reform</u> Support city legislative priorities that promote historic preservation wherever possible.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 7.5 - Tax Incentives for Renovation NE 15.1 - Protection of Natural Aesthetics							

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 3 <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.9	<u>Redevelopment Incentives</u> Provide incentives to property owners to encourage historic preservation.	LU 7.1 - Regulatory Structure LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.4 - Tax Incentives for Land Improvement ED 7.5 - Tax Incentives for Renovation H 2.1 - Housing Rehabilitation H 2.3 - Housing Preservation	Special Valuation is the revision of the assessed value of an historic property which subtracts, for up to ten years, such rehabilitation costs as approved by the Spokane City-County Historic Landmarks Commission. Properties must be listed on the Spokane Register of Historic Places prior to application to qualify, and rehabilitation must comply with the Secretary of the Interior’s Standards for Rehabilitation.		X			
	DP 3.10	<u>Zoning Provisions and Building Regulations</u> Utilize zoning provisions, building regulations, and design standards that are appropriate for historic districts, sites, and structures.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities H 1.14 - Building, Fire, Infrastructure, and Land Use Standards	Binding Management Agreement Spokane’s “historic districts” are “areas in which historic buildings and their settings are protected by public review, and encompass buildings deemed significant to the city’s cultural fabric.		X			
	DP 3.11	<u>Rehabilitation of Historic Properties</u> Assist and cooperate with owners of historic properties to identify, recognize, and plan for the use of their property to ensure compatibility with preservation objectives.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory ED 7.5 - Tax Incentives for Renovation H 2.1 - Housing Rehabilitation H 2.3 - Housing Preservation CFU 6.1 - Community Revitalization	Design Review is the process that helps insure any alterations to a building do not adversely affect that building’s historic character and appearance.		X			
	DP 3.12	<u>Historic Districts and Neighborhoods</u> Assist neighborhoods and other potential historic districts to identify, recognize, and highlight their social and economic origins and promote the preservation of their historic heritage and cultural resources.	LU 7.3 - Historic Reuse ED 2.2 - Revitalization Opportunities ED 2.3 - Reusable Buildings Inventory NE 15.1 - Protection of Natural Aesthetics NE 15.3 - Community Education CFU 1.8 - Intangible Costs and Benefits H 2.1 - Housing Rehabilitation H 2.3 - Housing Preservation	Spokane’s “historic districts” are areas in which historic buildings and their settings are protected by public review, and encompass buildings deemed significant to the city’s cultural fabric.		X			
DP 4 <u>Downtown Center Viability</u> Create a vital, livable downtown by maintaining it as the region’s economic and cultural center and preserving and reinforcing its historic and distinctly urban character.	DP 4.1	<u>Downtown Residents and Workers</u> Encourage investments and create opportunities that increase the number of residents and workers in downtown Spokane.	LU 1.1 - Neighborhoods LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.5 - Mix of Uses in Centers H 1.21 - Development of Single-Room Occupancy Housing DP 2.7 - Historic District and Sub-Area Design Guidelines N 1.1 - Downtown Development N 2 - Neighborhood Development TR 2 - Transportation Supporting Land Use	The City of Spokane has adopted an Economic Development Strategy, and growth strategies to encourage private investments in targeted areas where public investments are and will be made in the near future.	2017 MFTE Incentive Review & Reaffirmation Infill - development of public parking structures and incentives	X	X		

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 4 <u>Downtown Center Viability</u> Create a vital, livable downtown by maintaining it as the region’s economic and cultural center and preserving and reinforcing its historic and distinctly urban character.	DP 4.2	<u>Street Life</u> Promote actions designed to increase pedestrian use of streets, especially downtown, thereby creating a healthy street life in commercial areas.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.5 - Mix of Uses in Centers LU 4 - Transportation LU 5.3 - Off-Site Impacts LU 5.5 Compatible Development ED 3.9 - Regional Marketplace DP 2.13 - Parking Facilities Design NE 13.1 - Walkway and Bicycle Path System N 1.1 - Downtown Development N 4.6 - Pedestrian and Bicycle Connections N 4.7 - Pedestrian Design SH 6.1 - Crime Prevention through Environmental Design Themes TR 13 - Infrastructure Design TR 15 - Activation	Collaboration with organizations working toward street activation and events.	Change continues to abound with everything from historic rehabilitation and new construction to home grown business development and the attraction of national retailers.	X			
	DP 4.3	<u>Downtown Services</u> Support development efforts that increase the availability of daily needed services in downtown Spokane.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors LU 3.5 - Mix of Uses in Centers LU 5.1 - Built and Natural Environment LU 5.5 - Compatible Development ED 2.2 - Revitalization Opportunities ED 3.9 - Regional Marketplace ED 6.1 - Infrastructure Projects NE 13.1 - Walkway and Bicycle Path System N 1.1 - Downtown Development N 2 - Neighborhood Development H 1.4 - Use of Existing Infrastructure H 2.4 - Linking Housing with Other Land Uses SH 1.1 - Invest in Social Health SH 2.4 - Co-Location of Facilities SH 5.2 - Neighborhood-Level Health and Human Services	City's economic development policy is to align public investments in neighborhood planning, community development and infrastructure development with private sector investments, resulting in increased opportunities for business growth and to provide its citizens with safe, affordable and quality residential living environments.	Continued Target Area Development Evaluate removal of these policies as they duplicate policies in the Land Use Chapter.	X			
DP 5 <u>Local Determination</u> Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.	DP 5.1	<u>Neighborhood Participation</u> Encourage resident participation in planning and development processes that will shape or re-shape the physical character of their neighborhood.	N 8 - Neighborhood Planning Process LGC 1.1 - City Council Direction LGC 1.3 - Citizen Participation LGC 3 - Planning Through Neighborhood Councils LGC 5.1 - Youth Participation TR 23 - Effective and Enhanced Public Outreach	Public Notice Requirements for Code and Plan Updates	Consider public participation process updates for certain uses, such as cottage housing.	X			

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Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
DP 5 <u>Local Determination</u> Make neighborhoods attractive, safe places by encouraging residents to express their design and development values.	DP 5.2	<u>Neighborhood Involvement in the City Design Review Process</u> Encourage the neighborhoods to participate in the city’s design review process.	N 8 - Neighborhood Planning Process LGC 1.3 - Citizen Participation LGC 3 - Planning Through Neighborhood Councils	SMC 17G.040.070 Neighborhood Notification (Design Review Board)	Look at the noticing process Ongoing training of the DRB FAQ sheet for neighborhoods on how to make effective comments to the DRB	X	X		

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
DP 1 <u>Pride and Identity</u> Enhance and improve Spokane's visual identity and community pride.	DP 1.4	<u>Gateway Identification</u> Establish and maintain gateways to Spokane and individual neighborhoods consisting of physical elements and landscaping that create a sense of place, identity, and belonging.	Neighborhood gateway development as resources become available, per neighborhood plans.	
	DP 2.3	<u>Design Standards for Public Projects and Structures</u> Design all public projects and structures to uphold the highest design standards and neighborhood compatibility.	Evaluation of the design review process and the guidelines with regard to public projects.	
	DP 2.4	<u>Design Flexibility for Neighborhood Facilities</u> Incorporate flexibility into building design and zoning codes to enable neighborhood facilities to be used for multiple uses.	Policy may fit better within a zoning/use discussion.	
	DP 2.13	<u>Parking Facilities Design</u> Minimize the impacts of surface parking on the neighborhood fabric by encouraging the use of structured parking with active commercial storefronts containing retail, service, or office uses, and improve the pedestrian experience in less intensive areas through the use of street trees, screen walls, and landscaping.	Potential integrated parking structures incentives Evaluate codifying active edges on parking structures.	
	DP 2.15	<u>Urban Trees and Landscape Areas</u> Maintain, improve, and increase the number of street trees and planted areas in the urban environment.	Consider pest resistant edible fruit trees in select public lands.	

CHAPTER 8 URBAN DESIGN & HISTORIC PRESERVATION
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
	DP 2.18	<u>Bus Benches and Shelters Advertising</u> Continue to identify and implement ways to provide bus benches and control transit stop advertising.	Look at expanding the downtown streetscape infrastructure program to include bus benches throughout the city.	
DP 3 <u>Preservation</u> Preserve and protect Spokane's historic districts, sites, structures, and objects.	DP 3.8	<u>Legislative Reform</u> Support city legislative priorities that promote historic preservation wherever possible.		

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 1 <u>Water Quality</u> Protect the Spokane Valley - Rathdrum Prairie Aquifer and other water sources so they provide clean, pure water.	NE 1.1	<u>Aquifer Study</u> Continue to study the aquifer and utilize strategies to remedy all sources or activities of contamination.
	NE 1.2	<u>Stormwater Techniques</u> Encourage the use of innovative stormwater techniques that protect ground and surface water from contamination and pollution
	NE 1.3	<u>Regional Water Board</u> Continue to support the regional watershed group in their efforts to conduct aquifer planning, allocating, monitoring, and study responsibilities for the entire watershed.
	NE 1.4	<u>Water Quality Report</u> Prepare an annual water quality report that identifies the year's water quality and quantity and compares these to prior years.
	NE 1.5	<u>Mining Activities</u> Prohibit open pit mining that exposes the aquifer or ground water to potential contamination.
	NE 1.6	<u>Natural Water Drainage</u> Identify and preserve areas that have traditionally provided natural water drainage.
	NE 1.7	<u>Wellhead Protection</u> Allow only non-polluting land uses within the water recharge zones of the public water wells.
	NE 1.8	<u>Toxic Dumping Restrictions</u> Retain and enforce laws against dumping toxic fluids where they may reach the aquifer.
	NE 1.9	<u>Sewer Requirement</u> Ensure that every developed property in the city and its urban growth area is served by sewer to minimize aquifer contamination.
NE 2 <u>Sustainable Water Quantity</u> Ensure all aquifers and water sources are not diminished below sustainable recharge or flow levels.	NE 2.1	<u>Water Conservation</u> Support a water conservation program that decreases household, commercial, industrial, and agricultural water use.
	NE 2.2	<u>Landscaping Requirements</u> Use incentives in landscape requirements that encourage application of drought tolerant native trees and plants.
	NE 2.3	<u>Native Tree and Plant Protection</u> Preserve native vegetation in parks and other publicly owned lands in the design and construction of new public facilities.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 3 <u>Shorelines</u> Protect the natural state of shorelines while providing community access that does not negatively impact riparian habitats, fragile soils, and native vegetation.		
NE 4 <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	NE 4.1	<u>Watershed Plan</u> Continue to support and further develop watershed plans for all watersheds that are associated with the geographic boundaries of the city.
	NE 4.3	<u>Impervious Surface Reduction</u> Continue efforts to reduce the rate of impervious surface expansion in the community.
NE 5 <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	NE 5.2	<u>Facility Review</u> Review and determine public benefits in comparison to the environmental impacts of new and existing public or private facilities that negatively impact the region's air quality and health of its citizens.
	NE 5.3	<u>Packaging Reduction</u> Create and support legislation, education, and other means that reduce product packaging so that waste disposal is decreased.
	NE 5.5	<u>Alternative Transportation Incentives</u> Encourage employers of all sizes to develop employee incentive programs that reward the use of alternative transportation.
NE 6 <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	NE 6.1	<u>Native and Non-Native Adaptive Plants and Trees</u> Encourage the use of and development of standards for using native and non-native adaptive plants and trees in landscape designs for public and private projects.
	NE 6.3	<u>Habitat Network</u> Identify and purchase Habitat Network.
	NE 6.4	<u>Fish and Wildlife Protection</u> Continue to identify and protect those fish and wildlife and their habitats, which are identified as a priority by citizens and scientific experts.
	NE 6.5	<u>Protection of Adjacent Wildlife Habitats</u> Coordinate with adjacent jurisdictions and agencies to designate, protect, and acquire wildlife habitats that abut or straddle the city limits or urban growth boundary.
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.1	<u>Land Form Identification</u> Define, identify, and map natural land forms that typify our region and warrant protection.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.4	<u>Unstable Slope Protection</u> Continue to designate unstable slopes as not suitable for development.
	NE 7.5	<u>Slope Protection</u> Integrate the protection of slopes with wildlife corridor and nature space designations and acquisitions.
	NE 7.6	<u>Geologically Hazardous Areas</u> Continue to classify, designate, and protect Geologically Hazardous Areas as identified in the Critical Areas Ordinance.
	NE 7.7	<u>Wetlands</u> Enforce regulations that achieve no overall net loss in acreage and functions of the remaining wetland base and, over the long term, increase the quantity and quality of wetlands in the city.
NE 8 <u>Agricultural Lands</u> Preserve land and provide opportunities for farming that generates produce for local markets and supports the farming economy.	NE 8.1	<u>Agricultural Lands of Local Importance</u> Designate areas of the city that have been used traditionally for agricultural purposes, have at least Soils Conservation Services Class II soils or designated prime agriculture lands, and are at least one acre in size as agricultural lands of local importance.
	NE 8.2	<u>Compatible Agricultural Activities</u> Allow agricultural activities adjacent to urban uses without compromising farmers' rights to farm their land.
NE 10 <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	NE 10.1	<u>Environment Supporting Businesses</u> Provide incentives for businesses that employ local people.
NE 11 <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	NE 11.1	<u>Identification of Natural Areas</u> Identify natural areas throughout the city, based on neighborhood input, existing city-owned conservation lands, wildlife habitats, steep slopes, wetlands, riparian areas, adjacency to county nature spaces, and proximity to state parks.
	NE 11.5	<u>Spokane River Gorge</u> Pursue the Spokane River Gorge as a natural area and maintain this place as one of our region's greatest resources.
NE 12 <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	NE 12.1	<u>Street Trees</u> Plant trees along all streets.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 12 <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	NE 12.2	<u>Urban Forestry Programs</u> Participate in the Spokane County Conservation District for urban forestry programs, protection, and maintenance.
	NE 12.3	<u>Protection Techniques</u> Use incentives and acquisition to protect forested areas both on publicly and privately owned land.
	NE 12.4	<u>Forest Inventory Database</u> Maintain an inventory of the urban forest in the city's Geographic Information System.
	NE 12.5	<u>Tree Replacement Program</u> Do not allow tree removal in the public right-of-way without a program for tree replacement.
NE 13 <u>CONNECTIVITY</u> Create a citywide network of paved trails, designated sidewalks, and soft pathways that link regional trails, natural areas, parks, sacred and historical sites, schools, and urban centers.	NE 13.1	<u>Walkway and Bicycle Path System</u> Identify, prioritize, and connect places in the city with a walkway or bicycle path system.
	NE 13.2	<u>Walkway and Bicycle Path Design</u> Design walkways and bicycle paths based on qualities that make them safe, functional, and separated from automobile traffic where possible.
	NE 13.3	<u>Year-Round Use</u> Build and maintain portions of the walkway and bicycle path systems that can be used year-round.
NE 14 <u>PLAZA DESIGN WITH NATURAL ELEMENTS</u> Develop or revitalize plazas using local nature elements, including water, vegetation, wildlife, and land forms.	NE 14.2	<u>New Plaza Design</u> Develop plazas with native natural elements and formations, such as basalt, Missoula flood stones, stream patterns, river character, native trees, and plants that attract native birds.
NE 15 <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.1	<u>Protection of Natural Aesthetics</u> Protect and enhance nature views, natural aesthetics, sacred areas, and historic sites within the growing urban setting.
	NE 15.5	<u>Nature Themes</u> Identify and use nature themes in large scale public and private landscape projects that reflect the natural character of the Spokane region.

CHAPTER 9 NATURAL ENVIRONMENT
Ongoing Implementation

Goal	Policy #	Policy
NE 16 <u>Quality of Life</u> Compile social, natural environment, and economic indicators of a healthy Spokane community on an annual basis, and compare them to prior years in order to assess Spokane's progress.	NE 16.1	<u>Quality of Life Indicators</u> Coordinate with other groups and agencies to develop quality of life indicators based upon what others have previously identified.
	NE 16.2	<u>Benchmark Adoption</u> Develop quality of life benchmarks based on identified indicators that the community wants to obtain over time.
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.1	<u>Protection and Recognition</u> Develop a program that formally recognizes activities, development, businesses, groups, and people that contribute to the protection and improvement of Spokane's natural environment.
	NE 17.3	<u>Environmental Education for Children</u> Educate children about the interrelationship between people and nature so that an understanding and respect for human impacts and the benefits of nature is developed.
NE 18 <u>Energy Conservation</u> Promote the conservation of energy in the location and design of residential, service, and workplaces.	NE 18.1	<u>Innovative Development</u> Encourage innovative residential development techniques that produce low energy consumption per housing unit.
NE 19 <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.1	<u>Channel Migration Zone Management</u> Determine the channel migration zone of streams and rivers in the city that have a history of flooding.
NE 19 <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.2	<u>100-Year Flood Plain Reassessment</u> Conduct a reassessment of the 100-year flood plain in areas with a history of flooding.
	NE 19.4	<u>Discourage Development in 100-Year Flood Plain</u> Discourage development and redevelopment of habitable structures that are within the 100-year flood plain.
	NE 19.6	<u>Downstream Impacts Consideration</u> Consider the downstream impacts created by development, erosion control devices, and public works projects within or adjacent to rivers and streams.

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 1 <u>Water Quality</u> Protect the Spokane Valley - Rathdrum Prairie Aquifer and other water sources so they provide clean, pure water.	NE 1.1	<u>Aquifer Study</u> Continue to study the aquifer and utilize strategies to remedy all sources or activities of contamination.	CFU 5 - Environmental Concerns Transportation 6.1 - Pollution	Continue to participate in cooperative efforts with other local public entities	X		
	NE 1.2	<u>Stormwater Techniques</u> Encourage the use of innovative stormwater techniques that protect ground and surface water from contamination and pollution.	LU 1.12 - Public Facilities and Services CFU 5 -Env. Concerns Capital Facilities Plan	Continue sampling our drinking water pursuant to state and federal requirements from the Safe Drinking Water Act Update LID standards to incorporate canister	X		
NE 2 <u>Sustainable Water Quantity</u> Ensure all aquifers and water sources are not diminished below sustainable recharge or flow levels.	NE 2.1	<u>Water Conservation</u> Support a water conservation program that decreases household, commercial, industrial, and agricultural water use.	CFU 5.2 - Water Conservation	Participate in the Watershed Plan Continue participation in implementation of local Watershed Plans Continue implementation of Water Stewardship Program Water billing practices to encourage conservation User-Oriented Water Use Utility Rates	X		
	NE 2.2	<u>Landscaping Requirements</u> Use incentives in landscape requirements that encourage application of drought tolerant native trees and plants.	T 4.20 - Design and Maintenance of ROW Streetscape Elements	Develop an incentive program to further encourage planting of drought tolerant native plants in landscape requirements.	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 3 <u>Shorelines</u> Protect the natural state of shorelines while providing community access that does not negatively impact riparian habitats, fragile soils, and native vegetation.			Shoreline Master Program	SMP and CAO Updates Non-motorized boat access at Glover Field.	X		
NE 4 <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	NE 4.1	<u>Watershed Plan</u> Continue to support and further develop watershed plans for all watersheds that are associated with the geographic boundaries of the city.	Shoreline Master Program CFU 5.4 - Ground Water	SMP and CAO Updates Participate in the Watershed Plan Continue participation in implementation of local Watershed Plans.	X		
	NE 4.3	<u>Impervious Surface Reduction</u> Continue efforts to reduce the rate of impervious surface expansion in the community.	Transportation 7.4 - Pedestrian Buffer Strips	Other proposed LID incentives: Recognition/awards, reductions to minimum parking spaces required	X		
NE 6 <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	NE 6.4	<u>Fish and Wildlife Protection</u> Continue to identify and protect those fish and wildlife and their habitats, which are identified as a priority by citizens and scientific experts.	PRS 1 - Preservation and Conservation SMP 4 - Conservation	SMP and CAO Updates TLC Mycelia Program for PCB clean-up.	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 6 <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-	NE 6.5	<u>Protection of Adjacent Wildlife Habitats</u> Coordinate with adjacent jurisdictions and agencies to designate, protect, and acquire wildlife habitats that abut or straddle the city limits or urban	PRS 1 - Preservation and Conservation SMP 4 - Conservation	SMP and CAO Updates	X		
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.1	<u>Land Form Identification</u> Define, identify, and map natural land forms that typify our region and warrant protection.		Update CAO	X		
NE 8 <u>Agricultural Lands</u> Preserve land and provide opportunities for farming that generates produce for local markets and supports the farming economy.	NE 8.1	<u>Agricultural Lands of Local Importance</u> Designate areas of the city that have been used traditionally for agricultural purposes, have at least Soils Conservation Services Class II soils or designated prime agriculture lands, and are at least one acre in size as agricultural lands of local importance.	SMP 11.50 & 11.51 - Agricultural Use LU 1.11 - Agriculture	Critical Area Ordinance Updates	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 11 <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	NE 11.1	<u>Identification of Natural Areas</u> Identify natural areas throughout the city, based on neighborhood input, existing city-owned conservation lands, wildlife habitats, steep slopes, wetlands, riparian areas, adjacency to county nature spaces, and proximity to state		Working with WSDOT on Children of the Sun Trail/ Fish Lake Trail.	X		
NE 12 <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	NE 12.1	<u>Street Trees</u> Plant trees along all streets.	Parks, Recreation and Open Space 2.4 - Urban Forestry Program	Add residential requirement. Pursue development of a local tree planting and education non-profit such as Friends of Trees or Plant Amnesty.	X		
	NE 12.4	<u>Forest Inventory Database</u> Maintain an inventory of the urban forest in the city's Geographic Information System.		Food Forest inventory (fruits/nuts, etc.) Create an Urban Forest Management Plan Canopy cover analysis	X		
NE 15 <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.1	<u>Protection of Natural Aesthetics</u> Protect and enhance nature views, natural aesthetics, sacred areas, and historic sites within the growing urban setting.		Children of the Sun Trail Fish Lake Trail	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 16 <u>Quality of Life</u> Compile social, natural environment, and economic indicators of a healthy Spokane community on an annual basis, and compare them to prior years in order to assess Spokane's progress.	NE 16.1	<u>Quality of Life Indicators</u> Coordinate with other groups and agencies to develop quality of life indicators based upon what others have previously identified.	Economic Development 4.2 - Benchmark Indicators	Food Forest Inventory	X		
	NE 16.2	<u>Benchmark Adoption</u> Develop quality of life benchmarks based on identified indicators that the community wants to obtain over time.	Economic Development 4.2 - Benchmark Indicators	Continue to participate in the Community Indicators Initiative	X		
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.1	<u>Protection and Recognition</u> Develop a program that formally recognizes activities, development, businesses, groups, and people that contribute to the protection and improvement of Spokane's natural environment.		Programs Sources in City to disseminate information affecting programs/education. Partner with local Tribes	X		
	NE 17.3	<u>Environmental Education for Children</u> Educate children about the interrelationship between people and nature so that an understanding and respect for human impacts and the benefits of nature is		Programs Sources in City to disseminate information affecting programs/education. Partner with local Tribes	X		

CHAPTER 9 NATURAL ENVIRONMENT
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)
NE 18 Energy Conservation Promote the conservation of energy in the location and design of residential, service, and workplaces.	NE 18.1	<u>Innovative Development</u> Encourage innovative residential development techniques that produce low energy consumption per housing unit.		LEED - City to follow protocol, not necessarily attain certification. GMA Requirement	X		
NE 19 <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.5	<u>Public Awareness and Education</u> Develop a public awareness and education program for residents living within flood plains.		Develop an education program			

CHAPTER 9 NATURAL ENVIRONMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 1 <u>Water Quality</u> Protect the Spokane Valley - Rathdrum Prairie Aquifer and other water sources so they provide clean, pure water.	NE 1.1	<u>Aquifer Study</u> Continue to study the aquifer and utilize strategies to remedy all sources or activities of contamination.	CFU 5 - Environmental Concerns Transportation 6.1 - Pollution	2 Water Dept. Aquifer Studies Water Quality Report Spokane Aquifer Joint Board	Continue to participate in cooperative efforts with other local public entities	X			
	NE 1.2	<u>Stormwater Techniques</u> Encourage the use of innovative stormwater techniques that protect ground and surface water from contamination and pollution	LU 1.12 - Public Facilities and Services CFU 5 -Env. Concerns Capital Facilities Plan	Stormwater Management Plan Spokane Regional Stormwater Manual City of Spokane LID Standards Annual Stormwater Report	Continue sampling our drinking water pursuant to state and federal requirements from the Safe Drinking Water Act Update LID standards to incorporate canister technology	X			
	NE 1.3	<u>Regional Water Board</u> Continue to support the regional watershed group in their efforts to conduct aquifer planning, allocating, monitoring, and study responsibilities for the entire watershed.		Participate in the Spokane River Watershed Advisory Group Regional Watershed Planning and Implementation Groups		X			
	NE 1.4	<u>Water Quality Report</u> Prepare an annual water quality report that identifies the year's water quality and quantity and compares these to prior years.	SMP 14.4 - Environments and Management Policies	2 Water Dept. Aquifer Studies Water Quality Report Spokane Aquifer Joint Board		X			
	NE 1.5	<u>Mining Activities</u> Prohibit open pit mining that exposes the aquifer or ground water to potential contamination.		Mining within the City of Spokane is limited. Subject to SEPA review and SMC 17C.100		X			
	NE 1.6	<u>Natural Water Drainage</u> Identify and preserve areas that have traditionally provided natural water drainage.	SMP 5.4 - Provisions for Shoreline Protection	Drainage Design and Erosion Control Manual		X			
	NE 1.7	<u>Wellhead Protection</u> Allow only non-polluting land uses within the water recharge zones of the public water wells.	CFU 1.7 - Management Plans CFU 5.4 - Ground Water	Spokane Area Wellhead Protection Program		X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 1 <u>Water Quality</u> Protect the Spokane Valley - Rathdrum Prairie Aquifer and other water sources so they provide clean, pure water.	NE 1.8	<u>Toxic Dumping Restrictions</u> Retain and enforce laws against dumping toxic fluids where they may reach the aquifer.	CFU 1.7 - Management Plans CFU 5.4 - Ground Water	Title 13 addresses discharge of toxic fluids from public and industrial users.		X			
	NE 1.9	<u>Sewer Requirement</u> Ensure that every developed property in the city and its urban growth area is served by sewer to minimize aquifer contamination.	CFU 2.1 - Available Public Facilities CFU 2.3 - Phasing of Services CFU 3.6 - Limitation of Services Outside Urban Growth Areas CFU 5.1 - On-Site Wastewater Disposal	Wastewater Facility Plan		X			
NE 2 <u>Sustainable Water Quantity</u> Ensure all aquifers and water sources are not diminished below sustainable recharge or flow levels.	NE 2.1	<u>Water Conservation</u> Support a water conservation program that decreases household, commercial, industrial, and agricultural water use.	CFU 5.2 - Water Conservation	2014 Water Conservation Goals Updated Water Conservation Program "Slow the Flow" SMC City tracks water performance and leak detection GMA Requirement	Participate in the Watershed Plan Continue participation in implementation of local Watershed Plans Continue implementation of Water Stewardship Program Water billing practices to encourage conservation User-Oriented Water Use Utility Rates	X			
	NE 2.2	<u>Landscaping Requirements</u> Use incentives in landscape requirements that encourage application of drought tolerant native trees and plants.	T 4.20 - Design and Maintenance of ROW Streetscape Elements	SMC 17E.060 encourages planting of drought tolerant and native species.	Develop an incentive program to further encourage planting of drought tolerant native plants in landscape requirements.	X			
	NE 2.3	<u>Native Tree and Plant Protection</u> Preserve native vegetation in parks and other publicly owned lands in the design and construction of new public facilities.	SMP 10.4 - Incentives for Native Landscaping	Urban Forestry Program LID Spokane Municipal Code		X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 3 <u>Shorelines</u> Protect the natural state of shorelines while providing community access that does not negatively impact riparian habitats, fragile soils, and native vegetation.			Shoreline Master Program	Shoreline Master Program Critical Areas Ordinance Two non-motorized boat access points added SMC GMA Requirement	SMP and CAO Updates Non-motorized boat access at Glover Field.	X			
NE 4 <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	NE 4.1	<u>Watershed Plan</u> Continue to support and further develop watershed plans for all watersheds that are associated with the geographic boundaries of the city.	Shoreline Master Program CFU 5.4 - Ground Water	Regional Watershed Planning and Implementation Groups	SMP and CAO Updates Participate in the Watershed Plan Continue participation in implementation of local Watershed Plans.	X			
	NE 4.2	<u>Zero Pollution Industrial Parks</u> Develop zero pollution industrial parks that focus on manufacturing activities that recycle wastes within their facilities or through adjoining industries in the park.	ED 8.4 - Environmentally Compatible Businesses						
	NE 4.3	<u>Impervious Surface Reduction</u> Continue efforts to reduce the rate of impervious surface expansion in the community.	T 7.4 - Pedestrian Buffer Strips	Low Impact Development techniques listed in SMC 17D.060.300. (adopted 2013). LID Incentives: Discounts/Credits for Commercial Wastewater Management Fees?	Other proposed LID incentives: Recognition/awards, reductions to minimum parking spaces required	X			
NE 5 <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	NE 5.1	<u>Clean Heating Sources</u> Encourage the use of heating sources that do not negatively affect Spokane's air quality.		Utilities monitors air quality					

CHAPTER 9 NATURAL ENVIRONMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 5 <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	NE 5.2	<u>Facility Review</u> Review and determine public benefits in comparison to the environmental impacts of new and existing public or private facilities that negatively impact the region's air quality and health of its citizens.	T 4.10 - Downtown Street Network T 6 - Environmental Protection	City implemented: Waste fleet from diesel to natural gas New city buildings more efficient Waste to Energy Plant SRCAA permitted	What additional future City projects are identified in the Capital Facilities Plan? Spokane Transit's High-Performance Transit Network (includes Central City Line) may have positive impact on air quality; North Spokane Corridor EIS listed air quality as a reason for building the project, the selected preferred alternative (including collector/distributor, not included in the interim design now proposed).	X			
	NE 5.3	<u>Packaging Reduction</u> Create and support legislation, education, and other means that reduce product packaging so that waste disposal is decreased.		Robust yard and food waste composting program		X			
	NE 5.4	<u>Profit From Waste</u> Recruit industries that can make use of and profit from Spokane's solid waste in a manner that minimizes or mitigates environmental impacts.	CFU 5.5 - Waste Reduction and Recycling						
	NE 5.5	<u>Alternative Transportation Incentives</u> Encourage employers of all sizes to develop employee incentive programs that reward the use of alternative transportation.	LU 3.1 - Coordinated and Efficient Land Use H 1.3 - Employer-Sponsored Housing	Commute Trip Reduction Program		X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 6 <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	NE 6.1	<u>Native and Non-Native Adaptive Plants and Trees</u> Encourage the use of and development of standards for using native and non-native adaptive plants and trees in landscape designs for public and private projects.	SMP 10.3 - Landscaping with Native Plants	Urban Forestry Program SMC Urban Design Award GMA Requirement		X			
	NE 6.2	<u>Citizen Recognition</u> Recognize citizens who use native plantings in their yards.							
	NE 6.3	<u>Habitat Network</u> Identify and purchase Habitat Network.	PRS 1 - Preservation and Conservation SMP 4 - Conservation	Habitat Management Plan Areas Ordinance Futures Critical Conservation SMC		X			
	NE 6.4	<u>Fish and Wildlife Protection</u> Continue to identify and protect those fish and wildlife and their habitats, which are identified as a priority by citizens and scientific experts.	PRS 1 - Preservation and Conservation SMP 4 - Conservation	CAO Habitat Management Plan Integrated Clean Water Plan WWTP upgrade to tertiary WWTP pollution-reduction efforts GMA Requirement	SMP and CAO Updates TLC Mycelia Program for PCB clean-up.	X			
	NE 6.5	<u>Protection of Adjacent Wildlife Habitats</u> Coordinate with adjacent jurisdictions and agencies to designate, protect, and acquire wildlife habitats that abut or straddle the city limits or urban growth boundary.	PRS 1 - Preservation and Conservation SMP 4 - Conservation	Conservation Futures GMA Requirement	SMP and CAO Updates	X			
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.1	<u>Land Form Identification</u> Define, identify, and map natural land forms that typify our region and warrant protection.		Critical Areas Ordinance Policies and regulations that ensure wetland function. Natural Enhancements at areas such as Hazel's Creek, 37th Avenue Project, etc. GMA Requirement	Update CAO	X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.2	<u>Land Form Protection</u> Purchase lands that contain natural land forms or protect them with incentives, clustering, or transfer of development rights.	LU 5.4 - Natural Features and Habitat Protection T 6.2 - Land Respect						
	NE 7.3	<u>Rock Formation Protection</u> Identify and protect basalt rock formations that give understanding to the area's geological history, add visual interest to the landscape, and contribute to a system of connected conservation lands.							
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.4	<u>Unstable Slope Protection</u> Continue to designate unstable slopes as not suitable for development.		SMC 17E.040 Spokane Geologically Hazardous Areas		X			
	NE 7.5	<u>Slope Protection</u> Integrate the protection of slopes with wildlife corridor and nature space designations and acquisitions.		SMC 17E.040 Spokane Geologically Hazardous Areas		X			
	NE 7.6	<u>Geologically Hazardous Areas</u> Continue to classify, designate, and protect Geologically Hazardous Areas as identified in the Critical Areas Ordinance.		Critical Areas Ordinance SMC 17E.040		X			
	NE 7.7	<u>Wetlands</u> Enforce regulations that achieve no overall net loss in acreage and functions of the remaining wetland base and, over the long term, increase the quantity and quality of wetlands in the city.	SMP 4.2 - Non-Renewable Resources	Critical Areas Ordinance SMC 17E.070		X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 8 <u>Agricultural Lands</u> Preserve land and provide opportunities for farming that generates produce for local markets and supports the farming economy.	NE 8.1	<u>Agricultural Lands of Local Importance</u> Designate areas of the city that have been used traditionally for agricultural purposes, have at least Soils Conservation Services Class II soils or designated prime agriculture lands, and are at least one acre in size as agricultural lands of local importance.	SMP 11.50 & 11.51 - Agricultural Use LU 1.11 - Agriculture	Zoning Farmers Right to Farm Community Gardens Neonicotinoid ban Local produce/eggs can be sold locally without a business license, etc). SMC: Section 17C.110.030A; Section 17C.110.125A,B,C, 310. Market Garden Pilot Program GMA Requirement	Critical Area Ordinance Updates	X			
	NE 8.2	<u>Compatible Agricultural Activities</u> Allow agricultural activities adjacent to urban uses without compromising farmers' rights to farm their land.		Zoning Farmers Right to Farm Community Gardens Neonicotinoid ban Local produce/eggs can be sold locally without a business license, etc). SMC: Section 17C.110.030A; Section 17C.110.125A,B,C, 310. Market Garden Pilot Program		X			
NE 9 <u>SUSTAINABLE ECONOMY</u> Enhance the natural environment to support a thriving sustainable economy.	NE 9.1	<u>Environment and the Economy</u> Identify, preserve, and enhance the natural environment elements that define Spokane's quality of life and help sustain the economy.							
NE 10 <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	NE 10.1	<u>Environment Supporting Businesses</u> Provide incentives for businesses that employ local people.	ED 3.6 - Small Businesses	City supports Enviro-Stars Program (EWU/City) Spokane Community Indicators Incentives for LID		X			
	NE 10.2	<u>Local Business Support</u> Support and provide incentives for businesses that employ local people, use local materials, and sell their products and/or services locally.	ED 3.6 - Small Businesses						

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 10 <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	NE 10.3	<u>Economic Activity Incentives</u> Identify and provide incentives for economic activities that combine the goals and principles of economy, ecology, and social equity.							
NE 11 <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	NE 11.1	<u>Identification of Natural Areas</u> Identify natural areas throughout the city, based on neighborhood input, existing city-owned conservation lands, wildlife habitats, steep slopes, wetlands, riparian areas, adjacency to county nature spaces, and proximity to state parks.		Zoning Open Spaces City completing Great Gorge Trail. Expanding Ben Burr corridor. Integrated Street Strategy GMA Requirement	Working with WSDOT on Children of the Sun Trail/ Fish Lake Trail.	X			
	NE 11.2	<u>Corridor Links</u> Identify corridors that link natural areas.	LU 5.4 - Natural Features and Habitat Protection						
	NE 11.3	<u>Acquisition Techniques</u> Acquire natural areas and connecting corridors using acquisition techniques to create a network of natural areas.							
	NE 11.4	<u>Natural Area Paths</u> Develop soft, permeable, low impact paths in natural areas.							
	NE 11.5	<u>Spokane River Gorge</u> Pursue the Spokane River Gorge as a natural area and maintain this place as one of our region's greatest resources.		The Great Spokane River Gorge strategic master plan		X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 12 <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	NE 12.1	<u>Street Trees</u> Plant trees along all streets.	PRS 2.4 - Urban Forestry Program	Spokane Municipal Code Commercial/Multi-family SpoCanopy	Add residential requirement. Pursue development of a local tree planting and education non-profit such as Friends of Trees or Plant Amnesty.	X			
	NE 12.2	<u>Urban Forestry Programs</u> Participate in the Spokane County Conservation District for urban forestry programs, protection, and maintenance.		Title 12.02 Establishes an Urban Forestry Program within the Parks and Recreation Department		X			
NE 12 <u>URBAN FOREST</u> Maintain and enhance the urban forest to provide good air quality, reduce urban warming, and increase habitat.	NE 12.3	<u>Protection Techniques</u> Use incentives and acquisition to protect forested areas both on publicly and privately owned land.		Urban Forestry Program provides free permits for maintaining trees in ROW.		X			
	NE 12.4	<u>Forest Inventory Database</u> Maintain an inventory of the urban forest in the city's Geographic Information System.		Urban Forestry Program GIS inventory layer New tree planting effort due to Wind Storm 10,000 Trees plantings	Food Forest inventory (fruits/nuts, etc.) Create an Urban Forest Management Plan Canopy coverate alanlysis	X			
	NE 12.5	<u>Tree Replacement Program</u> Do not allow tree removal in the public right-of-way without a program for tree replacement.		Urban Forestry Program SpoCanopy Program SMC		X			
NE 13 <u>CONNECTIVITY</u> Create a citywide network of paved trails, designated sidewalks, and soft pathways that link regional trails, natural areas, parks, sacred and historical sites, schools, and urban centers.	NE 13.1	<u>Walkway and Bicycle Path System</u> Identify, prioritize, and connect places in the city with a walkway or bicycle path system.	Transportation Chapter	Pedestrian Master Plan and Bicycle Master Plan Integrated Street Strategy Great Gorge Loop Trail Ben Burr Trail Adopted neighborhood plans addressing connectivity		X			
	NE 13.2	<u>Walkway and Bicycle Path Design</u> Design walkways and bicycle paths based on qualities that make them safe, functional, and separated from automobile traffic where possible.	Transportation Chapter	Bicycle Master Plan Street Design Standards		X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 13 <u>CONNECTIVITY</u> Create a citywide network of paved trails, designated sidewalks, and soft pathways that link regional trails, natural areas, parks, sacred and historical sites, schools, and urban centers.	NE 13.3	<u>Year-Round Use</u> Build and maintain portions of the walkway and bicycle path systems that can be used year-round.	Transportation Chapter	Street Design Standards		X			
	NE 13.4	<u>Winter Trail Network</u> Link soft trails, parks, and golf courses with the walkway and bicycle path system to develop a winter trail network.	Transportation Chapter						
NE 14 <u>PLAZA DESIGN WITH NATURAL ELEMENTS</u> Develop or revitalize plazas using local nature elements, including water, vegetation, wildlife, and land forms.	NE 14.1	<u>Plaza Inventory and Improvements</u> Inventory existing plazas that lack nature elements and that are not used actively and identify natural element features that will improve them.							
	NE 14.2	<u>New Plaza Design</u> Develop plazas with native natural elements and formations, such as basalt, Missoula flood stones, stream patterns, river character, native trees, and plants that attract native birds.		Urban Design requirements in public and private landscape projects Integrated Streets/CSO Program SMC		X			
NE 15 <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.1	<u>Protection of Natural Aesthetics</u> Protect and enhance nature views, natural aesthetics, sacred areas, and historic sites within the growing urban setting.		Urban Design and Historic Preservation Standards CAO Great Gorge Loop Trail Ben Burr corridor GMA Requirement	Children of the Sun Trail Fish Lake Trail	X			
	NE 15.2	<u>Natural Aesthetic Links</u> Link local nature views, natural aesthetics, sacred areas, and historic sites with the trail and path system of the city.							

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 15 <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.3	<u>Community Education</u> Educate the community on the meaning of the sacred and historic sites so that they value their protection and enhancement.							
	NE 15.4	<u>Naming Culturally Historic Sites</u> Identify local nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region with the original names local historic cultures gave to them.							
	NE 15.5	<u>Nature Themes</u> Identify and use nature themes in large scale public and private landscape projects that reflect the natural character of the Spokane region.		Design Standards		X			
NE 16 <u>Quality of Life</u> Compile social, natural environment, and economic indicators of a healthy Spokane community on an annual basis, and compare them to prior years in order to assess Spokane’s progress.	NE 16.1	<u>Quality of Life Indicators</u> Coordinate with other groups and agencies to develop quality of life indicators based upon what others have previously identified.	ED 4.2 - Benchmark Indicators	Comprehensive Plan Community Indicators City Performance Measures	Food Forest Inventory	X			
	NE 16.2	<u>Benchmark Adoption</u> Develop quality of life benchmarks based on identified indicators that the community wants to obtain over time.	ED 4.2 - Benchmark Indicators	Community Indicators Initiative	Continue to participate in the Community Indicators Initiative	X			

CHAPTER 9 NATURAL ENVIRONMENT									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.1	<u>Protection and Recognition</u> Develop a program that formally recognizes activities, development, businesses, groups, and people that contribute to the protection and improvement of Spokane's natural environment.		Solid Waste, recycling, and compaction River protection Stormwater Management Community Partnerships with non-profits	Programs Sources in City to disseminate information affecting programs/education. Partner with local Tribes	X			
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.2	<u>Natural Environment Sources</u> Create a central source within city government to disseminate information on anything affecting the city's natural environment, programs to enhance the natural environment, and environmental education opportunities.							
	NE 17.3	<u>Environmental Education for Children</u> Educate children about the interrelationship between people and nature so that an understanding and respect for human impacts and the benefits of nature is developed.		Solid Waste, recycling, and compaction River protection Stormwater Management Community Partnerships with non-profits	Programs Sources in City to disseminate information affecting programs/education. Partner with local Tribes	X			
NE 18 Energy Conservation Promote the conservation of energy in the location and design of residential, service, and workplaces.	NE 18.1	<u>Innovative Development</u> Encourage innovative residential development techniques that produce low energy consumption per housing unit.		SMC - clustering, attached cottage housing, etc. Building Standards in place Environmental Programs (City Fleet - federally mandated low emissions) City monthly report for environmental performance Asset Management upgrades with LED in City-owned buildings; also upgrades to HVAC	LEED - City to follow protocol, not necessarily attain certification. GMA Requirement	X			

CHAPTER 9 NATURAL ENVIRONMENT Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-3 years)	Mid Term (3-6 years)	Long Term (6-10 years)
NE 19 <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.1	<u>Channel Migration Zone Management</u> Determine the channel migration zone of streams and rivers in the city that have a history of flooding.		SMC 17E.030 - Floodplain Mgmt. Updated FEMA Mapping 2010		X			
	NE 19.2	<u>100-Year Flood Plain Reassessment</u> Conduct a reassessment of the 100-year flood plain in areas with a history of flooding.	CFU - Stormwater SMP 6 - Flood Hazard Reduction	Updated FEMA Mapping 2010	GMA Requirement	X			
	NE 19.3	<u>Land Acquisition/Home Relocation Program</u> Consider the purchase of homes and lands that are in the 100-year flood plain and maintain those areas as natural area corridors.							
	NE 19.4	<u>Discourage Development in 100-Year Flood Plain</u> Discourage development and redevelopment of habitable structures that are within the 100-year flood plain.		SMC 17E.030 - Floodplain Mgmt. Shoreline Standards prevent building in shoreline buffer areas		X			
	NE 19.5	<u>Public Awareness and Education</u> Develop a public awareness and education program for residents living within flood plains.			Develop an education program				
	NE 19.6	<u>Downstream Impacts Consideration</u> Consider the downstream impacts created by development, erosion control devices, and public works projects within or adjacent to rivers and streams.		Shoreline Regulations Conditional Use Permit		X			

CHAPTER 9 NATURAL ENVIRONMENT
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
NE 4 <u>Surface Water</u> Provide for clean rivers that support native fish and aquatic life and that are healthy for human recreation.	NE 4.2	<u>Zero Pollution Industrial Parks</u> Develop zero pollution industrial parks that focus on manufacturing activities that recycle wastes within their facilities or through adjoining industries in the park.		
NE 5 <u>Clean Air</u> Work consistently for cleaner air that nurtures the health of current residents, children and future generations.	NE 5.1	<u>Clean Heating Sources</u> Encourage the use of heating sources that do not negatively affect Spokane's air quality.		
	NE 5.4	<u>Profit From Waste</u> Recruit industries that can make use of and profit from Spokane's solid waste in a manner that minimizes or mitigates environmental impacts.		
NE 6 <u>Native Species Protection</u> Protect and enhance diverse and healthy native species, such as plants, trees, animals, and fungi, for present and future generations and respect the ecological necessity of bio-diversity.	NE 6.2	<u>Citizen Recognition</u> Recognize citizens who use native plantings in their yards.		
NE 7 <u>Natural Land Form</u> Preserve natural land forms that identify and typify our region.	NE 7.2	<u>Land Form Protection</u> Purchase lands that contain natural land forms or protect them with incentives, clustering, or transfer of development rights.		
	NE 7.3	<u>Rock Formation Protection</u> Identify and protect basalt rock formations that give understanding to the area's geological history, add visual interest to the landscape, and contribute to a system of connected conservation lands.		

CHAPTER 9 NATURAL ENVIRONMENT
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
NE 9 <u>SUSTAINABLE ECONOMY</u> Enhance the natural environment to support a thriving sustainable economy.	NE 9.1	<u>Environment and the Economy</u> Identify, preserve, and enhance the natural environment elements that define Spokane's quality of life and help sustain the economy.		
NE 10 <u>NATURAL ENVIRONMENT AND EMPLOYMENT</u> Create employment that enhances the natural environment.	NE 10.2	<u>Local Business Support</u> Support and provide incentives for businesses that employ local people, use local materials, and sell their products and/or services locally.		
	NE 10.3	<u>Economic Activity Incentives</u> Identify and provide incentives for economic activities that combine the goals and principles of economy, ecology, and social equity.		
NE 11 <u>Natural Areas</u> Designate a network of natural areas (natural areas and connecting corridors) throughout Spokane that supports native habitats and natural land forms.	NE 11.2	<u>Corridor Links</u> Identify corridors that link natural areas.		
	NE 11.3	<u>Acquisition Techniques</u> Acquire natural areas and connecting corridors using acquisition techniques to create a network of natural areas.		
	NE 11.4	<u>Natural Area Paths</u> Develop soft, permeable, low impact paths in natural areas.		
NE 13 <u>CONNECTIVITY</u> Create a citywide network of paved trails, designated sidewalks, and soft pathways that link regional trails, natural areas, parks, sacred and historical sites, schools, and urban centers.	NE 13.4	<u>Winter Trail Network</u> Link soft trails, parks, and golf courses with the walkway and bicycle path system to develop a winter trail network.		

CHAPTER 9 NATURAL ENVIRONMENT
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
NE 14 <u>PLAZA DESIGN WITH NATURAL ELEMENTS</u> Develop or revitalize plazas using local nature elements, including water, vegetation, wildlife, and land forms.	NE 14.1	<u>Plaza Inventory and Improvements</u> Inventory existing plazas that lack nature elements and that are not used actively and identify natural element features that will improve them.		
NE 15 <u>NATURAL AESTHETICS</u> Retain and enhance nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region.	NE 15.2	<u>Natural Aesthetic Links</u> Link local nature views, natural aesthetics, sacred areas, and historic sites with the trail and path system of the city.		
	NE 15.3	<u>Community Education</u> Educate the community on the meaning of the sacred and historic sites so that they value their protection and enhancement.		
	NE 15.4	<u>Naming Culturally Historic Sites</u> Identify local nature views, natural aesthetics, sacred areas, and historic sites that define the Spokane region with the original names local historic cultures gave to them.		
NE 17 <u>Natural Environment Education</u> Educate children and the community on how to improve Spokane's natural environment.	NE 17.2	<u>Natural Environment Sources</u> Create a central source within city government to disseminate information on anything affecting the city's natural environment, programs to enhance the natural environment, and environmental education opportunities.		
NE 19 <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.3	<u>Land Acquisition/Home Relocation Program</u> Consider the purchase of homes and lands that are in the 100-year flood plain and maintain those areas as natural area corridors.		

CHAPTER 9 NATURAL ENVIRONMENT
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
<u>NE 19</u> <u>Flood Hazards Management</u> Protect life and property from flooding and erosion by directing development away from flood hazard areas.	NE 19.5	<u>Public Awareness and Education</u> Develop a public awareness and education program for residents living within flood plains.	Develop an education program	
	NE 19.6	<u>Downstream Impacts Consideration</u> Consider the downstream impacts created by development, erosion control devices, and public works projects within or adjacent to rivers and streams.		

CHAPTER 10 - SOCIAL HEALTH

Ongoing Implementation

Goal	Policy #	Policy
SH 1 <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.1	<u>Invest in Social Health</u> Allocate funds to arts and human services in sufficient amounts to guarantee ongoing support for these programs to achieve their full potential.
	SH 1.2	<u>Commitment to Youth</u> Allocate resources at a consistent and meaningful level to provide access to youth-related programs.
	SH 1.3	<u>Equitable Funding</u> Coordinate with public and private agencies at the local, state, and federal level and with recipients to design a structure for funding and decision-making that recognizes the significant presence of social services of a regional nature within the City of Spokane.
	SH 1.4	<u>Accessibility</u> Improve communication with and access to public recreational, cultural, and educational facilities or programs.
	SH 1.8	<u>Volunteerism</u> Promote volunteerism as a way to involve citizens in meeting the needs of their neighbors, stretch City of Spokane funding resources, and build a sense of pride in the community.
SH 2 <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	SH 2.3	<u>Compatible Design of Special Needs Facilities</u> Ensure that facilities that accommodate special needs populations blend in with the existing visual character of the neighborhood in which they are located.
	SH 2.4	<u>Co-Location of Facilities</u> Encourage a land use pattern that allows convenient access to daily goods and services, especially for those persons with mobility limitations.
	SH 2.5	<u>Family Day Care Providers' Home Facilities</u> Allow use of a residential dwelling as a family day care provider's home facility in all areas where housing exists or is permitted.
SH 3 <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	SH 3.1	<u>Support for the Arts</u> Encourage public and private participation in and support of arts and cultural events in recognition of their contribution to the physical, mental, social, and economic wellbeing of the community.
	SH 3.2	<u>Neighborhood Arts Presence</u> Provide the regulatory flexibility necessary to support and encourage an arts presence at the neighborhood level.
	SH 3.4	<u>One Percent for Arts</u> Encourage private developers to incorporate an arts presence into buildings and other permanent structures with a value of over \$25,000 by allocating one percent of their project's budget for this purpose.
	SH 3.8	<u>Community Festivals</u> Support celebrations that enhance the community's identity and sense of place.

CHAPTER 10 - SOCIAL HEALTH
Ongoing Implementation

Goal	Policy #	Policy
SH 4 <u>DIVERSITY</u> Develop and implement programs that attract and retain city residents from a diverse range of backgrounds and life circumstances so that all people feel welcome and accepted, regardless of their race, religion, color, sex, national origin, marital status, familial status, age, sexual orientation, economic status, disability, or other protected classes.	SH 4.1	<u>Universal Accessibility</u> Ensure that neighborhood facilities and programs are universally accessible.
	SH 4.2	<u>Cultural Competency and Education</u> Encourage programs and events that foster understanding and appreciation of the diversity of the community and region.
SH 5 <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, child and adult day care, and other public benefit uses.	SH 5.1	<u>Coordination of Human Services</u> Coordinate with public and private agencies and other appropriate entities to evaluate existing needs, facilities, and programs relative to health and human services, and develop regionally equitable and comprehensive programs and service delivery systems.
	SH 5.3	<u>Space for Public Benefit Uses</u> Provide regulatory and tax incentives and flexibility that encourage builders, developers, and businesses to make space available in their project for public benefit uses.
SH 6 <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	SH 6.1	<u>Crime Prevention through Environmental Design Themes</u> Include the themes commonly associated with Crime Prevention Through Environmental Design (CPTED) in the normal review process for development proposals.
	SH 6.2	<u>Natural Access Control</u> Use design elements to define space physically or symbolically to control access to property.
	SH 6.3	<u>Natural Surveillance</u> Design activities and spaces so that users of the space are visible rather than concealed.
	SH 6.4	<u>Territorial Reinforcement</u> Employ certain elements to convey a sense of arrival and ownership and guide the public through clearly delineated public, semi-public, and private spaces.
	SH 6.5	<u>Project Design Review</u> Include the crime prevention principles of CPTED in any analysis of projects that come before the Design Review Board.
	SH 6.7	<u>Community Oriented Policing Services</u> Continue to support the operation and administration of neighborhood-based Community Oriented Policing Services (C.O.P.S.).

CHAPTER 10 - SOCIAL HEALTH
Ongoing Implementation

Goal	Policy #	Policy
SH 7 <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	SH 7.1	<u>Local Food Production</u> Promote the development of home and community gardens, farmers' or public markets, and other small-scale collaborative initiatives in order to provide citizens with a diverse choice of locally-based food products.
	SH 7.2	<u>Community Gardens</u> Enable the establishment and maintenance of community gardens on city property, as appropriate.
	SH 7.4	<u>Urban Agriculture</u> Recognize urban agriculture as a strategic asset for community development, neighborhood beautification, and public health.

CHAPTER 10 - SOCIAL HEALTH
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
SH 1 <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.5	<u>Public/Private Partnerships</u> Encourage public/private partnerships that complement each other as a means to provide coordinated, centrally located services.	N 3.1 - Multipurpose Use of Neighborhood Buildings	Implementation of Spokane Matters District projects		X	
	SH 1.6	<u>Vacant Buildings</u> Promote and assist non-profit organizations in purchasing and renovating vacant properties in order to provide sites for additional community-related facilities.	N 3.1 - Multipurpose Use of Neighborhood Buildings	CHHS will begin to target, acquire, and renovate foreclosed and vacant homes for affordable homeownership. Will use HUD funds and partner with developers. Home rehab through partnerships, partner with Real Estate Agencies to identify vacant, abandoned, and substandard homes, Aquisition Rehab Program.		X	
SH 7 <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	SH 7.1	<u>Local Food Production</u> Promote the development of home and community gardens, farmers' or public markets, and other small-scale collaborative initiatives in order to provide citizens with a diverse choice of locally-based food products.	CFU 5.2 - Water Conservation ED 3.4 - Value Added Business Strategy ED 3.9 - Regional Marketplace NE 10.3 - Economic Activity Incentives TR 2 Transportation Supporting Land Use	Review and analyze current SMC for opportunities to support the building of urban agricultural structures. Analyze the impacts of lowering water rates for the different classifications of growing food.	X	X	

CHAPTER 10 - SOCIAL HEALTH
Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
SH 7 <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	SH 7.2	<u>Community Gardens</u> Enable the establishment and maintenance of community gardens on city property, as appropriate.	NE 4.3 - Impervious Surface Reduction	Research the feasibility for food landscaping on City land and the infrastructure requirements to support it. City to provide Project Hope with small lot for urban garden in 2017.	X	X	
	SH 7.3	<u>Access to Fresh Produce</u> Develop incentive programs to encourage convenience stores, and ethnic food markets, especially those located in areas with limited access to full-service grocery stores, to carry fresh produce.	NE 10.1 - Environment Supporting Businesses	Map the food deserts in the City. Study tax incentives to encourage grocery store sitings in food deserts.			X
	SH 7.4	<u>Urban Agriculture</u> Recognize urban agriculture as a strategic asset for community development, neighborhood beautification, and public health.	LU 1.11 - Agriculture NE 8.3 - Compatible Agricultural Activities SMP 11.50 - Protection of Agricultural Lands SMP 11.51 - Agricultural Support Development NE 4.3 - Impervious Surface Reduction	Analyze the impacts of developing a no net loss of agricultural land policy in the city.	X		X

CHAPTER 10 - SOCIAL HEALTH Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
SH 1 <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.1	<u>Invest in Social Health</u> Allocate funds to arts and human services in sufficient amounts to guarantee ongoing support for these programs to achieve their full potential.	PRS 5.5 - Indoor Recreational Facilities and Programs	The City of Spokane funds Spokane Arts.		X			
	SH 1.2	<u>Commitment to Youth</u> Allocate resources at a consistent and meaningful level to provide access to youth-related programs.	LGC 5.1 - Youth Participation ED 5.2 - Youth Programs	Crosswalk funding, Youth Transitional Housing funding, Rental Assistance for Households with Children, Community Center Funding		X			
	SH 1.3	<u>Equitable Funding</u> Coordinate with public and private agencies at the local, state, and federal level and with recipients to design a structure for funding and decision-making that recognizes the significant presence of social services of a regional nature within the City of Spokane.		The City of Spokane's Community, Housing & Human Services Dept. partners with area social services agencies rather than providing direct service to clients.		X			
	SH 1.4	<u>Accessibility</u> Improve communication with and access to public recreational, cultural, and educational facilities or programs.	ED 5.5 - Communication Links PRS 5.4 - Community Outreach LGC 4 - Citizen and Government Communication ED 4.1 - Livable Wage TR 21 Safe & Healthy Community Education & Promotion Campaigns			X			
	SH 1.5	<u>Public/Private Partnerships</u> Encourage public/private partnerships that complement each other as a means to provide coordinated, centrally located services.	N 3.1 - Multipurpose Use of Neighborhood Buildings	Spokane Matters	Implementation of Spokane Matters District projects		X		
	SH 1.6	<u>Vacant Buildings</u> Promote and assist non-profit organizations in purchasing and renovating vacant properties in order to provide sites for additional community-related facilities.	N 3.1 - Multipurpose Use of Neighborhood Buildings	Mayor's Housing Quality Task Force	CHHS will begin to target, acquire, and renovate foreclosed and vacant homes for affordable homeownership. Will use HUD funds and partner with developers. Partner with real estate agencies to identify vacant, abandoned, and substandard homes, Aquisition Rehab Program.		X		

CHAPTER 10 - SOCIAL HEALTH Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
SH 1 <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.7	<u>Surplus City Real Property</u> Establish a dedicated reserve fund within the City of Spokane's general fund to cover the cost of leasing any unused city-owned building and/or property that has been determined surplus to non-profit organizations.		Mayor's Housing Quality Task Force	Creation of a land aggregation entity				X
	SH 1.8	<u>Volunteerism</u> Promote volunteerism as a way to involve citizens in meeting the needs of their neighbors, stretch City of Spokane funding resources, and build a sense of pride in the community.	PRS 7.4 - Volunteers LGC 1.3 - Citizen Participation		Neighborhood Services oversees an annual "Cleaning from the Core" event.	X			
SH 2 <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	SH 2.1	<u>Care Facilities</u> Distribute care facilities fairly and equitably throughout all neighborhoods.	N 2.1 - Neighborhood Quality of life N 2.2 - Neighborhood Centers N 2.3 - Special Needs H 1.7 - Socioeconomic Integration		Map care facilities throughout the City.				
	SH 2.2	<u>Special Needs Temporary Housing</u> Disperse special needs temporary housing evenly throughout all neighborhoods.	N 2.1 - Neighborhood Quality of life N 2.2 - Neighborhood Centers N 2.3 - Special Needs H 1.23 - Distribution of Special Needs Housing		Map special needs temporary housing throughout the City.				
	SH 2.3	<u>Compatible Design of Special Needs Facilities</u> Ensure that facilities that accommodate special needs populations blend in with the existing visual character of the neighborhood in which they are located.	N 3.2 - Major Facilities N 6.2 - Code Enforcement H 1.15 - Performance Standards DP 1.2 - New Development in Established Neighborhoods DP 2.3 - Design Standards for Public Projects and Structures DP 2.4 - Design Flexibility for Neighborhood Facilities	Design Standards in SMC		X			
	SH 2.4	<u>Co-Location of Facilities</u> Encourage a land use pattern that allows convenient access to daily goods and services, especially for those persons with mobility limitations.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 3 - Efficient Land Use N 4.5 - Multimodal Transportation TR 1 Transportation Network for All Users TR 2 Transportation Supporting Land Use						
	SH 2.5	<u>Family Day Care Providers' Home Facilities</u> Allow use of a residential dwelling as a family day care provider's home facility in all areas where housing exists or is permitted.		SMC allows		X			

CHAPTER 10 - SOCIAL HEALTH Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
SH 2 <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	SH 2.6	<u>Joint-Use Facilities</u> Provide for the joint use of facilities that clusters services for child or adult day care, health care, human services, libraries, schools, and cultural, recreational, and educational programs, as needed.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 3 - Efficient Land Use N 3.2 - Major Facilities						
	SH 2.7	<u>Exceptions to Fair Housing</u> Regulate residential structures occupied by persons who pose a direct threat to the health or safety of other individuals or whose tenancy would result in substantial physical damage to the property of others through appropriate and necessary means to protect the public health, safety and welfare.		SMC		X			
SH 3 <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	SH 3.1	<u>Support for the Arts</u> Encourage public and private participation in and support of arts and cultural events in recognition of their contribution to the physical, mental, social, and economic wellbeing of the community.	ED 3.10 - Downtown Spokane ED 8.1 - Quality of Life Protection N 2.5 - Neighborhood Arts DP 4.2 - Street Life			X			
	SH 3.2	<u>Neighborhood Arts Presence</u> Provide the regulatory flexibility necessary to support and encourage an arts presence at the neighborhood level.	N 2.5 - Neighborhood Arts DP 2.4 - Design Flexibility for Neighborhood Facilities			X			
	SH 3.3	<u>Public Art Incentives</u> Provide incentives such as bonus densities or increases in floor-area ratio and lot coverage to encourage the use of public art in commercial, industrial, and mixed-use developments.							
	SH 3.4	<u>One Percent for Arts</u> Encourage private developers to incorporate an arts presence into buildings and other permanent structures with a value of over \$25,000 by allocating one percent of their project’s budget for this purpose.							

CHAPTER 10 - SOCIAL HEALTH Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
SH 3 <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	SH 3.5	<u>Tax Increment Financing</u> Support the use of tax increment financing for the arts.							
	SH 3.6	<u>Life-Long Learning</u> Work in partnership with artists, arts organizations, ethnic, cultural, musical and community associations, and education institutions to foster opportunities for life-long cultural exploration for all citizens.	PRS 5.5 - Indoor Recreational Facilities and Programs ED 5.8 - Library as Educational Resource						
	SH 3.7	<u>Support Local Artists</u> Solicit local artists to design or produce functional and decorative elements for the public realm, whenever possible.							
	SH 3.8	<u>Community Festivals</u> Support celebrations that enhance the community’s identity and sense of place.	DP 3.4 - Reflect Spokane's Diversity DP 4.2 - Street Life TR 15 - Activation	Gathering at the Falls Pow Wow, annual Cleaning from the Core event		X			
SH 4 <u>DIVERSITY</u> Develop and implement programs that attract and retain city residents from a diverse range of backgrounds and life circumstances so that all people feel welcome and accepted, regardless of their race, religion, color, sex, national origin, marital status, familial status, age, sexual orientation, economic status, disability, or other protected classes.	SH 4.1	<u>Universal Accessibility</u> Ensure that neighborhood facilities and programs are universally accessible.	LU 1.1 - Neighborhoods N 2.2 - Neighborhood Centers N 2.3 - Special Needs TR 1 Transportation Network for All Users TR 13 Infrastructure Design						
	SH 4.2	<u>Cultural Competency and Education</u> Encourage programs and events that foster understanding and appreciation of the diversity of the community and region.	DP 3.2 - Historic Preservation Plan DP 3.4 - Reflect Spokane's Diversity	The Historic Preservation Office and the Historic Landmarks Commission actively encourages the nomination and listing of properties that are specifically tied to diverse groups and cultures.	Encourage diverse populations to apply for positions on the Spokane Historic Landmarks Commission as well as seek out properties that are directly linked to diverse populations in Spokane.	X			
SH 5 <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, child and adult day care, and other public benefit uses.	SH 5.1	<u>Coordination of Human Services</u> Coordinate with public and private agencies and other appropriate entities to evaluate existing needs, facilities, and programs relative to health and human services, and develop regionally equitable and comprehensive programs and service delivery systems.		City/County Continuum of Care		X			

CHAPTER 10 - SOCIAL HEALTH Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
SH 5 <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, child and adult day care, and other public benefit uses.	SH 5.2	<u>Neighborhood-Level Health and Human Services</u> Provide financial, regulatory, and tax incentives for business and property owners, service providers, and developers in order to increase the number of neighborhood and district centers where health and dental clinics, and human services are available.	ED 3.2 - Economic Diversity LU 4.2 - Land Uses That Support Travel Options and Active Transportation	City lease of property to community centers	East Central Community Center Dental Clinic				
	SH 5.3	<u>Space for Public Benefit Uses</u> Provide regulatory and tax incentives and flexibility that encourage builders, developers, and businesses to make space available in their project for public benefit uses.	ED 7.2 - Revenue Sources ED 7.3 - State Tax Changes					X	
SH 6 <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	SH 6.1	<u>Crime Prevention through Environmental Design Themes</u> Include the themes commonly associated with Crime Prevention Through Environmental Design (CPTED) in the normal review process for development proposals.	DP 2.14 - Town Squares and Plazas DP 4.1 - Downtown Residents and Workers LU 2.1 - Public Realm Features LU 2.2 - Performance Standards TR 13 Infrastructure Design			X			
	SH 6.2	<u>Natural Access Control</u> Use design elements to define space physically or symbolically to control access to property.	NE 12.1 - Street Trees LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 2.2 - Design Guidelines and Regulations TR 13 Infrastructure Design			X			
	SH 6.3	<u>Natural Surveillance</u> Design activities and spaces so that users of the space are visible rather than concealed.	LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 2.2 - Design Guidelines and Regulations			X			
	SH 6.4	<u>Territorial Reinforcement</u> Employ certain elements to convey a sense of arrival and ownership and guide the public through clearly delineated public, semi-public, and private spaces.	LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 1.4 - Gateway Identification DP 2.2 - Design Guidelines and Regulations			X			

CHAPTER 10 - SOCIAL HEALTH Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
SH 6 <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	SH 6.5	<u>Project Design Review</u> Include the crime prevention principles of CPTED in any analysis of projects that come before the Design Review Board.	LU 2.1 - Public Realm Features LU 2.2 - Performance Standards DP 2.8 - Design Review Process			X			
	SH 6.6	<u>Neighborhood Role</u> Encourage neighborhood residents to apply CPTED principles in their consideration of development issues within their own particular neighborhood.	LU 2.2 - Performance Standards LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation TR 7 Neighborhood Access TR 13 Infrastructure Design						
	SH 6.7	<u>Community Oriented Policing Services</u> Continue to support the operation and administration of neighborhood-based Community Oriented Policing Services (C.O.P.S.).				X			
SH 7 <u>FOOD ACCESS AND SECURITY</u> Ensure that all citizens have convenient access to healthy food.	SH 7.1	<u>Local Food Production</u> Promote the development of home and community gardens, farmers' or public markets, and other small-scale collaborative initiatives in order to provide citizens with a diverse choice of locally-based food products.	CFU 5.2 - Water Conservation ED 3.4 - Value Added Business Strategy ED 3.9 - Regional Marketplace NE 10.3 - Economic Activity Incentives TR 2 Transportation Supporting Land Use		Review and analyze current SMC for opportunities to support the building of urban agricultural structures. Analyze the impacts of lowering water rates for the different classifications of growing food.	X			
	SH 7.2	<u>Community Gardens</u> Enable the establishment and maintenance of community gardens on city property, as appropriate.	NE 4.3 - Impervious Surface Reduction		Research the feasibility for food landscaping on City land and the infrastructure requirements to support it. City to provide Project Hope with small lot for urban garden in 2017.	X	X		
	SH 7.3	<u>Access to Fresh Produce</u> Develop incentive programs to encourage convenience stores, and ethnic food markets, especially those located in areas with limited access to full-service grocery stores, to carry fresh produce.	NE 10.1 - Environment Supporting Businesses		Map the food deserts in the City. Study tax incentives to encourage grocery store sitings in food deserts.			X	X
	SH 7.4	<u>Urban Agriculture</u> Recognize urban agriculture as a strategic asset for community development, neighborhood beautification, and public health.	LU 1.11 - Agriculture N E 8.3 - Compatible Agricultural Activities SMP 11.50 - Protection of Agricultural Lands SMP 11.51 - Agricultural Support Development NE 4.3 - Impervious Surface Reduction		Analyze the impacts of developing a no net loss of agricultural land policy in the city.	X		X	X

CHAPTER 10 - SOCIAL HEALTH
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
SH 1 <u>FUNDING MECHANISMS TO SUPPORT SOCIAL HEALTH</u> Utilize all funding mechanisms that will help to develop the infrastructure, support, and staffing necessary to provide affordable, accessible opportunities for arts, culture, recreation, education, and health and human services to all citizens, with particular attention to the needs of youth, the elderly and those with special needs.	SH 1.7	<u>Surplus City Real Property</u> Establish a dedicated reserve fund within the City of Spokane's general fund to cover the cost of leasing any unused city-owned building and/or property that has been determined surplus to non-profit organizations.	Analyze creation of a community land bank and/or land aggregation entity by the Mayor's Housing Quality Task Force	
SH 2 <u>FACILITIES FOR SPECIAL NEEDS POPULATIONS</u> Enable and encourage development patterns and uses of public and private property that are responsive to the facility requirements of special needs populations.	SH 2.1	<u>Care Facilities</u> Distribute care facilities fairly and equitably throughout all neighborhoods.	Map care facilities throughout the City.	
	SH 2.2	<u>Special Needs Temporary Housing</u> Disperse special needs temporary housing evenly throughout all neighborhoods.	Map special needs temporary housing throughout the City.	
	SH 2.4	<u>Co-Location of Facilities</u> Encourage a land use pattern that allows convenient access to daily goods and services, especially for those persons with mobility limitations.		
	SH 2.6	<u>Joint-Use Facilities</u> Provide for the joint use of facilities that clusters services for child or adult day care, health care, human services, libraries, schools, and cultural, recreational, and educational programs, as needed.		
SH 3 <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	SH 3.3	<u>Public Art Incentives</u> Provide incentives such as bonus densities or increases in floor-area ratio and lot coverage to encourage the use of public art in commercial, industrial, and mixed-use developments.		

CHAPTER 10 - SOCIAL HEALTH
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
SH 3 <u>ARTS AND CULTURAL ENRICHMENT</u> Support community image and identity through the arts and accessible art activities.	SH 3.4	<u>One Percent for Arts</u> Encourage private developers to incorporate an arts presence into buildings and other permanent structures with a value of over \$25,000 by allocating one percent of their project's budget for this purpose.		
	SH 3.5	<u>Tax Increment Financing</u> Support the use of tax increment financing for the arts.		
	SH 3.6	<u>Life-Long Learning</u> Work in partnership with artists, arts organizations, ethnic, cultural, musical and community associations, and education institutions to foster opportunities for life-long cultural exploration for all citizens.		
	SH 3.7	<u>Support Local Artists</u> Solicit local artists to design or produce functional and decorative elements for the public realm, whenever possible.		
SH 4 <u>DIVERSITY</u> Develop and implement programs that attract and retain city residents from a diverse range of backgrounds and life circumstances so that all people feel welcome and accepted, regardless of their race, religion, color, sex, national origin, marital status, familial status, age, sexual orientation, economic status, disability, or other protected classes.	SH 4.1	<u>Universal Accessibility</u> Ensure that neighborhood facilities and programs are universally accessible.		

CHAPTER 10 - SOCIAL HEALTH
Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
SH 5 <u>PUBLIC BENEFIT USES</u> Create policy framework, laws, and regulations that expand and develop wellness programs, affordable and accessible health and human services, child and adult day care, and other public benefit uses.	SH 5.2	<u>Neighborhood-Level Health and Human Services</u> Provide financial, regulatory, and tax incentives for business and property owners, service providers, and developers in order to increase the number of neighborhood and district centers where health and dental clinics, and human services are available.	Evaluate City leases for opportunities.	
	SH 5.3	<u>Space for Public Benefit Uses</u> Provide regulatory and tax incentives and flexibility that encourage builders, developers, and businesses to make space available in their project for public benefit uses.		
SH 6 <u>SAFETY</u> Create and maintain a safe community through the cooperative efforts of citizens and city departments, such as Planning and Development, Police, Fire, Community, Housing and Human Services, Parks and Recreation, and Neighborhood Services.	SH 6.6	<u>Neighborhood Role</u> Encourage neighborhood residents to apply CPTED principles in their consideration of development issues within their own particular neighborhood.		

CHAPTER 11 - NEIGHBORHOODS

Ongoing Implementation

Goal	Policy #	Policy
N 1 <u>THE DOWNTOWN NEIGHBORHOOD</u> Recognize downtown Spokane as the primary economic and cultural center of the region and improve its viability as a desirable neighborhood in which to live and conduct business.	N 1.1	<u>Downtown Development</u> Develop downtown Spokane as the primary economic and cultural center of the region and provide a variety of housing, recreation, and daily service opportunities that attract and retain neighborhood residents.
N 2 <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city's neighborhoods in order to attract long-term residents and businesses and to ensure the city's residential quality, cultural opportunities, and economic vitality.	N 2.1	<u>Neighborhood Quality of Life</u> Ensure that neighborhoods continue to offer residents transportation and living options, safe streets, quality schools, public services, and cultural, social, and recreational opportunities in order to sustain and enhance the vitality, diversity, and quality of life within neighborhoods.
	N 2.2	<u>Neighborhood Centers</u> Develop neighborhoods that enable citizens to live, work, shop, socialize, and receive other essential services within their neighborhood.
	N 2.4	<u>Neighborhood Improvement</u> Encourage revitalization and improvement programs to conserve and upgrade existing properties and buildings.
	N. 2.5	<u>Neighborhood Arts</u> Devote space in all neighborhoods for public art, including sculptures, murals, special sites, and facilities.
N 3 <u>NEIGHBORHOOD FACILITIES</u> Maximize the usefulness of existing neighborhood facilities and services while minimizing the impacts of major facilities located within neighborhoods.	N 3.2	<u>Major Facilities</u> Use the siting process outlined under "Adequate Public Lands and Facilities" (LU 6) as a guide when evaluating potential locations for facilities within city neighborhoods, working with neighborhood councils and/or interest-specific committees to explore mitigation measures, public amenity enhancements, and alternative locations.
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N 4.1	<u>Neighborhood Traffic Impact</u> Consider impacts to neighborhoods when planning the city transportation network.
	N 4.2	<u>Neighborhood Streets</u> Refrain, when possible, from constructing new arterials that bisect neighborhoods and from widening streets within neighborhoods for the purpose of accommodating additional automobiles.
	N. 4.3	<u>Traffic Patterns</u> Alter traffic patterns and redesign neighborhood streets in order to reduce non-neighborhood traffic, discourage speeding, and improve neighborhood safety.

CHAPTER 11 - NEIGHBORHOODS

Ongoing Implementation

Goal	Policy #	Policy
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N. 4.4	<u>Neighborhood Business Traffic</u> Ensure that the size of a neighborhood business is appropriate for the size of the neighborhood it serves so that trips generated by non-local traffic through the neighborhood are minimized.
	N. 4.5	<u>Multimodal Transportation</u> Promote a variety of transportation options to reduce automobile dependency and neighborhood traffic.
	N. 4.6	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.
	N. 4.7	<u>Pedestrian Design</u> Design neighborhoods for pedestrians.
	N 4.9	<u>Pedestrian Safety</u> Design neighborhoods for pedestrian safety.
N 5 <u>OPEN SPACE</u> Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	N 5.3	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.
N 6 <u>THE ENVIRONMENT</u> Protect and enhance the natural and built environment within neighborhoods.	N 6.1	<u>Environmental Planning</u> Protect the natural and built environment within neighborhoods.
	N 6.2	<u>Code Enforcement</u> Enforce the city codes for public nuisances impacting neighborhood properties.
	N 6.4	<u>Maintenance of City Property</u> Ensure that city land, property, and infrastructure within neighborhoods are adequately maintained to protect the public health, safety, and welfare.
N 7 <u>SOCIAL CONDITIONS</u> Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	N 7.1	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.
	N 7.2	<u>City Hall Outreach</u> Encourage City Hall outreach efforts in neighborhoods.

CHAPTER 11 - NEIGHBORHOODS

Ongoing Implementation

Goal	Policy #	Policy
<p>N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city's Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.</p>	N 8.1	<u>Inclusive Neighborhood Planning</u> Ensure that neighborhood planning is conducted through the cooperation and contributions of all interested parties, including institutions, organizations, and individuals of all ages, whether resident, property owner, business owner, or employee.
	N 8.2	<u>Neighborhood Planning Process</u> Ensure that the neighborhood planning process carries out the city's firm commitment to neighborhood planning, involves simultaneous consideration of city and neighborhood goals and strategies, and includes representatives of both the city and neighborhood working together.
	N 8.3	<u>City Participation in Neighborhood Planning</u> Require neighborhoods to coordinate and consult with the City of Spokane Planning and Development Services when conducting neighborhood planning.
	N 8.4	<u>Consistency of Plans</u> Maintain consistency between neighborhood planning documents and the comprehensive plan.
	N 8.6	<u>Neighborhood Planning Recommendations</u> Consider recommendations from neighborhood planning in the context of the city as a whole.
	N 8.7	<u>Agreement for Joint Planning</u> Agree with the county, affected neighborhoods, and interested stakeholders on a consistent process for developing neighborhood plans within the city's unincorporated Urban Growth Area.
	N 8.8	<u>Neighborhood Planning Outside the City</u> Use the City of Spokane and Spokane County planning processes when conducting planning in neighborhoods within the city's unincorporated UGA.
	N 8.9	<u>Consistency of Plans Outside the City</u> Maintain consistency between the city's unincorporated UGA neighborhood plans and the City of Spokane and Spokane County Comprehensive Plans.

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 1 <u>THE DOWNTOWN NEIGHBORHOOD</u> Recognize downtown Spokane as the primary economic and cultural center of the region and improve its viability as a desirable neighborhood in which to live and conduct business.	N 1.1	<u>Downtown Development</u> Develop downtown Spokane as the primary economic and cultural center of the region and provide a variety of housing, recreation, and daily service opportunities that attract and retain neighborhood residents.	LU 1.9 LU 3.2 H 1.21 ED 3.10 DP 4 TR 2 TR 4 TR 6 TR 8 TR 9 TR 11 TR 15 TR 18	Update Downtown Plan Continued Target Area Development 2017 MFTE Incentive Review & Reaffirmation Continued Target Area Development	X	X	
N 2 <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city's neighborhoods in order to attract long-term residents and businesses and to ensure the city's residential quality, cultural opportunities, and economic vitality.	N 2.1	<u>Neighborhood Quality of Life</u> Ensure that neighborhoods continue to offer residents transportation and living options, safe streets, quality schools, public services, and cultural, social, and recreational opportunities in order to sustain and enhance the vitality, diversity, and quality of life within neighborhoods.	LU 1.1 LU 4.2 SH 3.8 H 1.11 DP 5.1 TR 2 TR 7 TR 13 TR 14 TR 16 TR 18	Infill Housing Projects	X	X	
	N 2.2	<u>Neighborhood Centers</u> Develop neighborhoods that enable citizens to live, work, shop, socialize, and receive other essential services within their neighborhood.	LU 1.1 LU 1.6 LU 3.2	Complete planning process for existing neighborhood centers and identify and plan for new centers where appropriate. East Sprague revitalization	X	X	X

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N. 4.3	<u>Traffic Patterns</u> Alter traffic patterns and redesign neighborhood streets in order to reduce non-neighborhood traffic, discourage speeding, and improve neighborhood safety.	LU 1.1 LU 4	Continue implementing traffic calming measures where needed and appropriate and consider incorporating traffic calming features, as needed, in new street and street reconstruction projects.	X	X	
	N. 4.6	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.	LU 1.1 LU 4 PRS 3		X	X	X
	N 4.8	<u>Sidewalk Program</u> Develop a sidewalk program to maintain, repair, or build new sidewalks in existing neighborhoods and require sidewalks in new neighborhoods concurrent with development.	LU 1.12 DP 2.11 NE 13	Develop and implement a financing strategy to maintain, repair, or build new sidewalks in existing neighborhoods.			X
N 5 <u>OPEN SPACE</u> Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	N 5.3	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.	LU 4.4 TR 1 TR 2 TR 5 TR 13 TR 15 PRS 3.1 PRS 3.2		X	X	X

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 7 <u>SOCIAL CONDITIONS</u> Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	N 7.1	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.	PRS 1.4 LU 1.13	Explore the potential for expansion of the neighborhood retail designation, as appropriate, in neighborhoods that lack a neighborhood center.	X		X
N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city's Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	N 8.1	<u>Inclusive Neighborhood Planning</u> Ensure that neighborhood planning is conducted through the cooperation and contributions of all interested parties, including institutions, organizations, and individuals of all ages, whether resident, property owner, business owner, or employee.	LU 7.4 DP 5.1 DP 5.2 LGC 3		X	X	X

CHAPTER 11 - NEIGHBORHOODS

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city's Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	N 8.2	<u>Neighborhood Planning Process</u> Ensure that the neighborhood planning process carries out the city's firm commitment to neighborhood planning, involves simultaneous consideration of city and neighborhood goals and strategies, and includes representatives of both the city and neighborhood working together.	LU 7.4 DP 5.1 DP 5.2 LGC 3	Continue Neighborhood Planning Process with remaining neighborhoods that have not yet planned. Minnehaha Shiloh Hills Latah Valley Northwest Audubon/Downriver Balboa/South Indian Trail	X	X	X
	N 8.3	<u>City Participation in Neighborhood Planning</u> Require neighborhoods to coordinate and consult with the City of Spokane Planning and Development Services when conducting neighborhood planning.	LU 7.4 DP 5.1 DP 5.2 LGC 3		X	X	X

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
N 1 <u>THE DOWNTOWN NEIGHBORHOOD</u> Recognize downtown Spokane as the primary economic and cultural center of the region and improve its viability as a desirable neighborhood in which to live and conduct business.	N 1.1	<u>Downtown Development</u> Develop downtown Spokane as the primary economic and cultural center of the region and provide a variety of housing, recreation, and daily service opportunities that attract and retain neighborhood residents.	LU 1.9 - Downtown LU 3.2 - Centers and Corridors H 1.21 - Development of Single-Room Occupancy Housing ED 3.10 - Downtown Spokane DP 4 - Downtown Center Viability TR 2 - Transportation Supporting Land Use TR 4 - Transportation Demand Management Strategies (TDM) TR 6 - Commerical Center Access TR 8 - Moving Freight TR 9 - Promote Economic Opportunity TR 11 - Transit Operational Efficiency TR 15 - Activation TR 18 - Parking	Fast Forward Spokane-Downtown Plan The City's economic development policy is to align public investments in neighborhood planning, community development and infrastructure development with private sector investments, resulting in increased opportunities for business growth and to provide its citizens with safe, affordable and quality residential living environments.	Update Downtown Plan Continued Target Area Development 2017 MFTE Incentive Review & Reaffirmaiton Continued Target Area Development	X	X		
N 2 <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city’s neighborhoods in order to attract long-term residents and businesses and to ensure the city’s residential quality, cultural opportunities, and economic vitality.	N 2.1	<u>Neighborhood Quality of Life</u> Ensure that neighborhoods continue to offer residents transportation and living options, safe streets, quality schools, public services, and cultural, social, and recreational opportunities in order to sustain and enhance the vitality, diversity, and quality of life within neighborhoods.	LU 1.1 - Neighborhoods LU 4.2 - Land Uses That Support Travel Options and Active Transportation SH 3.8 - Community Festivals Housing 1.11 - Siting of Subsidized Low-Income Housing DP 5.1 - Neighborhood Participation TR 2 - Transportation Supporting Land Use TR 7 - Neighborhood Access TR 13 - Infrastructure Design TR 14 - Traffic Calming TR 16 - Right-of-Way Maintenance TR 18 - Parking	East 5th Avenue Neighborhood Retail Revitalization	Infill Housing Projects	X	X		
	N 2.2	<u>Neighborhood Centers</u> Develop neighborhoods that enable citizens to live, work, shop, socialize, and receive other essential services within their neighborhood.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 3.2 - Centers and Corridors	Perry Street Revitalization Garland District Lincoln Heights District Center Planning Monroe Streetscape Project Land Use Map Spokane Municipal Code	Complete planning process for existing neighborhood centers and identify amd plan for new centers where appropriate. East Sprague revitalization	X	X	X	
	N 2.3	<u>Special Needs</u> Ensure that neighborhood-based services are available for special needs and located in proximity to public transit routes in order to be accessible to local residents.	LU 1.1 - Neighborhoods SH 4.1 - Universal Accessibility SH 5.2 - Neighborhood-Level Health and Human Services CFU 2.5 - Exemptions from Impact Fees H 1.18 - Distribution of Housing Options H 1.23 - Distribution of Special Needs Housing SH 1.1 - Invest in Social Health SH 2 - Facilities for Special Needs Populations						

<div>CHAPTER 11 - NEIGHBORHOODS</div> <div>Master</div>									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
N 2 <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city’s neighborhoods in order to attract long-term residents and businesses and to ensure the city’s residential quality, cultural opportunities, and economic vitality.	N 2.4	<u>Neighborhood Improvement</u> Encourage revitalization and improvement programs to conserve and upgrade existing properties and buildings.	LU 1.1 - Neighborhoods CFU 6.1 - Community Revitalization ED 2.2 - Revitalization Opportunities ED 7.5 - Tax Incentives for Renovation DP 3.1 - Historic Preservation	•The Spokane Register of Historic Places •Design Review for designated historic buildings •Local financial incentives for historic property rehabilitation •Certified Local Government programs •East Central Survey and Inventory project 2015/16 •Native Rock Resources Survey and Inventory in Spokane County 2016 •Spokane Parks MPD and Manito Park National Register Nomination.	Continue to apply for and receive Certified Local Government Grants from the state to further survey and inventory efforts in Spokane and Spokane County.	X			
	N. 2.5	<u>Neighborhood Arts</u> Devote space in all neighborhoods for public art, including sculptures, murals, special sites, and facilities.	LU 1.1 - Neighborhoods SH 1.1 - Invest in Social Health SH 3. - Arts and Cultural Enrichment ED 3.10 - Downtown Spokane PRS 5.5 - Indoor Recreational Facilities and Programs	Code requirement for one percent art for public projects	Continue to incorporate in neighborhood sub-area and center planning processes.	X			
N 3 <u>NEIGHBORHOOD FACILITIES</u> Maximize the usefulness of existing neighborhood facilities and services while minimizing the impacts of major facilities located within neighborhoods.	N 3.1	<u>Multipurpose Use of Neighborhood Buildings</u> Work with neighborhoods to develop a strategy for the multipurpose use of existing structures and the extension of services within neighborhoods for neighborhood activities.	LU 1.1 - Neighborhoods SH 2.6 - Joint-Use Facilities						
	N 3.2	<u>Major Facilities</u> Use the siting process outlined under “Adequate Public Lands and Facilities” (LU 6) as a guide when evaluating potential locations for facilities within city neighborhoods, working with neighborhood councils and/or interest-specific committees to explore mitigation measures, public amenity enhancements, and alternative locations.	LU 1.1 - Neighborhoods LU 6.8 - Siting Essential Public Facilities LU 6.9 - Facility Compatibility with Neighborhood			X			
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N 4.1	<u>Neighborhood Traffic Impact</u> Consider impacts to neighborhoods when planning the city transportation network.	LU 1.1 - Neighborhoods LU 4.3 - Neighborhood Through-Traffic			X			
	N 4.2	<u>Neighborhood Streets</u> Refrain, when possible, from constructing new arterials that bisect neighborhoods and from widening streets within neighborhoods for the purpose of accommodating additional automobiles.	LU 1.1 - Neighborhoods LU 4 - Transportation			X			

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N. 4.3	<u>Traffic Patterns</u> Alter traffic patterns and redesign neighborhood streets in order to reduce non-neighborhood traffic, discourage speeding, and improve neighborhood safety.	LU 1.1 - Neighborhoods LU 4 - Transportation	City traffic calming program	Continue implementing traffic calming measures where needed and appropriate and consider incorporating traffic calming features, as needed, in new street and street reconstruction projects.	X	X		
	N. 4.4	<u>Neighborhood Business Traffic</u> Ensure that the size of a neighborhood business is appropriate for the size of the neighborhood it serves so that trips generated by non-local traffic through the neighborhood are minimized.	LU 1.1 - Neighborhoods LU 1.6 - Neighborhood Retail Use LU 1.7 - Neighborhood Mini-Centers LU 4 - Transportation			X			
	N. 4.5	<u>Multimodal Transportation</u> Promote a variety of transportation options to reduce automobile dependency and neighborhood traffic.	LU 1.1 - Neighborhoods LU 4 - Transportation			X			
	N. 4.6	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.	LU 1.1 - Neighborhoods LU 4 - Transportation PRS 3 - Bicycle and Pedestrian Circulation	Pedestrian Master Plan Bicycle Master Plan		X	X	X	
	N. 4.7	<u>Pedestrian Design</u> Design neighborhoods for pedestrians.	LU 1.1 - Neighborhoods LU 3.2 - Centers and Corridors LU 4 - Transportation LU 4.5 - Block Length DP 2.10 - Business Entrance Orientation DP 4.2 - Street Life	Garland District Perry District Pedestrian Master Plan	East Sprague Streetscape North Monroe Streetscape	X			
	N 4.8	<u>Sidewalk Program</u> Develop a sidewalk program to maintain, repair, or build new sidewalks in existing neighborhoods and require sidewalks in new neighborhoods concurrent with development.	LU 1.12 - Public Facilities and Services DP 2.11 - Improvements Program NE 13 - Connectivity	City requires sidewalks in new neighborhoods concurrent with development.	Develop and implement a financing strategy to maintain, repair, or build new sidewalks in existing neighborhoods.			X	X
	N 4.9	<u>Pedestrian Safety</u> Design neighborhoods for pedestrian safety.	LU 1.1 - Neighborhoods LU 3.2 - Centers and Corridors LU 4 - Transportation LU 4.5 - Block Length DP 2.10 - Business Entrance Orientation DP 4.2 - Street Life	Master Pedestrian Plan		X			
	N 4.10	<u>School Walking and Bus Routes</u> Coordinate with local school districts, private schools, and colleges to determine which bus and walking routes to and from neighborhood schools provide the highest degree of pedestrian safety.	LU 4 - Transportation NE 13 - Connectivity						

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
N 5 OPEN SPACE Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	N 5.1	<u>Future Parks Planning</u> Utilize neighborhood groups to work with the City of Spokane Parks and Recreation Department to locate land and develop financing strategies that meet the level of service standards for neighborhood parks and/or open space.	PRS 2 - Park and Open Space System						
	N 5.2	<u>Parks and Squares in Neighborhood Centers</u> Include a park and/or square in each neighborhood center.	DP 2.14 - Town Squares and Plazas PRS 2 - Park and Open Space System						
	N 5.3	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.	LU 4.4 - Connections TR 1 - Transportation Network for All Users TR 2 - Transportation Supporting Land Use TR 5 - Active Transportation TR 13 - Infrastructure Design TR 15 - Activation Prs 3.1 - Trails and Linkages PRS 3.2 - Trail Corridor Development			X	X	X	X
N 6 THE ENVIRONMENT Protect and enhance the natural and built environment within neighborhoods.	N 6.1	<u>Environmental Planning</u> Protect the natural and built environment within neighborhoods.	ED 8.1 - Quality of Life Protection			X			
	N 6.2	<u>Code Enforcement</u> Enforce the city codes for public nuisances impacting neighborhood properties.	LGC 6.1 - Enforcement of Land Use and Development Codes H 2.2 - Property Responsibility and Maintenance	District Management Model	District Management Model	X			
	N 6.3	<u>Open Space and Nature Corridors</u> Identify and protect nature and wildlife corridors within and between neighborhoods.	PRS 1.1 - Open Space System PRS 1.2 - River Corridors PRS 1.4 - Property Owners and Developers PRS 2 - Park and Open Space System						
	N 6.4	<u>Maintenance of City Property</u> Ensure that city land, property, and infrastructure within neighborhoods are adequately maintained to protect the public health, safety, and welfare.	ED 8.1 - Quality of Life Protection H 2.2 - Property Responsibility and Maintenance			X			
N 7 SOCIAL CONDITIONS Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	N 7.1	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.	PRS 1.4 - Property Owners and Developers LU 1.13 - Parks and Open Spaces	Created incentives in code to encourage the creation of public gathering spaces as part of commercial development in centers.	Explore the potential for expansion of the neighborhood retail designation, as appropriate, in neighborhoods that lack a neighborhood center.	X		X	
	N 7.2	<u>City Hall Outreach</u> Encourage City Hall outreach efforts in neighborhoods.	LGC 4 - Citizen and Government Communication	ONS	District Management Model	X			

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city’s Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	N 8.1	Inclusive Neighborhood Planning Ensure that neighborhood planning is conducted through the cooperation and contributions of all interested parties, including institutions, organizations, and individuals of all ages, whether resident, property owner, business owner, or employee.	LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation DP 5.2 - Neighborhood Involvement in the City Design Review Process LGC 3 - Planning Through Neighborhood Councils			X	X	X	
	N 8.2	<u>Neighborhood Planning Process</u> Ensure that the neighborhood planning process carries out the city's firm commitment to neighborhood planning, involves simultaneous consideration of city and neighborhood goals and strategies, and includes representatives of both the city and neighborhood working together.	LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation DP 5.2 - Neighborhood Involvement in the City Design Review Process LGC 3 - Planning Through Neighborhood Councils	Neighborhood Planning Process as established by Resolutions 2008-0100 in 2008 and 2011-0100 in 2011. Neighborhoods that have finished planning are: Hillyard, Whitman, Bemiss (Greater Hillyard Northeast Planning Association - GHNEPA); North Indian Trail used funds for City Engineering design work on Indian Trail Road); Nevada/ Lidgerwood; East Central; Southgate; Five Mile; West Central; Logan; Cliff Cannon, Comstock, Lincoln Heights, Manito/Cannon Hill, Rockwood (South Hill Coalition - SHC); Emerson/Garfield; Grandview/Thorpe; Peaceful Valley; North Hill; Brown's Addition (Park Plan with Parks Department); Chief Garry Park in process; West Hills in process; Riverside opted out of process.	Continue Neighborhood Planning Process with remaining neighborhoods that have not yet planned. Minnehaha Shiloh Hills Latah Valley Northwest Audubon/Downriver Balboa/South Indian Trail	X	X	X	
	N 8.3	<u>City Participation in Neighborhood Planning</u> Require neighborhoods to coordinate and consult with the City of Spokane Planning and Development Services when conducting neighborhood planning.	LU 7.4 - Sub-Area Planning Framework DP 5.1 - Neighborhood Participation DP 5.2 - Neighborhood Involvement in the City Design Review Process LGC 3 - Planning Through Neighborhood Councils			X	X	X	
	N 8.4	<u>Consistency of Plans</u> Maintain consistency between neighborhood planning documents and the comprehensive plan.	LU 7.4 - Sub-Area Planning Framework LGC 3 - Planning Through Neighborhood Councils			X			
	N 8.5	<u>Neighborhood Planning Coordination</u> Require neighborhoods to coordinate planning and review of individual neighborhood plans so that neighborhood projects have minimal negative impacts on other neighborhoods.	LU 7.4 - Sub-Area Planning Framework LGC 3 - Planning Through Neighborhood Councils						

CHAPTER 11 - NEIGHBORHOODS									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city’s Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	N 8.6	<u>Neighborhood Planning Recommendations</u> Consider recommendations from neighborhood planning in the context of the city as a whole.	LU 7.4 - Sub-Area Planning Framework LGC 3 - Planning Through Neighborhood Councils			X			
	N 8.7	<u>Agreement for Joint Planning</u> Agree with the county, affected neighborhoods, and interested stakeholders on a consistent process for developing neighborhood plans within the city's unincorporated Urban Growth Area.	LU 7.4 - Sub-Area Planning Framework Countywide Planning Policies CFU 3.5 - Uniformity of Standards CFU 3.6 - Limitation of Services Outside Urban Growth Areas N 8.7 - Agreement for Joint Planning N 8.9 - Consistency of Plans Outside the City PRS 6.3 - Joint Park and Open Space Planning	Joint Planning Process; Spokane Municipal Code	Work with Spokane County to encourage neighborhood planning within the UGA.	X			
	N 8.8	<u>Neighborhood Planning Outside the City</u> Use the City of Spokane and Spokane County planning processes when conducting planning in neighborhoods within the city’s unincorporated UGA.	LU 7.4 - Sub-Area Planning Framework	Joint Planning Process; Spokane Municipal Code	Work with Spokane County to encourage neighborhood planning within the UGA.	X			
	N 8.9	<u>Consistency of Plans Outside the City</u> Maintain consistency between the city’s unincorporated UGA neighborhood plans and the City of Spokane and Spokane County Comprehensive Plans.	LU 7.4 - Sub-Area Planning Framework CFU 3.5 - Uniformity of Standards N 8.9 - Consistency of Plans Outside the City	Joint Planning Process; Spokane Municipal Code		X			

CHAPTER 11 - NEIGHBORHOODS

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
N 2 <u>NEIGHBORHOOD DEVELOPMENT</u> Reinforce the stability and diversity of the city's neighborhoods in order to attract long-term residents and businesses and to ensure the city's residential quality, cultural opportunities, and economic vitality.	N 2.3	<u>Special Needs</u> Ensure that neighborhood-based services are available for special needs and located in proximity to public transit routes in order to be accessible to local residents.		
N 3 <u>NEIGHBORHOOD FACILITIES</u> Maximize the usefulness of existing neighborhood facilities and services while minimizing the impacts of major facilities located within neighborhoods.	N 3.1	<u>Multipurpose Use of Neighborhood Buildings</u> Work with neighborhoods to develop a strategy for the multipurpose use of existing structures and the extension of services within neighborhoods for neighborhood activities.		
N 4 <u>TRAFFIC AND CIRCULATION</u> Provide Spokane residents with clean air, safe streets, and quiet, peaceful living environments by reducing the volume of automobile traffic passing through neighborhoods and promoting alternative modes of circulation.	N 4.1	<u>Neighborhood Traffic Impact</u> Consider impacts to neighborhoods when planning the city transportation network.		
	N 4.2	<u>Neighborhood Streets</u> Refrain, when possible, from constructing new arterials that bisect neighborhoods and from widening streets within neighborhoods for the purpose of accommodating additional automobiles.		
	N. 4.6	<u>Pedestrian and Bicycle Connections</u> Establish a continuous pedestrian and bicycle network within and between all neighborhoods.		

CHAPTER 11 - NEIGHBORHOODS

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
	N 4.8	<u>Sidewalk Program</u> Develop a sidewalk program to maintain, repair, or build new sidewalks in existing neighborhoods and require sidewalks in new neighborhoods concurrent with development.	Develop and implement a financing strategy to maintain, repair, or build new sidewalks in existing neighborhoods.	
	N 4.10	<u>School Walking and Bus Routes</u> Coordinate with local school districts, private schools, and colleges to determine which bus and walking routes to and from neighborhood schools provide the highest degree of pedestrian safety.		
N 5 <u>OPEN SPACE</u> Increase the number of open gathering spaces, greenbelts, trails, and pedestrian bridges within and/or between neighborhoods.	N 5.1	<u>Future Parks Planning</u> Utilize neighborhood groups to work with the City of Spokane Parks and Recreation Department to locate land and develop financing strategies that meet the level of service standards for neighborhood parks and/or open space.		
	N 5.2	<u>Parks and Squares in Neighborhood Centers</u> Include a park and/or square in each neighborhood center.		
	N 5.3	<u>Linkages</u> Link neighborhoods with an open space greenbelt system or pedestrian and bicycle paths.		

CHAPTER 11 - NEIGHBORHOODS

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
N 6 <u>THE ENVIRONMENT</u> Protect and enhance the natural and built environment within neighborhoods.	N 6.3	<u>Open Space and Nature Corridors</u> Identify and protect nature and wildlife corridors within and between neighborhoods.		
N 7 <u>SOCIAL CONDITIONS</u> Promote efforts that provide neighborhoods with social amenities and interaction and a sense of community.	N 7.1	<u>Gathering Places</u> Increase the number of public gathering places within neighborhoods.	Explore the potential for expansion of the neighborhood retail designation, as appropriate, in neighborhoods that lack a neighborhood center.	
N 8 <u>NEIGHBORHOOD PLANNING PROCESS</u> Ensure a sense of identity and belonging for each neighborhood throughout the city and the city's Urban Growth Area through a neighborhood planning process that is all-inclusive, maintains the integrity of neighborhoods, implements the comprehensive plan, and empowers neighborhoods in their decision-making.	N 8.5	<u>Neighborhood Planning Coordination</u> Require neighborhoods to coordinate planning and review of individual neighborhood plans so that neighborhood projects have minimal negative impacts on other neighborhoods.		
	N 8.7	<u>Agreement for Joint Planning</u> Agree with the county, affected neighborhoods, and interested stakeholders on a consistent process for developing neighborhood plans within the city's unincorporated Urban Growth Area.	Work with Spokane County to encourage neighborhood planning within the UGA.	
	N 8.8	<u>Neighborhood Planning Outside the City</u> Use the City of Spokane and Spokane County planning processes when conducting planning in neighborhoods within the city's unincorporated UGA.	Work with Spokane County to encourage neighborhood planning within the UGA.	

CHAPTER 11 - NEIGHBORHOODS

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
	N 8.9	<u>Consistency of Plans Outside the City</u> Maintain consistency between the city's unincorporated UGA neighborhood plans and the City of Spokane and Spokane County Comprehensive Plans.		

CHAPTER 12 - PARKS & OPEN SPACE

Ongoing Implementation

Goal	Policy #	Policy
PRS 1 <u>PRESERVATION AND CONSERVATION</u> Assure the preservation and conservation of unique, fragile, and scenic natural resources, and especially non-renewable resources.	PRS 1.1	<u>Open Space System</u> Provide an open space system within the urban growth boundary that connects with regional open space and maintains habitat for wildlife corridors.
	PRS 1.2	<u>River Corridors</u> Protect river and stream corridors as crucial natural resources that need to be preserved for the health, enjoyment and responsible use and access of the community, consistent with the Shoreline Master Program.
	PRS 1.4	<u>Property Owners and Developers</u> Work cooperatively with property owners and developers to preserve open space areas within or between developments, especially those that provide visual or physical linkages to the open space network.
	PRS 1.5	<u>Open Space Buffers</u> Preserve and/or establish areas of open space buffer to provide separation between conflicting land uses.
PRS 2 <u>PARK AND OPEN SPACE SYSTEM</u> Provide a park system that is an integral and vital part of the open space system and that takes advantage of the opportunities for passive and active recreation that a comprehensive open space system provides.	PRS 2.1	<u>Amenities within City Boundaries</u> Provide open space and park amenities that serve all residents, as determined by the level of service standards.
	PRS 2.2	<u>Access to Open Space and Park Amenities</u> Provide for linkages and connectivity of open space and park amenities.
	PRS 2.3	<u>Parks and Recreation Amenities</u> Continue to develop Parks and Recreation amenities that enhance the local economy.
	PRS 2.4	<u>Urban Forestry Program</u> Support a comprehensive urban forestry program.
	PRS 2.5	<u>Park Funding</u> Consider all potential funding sources to maintain the adopted level of service standards for parks.
	PRS 2.6	<u>Capital Improvement Program</u> Prepare and update annually a six-year capital improvement program for implementation of the Parks, Recreation, and Open Spaces Plan.
	PRS 2.7	<u>Cultural and Historic Parks</u> Encourage the preservation of and showcase the cultural and historic character of the parks and the park system.

CHAPTER 12 - PARKS & OPEN SPACE

Ongoing Implementation

Goal	Policy #	Policy
PRS 3 <u>BICYCLE AND PEDESTRIAN CIRCULATION</u> Work with other agencies to provide a convenient and pleasant open space-related network for pedestrian and bicyclist circulation throughout the City of Spokane.	PRS 3.1	<u>Trails and Linkages</u> Provide trails and linkages to parks in accordance with the City adopted plans.
PRS 4 <u>MAINTENANCE PROGRAM</u> Recognize and update Spokane's existing park resources by continuing the park preventative maintenance program.	PRS 4.1	<u>Maintenance Management Program</u> Implement a maintenance management program that will project maintenance, facility, and replacement costs.
	PRS 4.2	<u>Park Circulation Patterns</u> Improve park circulation patterns for motorists, bicyclists, equestrians, and pedestrians.
	PRS 4.3	<u>Park Sign Plan</u> Implement and maintain a park sign plan that standardizes all park signs, including entrance, direction, and rules signs.
PRS 5 <u>RECREATION PROGRAM</u> Assure an indoor and outdoor recreation program, which provides well-rounded recreational opportunities for citizens of all ages.	PRS 5.1	<u>Recreation Opportunities</u> Provide and improve recreational opportunities that are easily accessible to all citizens of Spokane.
	PRS 5.3	<u>Special Programs</u> Support special population participants in Spokane Parks and Recreation Department programs.
	PRS 5.4	<u>Community Outreach</u> Promote parks and recreation programs, services, and facilities through an effective community outreach program, utilizing a variety of communication methods.
	PRS 5.5	<u>Indoor Recreational Facilities and Programs</u> Provide facilities and programs that afford the public the opportunity to participate in a broad range of indoor recreational activities.
	PRS 5.6	<u>Outdoor Recreational Facilities</u> Provide facilities and programs that allow the public the opportunity to participate in a broad range of outdoor recreational activities.
	PRS 5.7	<u>City Golf Courses</u> Continue to provide for and maintain the public golf courses in Spokane.

CHAPTER 12 - PARKS & OPEN SPACE

Ongoing Implementation

Goal	Policy #	Policy
PRS 7 <u>PARKS SERVICE QUALITY</u> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PRS 7.1	<u>Quality of Service</u> Provide high quality of service to the community in all parks and recreation programs, services, and facilities.
	PRS 7.3	<u>Standards and Policies</u> Maintain open communication and collaborative planning processes that help define service levels based on good management practices while providing quality service to the public.
	PRS 7.4	<u>Volunteers</u> Encourage and recruit volunteers to serve on advisory boards for program and facility design, leadership in program offering, and community service labor.
	PRS 7.5	<u>Evaluations</u> Conduct periodic monitoring of the Spokane Parks and Recreation Department services, facilities, and programs through staff, participant, and public evaluations.
	PRS 7.6	<u>Action Plan</u> Develop an action plan to ensure elements of the Roadmap to the Future master plan are implemented.
	PRS 7.7	<u>Public Participation</u> Ensure that decisions regarding the city's park and open space system encourage the full participation of Spokane's citizenry.

CHAPTER 12 - PARKS & OPEN SPACE

Near and Mid-Term Implementation

Goal	Policy #	Policy	Related Elements	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)
PRS 4 <u>MAINTENANCE PROGRAM</u> Recognize and update Spokane's existing park resources by continuing the park preventative maintenance program.	PRS 4.1	<u>Maintenance Management Program</u> Implement a maintenance management program that will project maintenance, facility, and replacement costs.	CFU 1.3 H 2.2 ED 6.4 NE 12.2 SH 7.2 N 6.4 TR 16	Develop maintenance program	X	X	
	PRS 4.3	<u>Park Sign Plan</u> Implement and maintain a park sign plan that standardizes all park signs, including entrance, direction, and rules signs.		Develop a Park Signage Plan	X	X	
PRS 7 <u>PARKS SERVICE QUALITY</u> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PRS 7.5	<u>Evaluations</u> Conduct periodic monitoring of the Spokane Parks and Recreation Department services, facilities, and programs through staff, participant, and public evaluations.	CFU 2.2	Create/Update a "Parks and Open Space Report Card" and/or dashboard item(s) for the website that track measurable successes, Develop Parks/Open Space Action Plan	X	X	

<div>CHAPTER 12 - PARKS & OPEN SPACE</div> <div>Master</div>									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
PRS 1 <u>PRESERVATION AND CONSERVATION</u> Assure the preservation and conservation of unique, fragile, and scenic natural resources, and especially non-renewable resources.	PRS 1.1	<u>Open Space System</u> Provide an open space system within the urban growth boundary that connects with regional open space and maintains habitat for wildlife corridors.	NE 7.5 - Slope Protection LU 1.13 - Parks and Open Spaces LU 6.1 - Advance Siting LU 6.2 - Open Space DP 2.14 - Town Squares and Plazas N 5 - Open Space N 6.3 - Space and Nature Corridors TR 5 - Active Transportation	Zoning Code	Update Parks, Open Space, Water Trails Master Plan				
	PRS 1.2	<u>River Corridors</u> Protect river and stream corridors as crucial natural resources that need to be preserved for the health, enjoyment and responsible use and access of the community, consistent with the Shoreline Master Program.	NE 4 - Surface Water NE 7.1 - Land Form Identification NE 11.5 - Spokane River Gorge NE 19.6 - Downstream Impacts Consideration N 6.3 - Open Space and Nature Corridors		Update Parks, Open Space, Water Trails Master Plan	X			
	PRS 1.3	<u>Funding for Open Space and Shoreline Land Acquisition</u> Purchase open space and shoreline land when they become available using funding sources available.	LU 6.2 - Open Space SH 1 - Funding Mechanisms to Support Social Health			X			
	PRS 1.4	<u>Property Owners and Developers</u> Work cooperatively with property owners and developers to preserve open space areas within or between developments, especially those that provide visual or physical linkages to the open space network.	LU 1.13 - Parks and Open Spaces LU 6.1 - Advance Siting LU 6.2 - Open Space DP 2.14 -Town Squares and Plazas N 5 - Open Space N 6.3 - Space and Nature Corridors TR 13 - Infrastructure Design						
	PRS 1.5	<u>Open Space Buffers</u> Preserve and/or establish areas of open space buffer to provide separation between conflicting land uses.	LU 2.2 - Performance Standards LU 5.4 - Natural Features and Habitat Protection			X			
	PRS 1.6	<u>Opportunity Fund</u> Create an “Opportunity Fund” protect open space or acquire parkland, which would be lost if not immediately purchased.	LU 6.2 - Open Space						

CHAPTER 12 - PARKS & OPEN SPACE									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
PRS 2 <u>PARK AND OPEN SPACE SYSTEM</u> Provide a park system that is an integral and vital part of the open space system and that takes advantage of the opportunities for passive and active recreation that a comprehensive open space system provides.	PRS 2.1	<u>Amenities within City Boundaries</u> Provide open space and park amenities that serve all residents, as determined by the level of service standards.	LU 1.13 - Parks and Open Spaces LU 6.1 - Advance Siting LU 6.2 - Open Space DP 2.14 - Town Squares and Plazas N 5 - Open Space N 6.3 - Space and Nature Corridors LU 1.1 - Neighborhoods SH 1 - Funding Mechanisms to Support Social Health			X			
	PRS 2.2	<u>Access to Open Space and Park Amenities</u> Provide for linkages and connectivity of open space and park amenities.	N 5.3 - Linkages TR 5 - Active Transportation			X			
	PRS 2.3	<u>Parks and Recreation Amenities</u> Continue to develop Parks and Recreation amenities that enhance the local economy.	CFU 2.2 - Concurrency Management System	"Master Park Plan"		X			
	PRS 2.4	<u>Urban Forestry Program</u> Support a comprehensive urban forestry program.	NE 12.1 - Street Trees NE 12.2 - Urban Forestry Programs NE 6.2 - Citizen Recognition			X			
	PRS 2.5	<u>Park Funding</u> Consider all potential funding sources to maintain the adopted level of service standards for parks.	LU 6.2 - Open Space SH 1 - Funding Mechanisms to Support Social Health			X			
	PRS 2.6	<u>Capital Improvement Program</u> Prepare and update annually a six-year capital improvement program for implementation of the Parks, Recreation, and Open Spaces Plan.		Capital Improvement Program	Update Capital Improvement Program annually	X			
	PRS 2.7	<u>Cultural and Historic Parks</u> Encourage the preservation of and showcase the cultural and historic character of the parks and the park system.	DP 1.1 - Landmark Structures, Buildings, and Sites DP 1.3 - Significant views and Vistas DP 3 - Preservation	Historic Preservation Plan					

CHAPTER 12 - PARKS & OPEN SPACE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
PRS 3 <u>BICYCLE AND PEDESTRIAN CIRCULATION</u> Work with other agencies to provide a convenient and pleasant open space-related network for pedestrian and bicyclist circulation throughout the City of Spokane.	PRS 3.1	<u>Trails and Linkages</u> Provide trails and linkages to parks in accordance with the City adopted plans.	N 5.3 - Linkages LU 1.1 - Neighborhoods LU 6.2 - Open Space NE 13 - Connectivity N 5 - Open Space TR 5 - Activation			X			
PRS 4 <u>MAINTENANCE PROGRAM</u> Recognize and update Spokane’s existing park resources by continuing the park preventative maintenance program.	PRS 4.1	<u>Maintenance Management Program</u> Implement a maintenance management program that will project maintenance, facility, and replacement costs.	CFU 1.3 - Maintenance H 2.2 - Property Responsibility and Maintenance ED 6.4 - Infrastructure Maintenance NE 12.2 - Urban Forestry Programs SH 7.2 - Community Gardens N 6.4 - Maintenance of City Property TR 16 - Right-of-Way Maintenance		Develop a maintenance program				
	PRS 4.2	<u>Park Circulation Patterns</u> Improve park circulation patterns for motorists, bicyclists, equestrians, and pedestrians.	TR 5 - Active Transportation TR 13 - Infrastructure Design			X			
	PRS 4.3	<u>Park Sign Plan</u> Implement and maintain a park sign plan that standardizes all park signs, including entrance, direction, and rules signs.			Develop a Park Signage Plan				
PRS 5 <u>RECREATION PROGRAM</u> Assure an indoor and outdoor recreation program, which provides well-rounded recreational opportunities for citizens of all ages.	PRS 5.1	<u>Recreation Opportunities</u> Provide and improve recreational opportunities that are easily accessible to all citizens of Spokane.	LU 1 - Citywide Land Use H 2.4 - Linking Housing with Other Land Uses SH 1 - Funding Mechanisms to Support Social Health SH 1.4 - Accessibility TR 5 - Active Transportation			X			
	PRS 5.2	<u>Private Partnerships</u> Create public-private partnerships and develop incentives for a community-oriented programs, which are responsive to needs and fosters participant support of all ages and abilities.	LU 6.6 - Shared Facilities SH 1.5 - Public/Private Partnerships SH 2.6 - Joint-Use Facilities						

CHAPTER 12 - PARKS & OPEN SPACE Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
PRS 5 <u>RECREATION PROGRAM</u> Assure an indoor and outdoor recreation program, which provides well-rounded recreational opportunities for citizens of all ages.	PRS 5.3	<u>Special Programs</u> Support special population participants in Spokane Parks and Recreation Department programs.	SH 2 - Facilities for Special Needs Populations			X			
	PRS 5.4	<u>Community Outreach</u> Promote parks and recreation programs, services, and facilities through an effective community outreach program, utilizing a variety of communication methods.	N 5.1 - Future Parks Planning LGC 4.1 - Dissemination of Public Information TR 23 - Effective and Enhanced Public Outreach			X			
	PRS 5.5	<u>Indoor Recreational Facilities and Programs</u> Provide facilities and programs that afford the public the opportunity to participate in a broad range of indoor recreational activities.	ED 8.1 - Quality of Life Protection SH 1 - Funding Mechanisms to Support Social Health			X			
	PRS 5.6	<u>Outdoor Recreational Facilities</u> Provide facilities and programs that allow the public the opportunity to participate in a broad range of outdoor recreational activities.	ED 8.1 - Quality of Life Protection SH 1 - Funding Mechanisms to Support Social Health			X			
	PRS 5.7	<u>City Golf Courses</u> Continue to provide for and maintain the public golf courses in Spokane.	ED 8.1 - Quality of Life Protection ED 8.3 - Rectreation and Tourism Promotion			X			
PRS 6 <u>COORDINATION AND COOPERATION</u> Encourage and pursue a climate of cooperation between government agencies, non-profit organizations, and private business in providing open space, parks facilities, and recreational services that are beneficial for the public.	PRS 6.1	<u>Duplication of Recreational Opportunities</u> Facilitate cooperation and communication among government agencies, non-profit organizations, school districts, and private businesses to avoid duplication in providing recreational opportunities within the community.	SH 5.1 - Coordination of Human Services						

CHAPTER 12 - PARKS & OPEN SPACE									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
PRS 6 <u>COORDINATION AND COOPERATION</u> Encourage and pursue a climate of cooperation between government agencies, non-profit organizations, and private business in providing open space, parks facilities, and recreational services that are beneficial for the public.	PRS 6.2	<u>Cooperative Planning and Use of Recreational Facilities</u> Conduct cooperative planning and use of recreational facilities with public and private groups in the community.	LU 6.7 - Sharing and Programming Planning SH 2.6 - Joint-Use Facilities			X			
	PRS 6.3	<u>Joint Park and Open Space Planning</u> Ensure that parks, open space, and trails are planned and funded in coordination with Spokane County prior to allowing urban development within the city's Urban Growth Area (UGA), yet outside city limits.	CFU 2.2 - Concurrency Management System N 5.1 - Future Parks Planning			X			
PRS 7 <u>PARKS SERVICE QUALITY</u> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PRS 7.1	<u>Quality of Service</u> Provide high quality of service to the community in all parks and recreation programs, services, and facilities.	CFU 1.1 - Level of Service CFU 2.2 - Concurrency Management System NE 4 - Surface Water			X			
	PRS 7.2	<u>Modern Management Practices</u> Employ state-of-the-art techniques in the park and recreation profession by providing staff training, laborsaving equipment, automatic systems, durable materials, effective facility design, and responsive leisure services.							
	PRS 7.3	<u>Standards and Policies</u> Maintain open communication and collaborative planning processes that help define service levels based on good management practices while providing quality service to the public.	CFU 2 - Concurrency						
	PRS 7.4	<u>Volunteers</u> Encourage and recruit volunteers to serve on advisory boards for program and facility design, leadership in program offering, and community service labor.	SH 1.8 - Volunteerism						

CHAPTER 12 - PARKS & OPEN SPACE									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
PRs 7 PARKS SERVICE QUALITY Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PRs 7.5	Evaluations Conduct periodic monitoring of the Spokane Parks and Recreation Department services, facilities, and programs through staff, participant, and public evaluations.	CFU 2.2 - Concurrency Management System	Staff Parks Board, Open monthly committee and board meetings	Create/Update a "Parks and Open Space Report Card" and/or dashboard item(s) for the website that track measurable successes, Develop Parks/Open Space Action Plan				
	PRs 7.6	Action Plan Develop an action plan to ensure elements of the Roadmap to the Future master plan are implemented.	LGC 1 - Decision Process						
	PRs 7.7	Public Participation Ensure that decisions regarding the city’s park and open space system encourage the full participation of Spokane’s citizenry.	LGC 1.3 - Citizen Participation			X			

CHAPTER 12 - PARKS & OPEN SPACE

Future Implementation

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
PRS 1 <u>PRESERVATION AND CONSERVATION</u> Assure the preservation and conservation of unique, fragile, and scenic natural resources, and especially non-renewable resources.	PRS 1.3	<u>Funding for Open Space and Shoreline Land Acquisition</u> Purchase open space and shoreline land when they become available using funding sources available.		
	PRS 1.6	<u>Opportunity Fund</u> Create an "Opportunity Fund" protect open space or acquire parkland, which would be lost if not immediately purchased.		
PRS 5 <u>RECREATION PROGRAM</u> Assure an indoor and outdoor recreation program, which provides well-rounded recreational opportunities for citizens of all ages.	PRS 5.2	<u>Private Partnerships</u> Create public-private partnerships and develop incentives for community-oriented programs, which are responsive to needs and fosters participant support of all ages and abilities.		
PRS 6 <u>COORDINATION AND COOPERATION</u> Encourage and pursue a climate of cooperation between government agencies, non-profit organizations, and private business in providing open space, parks facilities, and recreational services that are beneficial for the public.	PRS 6.1	<u>Duplication of Recreational Opportunities</u> Facilitate cooperation and communication among government agencies, non-profit organizations, school districts, and private businesses to avoid duplication in providing recreational opportunities within the community.		
	PRS 6.2	<u>Cooperative Planning and Use of Recreational Facilities</u> Conduct cooperative planning and use of recreational facilities with public and private groups in the community.		
	PRS 6.3	<u>Joint Park and Open Space Planning</u> Ensure that parks, open space, and trails are planned and funded in coordination with Spokane County prior to allowing urban development within the city's Urban Growth Area (UGA), yet outside city limits.		

CHAPTER 12 - PARKS & OPEN SPACE

Future Implementation

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
PRS 7 <u>PARKS SERVICE QUALITY</u> Provide a parks and recreation system that is enjoyable, efficient, financially responsible, and a source of civic pride.	PRS 7.2	<u>Modern Management Practices</u> Employ state-of-the-art techniques in the park and recreation profession by providing staff training, laborsaving equipment, automatic systems, durable materials, effective facility design, and responsive leisure services.		

CHAPTER 13 LEADERSHIP, GOVERNANCE, & CITIZENSHIP

Ongoing Implementation

Goal	Policy #	Policy
LGC 1 <u>DECISION PROCESS</u> Make substantive planning decisions through an open public process in which the outcome of that process is expressed in the decision of elected officials.	LGC 1.1	<u>City Council Direction</u> Begin each planning activity with formal Spokane City Council direction and a commitment to the process's outcome.
	LGC 1.2	<u>Resource Allocation</u> Commit sufficient resources to planning activities in order to ensure that those activities engage the public and produce sound results.
	LGC 1.3	<u>Citizen Participation</u> Employ a variety of techniques and venues to ensure a broad representation of the citizenry in planning activities.
	LGC 1.4	<u>Documentation Trail</u> Incorporate a documentation trail into the public record of each planning activity, tracing the public input to its ultimate expression in the final decision.
LGC 2 <u>CITIZEN-DIRECTED DECISIONS</u> Encourage citizens to become engaged in public process opportunities.	LGC 2.1	<u>Leadership Training</u> Encourage citizens to become engaged in public process opportunities.
	LGC 2.2	<u>Civics Education Throughout Life</u> Encourage the development of responsible citizenship and a knowledge of civics.
LGC 2 <u>CITIZEN-DIRECTED DECISIONS</u> Encourage citizens to become engaged in public process opportunities.	LGC 2.3	<u>Broad Community Representation</u> Strengthen the connection between city residents and city government by maintaining geographic diversity, cultural variety, and a wide range of community philosophies on boards and commissions.
	LGC 2.4	<u>Boards and Commissions</u> Recognize the credibility and value of City of Spokane boards and commissions by emphasizing the value of recommendations that are forwarded to decision-making bodies.
LGC 3 <u>PLANNING THROUGH NEIGHBORHOOD COUNCILS</u> Utilize the neighborhood councils and the Community Assembly as a way for the public to participate in planning activities and bring proposals through the City Plan Commission to the City Council.	LGC 3.1	<u>Forum for Citizens</u> Use neighborhood councils as one of many forums for citizens to bring issues and/or problems to the City of Spokane for debate and to express their preferences for resolution.
	LGC 3.2	<u>Roles, Relationships, and Responsibilities</u> Maintain the role, relationship, and responsibility of the neighborhood councils relative to City of Spokane activities as expressed in the City of Spokane Charter.
	LGC 3.3	<u>Collaboration and Problem Solving</u> Create opportunities that foster successful collaboration among the neighborhoods.

CHAPTER 13 LEADERSHIP, GOVERNANCE, & CITIZENSHIP

Ongoing Implementation

Goal	Policy #	Policy
LGC 4 <u>CITIZEN AND GOVERNMENT COMMUNICATION</u> Maintain open two-way communication between the city and its citizens through a variety of avenues.	LGC 4.1	<u>Dissemination of Public Information</u> Use city cable television, websites, email, and other current technologies for dissemination of information on city and neighborhood activities.
	LGC 4.2	<u>Respect for Service Customers</u> Treat all citizens with respect in order to reinforce public trust.
LGC 5 <u>YOUTH CITIZENSHIP</u> Value youth citizenship as the foundation of the community's future and ensure that young citizens are informed about the community, invited into community-building processes, and given the opportunity to contribute their insights and diversity into community dialogue.	LGC 5.1	<u>Youth Participation</u> Support and promote participation strategies that provide opportunities for young people to engage in decision-making.
	LGC 5.2	<u>Young People as Citizens</u> Share community resources, including public space and facilities, with young citizens.
	LGC 5.3	<u>Strategic Networking</u> Create effective advocacy in the interests of young people by building and maintaining alliances with a broad range of human resources, community interests, local government and the private sector.

CHAPTER 13 - LEADERSHIP, GOVERNANCE, & CITIZENSHIP									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LGC 1 <u>DECISION PROCESS</u> Make substantive planning decisions through an open public process in which the outcome of that process is expressed in the decision of elected officials.	LGC 1.1	<u>City Council Direction</u> Begin each planning activity with formal Spokane City Council direction and a commitment to the process's outcome.				X			
	LGC 1.2	<u>Resource Allocation</u> Commit sufficient resources to planning activities in order to ensure that those activities engage the public and produce sound results.				X			
	LGC 1.3	<u>Citizen Participation</u> Employ a variety of techniques and venues to ensure a broad representation of the citizenry in planning activities.	N 8.1 - Inclusive Neighborhood Planning PRS 7.4 - Volunteers TR 23 - Effective and Enhanced Public Outreach			X			
	LGC 1.4	<u>Documentation Trail</u> Incorporate a documentation trail into the public record of each planning activity, tracing the public input to its ultimate expression in the final decision.				X			
LGC 2 <u>CITIZEN-DIRECTED DECISIONS</u> Encourage citizens to become engaged in public process opportunities.	LGC 2.1	<u>Leadership Training</u> Encourage citizens to become engaged in public process opportunities.	N 8 - Neighborhood Planning Process TR 23 - Effective and Enhanced Public Outreach			X			
	LGC 2.2	<u>Civics Education Throughout Life</u> Encourage the development of responsible citizenship and a knowledge of civics.	SH 3.6 - Life-Long Learning			X			
	LGC 2.3	<u>Broad Community Representation</u> Strengthen the connection between city residents and city government by maintaining geographic diversity, cultural variety, and a wide range of community philosophies on boards and commissions.	N 8 - Neighborhood Planning Process PRS 7.4 - Volunteers ED 1.1 - Economic Development Programs			X			

CHAPTER 13 - LEADERSHIP, GOVERNANCE, & CITIZENSHIP									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LGC 2 <u>CITIZEN-DIRECTED DECISIONS</u> Encourage citizens to become engaged in public process opportunities.	LGC 2.4	<u>Boards and Commissions</u> Recognize the credibility and value of City of Spokane boards and commissions by emphasizing the value of recommendations that are forwarded to decision-making bodies.	N 8 - Neighborhood Planning Process			X			
LGC 3 <u>PLANNING THROUGH NEIGHBORHOOD COUNCILS</u> Utilize the neighborhood councils and the Community Assembly as a way for the public to participate in planning activities and bring proposals through the City Plan Commission to the City Council.	LGC 3.1	<u>Forum for Citizens</u> Use neighborhood councils as one of many forums for citizens to bring issues and/or problems to the City of Spokane for debate and to express their preferences for resolution.	N 8.1 - Inclusive Neighborhood Planning PRS 7.4 - Volunteers N 8 - Neighborhood Planning Process SH 6.6 - Neighborhood Role			X			
	LGC 3.2	<u>Roles, Relationships, and Responsibilities</u> Maintain the role, relationship, and responsibility of the neighborhood councils relative to City of Spokane activities as expressed in the City of Spokane Charter.	DP 5.2 - Neighborhood Involvement in the City Design Review Process N 8 - Neighborhood Planning Process			X			
	LGC 3.3	<u>Collaboration and Problem Solving</u> Create opportunities that foster successful collaboration among the neighborhoods.	N 8 - Neighborhood Planning Process N 7.2 - City Hall Outreach			X			
LGC 4 <u>CITIZEN AND GOVERNMENT COMMUNICATION</u> Maintain open two-way communication between the city and its citizens through a variety of avenues.	LGC 4.1	<u>Dissemination of Public Information</u> Use city cable television, websites, email, and other current technologies for dissemination of information on city and neighborhood activities.	N 7.2 - City Hall Outreach	Channel 5 broadcasts City Website		X			
	LGC 4.2	<u>Respect for Service Customers</u> Treat all citizens with respect in order to reinforce public trust.				X			

CHAPTER 13 - LEADERSHIP, GOVERNANCE, & CITIZENSHIP									
Master									
Goal	Policy #	Policy	Related Elements	Implementation Examples	Future Projects	Ongoing	Near Term (1-2 years)	Mid Term (3-5 years)	Long Term (5+ years)
LGC 5 <u>YOUTH CITIZENSHIP</u> Value youth citizenship as the foundation of the community’s future and ensure that young citizens are informed about the community, invited into community-building processes, and given the opportunity to contribute their insights and diversity into community dialogue.	LGC 5.1	<u>Youth Participation</u> Support and promote participation strategies that provide opportunities for young people to engage in decision-making.	ED 5.2 - Youth Programs SH 1.2 - Commitment to Youth	Chase Youth Commission		X			
	LGC 5.2	<u>Young People as Citizens</u> Share community resources, including public space and facilities, with young citizens.	ED 5.2 - Youth Programs SH 1.2 - Commitment to Youth	Youth & Police Initiative Chase Youth Commission		X			
	LGC 5.3	<u>Strategic Networking</u> Create effective advocacy in the interests of young people by building and maintaining alliances with a broad range of human resources, community interests, local government and the private sector.	SH 1.2 - Commitment to Youth TR 19 Plan Collaboratively			X			
LGC 6 <u>RESPONSIVE CITY GOVERNMENT</u> Increase public confidence in the city’s responsiveness to the pursuit of community values through the day-to-day administration of land use and development codes.	LGC 6.1	<u>Enforcement of Land Use and Development Codes</u> Utilize a violation-driven code enforcement system rather than a complaint driven system to achieve compliance with land use and development codes.							

CHAPTER 13 - LEADERSHIP, GOVERNANCE, & CITIZENSHIP

Future Implementation (Not Yet Implemented & Not Near Term)

Goal	Policy #	Policy	Next Step Strategies	Strategies to be Determined
LGC 6 <u>RESPONSIVE CITY GOVERNMENT</u> Increase public confidence in the city's responsiveness to the pursuit of community values through the day-to-day administration of land use and development codes.	LGC 6.1	<u>Enforcement of Land Use and Development Codes</u> Utilize a violation-driven code enforcement system rather than a complaint driven system to achieve compliance with land use and development codes.		



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January 18, 2017

RE: Plan Commission Review Materials for Transportation Chapter Update for January 25th, 2017.

Dear Plan Commission Members:

The complete Transportation Chapter update for the workshop on January 25th can be accessed at the LINK Spokane website: <https://my.spokanecity.org/projects/link-spokane/>

At this meeting we will review the following:

- Updated 20 Year Capital Project Lists
- Changes to the Bicycle Master Plan
- Changes to the Level of Service policy
- Changes to the Truck Route Map
- Changes to the Arterial Map

Additional information on the LINK Spokane / Transportation Chapter Update process is available at:

<https://my.spokanecity.org/projects/link-spokane/>

Sincerely,

Louis Meuler, City Planner

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City of Spokane, LINK Spokane team