



City of Spokane Park Board Golf Committee Meeting

8:00 a.m. Tuesday, Apr. 08, 2025
Hybrid in-person and WebEx virtual meeting
Mark Poirier – Golf Manager

Committee Members

- X Barb Richey– Chair
- X Gerry Sperling
- X Doug Kelley

Parks Staff

Mark Poirier
Nick Hamad
Kris Behr

Golf Staff

Doug Phares
Rob Decker
Kyle Kelly

SUMMARY

- The committee approved to recommend the Park Board accept the following agenda items:
 - None
- Nick Hamad and Mark Poirier gave an update on the Golf capital list.
- Indian Canyon #2 women's tee steps concept was presented by Nick Hamad.
- Mark Poirier presented the golf marketing report.
- Mark Poirier discussed the financial reports.
- An overview of What's Happening at the Courses was presented.

The next regularly scheduled meeting is 8 a.m. Tue., May 06, 2025.

MINUTES

The meeting was called to order at 8:00 a.m. by committee chair Barb Richey

Public comment – None

Action items – None

Discussion item

1. [Golf capital list update](#) – Nick Hamad/Mark Poirier

Over \$2M was spent on capital improvement projects in 2024. There are still many assets in need of repair or replacement. Proposed projects for 2025 which could keep costs below \$1M include equipment purchases, cart paths at Downriver and Indian Canyon, the Downriver maintenance building roof, Esmeralda's maintenance building sewer at the fiber connections at Downriver. Long range major repairs include the Qualchan irrigation, Esmeralda and Indian Canyon parking lots. These cannot be completed with the regular yearly capital budget. Creative funding needs to be discussed. Most of the improvements currently in the works are based on customer demand and increasing or repairing items that are already in place. Doug Kelly stated he is in favor of delaying the parking lots as long as possible and continue to focus on equipment replacements. Gerry would like to have some signage showing that the money the community has invested is resulting in significant improvements.

2. [Indian Canyon #2 women's tee steps concept](#) – Nick Hamad

There are several bad spots throughout the course, but special attention is being focused on #2 which is steep. The planners are looking at various ideas including ornate granite and boulder steps. They are concerned these could become slippery. This could be alleviated with something with a rough surface. Pre-cast concrete is also a great option.

Standing reports

1. Golf marketing report – Mark Poirier

Mark and Fianna met with DH, the current marketing team contractor. They decided a focused media buy in the late summer to mid fall time period when rounds begin to decline. They would also like to showcase the improvements that have already been done.

2. [Golf financial report](#) – Mark Poirier

March month over month actuals show a slight increase in revenue. Year to date revenue shows a decrease. This is explained by the pre-season pass sales from 2023 which showed up as 2024 revenue. There was no pre-season pass sales for the 2025 season. Expenditures and Facility Improvement Fees remain about the same. The overall rounds are down slightly.

3. Superintendents' reports - What's Happening at the Courses – Mark Poirier

- a. [Downriver](#) – Happening today – the Parks and Rec Workplace Experience, which is a program for struggling teens. They come in and shadow front of house staff, they will help with seedling planting, and a student golf experience. The irrigation is being working on from now until the 29th. The cart paths should be paved next week with the hopes of being finished with landscaping in a few weeks.
- b. [Qualchan](#) – Pass sales are going very well. The first couples tournament is May 9th. The last of the temp seasonals are coming on board. They purchased a new machine which aerates the greens by shooting air into the soil. So far, they have seen tremendous results. Once completed, the machine will go to Indian Canyon. Irrigation has been a trial with several repairs now beginning to fail. Another 120 trees have been planted.
- c. [Indian Canyon](#) is now fully staffed. Several of the temps from past years have retired and there

are growing pains trying to train the new people. Leagues will begin in May. The women's leagues are extremely popular.

- d. Esmeralda – Men's and women's bathroom renovations are complete. The grounds are in incredible shape.

Adjournment: The meeting was adjourned at 9:00 a.m.

The next regularly scheduled meeting is 8 a.m. Tue., May 06, 2025.




Esmeralda
GOLF COURSE


Downriver
GOLF COURSE


Indian Canyon
GOLF COURSE


Qualchan
GOLF COURSE



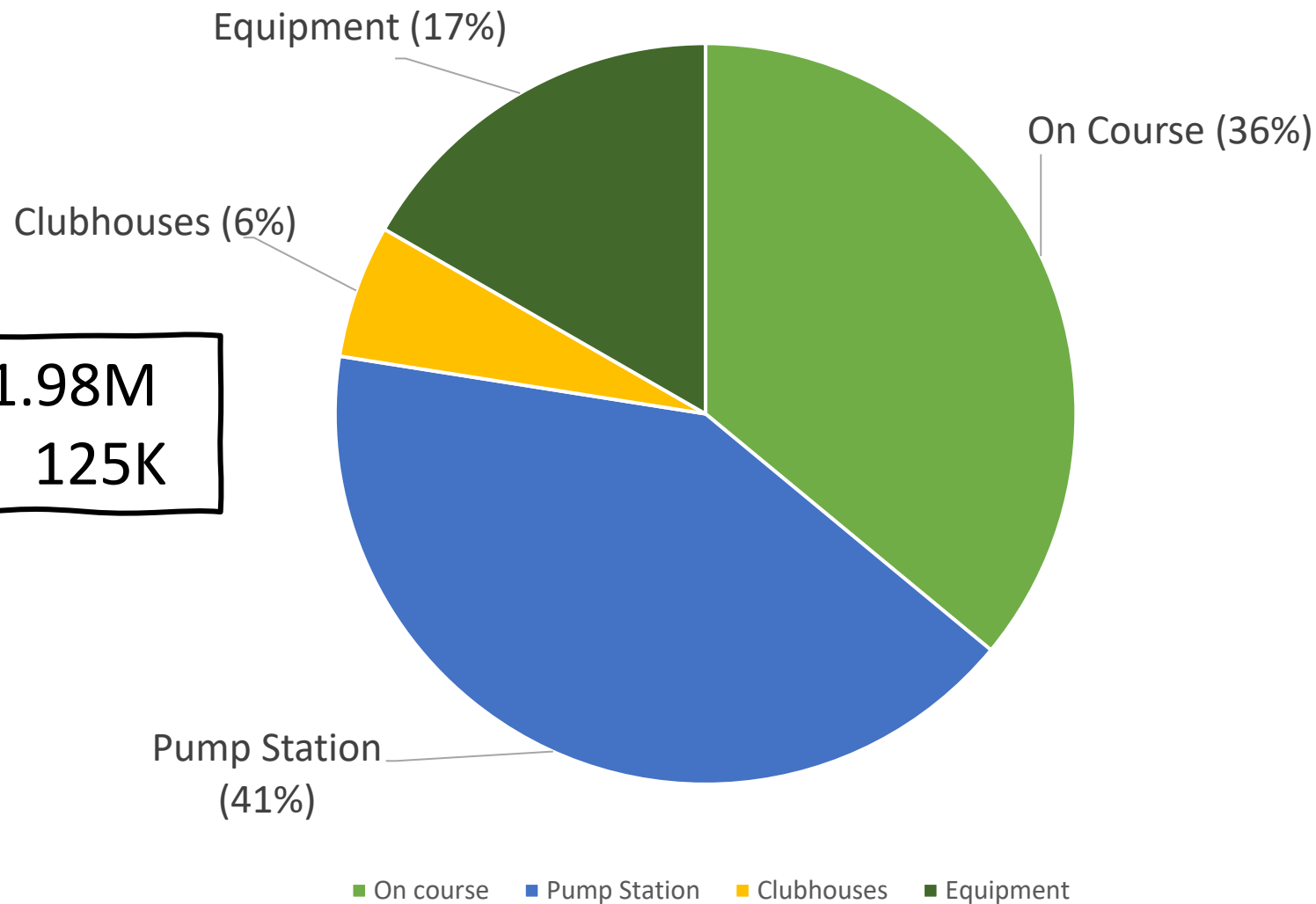
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Golf Capital 2025 Update
Golf Committee – April 2025



2024 RECAP

- ON-COURSE - \$ 1.98M
- OFF-COURSE - \$ 125K





Looking Forward

1. Many assets still depreciated and in need of repair / replacement.
 - *Equipment*
 - *Facilities (on & off course)*
2. Improvement requires continued, ongoing investment.
3. Park Board allocation for added projects & equipment allows for significant improvements!



Project Selection Criteria

- Facility Condition Assessment

Select projects which:

- Address 'poorest physical condition'
- Address 'priority considerations'
- Continue focusing work 'on-course'

City of Spokane PARKS & RECREATION		GOLF COURSE CONDITION RATING
GOLF COURSE NAME: -		Reviewer: Date:
Circle Most Applicable Category		
1 - NEWLY CONSTRUCTED OR RENOVATED, HIGHLY FUNCTIONAL		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
<input type="checkbox"/>	All is working well	1
<input type="checkbox"/>	No signs of wear	
<input type="checkbox"/>	New equipment	
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
<input type="checkbox"/>	No wear or surface debris	
<input type="checkbox"/>	Well manicured landscaping	
<input type="checkbox"/>	Path/lot surfacing is fully ADA accessible and undamaged	
2 - REGULAR PREVENTATIVE MAINTENANCE NEEDED, FUNCTIONAL, NO VISIBLE DAMAGE		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
		2
		ANCE
		3
		R NEEDED
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
<input type="checkbox"/>	Structure components needing replacement exceeds 25% total	4
<input type="checkbox"/>	Equipment or system is beyond typical life cycle	
<input type="checkbox"/>	Portion(s) of facilities within park out of service	
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
<input type="checkbox"/>	Utilities requiring frequent repair or maintenance to operate	
<input type="checkbox"/>	Damage or wear beyond maintenance staff capacity	
<input type="checkbox"/>	Irrigation systems manual or antiquated - laborious to operate	
<input type="checkbox"/>	Path/lot surfacing deteriorating, parts need significant repair (<50%)	
5 - NOT FUNCTIONAL, COMPLETE REPLACEMENT REQUIRED, FAILED OR MISSING COMPONENTS		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
<input type="checkbox"/>	No built environment / Undeveloped	5
<input type="checkbox"/>	Equipment is failed, missing, inoperable, or beyond life cycle	
<input type="checkbox"/>	Obvious safety concerns, several park facilities out of service	
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
<input type="checkbox"/>	Surfacing is not functional, swampy, heaved, or missing	
<input type="checkbox"/>	Path/lot surfacing completely deteriorated or unusable (<75%)	
<input type="checkbox"/>	Irrigation systems failed or inoperable	



Project Selection Criteria

- Facility Condition Assessment

- Alignment

1. Facility

2. Alignment

3. Condition

4. Utility

Highest On-Course Priorities:

- Improve Cart Paths
- Improve Tee Box conditions
- Equipment Replacement
- Protect Other Assets when in nearing critical condition

City of Spokane PARKS & RECREATION		GOLF COURSE CONDITION RATING
GOLF COURSE NAME: _____		Reviewer: _____
- _____		Date: _____
Circle Most Applicable Category		
1 - NEWLY CONSTRUCTED OR RENOVATED, HIGHLY FUNCTIONAL		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
All is working well		1
No signs of wear		
New equipment		
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
No wear or surface debris		
Well manicured landscaping		
Path/lot surfacing is fully ADA accessible and undamaged		
2 - REGULAR PREVENTATIVE MAINTENANCE NEEDED, FUNCTIONAL, NO VISIBLE DAMAGE		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
_____		2

Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		

3 - VISIBLE SIGNS OF DEFERRED MAINTENANCE		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
_____		3

Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		

4 - COMPONENT REPLACEMENT OR REPAIR NEEDED		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
_____		4

Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		

5 - EQUIPMENT REPLACEMENT OR REPAIR NEEDED		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
_____		5

Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		

Equipment is failed, missing, inoperable, or beyond life cycle		
Obvious safety concerns, several park facilities out of service		
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
Surfacing is not functional, swampy, heaved, or missing		
Path/lot surfacing completely deteriorated or unusable (<75%)		
Irrigation systems failed or inoperable		



Evaluation for 2025...



Proposed Golf Course Capital Repairs & Improvements

2022.05.03

'Proposed Golf Course Capital' Projects	Course Location	Improvement Type (On-course / off-course)	Project Type (Repair/Replace/New/Equipment)	Project Priority Considerations	Park/Asset Physical Condition Rating (1-5) 1= good, 5 = out of service	SIP Funding	Dept. Funding	Total Project Cost
Golf Course Equipment Lease to Own - Pool #1 (mowers & utility vehicles)	ALL	on-course	Equipment Leasing	P1, P2, P3, P4	3.5	\$ -	\$ 80,000.00	\$ 80,000.00
Clubhouse Roof Replacement	Downriver	off-course	Clubhouse Repair	P2	4.5	\$ -	\$ 270,000.00	\$ 270,000.00
Clubhouse Windows / Framing	Qualchan	off-course	Clubhouse Repair	P1, P2, P4	4.75	\$ -	\$ 30,000.00	\$ 30,000.00
Irrigation Head Additions	Esmeralda	on-course	Irrigation Improvement	P3, P4	1.0	\$ -	\$ 40,000.00	\$ 40,000.00
HVAC Replacement (Boiler Replacement)	Esmeralda	off-course	Clubhouse Repair	P1, P2, P4	4.0	\$ -	\$ 35,000.00	\$ 35,000.00
Misc. Contingency / Emergency Repair	TBD	TBD	TBD	P1, P2	5.0	\$ -	\$ 45,000.00	\$ 45,000.00
Golf Course Equipment Lease to Own - Pool #2 (mowers & utility vehicles)	ALL	on-course	Equipment Leasing	P1, P2, P3, P4	3.5	\$ -	\$ 80,000.00	\$ 80,000.00
Golf Course Computer / Hardware Replacement	ALL	off-course	IT Equipment	P1, P3	3.0	\$ -	\$ 10,000.00	\$ 10,000.00

2025 proposed projects:

\$800k-\$1M

C/R

Considerations

- Equipment purchase — ALL: \$415k 3.5 -P1,P2,P3,P4
- Cart Path Phase 1 — DR: \$ 50k 5.0 -P1,P2,P4
- Cart Path Phase 2 — IC: \$250k 4.5 -P1,P2,P3,P4
- Maint. Bldg. Roof — DR: \$ 45k 4.5 -P3,P4
- Maint. Bldg. Sewer — EZ: \$ 35k 4.0 -P1,P2,P3
- Clubhouse Fiber — DR: \$ 10k 4.0 -P2,P3
- Tee Leveling Phase 1 — ALL: \$250k 4.0 -P1,P2,P3
- Scoping Study — EZ/IC: \$ 50k 4.5 -P1,P2,P3,P4



Equipment Purchases

Priority Considerations

1. Risk/Liability
2. Asset Protection
3. Operational Efficiency
4. User Experience





Cart Path Phase 1 - Downriver



Priority Considerations

1. Risk/Liability
2. Asset Protection
3. -
4. User Experience






Esmeralda
GOLF COURSE


Downriver
GOLF COURSE


Indian Canyon
GOLF COURSE


Qualchan
GOLF COURSE

Cart Path Phase 2 – Indian Canyon



Priority Considerations

1. Risk/Liability
2. Asset Protection
3. -
4. User Experience



Esmeralda
GOLF COURSE

Downriver
GOLF COURSE

Indian
Canyon
GOLF COURSE

THE CREEK AT
Qualchan
GOLF COURSE

Maintenance Building Roof - Downriver



Priority Considerations

1. Risk/Liability
2. Asset Protection
3. -
4. -



Esmeralda Shop Sewer Connection (funding dependent)

Priority Considerations

1. Risk/Liability, 2. Asset Protection, 3. Operational Efficiency

Esmeralda Golf Course Sewer - Option 1 (sewer)





Downriver Clubhouse Fiber Connection

Priority Considerations

1. Risk/Liability, 3. Operational Efficiency, 4. User Experience





Tee Box Leveling – Funding Dependent

Priority Considerations

2. Asset Protection, 4. User Experience





Additional Major Repair Needs Not Yet Addressed

- Qualchan Irrigation
- Esmeralda Parking Lot
- Indian Canyon Parking Lot




Esmeralda
GOLF COURSE


Downriver
GOLF COURSE


**Indian
Canyon**
GOLF COURSE


Qualchan
GOLF COURSE



Let's Keep Improving!



How do we decide what to do?

1. Assess Facility/ Asset Condition
2. Check Alignment with Priority Considerations
 1. Risk/Liability
 2. Asset Protection
 3. Operational Efficiency
 4. User Experience

City of Escondido PARKS & RECREATION		GOLF COURSE CONDITION RATING
GOLF COURSE NAME: -	Reviewer: Date:	
Circle Most Applicable Category		
1 - NEWLY CONSTRUCTED OR RENOVATED, HIGHLY FUNCTIONAL		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
All is working well		1
No signs of wear		
New equipment		
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
No wear or surface debris		
Well manicured landscaping		
Path/lot surfacing is fully ADA accessible and undamaged		
2 - REGULAR PREVENTATIVE MAINTENANCE NEEDED, FUNCTIONAL, NO VISIBLE DAMAGE		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
All facilities and amenities function as intended		2
Some signs of surface wear		
No structural damage		
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
Minimal wear, some surface debris present		
Grounds & irrigation requires minor maintenance staff attention		
Path/lot surfacing is clean and passable, only minor deterioration		
3 - MINOR FACILITY DAMAGE, AGING FACILITY, VISIBLE SIGNS OF DEFERRED MAINTENANCE		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
Structures are aged, needing paint or partial components replaced		3
Replaceable parts near end of life cycle		
Replaceable parts near end of life cycle		
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
Utilities functional but aging, in need of future repair		
Visible signs of needed minor ground / irrigation repair		
Path/lot surfacing deteriorating, parts need partial repair (<25%)		
4 - MAJOR FACILITY DAMAGE, NEAR FAILURE, COMPONENT REPLACEMENT OR REPAIR NEEDED		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
Structure components needing replacement exceeds 25% total		4
Equipment or system is beyond typical life cycle		
Portion(s) of facilities within park out of service		
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
Utilities requiring frequent repair or maintenance to operate		
Damage or wear beyond maintenance staff capacity		
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5 - NOT FUNCTIONAL, COMPLETE REPLACEMENT REQUIRED, FAILED OR MISSING COMPONENTS		
Structures and Facilities (Buildings, restrooms, HVAC, roofs, lights, etc.)		
No built environment / Undeveloped		5
Equipment is failed, missing, inoperable, or beyond life cycle		
Obvious safety concerns, several park facilities out of service		
Golf Course Grounds (Greens/tees, irrigation, parking lot, pathways, etc.)		
Surfacing is not functional, swampy, heaved, or missing		
Path/lot surfacing completely deteriorated or unusable (<75%)		
Irrigation systems failed or inoperable		



Background & Process

- Pre-2017: 'Wait & See' capital approach. Good year = project.
- 2017: Consultant Report identified ~\$16.5M Deferred Golf Capital.
- 2017: 1,200 Public Survey - Responses desired golf invest in capital improvements / repair.
 - Survey feedback: on-course upgrades were #1
 - Survey feedback: off-course upgrades were #2
- 2018: \$7.5M SIP Loan for capital improvements.
 - P.B. prioritized irrigation.
- 2019-2022: Construction of SIP funded projects.
- 2022-2023: Tree Work, urgent clubhouse maintenance catchup.



What have we done? (2018-present) SIP + Golf Capital

- Course Master Planning -----\$ 60K
 - IRRIGATION -----\$7.950M (*SIP*)
 - Indian Canyon, Esmeralda, Downriver
 - Minor Tree Work & Greens
 - MAJOR TREE WORK -----\$ 450K
 - Downriver, Canyon Roofs
 - *CLUBHOUSE ROOFS & HVAC* -\$ 950K
 - Indian Canyon & Downriver Roofs
 - Esmeralda, Downriver, Qualchan, Canyon HVAC
-
- *TOTAL COMPLETED* -----\$9.41M



What have we done? (2018-present) SIP + Golf Capital

- Course Master Planning -----\$ 60k
- IRRIGATION -----\$7.95M (*SIP*)
 - Indian Canyon, Esmeralda, Downriver
 - Minor Tree Work
- MAJOR TREE WORK

~\$1.6M/year since 2018

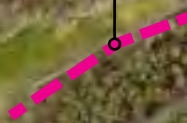
 - Downriver, Canyon Roofs
- CLUBHOUSE ROOFS & HVAC -\$ 950K
 - Indian Canyon & Downriver Roofs
 - Esmeralda, Downriver, Qualchan, Canyon HVAC
- ---

TOTAL COMPLETED -----\$9.41M





6



5



LADIE'S TEE

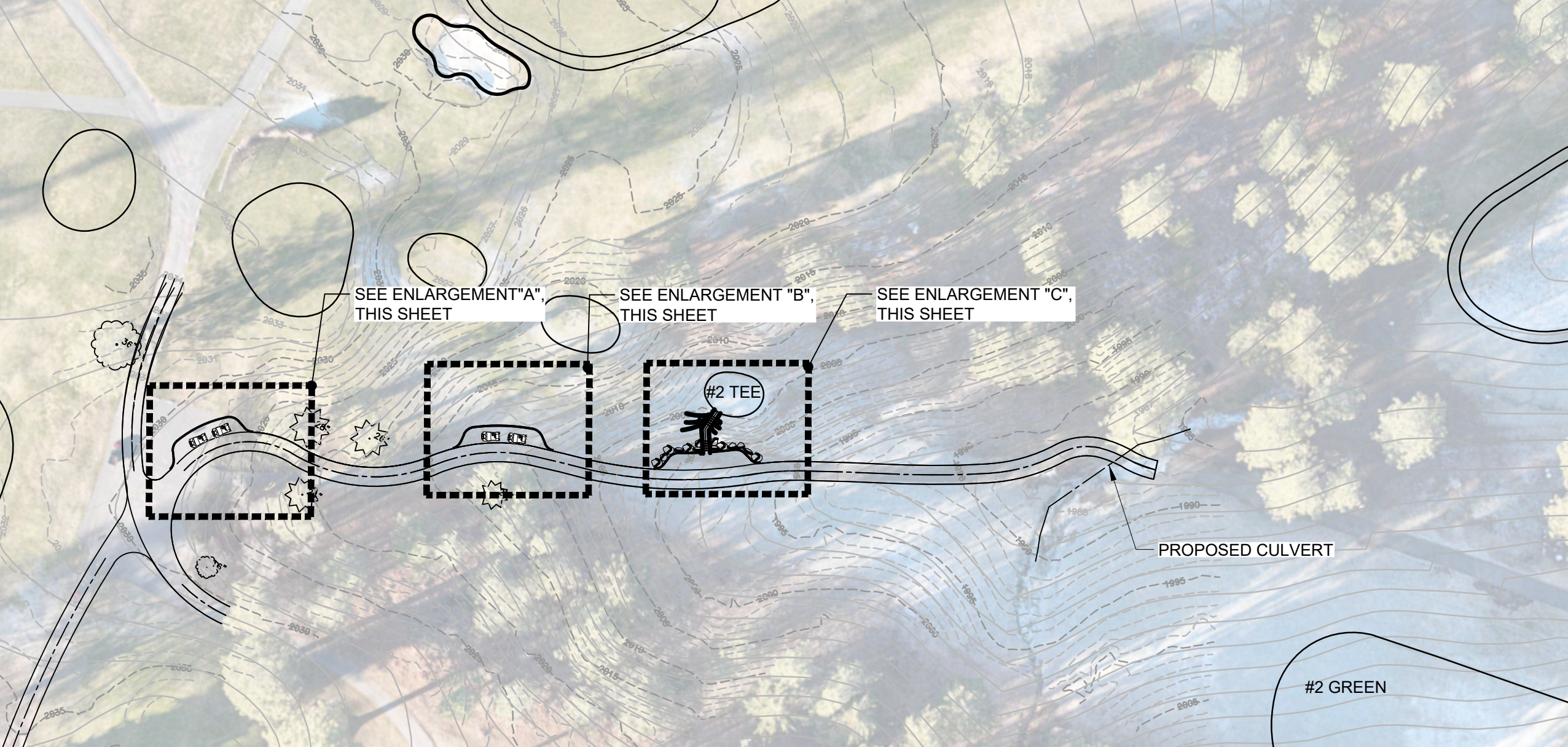


STEEP



PATH





SEE ENLARGEMENT "A",
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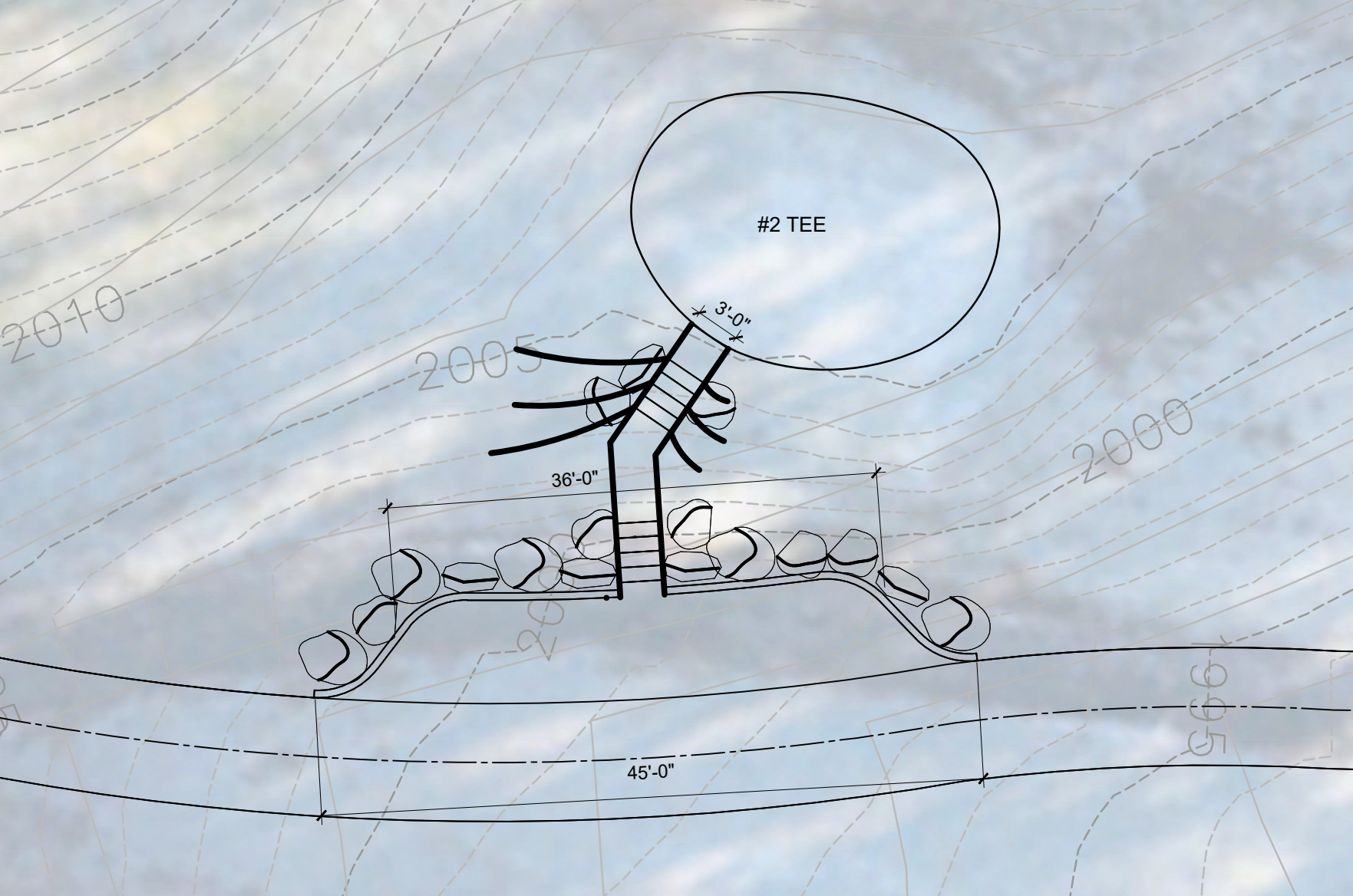
SEE ENLARGEMENT "B",
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SEE ENLARGEMENT "C",
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#2 TEE

PROPOSED CULVERT

#2 GREEN









2025
Annual YOY Golf
Comparison Report

[Return to Minutes](#)

ROUNDS																			
COUNT	DOWNRIVER			ESMERALDA			INDIAN CANYON			QUALCHAN			CITY HALL			TOTALS			
	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	
	REGULAR ROUND	822	841	(19)	768	802	(34)	304	227	77	1,107	1,036	71	0	0	0	3,001	2,906	95
	DISCOUNT ROUND	938	1,047	(109)	665	1,261	(596)	263	220	43	989	1,009	(20)	0	0	0	2,855	3,537	(682)
	MULTI-PLAY ROUND	315	254	61	283	311	(28)	75	44	31	403	395	8	0	0	0	1,076	1,004	72
OTHER ROUND	111	100	11	177	496	(319)	24	22	2	291	226	65	0	0	0	603	844	(241)	
TOTAL	2,186	2,242	(56)	1,893	2,870	(977)	666	513	153	2,790	2,666	124	0	0	0	7,535	8,291	(756)	
REVENUE	REGULAR ROUND	\$ 23,473	\$ 24,737	\$ (1,264)	\$ 22,964	\$ 26,793	\$ (3,829)	\$ 9,585	\$ 7,687	\$ 1,897	\$ 34,211	\$ 31,961	\$ 2,250	\$ -	\$ -	\$ -	\$ 90,232	\$ 91,178	\$ (946)
	DISCOUNT ROUND	\$ 24,207	\$ 27,477	\$ (3,270)	\$ 18,197	\$ 29,687	\$ (11,490)	\$ 7,511	\$ 6,497	\$ 1,014	\$ 28,528	\$ 30,128	\$ (1,599)	\$ -	\$ -	\$ -	\$ 78,443	\$ 93,788	\$ (15,345)
	MULTI-PLAY ROUND	\$ -	\$ -	\$ -	\$ -	\$ 1,438	\$ (1,438)	\$ -	\$ -	\$ -	\$ -	\$ 2,653	\$ (2,653)	\$ -	\$ -	\$ -	\$ -	\$ 4,091	\$ (4,091)
	OTHER ROUND	\$ 183	\$ -	\$ 183	\$ -	\$ 908	\$ (908)	\$ -	\$ -	\$ -	\$ -	\$ 86	\$ (86)	\$ -	\$ -	\$ -	\$ 183	\$ 994	\$ (811)
	TOTAL	\$ 47,863	\$ 52,214	\$ (4,351)	\$ 41,161	\$ 58,825	\$ (17,664)	\$ 17,095	\$ 14,184	\$ 2,911	\$ 62,739	\$ 64,828	\$ (2,089)	\$ -	\$ -	\$ -	\$ 168,858	\$ 190,051	\$ (21,193)
PASSES																			
COUNT	DOWNRIVER			ESMERALDA			INDIAN CANYON			QUALCHAN			CITY HALL			TOTALS			
	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2024	2023	DIFF	
	DISCOUNT PASS	470	419	51	233	366	(133)	123	92	31	664	604	60	628	2,561	(1,933)	2,118	4,042	(1,924)
	SEASON PASS	22	4	18	42	20	22	5	4	1	49	29	20	49	5,395	(5,346)	167	5,452	(5,285)
	OTHER PASS	6	7	(1)	123	231	(108)	5	1	4	14	17	(3)	50	4,112	(4,062)	198	4,368	(4,170)
TOTAL	498	430	68	398	617	(219)	133	97	36	727	650	77	727	12,068	(11,341)	2,483	13,862	(11,379)	
REVENUE	DISCOUNT PASS	\$ 43,719	\$ 34,732	\$ 8,987	\$ 23,073	\$ 41,082	\$ (18,010)	\$ 10,785	\$ 8,289	\$ 2,496	\$ 66,785	\$ 45,982	\$ 20,803	\$ 4,896	\$ 2,561	\$ 2,334	\$ 149,258	\$ 132,647	\$ 16,610
	SEASON PASS	\$ 43,684	\$ 8,333	\$ 35,351	\$ 46,272	\$ 18,114	\$ 28,158	\$ 5,219	\$ 6,338	\$ (1,118)	\$ 80,307	\$ 42,347	\$ 37,961	\$ 6,447	\$ 5,395	\$ 1,053	\$ 181,930	\$ 80,526	\$ 101,404
	OTHER PASS	\$ 1,366	\$ 1,809	\$ (443)	\$ 6,474	\$ 12,710	\$ (6,237)	\$ 632	\$ 126	\$ 505	\$ 3,947	\$ 4,359	\$ (411)	\$ -	\$ 4,112	\$ (4,112)	\$ 12,418	\$ 23,116	\$ (10,698)
	TOTAL	\$ 88,769	\$ 44,875	\$ 43,894	\$ 75,818	\$ 71,907	\$ 3,912	\$ 16,636	\$ 14,753	\$ 1,882	\$ 151,039	\$ 92,687	\$ 58,352	\$ 11,343	\$ 12,068	\$ (725)	\$ 343,606	\$ 236,290	\$ 107,316
	CART FEES																		
COUNT	DOWNRIVER			ESMERALDA			INDIAN CANYON			QUALCHAN			CITY HALL			TOTALS			
	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	
	PRIVATE CART FEE & PERMIT	45	52	(7)	46	179	(133)	11	6	5	40	53	(13)	0	0	0	142	290	(148)
	PRO CART FEE	802	939	(137)	800	1,274	(474)	386	302	84	1,218	1,240	(22)	0	0	0	3,206	3,755	(549)
	TOTAL	847	990	(143)	846	1,453	(607)	397	308	89	1,258	1,293	(35)	0	0	0	3,348	4,044	(696)
REVENUE	PRIVATE CART FEE & PERMIT	\$ 7,646	\$ 7,439	\$ 206	\$ 4,525	\$ 3,744	\$ 781	\$ 2,064	\$ 413	\$ 1,651	\$ 7,250	\$ 8,406	\$ (1,156)	\$ -	\$ -	\$ -	\$ 21,484	\$ 20,001	\$ 1,483
	PRO CART FEE	\$ 159	\$ 177	\$ (18)	\$ 277	\$ 8,010	\$ (7,733)	\$ 155	\$ 119	\$ 36	\$ 243	\$ 231	\$ 11	\$ -	\$ -	\$ -	\$ 833	\$ 8,537	\$ (7,704)
	TOTAL	\$ 7,804	\$ 7,616	\$ 188	\$ 4,802	\$ 11,754	\$ (6,952)	\$ 2,219	\$ 532	\$ 1,687	\$ 7,492	\$ 8,637	\$ (1,145)	\$ -	\$ -	\$ -	\$ 22,317	\$ 28,539	\$ (6,221)
BUCKET OF BALLS																			
	DOWNRIVER			ESMERALDA			INDIAN CANYON			QUALCHAN			CITY HALL			TOTALS			
	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	
COUNT	902	953	(51)	883	756	127	813	896	(83)	1,380	1,416	(36)	0	0	0	3,978	4,021	(43)	
REVENUE	\$ 88	\$ 94	\$ (6)	\$ 201	\$ 183	\$ 19	\$ 189	\$ 209	\$ (20)	\$ 148	\$ 150	\$ (3)	\$ -	\$ -	\$ -	\$ 626	\$ 636	\$ (11)	
FACILITY IMPROVEMENT FEE																			
	DOWNRIVER			ESMERALDA			INDIAN CANYON			QUALCHAN			CITY HALL			TOTALS			
	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	
COUNT	2,214	2,306	(92)	1,781	2,733	(952)	673	532	141	2,728	2,719	9	47	873	(826)	7,443	9,163	(1,720)	
REVENUE	\$ 15,755	\$ 14,207	\$ 1,548	\$ 12,399	\$ 17,380	\$ (4,981)	\$ 4,338	\$ 3,502	\$ 836	\$ 21,550	\$ 18,815	\$ 2,735	\$ 767	\$ 873	\$ (105)	\$ 54,809	\$ 54,776	\$ 33	
REVENUE SUMMARY																			
	DOWNRIVER			ESMERALDA			INDIAN CANYON			QUALCHAN			CITY HALL			TOTALS			
	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	
Lessons																			
MISC REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL REVENUE	\$ 160,279	\$ 119,005	\$ 41,273	\$ 134,381	\$ 160,049	\$ (25,667)	\$ 40,477	\$ 33,180	\$ 7,297	\$ 242,968	\$ 185,117	\$ 57,851	\$ 12,111	\$ 12,941	\$ (830)	\$ 590,216	\$ 510,292	\$ 79,924	

Golf Fund - March 2025



	Adopted Budget 2025	2025 Remaining Budget Balance	2024 March Actual	2025 March Actual	2024-2025 Monthly Difference	2024 YTD Actual	2025 YTD Actual	2024-2025 YTD Difference	2024 YTD % Of Budget	2025 YTD % Of Budget	YOY % Change
Revenue											
Program Revenue	\$ 5,930,281	\$ 5,298,793	\$ 498,284	\$ 578,304	\$ 80,020	\$ 528,659	\$ 631,488	\$ 102,829			
Pre-Sale Revenue					\$ -	216,362	125,204	\$ (91,158)			
Facility Improvement Fee	\$ -		\$ (53,513)	\$ (55,037)	\$ (1,524)	\$ (71,543)	\$ (65,383)	\$ 6,160			
Other Transfers-In	\$ -	\$ -			\$ -						
Total Revenue	\$ 5,930,281	\$ (5,238,972)	\$ 444,770	\$ 523,267	\$ 78,496	\$ 673,478	\$ 691,309	\$ 17,831	12.53%	11.66%	-0.87%
Expenditures											
Salaries and Wages	\$ 1,263,109	\$ 900,557	\$ 87,644	\$ 81,759	\$ 5,885	\$ 243,497	\$ 227,267	\$ 16,230	21.59%	17.99%	-3.60%
Temp/Seasonal	\$ 722,232	\$ 644,936	\$ 2,999	\$ 6,826	\$ (3,827)	\$ 2,999	\$ 6,826	\$ (3,828)	0.46%	0.95%	0.49%
Personnel Benefits	\$ 503,997	\$ 372,373	\$ 30,844	\$ 33,948	\$ (3,105)	\$ 98,600	\$ 94,750	\$ 3,850	21.11%	18.80%	-2.31%
Supplies	\$ 561,900	\$ 491,143	\$ 10,636	\$ 31,683	\$ (21,047)	\$ 16,583	\$ 40,757	\$ (24,174)	3.12%	7.25%	4.14%
Services and Charges	\$ 1,471,356	\$ 1,355,011	\$ 234,135	\$ 273,076	\$ (38,941)	\$ 112,157	\$ 80,745	\$ 31,411	7.81%	5.49%	-2.32%
Interfund Payments	\$ 356,409	\$ 184,170	\$ 8,272	\$ 7,728	\$ 544	\$ 17,949	\$ 52,838	\$ (34,890)	7.57%	14.83%	7.25%
Subtotal Op. Expense	\$ 4,879,003	\$ 4,375,818	\$ 374,529	\$ 435,021	\$ (60,491)	\$ 491,784	\$ 503,185	\$ (11,400)	11.05%	10.31%	-0.73%
Capital Outlay	\$ 1,000,000	\$ 922,969		\$ 27,505	\$ (27,505)	\$ 6,758	\$ 77,031	\$ (70,273)	0.95%	7.70%	6.76%
Transfers Out		\$ -									
Total Expenditures	\$ 5,879,003	\$ 5,298,787	\$ 374,529	\$ 462,526	\$ (87,996)	\$ 498,542	\$ 580,216	\$ 81,674	9.65%	9.87%	0.22%
Net Gain/(Loss)	\$ 51,278		\$ 70,241	\$ 60,741	\$ (9,500)	\$ 174,936	\$ 111,093	\$ (63,842)			
* Beginning Fund Balance											
	\$ 80,905	Updated 3/4/25									
Less 7% Reserve	\$ (454,810)										
Less Current Lease Payments	\$ (164,729)										
Beginning Year Reserves	\$ (538,634)										
YTD Change in Cash	\$ 111,093										
YTD Available Cash	\$ (427,541)										

* 2025 Beginning Fund Balance does not include the FIF reserve of \$2,471,131

Facility Improvement Fee - March 2025



	2024 March Actual	2025 March Actual	2024-2025 Monthly Difference	2024 YTD Actual	2025 YTD Actual	2024-2025 Monthly Difference
Revenue	\$ 53,513	\$ 55,037	\$ 1,524	\$ 71,543	\$ 65,383	\$ (6,160)
Debt Service Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Facility Improvement Fee - Fund Balance

Beginning Fund Balance	\$ 2,471,131
YTD Revenues	\$ 65,383
YTD Loan Payments	\$ -
Ending Fund Balance	\$ 2,536,514

GOLF SIP Loan Amortization

Period Ending	Principal	Interest	Total Payment	Principal Balance
6/1/2024	\$ 277,845	\$ 31,571	\$ 309,417	\$ 6,071,552
12/1/2024	\$ 278,369	\$ 30,239	\$ 308,608	\$ 5,793,183
6/1/2025	\$ 280,645	\$ 28,903	\$ 309,548	\$ 5,512,538
12/1/2025	\$ 281,175	\$ 27,557	\$ 308,732	\$ 5,231,363