

Golf Committee Meeting 8:00 a.m. Tuesday, February 08, 2022

8:00 a.m. Tuesday, February 08, 2022 WebEx virtual meeting Mark Poirier – Golf Manager

City of Spokane Park Board

Committee Members

X Gerry Sperling X Bob Anderson X Barb Richey

Parks Staff

Mark Poirier
Jennifer Papich
Jason Conley
Megan Qureshi
Steve Conner
Nick Hamad
Fianna Dickson
Garrett Jones

Other Attendees

Andy Boyd Michael Sloon Doug Kelley

SUMMARY

- The committee approved to recommend the Park Board accept the following consent agenda item:
 - 2022 Golf/Parks Chemical/Fertilizer Value Blanket not to exceed \$225,000. The committee agreed to present to the Park Board as a consent agenda item.
- Michael Sloon presented an update to the online tee time bookings using a credit card.
- Nick Hamad presented an update on the Downriver irrigation project.
- Andy Boyd presented the 2022 Gold fund raising opportunities.
- Fiana Dickson presented the Golf marketing report.
- Mark Poirier presented the Golf financial report.
- Mark Poirier provided a superintendents' report and overview of What's Happening at the Courses.

The next regularly scheduled meeting is 8 a.m. Tuesday, Mar. 8, 2022, via WebEx.

MINUTES

The meeting was called to order at 8:01 a.m. by committee chair Gerry Sperling.

Public comment: None

Action items

1. Mark Poirier presented the annual 2022 Golf/ Parks chemical/fertilizer value blanket which will be used for various turf chemicals throughout the golf courses and parks. Ben Nelson, superintendent at Downriver Golf Course is responsible for compiling the information and creating the comparison report. Due to continually rising costs, this will offer the greatest chance to lock in the most cost-effective rates.

Motion #1 – Gerry Sperling moved to approve the 2022 Golf/Parks Chemical/Fertilizer Value Blanket not to exceed \$225,000. Barb Richey seconded and the motion passed unanimously. The committee agreed to present the recommendation to the Park Board as a consent agenda item.

Discussion item

- 1. Mike Sloon presented an update on the online tee time booking process, which is seeing approximately 65,000 bookings per year.
- 2. Nick Hamad gave an update on the Downriver irrigation project, which is 55% complete. The mainline is substantially complete, however, no laterals have been completed. In addition, the storm pipe installation is completed, with topsoil ready to go for turf repair in the spring. The fiberoptic cable has been installed up to the shop, awaiting final IT configuration with for a total of \$1,745,865.25 as of Feb. 7, with another \$1.2 million remaining. The project has been on hold and will pick up again in February with mainline flushing and lateral and head installations. Estimated completion date is July 1, 2022. The course will remain open during construction with 16 open holes
- 3. Community resident and avid golfer, Andy Boyd, "had an epiphany on hole 7 at Indian Canyon Golf course to form a non-profit partnership called the Friends of Spokane Golf", which will provide golfers an opportunity to take ownership and pride in their local courses by donating much needed funds. Andy has already launched a website which will allow online donations, allow visitors to become members, and contains a survey for visitors to express their thoughts and concerns. He also suggested that a targeted campaign may be considered for specific course upgrades if the donation process is successful. In order to move forward with this project, the committee will need a memorandum of understanding from the Park Board.

Standing reports

1. Golf marketing report

Fianna Dickson pointed out the cover story of the Pacific Northwest Golfer magazine, featuring a story on the Downriver irrigation improvements and legacy of the course. The Inlander has given the golf courses excellent exposure, including their Best-Of issue. The email and direct mail campaign have reached over 20,000 residents with over 90,000 people touched through the City-wide e-newsletter. There has been a surge in "clicks" through Google advertising, with a 16% average, vs the 2% national average, at 14¢ per click. Local media and media coverage have been equally remarkable. In addition, several high impact TV, online and social media paid advertising outlets are being utilized.

Looking ahead, marketing plans include an increase in email frequency, short videos with golf tips, an updated TV commercial and photo assets, as well as a presence at the Feb. 19-20 Golf Show. They will focus on items such as the junior golf league, reducing barriers to attract

new golfers, and water conservation/stewardship and current and future investments.

2. Golf financial report

Mark Poirier presented a breakdown and comparison report of the 2021 vs. 2022 pre-sale amounts. The 2021 total gross sales were \$221,310 vs. 2022 at \$204,520. The annual pass rates are down in for 2022 by \$17,514.72, however, cart fees are up by half.

- 3. Superintendents' reports What's Happening at the Courses Mark Poirier
 - a. Ben Nelson, with Downriver reports working with Comcast and IT for the fiberoptic connection.
 - b. Rob Decker, with Qualchan reports they have been busy cleaning out more brush, clearing ice and water off the greens in an effort to open in the near future, weather permitting.
 - c. Josh Harty, with Indian Canyon reports there is a waterline break at the potable shop line. They are spending the winter spreading epoxy on the garage floor and painting the shop walls. He reports the greens are mostly snow covered with snow on the cross-country ski trails. There is ice on the greens, which seems porous, but they are not concerned at this time.
 - d. Mike Vandervert with Esmeralda reports the snow is slowly melting but noticed ice under the snow. They have black sanded some greens open the pore space in the ice. Winter projects include painting tee markers with the new logo, a thorough equipment audit to assist with future replacements, built new shelving for the lower shop, and setting up the reels for the lawnmowers. Esmeralda has experienced more theft recently (broken locks behind gate 15 and broken lid to the gas pump handle). A police report was made, but this is becoming a persistent problem. Mark and Mike will be meeting with Stanley Security Solutions Wednesday for a possible resolution and added security.

Adjournment: The meeting was adjourned at 9:23 a.m.

The next regularly scheduled meeting is 8 a.m. Tuesday, Mar. 8, 2022, via WebEx.

Spokane Park Board Briefing Paper



Committee	Golf							
Committee meeting date	Feb. 8, 2022							
Requester	Mark Poirier		Phone i	number: 509.625	.4653			
Type of agenda item	Consent	Discussion	O Inform	ation	Action			
Type of contract/agreement	O New O f	Renewal/extension	Amendme	mendment/change order 🏻 💽 Oth				
City Clerks file (OPR or policy #)								
Item title: (Use exact language noted on the agenda)	2022 Golf/Parks	s Chemical/Fertilizer	Value Blanket					
Begin/end dates	Begins: 03/01/2	2022 End	ls: 02/28/2023		Open ended			
Background/history: This annual bid goes out to distribute and Parks. With new products, rise the best chance at the lowest price. Attached is the tabulation sheet for state purchasing guidelines.	ing shipping, es and locks u	fuel, and fertilizer is in for a year to	costs this is help with cor	gives Golf and nsistent pricing.	Parks			
Motion wording: To approve the Golf/Parks chemical/fertili Approvals/signatures outside Parks:	Yes	et for 2022 for an am	ount NTE \$225	,000.				
If so, who/what department, agency or co Name:	ompany: Email address	··		Phone:				
	Email address	S		Filone.				
Distribution: Parks – Accounting Parks – Pamela Clarke Requester: Ben Nelson Grant Management Department/Name:		Thea Prince	- City Procurem	ent				
Fiscal impact: Expenditure	Revenue							
Amount: \$225,000		Budget code: 4600-55200-76680 4600-55400-76680		1600-55300-76680 1600-55500-76680				
Vendor: Existing vendor Supporting documents: Quotes/solicitation (RFP, RFQ, RFB) Contractor is on the City's A&E Roster - Cut of the City's A&E Roster -	•	W-9 (for no	(for new contra	onsultants/vendors ctors/consultants/v \$1 million in Genera	endors			

Updated: 10/21/2019 3:23 PM

(641) 472-6189	(208)929-2522	(509) 921-5421	(509)795-9175	(509) 994-4735	(971) 219-9959
xavier@soiltechcorp.com	nick.newman@horizononlii	jim@planetturfusa.com	conciennec@helenaagri.com	bradford@wilburellis.com	erik.boley@simplot.com
VB#	VB#	VB#	VB#	VB#	VB#
Fairfield, IA 52556	Spokane WA 99217	Spokane WA 99212	Spokane, WA 99217	Spokane Valley, WA 99206	Portland OR 97220
2103 185th Street	4004 E Francis Ave	6422 E 2nd Ave	4802 N Florida st	12001 E EMPIRE AVE	11600 NE Marx St
Soil Technologies Corp.	HORIZON DIST	PLANET TURF	Helena Agri-Enterprises	WILBUR ELLIS	SIMPLOT PARTNERS

Reference Number Description UOM

Ferti	

Fertilizers						
1 0-0-50 Standard Grade	50 lb bag				\$30.96	
2 0-0-50 Standard Grade	1000 lb bag				\$619.17	
3 16-16-16 Standard Grade	50 lb bag		\$40.00	\$23.00	\$25.74	
4 Earthworks Replenish 5-4-5 greens grade	50 lb bag				\$33.00	
5 Earthworks Replenish 10-2-5 greens grade	50 lb bag				\$41.00	
Earthworks Myco-Replenish 3-3-3 greens 6 grade	50 lb bag				\$38.00	
7 Earthworks Replenish 16-0-5 standard grade	50 lb bag				\$50.00	
8 Earthworks Replenish 8-2-2 standard grade	50 lb bag				\$25.00	
9 Helena Pro-Mate 23.9-11.7-3.8 standard grade	50 lb bag			\$39.63		
10 Nucleus 0-0-21	5 gal			\$75.00		
11 Hydra-Hume 0-0-1	5 gal			\$75.00		
12 Super Trace 2-0-4 6%FE	2.5 gal				\$43.45	\$72.50
13 9-1-3 EcoGreen w/Humic Acid Greens Grade	50 lb bag					
14 43-0-0 Gal-Xe Standard Grade	50 lb bag					
15 28-7-14 40% PCSU w/Infiltrate	50 lb bag				\$33.00	
16 47-0-0 Umaxx Mini	50 lb bag				\$39.31	
17 47-0-0 Urea Feed Grade	50 lb bag				\$29.18	
18 ASN 26-0-0 Best FusN	50 lb bag					\$32.00
19 28-3-6 80% MU 1.5% Fe 2 particle blend BEST	50 lb bag					
20 25-3-15 Mini Eagle Wilgro plus Infiltrate	50 lb bag				\$39.00	
21 25-3-15 Mini Eagle Wilgro	50 lb bag				\$37.00	
22 30-1-9 Best w/Gal-Xe One	50 lb bag					
23 Andersons 18-0-4 w/Dimension	50 lb bag				\$43.27	
24 12-8-16 pro-prills Best Standard Sgn	50 lb bag					
25 12-8-16 pro-prills Best Mini Sgn	50 lb bag				\$616.82	
26 24-4-16 Mini-Durance Wil-Gro	50 lb bag				\$38.89	

27 Microgreens 10-4-16 Best greens grade	50 lb bag					
44-0-0 HCU humic coated urea, Andersons 215 28 sgn	50 lb bag				\$46.80	
29 Andersons 13-2-13 100 sgn	50 lb bag				\$55.60	
30 21-3-5 w/Surge	50 lb bag		\$75.00		\$39.00	
31 Andersons 16-0-9 w/Surge Mini	40 lb bag				\$39.23	
32 Wil-Gro Long Distance 25-4-12	50 lb bag				\$34.00	
23-0-11 50% UMAXX eq. 46-0-0, 50% K-Mag 0-0)- 50 lb bag				\$30.00	
34 Andersons DG 12-3-12 greens grade	40 lb bag				\$59.15	
35 Andersons DG 14-7-14 greens grade	40 lb bag				\$63.89	
36 Turface MVP Infield Conditioner	50 lb bag	\$9.63			\$17.64	
37 SuperCal SO4 standard sgn plus Infiltrate	50 lb bag				\$16.84	
38 SuperCal SO4 standard sgn	50 lb bag	\$13.00			\$14.84	
39 Tru Gyp prilled standard sgn 210	50 lb bag					
40 Amend Simplot	260 gal					
41 Amend Simplot	2.5 gal					
Grass Seed						
1 Alpha Bentgrass non coated	25 lb bag			\$312.50	\$234.37	
2 Pure Distinction Bentgrass non coated	25 lb bag		\$537.50	\$625.00	\$468.75	
3 L-93 XD Bentgrass non coated	25 lb bag			\$375.00	\$281.25	
4 T-1 Bentgrass	25 lb bag			\$365.00		
5 CSI Creeping Ryegrass	50 lb bag					
6 70% Turf type tall fescue 30% KBG Blend	50 lb bag			\$130.00	\$162.50	
7 70/80% KBG 30/20% PRG	50 lb bag			\$175.00	\$192.00	
8 Regenerating Perennial Ryegrass Certified	50 lb bag			\$175.00	\$186.87	
Fungicides						
1 Headway G	30 lb bag			\$60.00	\$60.90	
2 Affirm	2.4 lb bag		\$258.24	\$258.24	\$258.24	
3 Chipco 26019	2.5 gal			\$150.00	\$159.27	
4 Dorado	2 gal			\$180.00	\$148.00	
5 Fame + C (AGENCY)	2.5 gal			\$491.43	\$491.43	
6 Insignia Sc Intrinsic (AGENCY)	30.5 oz			\$496.54	\$496.54	
7 Previa	2.5 gal			\$112.50	\$98.62	
8 Instrata (Volume Order >25 gals) (AGENCY)	2.5 gal			\$375.11	\$375.15	

9 1	Turfcide 400 PCNB	2.5 gal	\$163.55	\$163.55	\$163.55	\$163.55	
10	Velista (AGENCY)	22 oz			\$243.69	\$243.76	
11	Premion	2.5 gal			\$208.00	\$208.00	
12	Signature XTRA STRESSGUARD (AGENCY)	5.5 lb			\$176.23	\$176.22	
13	Maxtima (AGENCY)	26 oz			\$210.60	\$210.60	
14	Tekken	2.5 gal			\$375.00	\$375.00	
15	Navicon (AGENCY)	37 oz			\$497.28	\$497.28	
16	Secure Action (AGENCY)	0.5 gal			\$405.32	\$405.32	
17 5	Segway SC	39.2 oz		\$415.00	\$415.00	\$415.00	
18 (Union SC	2.5 Gal			\$267.00	\$667.50	
19	Appear II (AGENCY)	2 Gal			\$328.28	\$328.30	
20 F	Pedigree SC	2.5 Gal			\$765.63	\$765.62	
21 [Densicor(AGENCY)	51 oz			\$604.20	\$604.20	
22	Ascernity (AGENCY)	1 Gal			\$458.19	\$458.19	
Generic Fungicides (any bra	and)						
1	Chlorothalonil	2.5 gal	\$101.00	\$75.00	\$95.00	\$94.41	
2	Propiconazole 14.3%	2.5 gal	\$283.00	\$130.00	\$200.00	\$117.20	
3	lprodione	2.5 gal	\$204.00	\$179.00	\$150.00	\$147.05	
4 6	Fluazinam	1 gal		\$290.00		\$228.00	
5 7	Tebuconazole	1 gal	\$105.00	\$66.00	\$80.00	\$79.88	
6	Thiophanate-Methyl	2.5 gal	\$177.00	\$100.00	\$105.00	\$134.67	
7	Azoxystrobin 50 WDG	1 lb	\$128.00	\$125.00	\$125.00	\$111.78	
Wetting Agents							
1	Aristocracy	2.5 gal			\$212.50		
2 [Duplex	20 gal		\$697.00		\$788.60	
3 F	Rely III	2.5 Gal					\$175.0
4 [Rely III	30 Gal					\$2,250.0
5	Rely 2	30 gal					\$2,250.0
6 [Dispatch	30 Gal	\$1,300.00			\$1,131.00	\$1,370.0
7 5	Soaker +	2.5 Gal			\$120.00		
8 9	Soaker +	30 Gal			\$1,440.00		
9 \	Vivax	20 gal		\$1,609.00		\$1,441.80	
Herbicides							
						-	

						44.000.00	44.050.00	
	1 Gallery Sc	2 gal				\$1,362.00		
	2 Defendor	32 oz			\$184.00	\$184.00	\$184.00	
	3 Specticle Total	144 oz				\$85.00	\$76.42	
	4 Dimension/Defender combo pack	2 gal			\$1,122.00	\$1,122.00	\$1,122.00	
	5 GameOn	2.5 gal				\$132.50	\$132.50	
	6 On Deck	2.5 gal				\$125.00		
	7 Glyphosate 41%	2.5 gal			\$130.00	\$100.00	\$85.00	
	8 Speedzone EW	2.5 gal		\$230.94		\$217.38	\$217.37	
Other								
	1 Podium	1 gal				\$165.00	\$137.69	
	2 Cutless MEC (AGENCY)	2.5 gal			\$1,136.65	\$454.66	\$1,136.65	
	3 In-Place	2.5 gal					\$128.55	
	4 Castaway	50 lb			\$80.00			
	5 Peaco peat moss hypnum peat	2.0 cbft					\$10.70	
	6 Premier Pro Mix HP w/Mycorrhizae	3.8 cbft					\$38.71	
	7 Premier Pro Mix HP	3.8 cbft					\$39.00	
	8 Bac-Pack, Soil Tech Corp	2.5 gal	\$610.10					
	9 Anuew	1.5 lb			\$117.15	\$117.15	\$117.15	
	10 Quanta	2.5 Gal				\$112.50		
	11 DuraPhite 12	2.5 Gal						\$145.00
	12 Oskie	2.5 Gal				\$150.00		
	13 Transition HC pigment	1 Gal				\$185.00	\$93.75	\$248.50



Downriver Golf Course Irrigation Renovation Construction Status February 2022

Contractor: Heritage Links

General Superintendent: Tim Hubbard Project Superintendents: Narciso San Juan



IRRIGATION WORK STATUS

- Irrigation @ 55% completed
- Mainline substantially complete
- No laterals complete

PROJECT RELATED STORM WORK

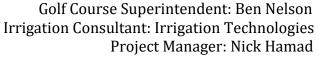
- Storm Pipe install complete
- Topsoil Stockpiled for turf repair

PROJECT RELATED IT WORK

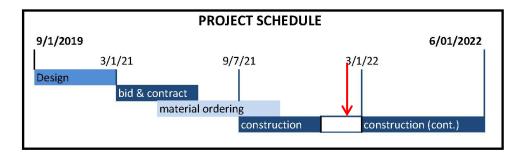
- Fiber installed to shop in winter
- Awaiting Final IT configuration

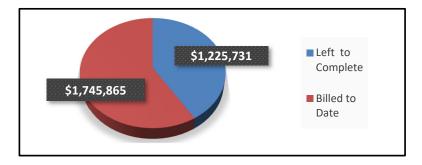
LOOK AHEAD SCHEDULE

- Remobilization in February
- Mainline Flushing
- Lateral & Head Installation









Base Project	Change Orders	Current	Remaining	Percent	Percent	Physical
Amount		Expenditures thru	Contract	Complete by	Construction	Completion
(includes WSST)		02/07/22	Amount	Budget	Complete	Date
\$2,943,823.28	\$27,773.54	\$1,745,865.25	\$1,225,731.57	59.3%	55%	7/1/22

Connecting Donors with City of Spokane Golf Courses

Andy Boyd
With the assistance of Mark Poirier
8 January 2022

Background

- City of Spokane golf courses have devoted golfers
- City of Spokane golf courses can always use additional money
- Goal:
 - Provide golfers an opportunity to donate money to the courses
 - Help golfers further develop a sense of pride and personal connection with Spokane golf

Practical Challenges

- Spokane, like all government agencies, is limited by its ability to fundraise
- Nonprofit organizations do not face many of these same limitations
- As a result, there is a long history of partner nonprofit organizations being formed with the sole intent of supporting government agencies







Friends of Spokane Golf

 Andy Boyd is taking the lead on forming a nonprofit partner for City of Spokane Golf



Mission Statement

The Friends of Spokane Golf exists to promote the enjoyment, playability and aesthetics of City of Spokane municipal golf courses

How Would the Relationship Work?

 The Friends of Spokane Golf will work with the City of Spokane golf to determine projects consistent with its mission and to raise funds for those projects

Why is Andy Boyd Wanting to Start a Nonprofit Partner for City of Spokane golf?

- Has a special fondness for City of Spokane golf
 - Indian Canyon was first 18-hole golf course ever played
- Retired
- Enjoys outlets for technical abilities
 - Website design, logos, messaging, data analytics
- Epiphany on the tee of hole 7 at Indian Canyon
- Enjoyment/Interest

Indicators of Success

- City of Spokane golf has ...
 - ... a targeted email list of over 20,000 and growing
 - ... daily personal interaction with hundreds of Spokane golfers at clubhouse
 - ... a website that is visited by people making tee times
 - ... golf courses with a long history that are part of the city's fabric
 - ... support from Spokane Parks and Recreation

Going Forward

- Andy has completed a website that...
 - ... accepts online donations
 - ... allows visitors to become members
 - ... offers a survey for visitors to express their thoughts
- Waiting on MOU from the Spokane Parks Board to begin accepting donations and membership fees
- If general donations work well, consider a targeted campaign

Andy Boyd can be reached at

eaboyd81@gmail.com

or

director@friendsofspokanegolf.com

Golf Marketing Update

February 2022



2021 Highlights

Print & Digital Ads

May cover of PNW Golfer magazine

- reached 150,000 golfers in WA,
 ID, OR, and BC
- Story of irrigation improvements & course legacy
- 3rd year in a row for irrigation improvement coverage





Print & Digital Ads





Season Pass.....SAVE UP TO \$100! Players, Loyalty, and Unlimited passes.

Unlimited Junior Pass.......\$250

Call any City course to help determine the right pass for you. Gift cards available in any amount.

To purchase: Diai 311 or call any City course.

These holiday deals end Dec 31, 2021!

FOUR CITY COURSES WITHIN 10 MINUTES OF DOWNTOWN!



Scenic vistas of downtown; rise above the stress and rise to



A 100-year favorite; just down the river, just far enough away from



Where the obsession starts; open spaces and flat fairways for all skill levels. Warm up your swing here.



T SPOKANEGOLF.ORG TO BOOK YOUR ONLINE TEE TIM

NW Golf Map

Quarterly Activity
Guides

Inlander Golf Guide

Inlander Annual
Manual

Inlander Best-Of Issue

Inlander Winter Gift Guide









Email & Direct Mail

- ► Emails to our database (construction updates, COVID impacts, rates) (20,000+)
- ► City-wide e-newsletter (90,000+)
- ▶ Direct mail holiday promotion (4,000 households with known golfers in 5-mile radius of each course)









Google Search & Earned Media

Google search buy

- 56,000 impressions
- Average click-thru rate of 16% (national average <2%)
- 14 cents per click

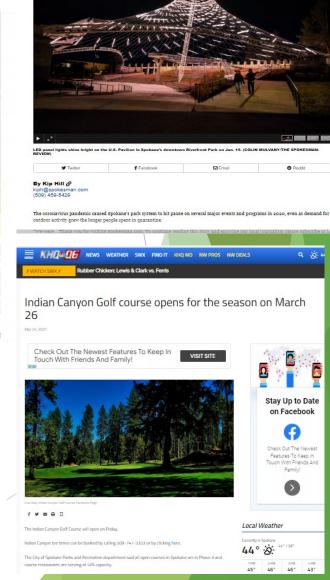
Earned media

- Golf course openings
- Irrigation improvements & water savings
- Storm impacts
- Smoke impacts
- Rates
- Golf popularity during COVID



typical early March conditions are coming





Parks in a pandemic: Golf sees hike in popularity, but

revenue declines during shutdown

Social Media

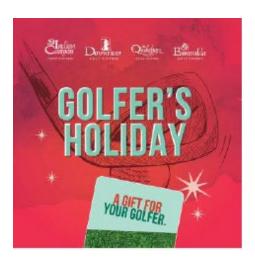
- Dads & Grads
- City Championship
- Holiday pass sale



Saturday, August 27: Downriver Golf Course
Saturday, August 28: Esmeralda Golf Course
Sunday, August 29: Indian Canyon Golf Course... See More









TV & Streaming Buy

TV

- Cable (Golf channel, TNT, the Olympics)
- Broadcast (KREM golf tournaments)
- Eastern WA, North ID, Western MT, & Southern Canada
- 173 spots during high viewing

Streaming & YouTube

- Targeting golf interests
- 1.1 million impressions

KAYU trade

- \$37,000 ad value
- 150 Esmeralda & 150 Downriver (\$13,000 value)



2022 Look Ahead

2022 Look Ahead

Strategies

- > Golf show Feb. 19-20
- Updating TV commercial & photo assets
- > TV & digital buy
- Print buy
- Google search buy
- Short videos tips
- Updating brochure
- Increasing email frequency
- Software purchase

2022 Look Ahead

Strategies

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Themes

- Junior golf
- Leagues
- New to golf, reducing barriers
- > Best quality & value
- Water conservation/stewardship, current/future investments

Questions? Thank you



2021 Pre-Sales Amounts

										Αd	dmission	
	Gross	Annual Pass		Carts		FIF		١	NA State	Tax		
City Hall	\$ 8,922.00	\$	6,854.38			\$	978.94	\$	696.77	\$	391.91	
Downriver	\$ 62,922.00	\$	51,715.54			\$	3,527.27	\$	4,916.06	\$	2,763.13	
Esmeral da	\$ 28,424.00	\$	22,935.27			\$	2,019.35	\$	2,220.79	\$	1,248.59	
Indian Can	\$ 32,356.00	\$	25,840.54	\$	229.57	\$	2,346.37	\$	2,529.04	\$	1,410.48	
Qualchan	\$ 88,686.00	\$	73,742.81			\$	4,119.93	\$	6,929.00	\$	3,894.26	
·	\$ 221,310.00	\$	181,088.54	\$	229.57	\$	12,991.86	\$	17,291.66	\$	9,708.37	

2022 Pre-Sales Amounts

	Gross	٨	nnual Pass	Carts	FIF	,	WA State		lmission Tax
	01033		ililuai Fass	Carts	1 11	,	NA State		Ιαλ
City Hall	\$ 26,100.00	\$	20,394.45		\$ 2,500.41	\$	2,060.61	\$ 1	L,144.53
Downriver	\$ 20,750.00	\$	16,609.43		\$ 1,592.48	\$	1,638.13	\$	909.96
Esmeralda	\$ 17,750.00	\$	14,131.32		\$ 1,439.02	\$	1,401.35	\$	778.31
Indian Can	\$ 36,360.00	\$	28,877.42	\$ 458.72	\$ 2,579.50	\$	2,871.91	\$ 1	L,572.45
Qualchan	\$ 103,560.00	\$	83,561.20		\$ 7,281.84	\$	8,175.51	\$ 4	1,541.45
•	\$ 204,520.00	\$	163,573.82	\$ 458.72	\$ 15,393.25	\$	16,147.51	\$ 8	3,946.70