

# City of Spokane Park Board Golf Committee Meeting

November 12, 2019 – 8:00 a.m.
Ponderosa Room, Woodland Center – John A Finch Arboretum
3404 West Woodland Boulevard, Spokane, Washington
Mark Poirier – Golf Manager

#### **Committee Members:**

X Sperling, Gerry – ChairAE Chase, RickX Anderson, Bob

X Richey, Barb

Parks Staff:

Conley, Jason Poirier, Mark Dickson, Fianna Hamad, Nick Harty, Josh Stock, Sean **Golf Professionals:** 

Gardner, Mark Conner, Steve Phares, Doug McMahon, Colin Sanders, Rob **Guest(s):** 

Kelley, Ross Saraceno, David

### SUMMARY

- Mark Poirier and Nick Hamad presented updated information on recommendations from Robert Trent Jones for Downriver's Master Plan.
- Superintendents and Golf Professionals reported on storm damage at the courses and the amount
  of days they were closed due to that damage.
- Nick Hamad reported the current progress on Esmeralda's irrigation renovation project and the latest figures for the SIP loan.
- Mark Poirier stated that all courses except Qualchan are closed, but pro shops would remain open during winter months, with days and times posted on the website.
- The latest website traffic and marketing results were reported by Fianna Dickson.
- The October Golf financial report was reviewed by Mark Poirier, reflecting that revenue was down from October 2018, but Fall Pass Sales were up from the previous year.

### **MINUTES**

The meeting was called to order at 8:02 a.m. by Chair, Gerry Sperling.

#### **Action Items:**

None

### **Discussion Items:**

### 1. Downriver DRAFT Master Plan From RTJ

Mark and Nick presented an update on Robert Trent Jones' recommendations for the Downriver Master Plan; some of them being: Switching Hole #1 with the Driving Range; Clearing vegetation on Hole #2; Relocating the green on Hole #3; Switching locations for Holes #4 and #5; Installing a bunker on the green's downhill side of Hole #7; Restoring the upper tee box on Hole #8; Shifting the green on Hole #9; Regrading approach to Hole #10; adding a tee at Hole #12; Bending the fairway on Hole #14; and Significant tree removals to allow more open play area. Forms were distributed to the committee for gathering feedback for the Master Plan recommendations, followed by group discussion. Additional feedback will be requested from the golf professionals and superintendents.

## 2. Storm Damage Recap

Josh reported on the storm damage at Indian Canyon; some branches were lost off all deciduous trees, with extensive damage requiring just one removal, closing the course for three days. Sean reported on Esmeralda, which experienced more extensive deciduous tree damage, requiring removals and resulting in closure for seven days. Qualchan lost two trees, was closed three days and reopened with nine holes. Downriver did not experience any storm damage but was closed two days due to the weather. Mark expressed his appreciation for the crews' hard work in restoring the courses in such a timely manner.

### 3. SIP Loan / Esmeralda Update

Nick presented the SIP loan update, reflecting 33% unencumbered funds remaining. Irrigation renovation at Esmeralda is now 95% complete, with all new pipe and sprinkler heads installed and a projection completion date of June 1, 2020.

### 4. Course Closure Dates

Mark reported that all courses except Qualchan are closed for the season. Pro Shops will be open at all courses with days and hours to be posted on the website.

# **Standing Report Items:**

### 1. Golf Marketing Report

Fianna presented the latest marketing results for golf; indicating that online tee time is the most popular page on the website, with Indian Canyon taking second place. She also explained what events were designated by spikes in the web traffic graphic.

### 2. Golf Financial Report

Mark reviewed the October financial report for Golf. Revenue and rounds are substantially down from last year's October report, but this year's Fall Pass sales significantly increased over Fall Pass sales in September 2018. Many kudos were expressed to the superintendents for bringing their maintenance expenses in under budget. Their hard work is greatly appreciated!

# 3. <u>Superintendents' Report</u>

Information has already been shared in previous items.

# 4. What's Happening at the Courses

This information was covered previously during the meeting.

Meeting adjourned at 9:10 a.m.

The next regularly scheduled meeting is December 10, 2019, at the Finch Arboretum Woodland Center's Ponderosa Room.



# S.I.P. Funded Capital Improvements Project Status November 2019

Golf Course Architect: Robert Trent Jones II Irrigation Consultant: Irrigation Technologies Golf Manager: Mark Poirier Project Manager: Nick Hamad Park Planning & Development Manager: Garrett Jones

# **PROJECT GOALS**

1. Rectify deferred golf course maintenance by strategically investing in on-course capital repair & improvement.

a. Conduct 1 golf course irrigation rebuild per year for the next 4 years.

2. Upgrade on-course golf experience for users:

a. Create system-wide course master plan with detailed recommendation for improving courses. (Reference survey results).

b. Implement up to \$600,000/year of on-course improvements for the next 4 years with remaining funds (budget dependent).

### **PROJECT FUNDING**

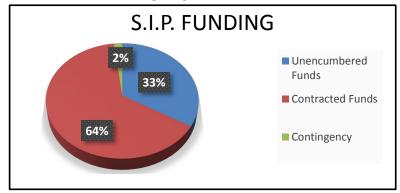
- \$7,500,000 in approved SIP funding
- \$90,064 approved public works funding

## **DESIGN/CONSTRUCTION SCHEDULE**

- Fall 18-Spring 19: Indian Canyon (complete)
- Fall 19-Spring 20: Esmeralda

### **CURRENT CONTRACTS**

- System-Wide Master Plan
- Esmeralda Irrigation & Tree Work
- Downriver Irrigation Design



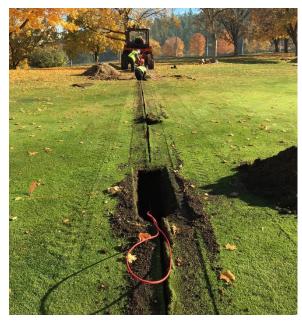
Contracted	<b>Change Orders</b>	Current	Remaining S.I.P.	Percent	Construction	Physical
Amount		Expenditures thru	Capital Funding	Complete by	Schedule Percent	Completion
(includes WSST)		11/12/19	(unencumbered)	Budget	Complete	Date
\$4,899,095.98	\$188,662	\$4,484,497.62	\$2,545,968	64%	43%	7/1/22



# Esmeralda Golf Course Irrigation Renovation Construction Status November 2019

Contractor: Heritage Links

General Superintendent: Tim Hubbard Project Superintendents: Jorge Garcia



**IRRIGATION WORK STATUS** 

- 95% complete
- o New pipe & heads installed
- 87,800 feet of irrigation pipe
- 1,350 feet of pond pipe
- 1,460 irrigation heads
- 316 valves
- Removing old equipment

### LOOK AHEAD SCHEDULE

- Pump Station Installation
- Complete old equip removal
- Commissioning (Spring)

## PROJECT RELATED TREE WORK

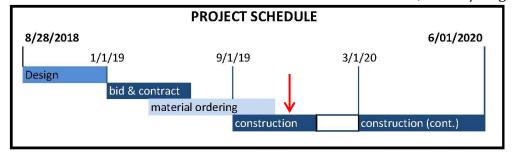
- Phase 1 complete (4, 16, range)
- Phase 2, 3 & 11/17 greens next

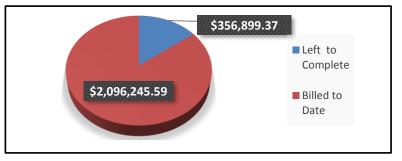


**Irrigation Consultant: Irrigation Technologies** 

Golf Course Superintendent: Rob Decker

Project Manager: Nick Hamad





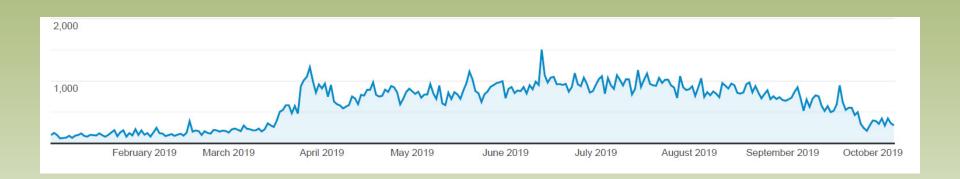
Contracted	<b>Change Orders</b>	Current	Remaining	Percent	Construction	Physical
Amount		Expenditures thru	Contract	Complete by	Schedule Percent	Completion
(includes WSST)		11/08/19	Amount	Budget	Complete	Date
\$2,338,707.44	\$114,437.52	\$2,096,245.59	\$356,899.37	86.1%	42%	6/1/20

# Golf Marketing





# **Web Traffic**



178,000 page views 54,600 users

- Online tee time is the most popular page
- Indian Canyon is the 2nd most popular
- 55% of traffic comes from Google
- 23% people visit SpokaneGolf.org directly

City of Spokane - Parks & Recreation Golf Fund -- 4600 Financial Report October 2019

				Mon	Monthly Comparison	nos			<b>Year-to-Date Comparison</b>	Comparison	_		
	Target N	2019 Current									2018 YTD	2019 YTD	
	11,	Adopted				2018 - 2019					% of	% of	
	S I		2019 Budget	2018 October 201	2019 October	Monthly	2017	2018	2019	2018 - 2019	Annual	Annual C	Change in
Not	Notes:		Balance	Actual	Actual	Difference	YTD Actual	YTD Actual	YTD Actual	YTD Difference	Budget	Budget	%
Revenue:	176												
Program Revenue	œ	3,805,270	((♠))	204,323	123,557	\$ (80,766)	3,066,765	3,242,600	2,920,341	\$ (322,259)	85.2%	76.7%	-8.47%
Pre-Sale Revenue	K		£			\$	60,671	73,068	130,199	\$ 57,131			
Pepsi Commissions	10	į.	ж	į	•	\$	Đ	•	13,500	\$			
Facility Improvement Fee		٠	9	15,007	26,656	\$ 11,649	,	143,002	560,807	\$ 417,805			
Other Transfers In		<u>N</u>	0	Tg:	6.407	\$	45,000	×	OK.				
TOTAL REVENUE:		\$ 3,805,270 \$	\$ (180,423) \$	\$ 219,330	\$ 150,213	\$ (69,117)	3,172,436	3,458,671	\$ 3,624,847	\$ 166,177	%6.06	95.3%	4.37%
Expenditures:													_
Salaries and Wages		1,215,067	226,139	111,207	104,069	\$ (7,138)	1,022,346	991,154	988,928	\$ 2,226	81.4%	81.4%	0.02%
Personnel Benefits		324,942	4,823	39,514	36,698	\$ (2,816)	347,191	333,956	320,119	\$ 13,837	98.3%	98.5%	0.25%
Supplies		345,750	67,718	34,043	57,840	\$ 23,796	256,784	265,608	278,032	\$ (12,424)	%9.6/	80.4%	0.83%
Services and Charges	Ģ	1,064,099	316,883	155,297	62,152	\$ (93,145)	909,470	801,332	747,216	\$ 54,116	79.7%	70.2%	-9.50%
Interdepartment Svcs	8	286,529	72,953	13,099	12,491	\$ (607)	7) 264,788	271,387	213,576	\$ 57,811	75.0%	74.5%	-0.50%
Intergovernment Svcs		21,000	(1,110)	2,847	2,628	\$ (219)	19,361	21,230	22,110	\$ (881)	) 101.1%	105.3%	4.19%
Subtotal Op. Exp.		\$ 3,257,387	\$ 687,405	\$ 356,008	\$ 275,879	\$ (80,128)	2,819,939	2,684,667	\$ 2,569,982	\$ 114,685	81.9%	78.9%	-5.96%
Capital Outlay		267,913	167,823	5,999	310	\$ (5,688)	175,076	29,727	100,090	\$ (70,363)	8.2%	37.4%	29.11%
Transfers Out		275,934	162,967	10	•	\$		€ <b>1</b>	112,967	\$ (112,967)	(	40.9%	40.94%
TOTAL EXPENDITURES:		\$ 3,801,234	3,801,234 \$ 1,018,196	\$ 362,006	\$ 276,190		2,995,015	2,714,394	\$ 2,783,038	\$ (68,645)	73.6%	73.2%	-0.34%
Total Funding:		\$ 4,036		\$ (142,677)	\$ (125,977)		\$ 177,421	. \$ 744,277	\$ 841,809	\$ 234,821			
(Rev. less Exp.)													

Beginning Fund Balance	'n	126,813	
Less 7% Reserve Requirement	↔	(386,086)	
Beginning 2018 Excess Reserves	s	(139,273)	
2018 YTD Change in Cash	❖	841,809	
Encumbrances at Month End			
Facility Improvement Reserve	s	(591,924)	
2018 YTD Available Cash	\$	110,612	

(83,568)

# 2019

# **Annual YOY Golf**

# **Comparison Report**

								ipai isoi										
									INDS									
	2019	OOWNRIVER 2018	DIFF	2019	SMERALDA 2018	DIFF	2019	N CANYON 2018	DIFF	2019	QUALCHAN 2018	DIFF	2019	CITY HALL 2018	DIFF	2019	TOTALS 2018	DIFF
REGULAR ROUND	18,304	13,619	4,685	9,688	10,698	(1,010)	12,977	14,501	(1,524)	11,016	11,521	(505)	0	0	0	51,985	50,339	1,0
REGULAR ROUND DISCOUNT ROUND MULTI-PLAY ROUND	18,863	23,909	(5,045)	18,035	17,425	610	8,865	11,918	(3,053)	14,478	15,876	(1,398)	0	0	0	60,241	69,128	(8,
MULTI-PLAY ROUND	1,651	3,378	(1,727)	1,138	1,573	(435)	673	1,224	(551)	2,990	2,311	679	0	0	0	6,452	8,486	(2
OTHER ROUND	2,255	2,710	(455)	1,374	1,384	(10)	1,990	2,759	(769)	2,231	2,596	(365)	0	0	0	7,850	9,449	(1,
TOTAL	41,074	43,616	(2,542)	30,235	31,080	(845)	24,505	30,402	(5,897)	30,715	32,304	(1,589)	0	0	0	126,529	137,402	(10,
REGULAR ROUND \$	\$ 412,439	339,347	73,092 \$	224,365 \$	244,855 \$	(20,490) \$	309,796 \$	362,785 \$	(52,989) \$	323,831	330,262	(6,432) \$	- 5	\$ -	\$ - \$	1,270,431 \$	1,277,250	(6
REGULAR ROUND \$ DISCOUNT ROUND \$	\$ 367,530	465,532	(98,002) \$	318,879 \$	320,411 \$	(1,532) \$	188,373 \$	255,548 \$	(67,175) \$	310,545	335,459	(24,914) \$	- 5	\$ -	\$ - \$	1,185,327 \$	1,376,950	(191
MULTI-PLAY ROUND \$	\$ -	25,289	(25,289) \$	\$	7,876 \$	(7,876) \$	- \$	9,613 \$	(9,613) \$	24,882	22,167	2,716 \$	- 5	\$ -	\$ - 5	24,882 \$	64,944	(40
OTHER ROUND \$	\$ 26,151	32,425	(6,274) \$	1,682 \$	2,204 \$	(522) \$	29,239 \$	40,192 \$	(10,953) \$	25,704	31,297	(5,593) \$	- 9	\$ -	\$ - 5	82,776 \$	106,117	(23
_	\$ 806,119 \$			544,927 \$	575,346 \$		527,408 \$		(140,730) \$		719,184		- 9		\$ - \$		2,825,261	
								РΔ	SES									
		OWNRIVER			SMERALDA			N CANYON			QUALCHAN			CITY HALL			TOTALS	
	2019	2018	DIFF	2019	2018	DIFF	2019	2018	DIFF	2019	2018	DIFF	2019	2018	DIFF	2019	2018	DIFF
DISCOUNT PASS	1,531	1,515	16	854	1,314	(460)	420	626	(206)	1,200	963	237	22	216	(194)	4,027	4,634	
DISCOUNT PASS SEASON PASS	16	10	6	5	3	2	6	7	(1)	17	8	9	1	0	1	45	28	
OTHER PASS	39	42	(3)	329	22	307	39	35 <b>668</b>	(203)	66	39	27 <b>273</b>	375 <b>398</b>	611 <b>827</b>	(236)	847	749	
TOTAL	1,586	1,567	19	1,188	1,339	(151)	465	800	(203)	1,283	1,010	2/3	398	827	(429)	4,919	5,411	
DISCOUNT PASS \$	\$ 79,160 \$	\$ 77,703	1,456 \$	42,925 \$	59,200 \$	(16,276) \$	20,278 \$	28,067 \$	(7,790) \$	56,733	\$ 49,936 \$	6,797 \$	2,502	\$ 10,456	\$ (7,955)	\$ 201,597 \$	225,364	(2:
SEASON PASS \$	\$ 23,278	\$ 13,796 \$	9,481 \$	6,677 \$	3,427 \$	3,250 \$	7,463 \$	8,172 \$	(709) \$	21,255	9,666 \$	11,589 \$	176	\$ -	\$ 176	5 58,847 \$	35,061	5 2
OTHER PASS \$	\$ 6,005 \$	\$ 8,117 \$	\$ (2,112) \$	15,735 \$	4,298 \$	11,437 \$	5,788 \$	7,855 \$	(2,067) \$	10,192	7,630	2,561 \$	14,345	\$ 25,492	\$ (11,147)	5 52,064 \$	53,392	5 (:
_	\$ 108,442 \$				66,925 \$	(1,589) \$	33,529 \$	44,095 \$					17,022				313,817	
								CADI										
		014/11/01/15/0					10.00		FEES					CITYLIALI			TOTAL 6	
	2019	OOWNRIVER 2018	DIFF	2019	SMERALDA 2018	DIFF	2019	N CANYON 2018	DIFF	2019	QUALCHAN 2018	DIFF	2019	CITY HALL 2018	DIFF	2019	TOTALS 2018	DIFF
PRIVATE CART FEE & PERMIT	743	770	(28)	475	649	(174)	320	399	(79)	451	545	(94)	0	0	0	1,989	2,363	
PRIVATE CART FEE & PERMIT PRO CART FEE	15,964	15,677	287	15,517	15,539	(22)	15,750	17,595	(1,845)	15,764	15,864	(100)	0	0	0	62,995	64,675	(:
TOTAL	16,706	16,447	259	15,992	16,188	(196)	16,070	17,994	(1,924)	16,215	16,409	(194)	0	0	0	64,983	67,038	(2
-		20,117		15,552	10,100	(250)	20,070	27,551	(2,52.1)	10,210	20,103	(23.)				0.,303	07,030	
PRIVATE CART FEE & PERMIT \$	\$ 16,272 \$	\$ 18,993	(2,721) \$	8,514 \$	10,877 \$	(2,364) \$	4,182 \$	5,932 \$	(1,750) \$	11,967	12,355 \$	(389) \$	- 5	\$ -	\$ - \$	\$ 40,934 \$	48,157	5 (
DDO CADT EEE	: 2752 (	¢ 2749 ¢	: 16	2 905 ¢	4.020 ¢	(125) \$	4.752 ¢	5 916 ¢	(1.062) \$	2.407	2 612 6	(115) ¢		ė .		12 909 ¢	15 206 3	
PRO CART FEE \$	. ,		•	3,895 \$	4,029 \$	(135) \$	4,753 \$	5,816 \$	(1,062) \$	2,497	\$ 2,612 \$	(115) \$	- 5	\$ -	\$ - \$	13,898 \$	15,206	5 (1
PRO CART FEE \$		\$ 2,748 \$ \$ 21,741 \$	•		4,029 \$	(135) \$ (2,498) \$	8,935 \$	11,748 \$	(2,813) \$	14,464			- <u>\$</u>				15,206 \$ 63,363 \$	
_			•				8,935 \$	11,748 \$		14,464			- <u>;</u>					
_	\$ 19,024 \$	\$ 21,741 \$	\$ (2,717) \$	12,409 \$	14,907 \$	(2,498) \$	8,935 \$ B	11,748 \$ UCKET N CANYON	(2,813) \$	14,464 S	\$ 14,968 \$	5 (504) \$		S -	\$ - 5	54,832 \$	63,363 \$	3) 8
TOTAL \$	\$ 19,024 \$	\$ 21,741 \$	\$ (2,717) \$	12,409 \$ E 2019	14,907 \$ SMERALDA 2018	(2,498) \$	8,935 \$  B  INDIA 2019	11,748 \$ UCKET N CANYON 2018	(2,813) \$ OF BAL	14,464 : LS 2019	\$ 14,968 \$  QUALCHAN 2018	(504) \$	2019	CITY HALL	\$ - S	2019	63,363 \$ TOTALS 2018	DIFI
TOTAL \$	\$ 19,024 \$ 2019 9,386	\$ 21,741 \$  OOWNRIVER 2018 9,188	(2,717) \$  DIFF  198	2019 7,278	14,907 \$  SMERALDA 2018 8,452	(2,498) \$  DIFF (1,174)	8,935 \$  B INDIA 2019 13,450	11,748 \$ UCKET N CANYON 2018 14,849	(2,813) \$ OF BAL  DIFF (1,399)	14,464 : LS C 2019 9,507	\$ 14,968 \$  QUALCHAN 2018 9,536	DIFF (29)	<b>2019</b> 0	CITY HALL 2018	\$ - \\$ DIFF	2019 39,621	63,363 \$  TOTALS 2018 42,025	DIF
TOTAL \$	\$ 19,024 \$ 2019 9,386	\$ 21,741 \$  OOWNRIVER 2018 9,188	(2,717) \$  DIFF  198	12,409 \$ E 2019	14,907 \$ SMERALDA 2018	(2,498) \$	8,935 \$  B INDIA 2019 13,450 2,143 \$	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$	(2,813) \$ OF BAL  DIFF (1,399) (199) \$	14,464 :  LS  2019 9,507 743 :	QUALCHAN 2018 9,536 659 \$	DIFF (29)	2019	CITY HALL 2018	\$ - S	2019	63,363 \$ TOTALS 2018	DIFI
TOTAL \$	\$ 19,024 \$  2019 9,386 \$ 645 \$	\$ 21,741 \$  OOWNRIVER 2018 9,188	(2,717) \$  DIFF  198	2019 7,278 1,060 \$	14,907 \$  SMERALDA 2018 8,452	(2,498) \$  DIFF (1,174)	8,935 \$  B INDIA 2019 13,450 2,143 \$  FACILIT	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$	(2,813) \$ OF BAL  DIFF (1,399) (199) \$	14,464 : LS 2019 9,507 743 :	QUALCHAN 2018 9,536 659 \$	DIFF (29)	<b>2019</b> 0	CITY HALL 2018	\$ - \\$ DIFF	2019 39,621	63,363 \$  TOTALS 2018 42,025	DIF1
COUNT REVENUE S	\$ 19,024 \$  2019 9,386 \$ 645 \$	201,741 \$  DOWNRIVER 2018 9,188 \$ 607 \$  DOWNRIVER 2018	DIFF 198 \$ 38 \$	2019 F 1,060 \$ 1,060 \$ 2019	14,907 \$  SMERALDA 2018 8,452 1,115 \$  SMERALDA 2018	(2,498) \$  DIFF (1,174) (55) \$	8,935 \$  B INDIA 2019 13,450 2,143 \$  FACILIT INDIA 2019	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$ Y IMPR N CANYON 2018	(2,813) \$ OF BAL DIFF (1,399) (199) \$ ROVEMI	14,464 :  LS  2019  9,507  743 :  ENT FEE  2019	QUALCHAN 2018 9,536 659 \$	DIFF (29) 85 \$	2019 0 - 5	CITY HALL 2018  CITY HALL 2018	DIFF 0 S - DIFF	2019 39,621 4,591	63,363 \$  TOTALS 2018  42,025 4,723 \$  TOTALS 2018	DIFF (2
COUNT SEVENUE S	\$ 19,024 \$  2019 9,386 \$ 645 \$  2019 36,229	OWNRIVER 2018 9,188 \$ 607 \$	DIFF 198 38 \$ DIFF 11,872	2019 7,278 5 1,060 \$ 2019 27,656	14,907 \$  SMERALDA 2018 8,452 1,115 \$  SMERALDA 2018 18,790	(2,498) \$  DIFF (1,174) (55) \$  DIFF 8,866	8,935 \$  BI INDIA 2019 13,450 2,143 \$  FACILIT INDIA 2019 21,001	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$ Y IMPR N CANYON 2018 16,907	(2,813) \$ OF BAL DIFF (1,399) (199) \$ ROVEMI	14,464 :  LS  2019  9,507  743 :  ENT FEE  2019  27,944	QUALCHAN 2018 9,536 659 \$	DIFF (29) 85 \$  DIFF 8,386	2019 0 	CITY HALL 2018 0 CITY HALL 2018 23	DIFF  DIFF  13	2019 39,621 4,591	63,363 \$  TOTALS 2018 42,025 4,723 \$  TOTALS 2018 79,634	DIFI (2
COUNT SEVENUE S	\$ 19,024 \$  2019 9,386 \$ 645 \$  2019 36,229	OWNRIVER 2018 9,188 \$ 607 \$	DIFF 198 38 \$ DIFF 11,872	2019 F 1,060 \$ 1,060 \$ 2019	14,907 \$  SMERALDA 2018 8,452 1,115 \$  SMERALDA 2018 18,790	(2,498) \$  DIFF (1,174) (55) \$	8,935 \$  BI INDIA 2019 13,450 2,143 \$  FACILIT INDIA 2019 21,001 96,204 \$	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$ Y IMPR N CANYON 2018 16,907 34,484 \$	(2,813) \$ OF BAL  DIFF (1,399) (199) \$ ROVEMI  DIFF 4,094 61,721 \$	14,464 : LS 2019 9,507 743 : ENT FEE 2019 27,944 143,218 :	QUALCHAN 2018 9,536 659 \$	DIFF (29) 85 \$	2019 0 - 5	CITY HALL 2018 0 CITY HALL 2018 23	DIFF  DIFF  13	2019 39,621 4,591	63,363 \$  TOTALS 2018  42,025 4,723 \$  TOTALS 2018	DIFI (2
COUNT SEVENUE S	2019 9,386 \$ 645 \$ 2019 36,229 \$ 180,559 \$	DOWNRIVER 2018 9,188 9,188 \$ 607 \$ COUNTIVER 2018 24,356 \$ 39,946 \$	DIFF 198 38 \$ DIFF 11,872	2019 7,278 1,060 \$ 2019 27,656 138,124 \$	14,907 \$  SMERALDA 2018 8,452 1,115 \$  SMERALDA 2018 18,790 32,234 \$	(2,498) \$  DIFF (1,174) (55) \$  DIFF 8,866	8,935 \$  BI INDIA 2019 13,450 2,143 \$  FACILIT 2019 21,001 96,204 \$  REV	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$ Y IMPR N CANYON 2018 16,907 34,484 \$ /ENUE	(2,813) \$ OF BAL DIFF (1,399) (199) \$ ROVEMI	14,464 : LS 2019 9,507 743 : ENT FEE 2019 27,944 143,218 :	QUALCHAN 2018 9,536 659 \$ CQUALCHAN 2018 19,558 19,558 36,090 \$	DIFF (29) 85 \$  DIFF 8,386	2019 0 	CITY HALL 2018 0 5 - CITY HALL 2018 23 5 246	DIFF  DIFF  13	2019 39,621 4,591	63,363 \$  TOTALS 2018 42,025 4,723 \$  TOTALS 2018 79,634 143,001 \$	DIFF (2
COUNT SEVENUE S	2019 9,386 \$ 645 \$ 2019 36,229 \$ 180,559 \$	OWNRIVER 2018 9,188 \$ 607 \$	DIFF 198 38 \$ DIFF 11,872	2019 7,278 1,060 \$ 2019 27,656 138,124 \$	14,907 \$  SMERALDA 2018 8,452 1,115 \$  SMERALDA 2018 18,790	(2,498) \$  DIFF (1,174) (55) \$  DIFF 8,866 105,890 \$	8,935 \$  BI INDIA 2019 13,450 2,143 \$  FACILIT 2019 21,001 96,204 \$  REV	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$ Y IMPR N CANYON 2018 16,907 34,484 \$ /ENUE	(2,813) \$ OF BAL  DIFF (1,399) (199) \$ ROVEMI  DIFF 4,094 61,721 \$ SUMM	14,464 : LS 2019 9,507 743 : ENT FEE 2019 27,944 143,218 :	RUALCHAN 2018 9,536 659 CUALCHAN 2018 19,558 36,090 CUALCHAN	DIFF (29) 85 \$  DIFF 8,386 107,128 \$	2019 0 	CITY HALL 2018  CITY HALL 2018  23  246  CITY HALL	DIFF  DIFF  13	2019 39,621 4,591	63,363 \$  TOTALS 2018 42,025 4,723 \$  TOTALS 2018 79,634	DIFF (2
COUNT REVENUE \$  COUNT REVENUE \$	2019 9,386 \$ 645 \$ 2019 36,229 \$ 180,559 \$	DOWNRIVER 2018 24,356 \$ 39,946 \$	DIFF 198 5 38 5 DIFF 11,872 5 140,613 5	2019 7,278 5 1,060 \$ 2019 27,656 5 138,124 \$	14,907 \$  SMERALDA 2018 8,452 1,115 \$  SMERALDA 2018 18,790 32,234 \$  SMERALDA 2018 \$  SMERALDA 2018	(2,498) \$  DIFF (1,174) (55) \$  DIFF 8,866 105,890 \$	8,935 \$  BI INDIA 2019 13,450 2,143 \$  FACILIT 1NDIA 2019 21,001 96,204 \$  REV INDIA 2019	11,748 \$ UCKET N CANYON 2018 14,849 2,342 \$ Y IMPR N CANYON 2018 16,907 34,484 \$ /ENUE	(2,813) \$ OF BAL  DIFF (1,399) (199) \$ ROVEMI  DIFF 4,094 61,721 \$ SUMM/	14,464 :  LS  2019 9,507 743 :  ENT FEE  2019 27,944 143,218 :  ARY  2019	QUALCHAN 2018 9,536 659 \$ CQUALCHAN 2018 19,558 19,558 36,090 \$	DIFF (29) : 85 \$  DIFF 8,386 : 107,128 \$	2019 0 - \$	CITY HALL 2018  CITY HALL 2018  23 5 246  CITY HALL 2018  14,810	DIFF 13 \$ 395	2019 39,621   4,591   2019 112,865   558,747	63,363 \$  TOTALS 2018 42,025 4,723 \$  TOTALS 2018 79,634 143,001 \$  TOTALS	DIFF (2)  DIFF 33  415