

# City of Spokane Park Board Golf Committee Meeting

September 10, 2019 – 8:00 a.m.
Ponderosa Room, Woodland Center – John A Finch Arboretum
3404 West Woodland Boulevard, Spokane, Washington
Mark Poirier – Golf Manager

### **Committee Members:**

X Sperling, Gerry – Chair

X Chase, Rick

X Anderson, Bob

X Richey, Barb

Parks Staff:

Conley, Jason

Poirier, Mark

Hamad, Nick

Decker, Rob

Stock, Sean

**Golf Professionals:** 

Conner, Steve

Phares, Doug

Gardner, Mark

Sanders, Rob

Guest(s):

Kelley, Ross Saraceno, Dave

# **SUMMARY**

- Rick Chase presented back ground information on the City's Admission Tax and the feasibility of Golf receiving a portion of that tax.
- Mark Poirier reviewed second revision of the 2020 budget for Golf, which reflected an increase to capital outlay due to water savings at Indian Canyon and a decrease for temporary season employee wages.
- Nick Hamad presented the current SIP Loan encumbrances, announced the completion of Indian Canyon's irrigation system installation, and the contracts in place for Esmeralda's irrigation system installation in 2020.
- The Marketing Report was not available.
- Mark Poirier reviewed the Financial and Comparison reports for August, which reflected a significant revenue increase over August 2018.
- Esmeralda's Superintendent shared the current mowing and airification that's taken place at the course.
- All course Golf Professionals reported on current and upcoming events, as well as the great playing conditions existing at the courses.

# **MINUTES**

The meeting was called to order at 8:02 a.m. by Chair, Gerry Sperling. Introductions were made.

# **Action Items:**

None

### **Discussion Items:**

# 1. Golf Admissions Tax

Rick presented background information on different approaches for increasing golf revenue; one of which is acquiring a higher percentage of the annual amount admissions tax collected. Jason explained the process for how this could be accomplished, will review its feasibility, and report back to the committee at a later date.

# 2. 2020 Budget Update

The revised 2020 Golf budget was presented by Mark, which reflected an increase to salaries and wages due to the minimum wage increase, and an increase to capital outlay resulting from Indian Canyon's water cost savings due to its new irrigation system. Mark also announced and welcomed Rob Decker as the new Head Superintendent for Esmeralda.

# 3. Capital Project Updates

SIP Loan funds are nearly two-thirds encumbered; current contracts consist of the system-wide Master Plan, Esmeralda's irrigation and tree work, and Downriver's irrigation design.

# a. Indian Canyon Completion

Indian Canyon's irrigation is 100% complete, with only fiber optic work being finalized and those charges outstanding to date.

# b. Esmeralda Masterplan & Construction Update

Trenching will begin as soon as possible for Esmeralda's irrigation system, and tree work assessment for phase one has been completed. Construction completion is targeted for Spring 2020 at the latest. Nick also reviewed draft recommendations for the Master Plan.

# **Standing Report Items:**

# 1. Golf Marketing Report

The Marketing Report was not available.

# 2. Golf Financial Report

Mark presented and reviewed the financial report, which reflected substantial revenue increase compared with 2018 in spite of this season's late start. Alternatives for the 2020 pre-season discount pass were also discussed.

# 3. <u>Superintendents' Report</u>

Esmeralda's superintendent shared different mowing strategies that are being implemented at the course and he's looking forward the installation of its new irrigation system next year.

# 4. What's Happening at the Courses

Qualchan hosted the City Championship, with 130 players participating, and has completed the process of airification. Indian Canyon had an excellent month and will be airifying the course in late October. Esmeralda also had an excellent month and is performing Fall maintenance on the course. Indian Canyon had a good month as well and will be hosting several events in September.

Meeting adjourned at 9:25 a.m.

The next regularly scheduled meeting is October 8, 2019, at the Finch Arboretum Woodland Center's Ponderosa Room.

# City of Spokane - Parks & Recreation Fund 4600 - Golf fund 2020 Preliminary Budget

				2020
				Preliminary
	2019 Adopted	2019 Thru	2020	Budget -
2018 Actual	·	August	Preliminary	Current
				1,12
3,481,012	3,805,270	3,054,108	3,805,270	4,045,270
,				
1,160,695	1,210,067	773,476	1,240,293	1,240,293
382,089	324,942	246,920	346,951	346,951
329,794	316,920	200,300	316,920	316,920
1,000,198	1,020,076	504,898	998,076	998,076
22,854	21,000	15,426	21,000	21,000
351,341	290,767	182,696	284,520	284,520
50,000	50,000	112,967	50,000	50,000
	42,000		42,000	42,000
44,473	225,934		448,031	448,031
86,804	250,000	99,779	295,000	295,000
3,428,248	3,751,706	2,136,462	4,042,791	4,042,791
52,764	53,564	917,646	(237,521)	2,479
	382,089 329,794 1,000,198 22,854 351,341 50,000 44,473 86,804 3,428,248	3,481,012 3,805,270  1,160,695 1,210,067 382,089 324,942 329,794 316,920 1,000,198 1,020,076 22,854 21,000 351,341 290,767 50,000 50,000 42,000 44,473 225,934 86,804 250,000  3,428,248 3,751,706	2018 Actual       Budget       August         3,481,012       3,805,270       3,054,108         1,160,695       1,210,067       773,476         382,089       324,942       246,920         329,794       316,920       200,300         1,000,198       1,020,076       504,898         22,854       21,000       15,426         351,341       290,767       182,696         50,000       50,000       112,967         42,000       44,473       225,934         86,804       250,000       99,779         3,428,248       3,751,706       2,136,462	2018 Actual       Budget       August       Preliminary         3,481,012       3,805,270       3,054,108       3,805,270         1,160,695       1,210,067       773,476       1,240,293         382,089       324,942       246,920       346,951         329,794       316,920       200,300       316,920         1,000,198       1,020,076       504,898       998,076         22,854       21,000       15,426       21,000         351,341       290,767       182,696       284,520         50,000       50,000       112,967       50,000         42,000       42,000       42,000         44,473       225,934       448,031         86,804       250,000       99,779       295,000         3,428,248       3,751,706       2,136,462       4,042,791



# S.I.P. Funded Capital Improvements **Project Status** September 2019

Golf Course Architect: Robert Trent Jones II Irrigation Consultant: Irrigation Technologies

Golf Manager: Mark Poirier Project Manager: Nick Hamad Park Planning & Development Manager: Garrett Jones

# **PROJECT GOALS**

1. Rectify deferred golf course maintenance by strategically investing in on-course capital repair & improvement.

a. Conduct 1 golf course irrigation rebuild per year for the next 4 years.

2. Upgrade on-course golf experience for users:

a. Create system-wide course master plan with detailed recommendation for improving courses. (Reference survey results).

b. Implement up to \$600,000/year of on-course improvements for the next 4 years with remaining funds (budget dependent).

# **PROJECT FUNDING**

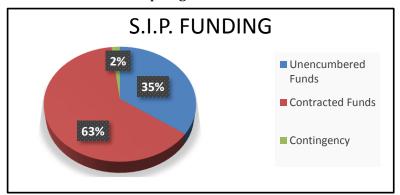
• \$7,500,000 in approved funding

# **DESIGN/CONSTRUCTION SCHEDULE**

- Fall 18-Spring 19: Indian Canvon (complete)
- Fall 19-Spring 20: Esmeralda

### CURRENT CONTRACTS

- System-Wide Master Plan
- Esmeralda Irrigation & Tree Work
- Downriver Irrigation Design



Contracted	<b>Change Orders</b>	Current	Remaining S.I.P.	Percent	Construction	Physical
Amount		Expenditures thru	Capital Funding	Complete by	Schedule Percent	Completion
(includes WSST)		09/10/19	(unencumbered)	Budget	Complete	Date
\$4,736,995	\$74,224.41	\$2,462,461.21	\$2,618,005	63%	36%	7/1/22



# Indian Canyon Golf Course Irrigation Renovation Construction Status September 2019

Contractor: Wadsworth Golf Construction Co. General Superintendent: Mark Slugocki

Project Superintendents: Soccorro Chavez & Edgar Delgado

Project Manager: Nick Hamad Irrigation Consultant: Irrigation Technologies Golf Course Superintendent: Josh Harty



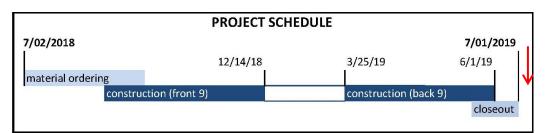
# IRRIGATION WORK COMPLETED

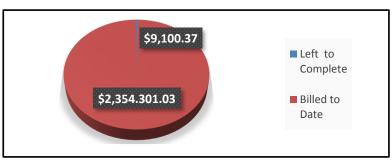
- 18 Holes opened on 05.31.2019
- 5 greens leveled & re-sodded
- 17 tee sodded
- Tree work completed
- Fiber work completed
- 3% total C/O value

# LOOK AHEAD SCHEDULE

- Turf Grow-in
- Head/Runtime Adjustment







Contract Amount	<b>Change Orders</b>	Current	Remaining	Percent	Construction	Physical
(includes WSST)		Expenditures thru	Contract	Complete by	Schedule Percent	Completion
		09/10/19	Amount	Budget	Complete	Date
\$2,280,076.62	\$74,224.41	\$2,354,301.03	\$9,100.37	99.6%	100%	7/1/19



# Esmeralda Golf Course Irrigation Renovation Construction Status September 2019

Contractor: Heritage Links

General Superintendent: Tim Hubbard Project Superintendents: Jorge Garcia



**IRRIGATION WORK STATUS** 

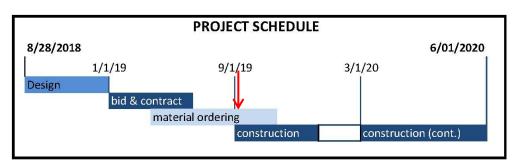
- Contractor Mobilized August 26th
- Awaiting material deliveries
- Trenching starts this week
- Holes #4, 16 & driving range staked

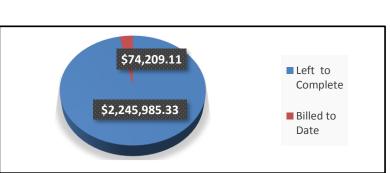
# LOOK AHEAD SCHEDULE

- Mainline installation on driving range & 16 this week.
- 1-2 holes closed at a time
- Rolling closures

# PROJECT RELATED TREE WORK

- Phase 1 assessment complete
- Prune 12, Remove 12, air spade 3.





Contracted	Change Orders	Current	Remaining	Percent	Construction	Physical
Amount		Expenditures thru	Contract	Complete by	Schedule Percent	Completion
(includes WSST)		09/10/19	Amount	Budget	Complete	Date
\$2,320,194.44	\$0,000.00	\$74,209.11	\$2,245,985.33	3.3%	1%	7/1/20

Project Manager: Nick Hamad Irrigation Consultant: Irrigation Technologies Golf Course Superintendent: Rob Decker



# City of Spokane - Parks & Recreation Golf Fund -- 4600 Financial Report August 2019

Monthly Comparison

Year-to-Date Comparison

		2019 Current								2018 YTD 2019 YTD			
		Adopted				2018 - 2019					% of	% of	
		Annual	2019 Budget	2018 August	2019 August	Monthly	2017	2018	2019	2018 - 2019	Annual	Annual	Change in
	Notes:	Budget	Balance	Actual	Actual	Difference	YTD Actual	YTD Actual	YTD Actual	YTD Difference	Budget	Budget	%
Revenue:													
Program Revenue	a.	3,805,270	<b>æ</b> €	494,963	508,885	\$ 13,923	2,499,025	2,644,666	2,439,655	\$ (205,011)	69.5%	64.1%	-5.39%
Pre-Sale Revenue			:=:			\$ =	60,671	73,068	130,199	\$ 57,131			
Pepsi Commissions		=	724	=	-	\$ 4	927	52	13,500	\$ =			
Facility Improvement Fee			(2)	33,773	96,506	\$ 62,733	15.	100,255	470,754	\$ 370,499			
Other Transfers In		-	(60)	-		\$ ::	: <u>-</u> :	-	(: <b>+</b> )	7.8			
TOTAL REVENUE:		\$ 3,805,270	\$ (751,162)	\$ 528,735	\$ 605,391	\$ 76,656	2,559,696	2,817,988	\$ 3,054,108	\$ 236,119	74.1%	80.3%	6.21%
		3,003,270	Ų (751,102)	320,733	<b>V</b> 003,331	7 70,030	2,555,656	2,027,500	Ç 3,03-1,200	2 230,223	, 11170	00.070	0.2170
Expenditures:													
Salaries and Wages		1,245,067	471,591	182,469	169,654	\$ (12,815)	729,907	762,346	773,476	\$ (11,130)	62.6%	62.1%	-0.46%
Personnel Benefits		324,942	78,022	47,806	44,651	\$ (3,156)	261,118	255,627	246,920	\$ 8,707	75.2%	76.0%	0.77%
Supplies		320,250	119,950	24,507	49,484	\$ 24,977	193,442	178,945	200,300	\$ (21,355)	53.6%	62.5%	8.93%
Services and Charges	b.	1,059,599	554,701	118,797	170,095	\$ 51,298	563,397	490,003	504,898	\$ (14,895)	48.7%	47.6%	-1.10%
Interdepartment Svcs		286,529	103,833	56,203	37,735	\$ (18,468)	234,714	240,378	182,696	\$ 57,682	66.5%	63.8%	-2.70%
Intergovernment Svcs		21,000	5,574	3,626	4,218	\$ 592	13,465	14,891	15,426	\$ (536)	70.9%	73.5%	2.55%
Subtotal Op. Exp.		\$ 3,257,387	\$ 1,333,670	\$ 433,408	\$ 475,836	\$ 42,428	1,996,043	1,942,190	\$ 1,923,717	\$ 18,473	59.2%	59.1%	-0.16%
Завтога Ор. Ехр.		3,237,307	9 1,333,070	7 433,400	7 475,650	7 72,720	1,550,045	1,542,150	J 1,525,717	ÿ 10,475	JJ.270	33.170	-0.1070
Capital Outlay		267,913	168,134	1,972	-	\$ (1,972)	145,651	23,728	99,779	\$ (76,052)	6.6%	37.2%	30.66%
Transfers Out		275,934	162,967	<u>\$</u>	-	\$			112,967	\$ (112,967)		40.9%	40.94%
TOTAL EXPENDITURES:		\$ 3,801,234	\$ 1,664,770	\$ 435,380	\$ 475,836		2,141,694	1,965,918	\$ 2,136,464		53.3%	56.2%	2.93%
Total Funding:	11.	4.035		ć 02.255									
Total Funding:		\$ 4,036		\$ 93,355	\$ 129,555		\$ 418,002	\$ 852,070	\$ 917,644				

(Rev. less Exp.)

Beginning Fund Balance	\$ 126,813
Less 7% Reserve Requirement	\$ (266,086)
Beginning 2018 Excess Reserves	\$ (139,273)
2018 YTD Change in Cash	\$ 917,644
Encumbrances at Month End	
Facility Improvement Reserve	\$ (501,871)
2018 YTD Available Cash	\$ 276,500

(68,307)

# 2019

# **Annual YOY Golf**

# **Comparison Report**

								parisor		<u> </u>								
								ROU	NDS									
	2019	DOWNRIVER 2018	DIFF	2019	SMERALDA 2018	DIFF	INDIA 2019	N CANYON 2018	DIFF	2019	QUALCHAN 2018	DIFF	2019	CITY HALL 2018	DIFF	2019	TOTALS 2018	DIFF
► REGULAR ROUND	14,923	10,848	4,075	8,063	8,339	(276)	10,434	11,223	(789)	9,427	8,914	513	0	2018	0	42,847	39,324	3,523
REGULAR ROUND DISCOUNT ROUND MULTI-PLAY ROUND OTHER ROUND	15,939	18,992	(3,053)	15,632	13,563	2,069	6,075	10,465	(4,390)	12,392	12,971	(579)	0	0	0	50,038	55,991	(5,953)
MULTI-PLAY ROUND	1,340	2,565	(1,225)	973	1,215	(242)	430	1,009	(579)	2,290	1,821	469	0	0	0	5,033	6,610	(1,577)
OTHER ROUND	1,992	2,109	(117)	1,204	1,186	18	1,401	2,335	(934)	1,935	2,157	(222)	0	0	0	6,532	7,787	(1,255)
TOTAL	34,194	34,514	(320)	25,872	24,303	1,569	18,340	25,032	(6,692)	26,044	25,863	181	0	0	0	104,450	109,712	(5,262)
III provi sa povina	ć 225.240	250 024 6	CF 227 C		400 774	ć 0.000 ć	227.470 6	204.054 6	(57.20A) ¢	277.024		22.406.6	,				1 000 057	40.354
REGULAR ROUND DISCOUNT ROUND MULTI-PLAY ROUND	\$ 335,248	269,921 \$	65,327 \$				237,470 \$	294,854 \$		2//,824	\$ 254,418 \$		- \$	-	\$ -			
Z DISCOUNT ROUND	\$ 309,885	368,797 \$	(58,912) \$	\$ 286,628 \$	245,591	\$ 41,037 \$	127,648 \$	224,447 \$	(96,799) \$	264,653	\$ 272,669 \$	(8,017) \$	- \$	-	\$ -	\$ 988,814 \$	1,111,505	(122,691)
MULTI-PLAY ROUND	\$ -	18,616 \$	(18,616) \$	\$ - \$	5,923	\$ (5,923) \$	- \$	7,971 \$	(7,971) \$	18,298	\$ 17,559 \$	738 \$	- 5	-	\$ -	\$ 18,298 \$	50,069	(31,771)
OTHER ROUND	\$ 24,299	25,027 \$	(728) \$	\$ 767 \$	935	\$ (168) \$	18,144 \$	32,995 \$	(14,851) \$	22,791	\$ 23,693 \$	(903) \$	- 9	· -	\$ -	\$ 66,000 \$	82,650	(16,649)
TOTAL		\$ 682,360 \$	(12,928) \$		442,223		383,261 \$	560,267 \$			\$ 568,340 \$		- ;		\$ -			
								DAC	CEC									
		DOWNDIVED			CMEDALDA		INDIA	PAS IN CANYON	3E3		MALCHAN			CITY HALL			TOTALS	
	2019	DOWNRIVER 2018	DIFF	2019	SMERALDA 2018	DIFF	2019	2018	DIFF	2019	QUALCHAN 2018	DIFF	2019	CITY HALL 2018	DIFF	2019	2018	DIFF
DISCOUNT PASS	1,429	1,504	(75)	813	1,178	(365)	152	621	(469)	1,064	958	106 \$	19	216	(197)	3,477	4,477	(1,000)
5																		
DISCOUNT PASS SEASON PASS OTHER PASS	11	8	3	5	3	2	0	6	(6)	10	8	2 \$	1	0	1	27	25	2
OTHER PASS TOTAL	38 1,478	39 <b>1,551</b>	(1) (73)	321 <b>1,139</b>	22 1,203	299 (64)	37 <b>189</b>	31 <b>658</b>	(4 <b>69</b> )	60 <b>1,134</b>	39 <b>1,005</b>	21 \$ 129	370 <b>390</b>	563 <b>779</b>	(193) (389)	4,330	694 <b>5,196</b>	132 (866)
IOIAL	1,476	1,551	(73)	1,133	1,203	(64)	103	030	(403)	1,134	1,005	123	350	//3	(303)	4,330	3,130	(800)
DISCOUNT PASS	\$ 73,408	\$ 76,916 \$	(3,508) \$	\$ 40,157 \$	52,865	\$ (12,709) \$	6,659 \$	27,709 \$	(21,050) \$	48,129	\$ 46,685 \$	1,444 \$	2,192	10,456	\$ (8,265)	\$ 170,544 \$	214,631	(44,087)
DISCOUNT PASS  SEASON PASS  OTHER PASS	3 73,408	Ç 70,510 Ş	(3,308)	, 40,137 Ş	32,803	3 (12,709) 3	0,035 \$	21,103 3	(21,030) \$	40,123	, 40,085 ¢	, 1,444 5	2,132 ,	10,430	\$ (8,205)	3 170,344 3	214,031	(44,007)
SEASON PASS	\$ 16,342	\$ 11,687 \$	4,655 \$	\$ 6,677 \$	3,427	\$ 3,250 \$	- \$	6,503 \$	(6,503) \$	11,158	\$ 9,666 \$	1,492 \$	176	-	\$ 176	\$ 34,352 \$	31,283	3,069
OTHER PASS	\$ 5,746	\$ 7,347 \$	(1,601) \$	\$ 15,419 \$	4,298	\$ 11,121 \$	5,270 \$	6,829 \$	(1,558) \$	8,828	\$ 7,630 \$	1,198 \$	14,169	23,889	\$ (9,720)	\$ 49,433 \$	49,993	(560)
TOTAL	\$ 95,495		(455) \$		60,590		11,930 \$	41,040 \$	(29,111) \$	68,115			16,536				295,907	
TOTAL	<del>y</del> 33,433	7 33,330 7	(455) \$	y 02,232 y	00,550	7 1,002 7	11,550 7			00,113	, 03,301 <u>,</u>	, <del>1,151 y</del>	10,550 ,	34,340	7 (17,005)	<del>y 254,325 y</del>	255,507	(+1,373)
								CART	FEES									
	2019	DOWNRIVER 2018	DIFF	2019	SMERALDA 2018	DIFF	2019 INDIA	N CANYON 2018	DIFF	2019	QUALCHAN 2018	DIFF	2019	CITY HALL 2018	DIFF	2019	TOTALS 2018	DIFF
PRIVATE CART FEE & PERMIT	607	576		404			230		(05)	387	449		0	0				
PRIVATE CART FEE & PERMIT PRO CART FEE	607	376	31	404	520	(116)	250	326	(96)	367	449	(62)	U	U	0	1,628	1,871	(244)
PRO CART FEE	13,173	12,417	756	13,139	11,967	1,172	12,013	14,480	(2,467)	13,411	12,565	846	0	0	0	51,736	51,429	307
		· ·													-			
TOTAL	13,173 13,780	12,417 <b>12,993</b>	756 <b>786</b>	13,139 13,543	11,967 <b>12,487</b>	1,172 1,056	12,013 12,243	14,480 14,806	(2,467) (2,563)	13,411 13,798	12,565 13,014	846 <b>784</b>	0 <b>0</b>	0	0 <b>0</b>	51,736 <b>53,364</b>	51,429 <b>53,300</b>	307 <b>63</b>
TOTAL	13,780	12,993	786	13,543	12,487	1,056	12,243	14,806	(2,563)	13,798	13,014	784	0	0	0	53,364	53,300	63
TOTAL	13,780	· ·		13,543	12,487						13,014	784		0	0		53,300	63
TOTAL	13,780	12,993	786	13,543	12,487	1,056	12,243	14,806	(2,563)	13,798	13,014	784	0	0	0	53,364	53,300	63
TOTAL	<b>13,780</b> \$ 14,773	12,993	786	<b>13,543</b> \$ 7,731 \$	12,487	1,056 \$ (1,723) \$	12,243	14,806	(2,563)	13,798	<b>13,014</b> \$ 11,296 \$	784	0	0	\$ -	53,364	<b>53,300</b> 42,512	63 (5,774)
PRIVATE CART FEE & PERMIT PRO CART FEE	\$ 14,773 \$ 2,248	\$ 16,634 \$ \$ 2,171 \$	786 (1,861) \$	13,543 \$ 7,731 \$ \$ 3,349 \$	9,454 3,080	1,056 \$ (1,723) \$ \$ 269 \$	2,972 \$ 3,557 \$	14,806 5,127 \$ 4,827 \$	(2,563) (2,155) \$ (1,270) \$	13,798 11,261 :	13,014 \$ 11,296 \$ \$ 2,050 \$	784 6 (35) \$	- S	<b>0</b>	\$ - \$ -	\$ 36,738 \$ \$ 11,270 \$	53,300 42,512 : 12,128 :	63 (5,774) (858)
TOTAL	<b>13,780</b> \$ 14,773	\$ 16,634 \$ \$ 2,171 \$	786 (1,861) \$	13,543 \$ 7,731 \$ \$ 3,349 \$	9,454	1,056 \$ (1,723) \$ \$ 269 \$	2,972 \$ 3,557 \$ 6,528 \$	14,806 5,127 \$ 4,827 \$ 9,954 \$	(2,563) (2,155) \$ (1,270) \$ (3,425) \$	13,798 11,261 : 2,117 :	13,014 \$ 11,296 \$ \$ 2,050 \$	784 6 (35) \$	- 5	<b>0</b>	\$ - \$ -	\$ 36,738 \$ \$ 11,270 \$	53,300 42,512 : 12,128 :	63 (5,774) (858)
PRIVATE CART FEE & PERMIT PRO CART FEE	\$ 14,773 \$ 2,248 \$ 17,022	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$	786 (1,861) \$	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$	9,454 3,080 12,534	1,056 \$ (1,723) \$ \$ 269 \$	2,972 \$ 3,557 \$ 6,528 \$	14,806  5,127 \$  4,827 \$  9,954 \$	(2,563) (2,155) \$ (1,270) \$ (3,425) \$	13,798 11,261 : 2,117 : 13,378 :	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$	784 6 (35) \$	- \$ - \$	0 5 -	\$ - \$ -	\$ 36,738 \$ \$ 11,270 \$	53,300 42,512 ! 12,128 ! 54,640 !	63 (5,774) (858)
PRIVATE CART FEE & PERMIT PRO CART FEE	\$ 14,773 \$ 2,248 \$ 17,022	\$ 16,634 \$ \$ 2,171 \$	786 (1,861) \$	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$	9,454 3,080	1,056 \$ (1,723) \$ \$ 269 \$	2,972 \$ 3,557 \$ 6,528 \$	14,806 5,127 \$ 4,827 \$ 9,954 \$	(2,563) (2,155) \$ (1,270) \$ (3,425) \$	13,798 11,261 : 2,117 : 13,378 :	13,014 \$ 11,296 \$ \$ 2,050 \$	784 6 (35) \$	- \$ - \$	<b>0</b>	\$ - \$ -	\$ 36,738 \$ \$ 11,270 \$	53,300 42,512 : 12,128 :	63 (5,774) (858)
PRIVATE CART FEE & PERMIT PRO CART FEE	\$ 14,773 \$ 2,248 \$ 17,022	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$	786 (1,861) \$ 77 \$ (1,784) \$	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$	9,454 3,080 12,534	1,056 \$ (1,723) \$ \$ 269 \$ \$ (1,455) \$	12,243 2,972 \$ 3,557 \$ 6,528 \$	14,806  5,127 \$  4,827 \$  9,954 \$  JCKET ( N CANYON	(2,563) (2,155) \$ (1,270) \$ (3,425) \$	13,798 11,261 : 2,117 : 13,378 :	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$	784 3 (35) \$ 6 66 \$ 3 31 \$	- \$ - \$	O - CITY HALL	\$ - \$ - \$ -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$	53,300 42,512 : 12,128 : 54,640 :	63 (5,774) (858) (6,633)
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL	\$ 14,773 \$ 2,248 \$ 17,022	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$	786 (1,861) \$ 77 \$ (1,784) \$	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$ \$	9,454 3,080 12,534 ESMERALDA 2018	1,056 \$ (1,723) \$ \$ 269 \$ \$ (1,455) \$	12,243  2,972 \$  3,557 \$  6,528 \$  BI  INDIA  2019	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET (IN CANYON 2018)	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  DF BALI	13,798  11,261 : 2,117 : 13,378 :  S 2019	13,014 \$ 11,296 \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 13,347 \$ \$ 2018 \$ 8,064	784  6 (35) \$ 6 66 \$ 7 31 \$	- 5	0	\$ - \$ -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018	63 (5,774) (858) (6,633) DIFF (501)
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT	\$ 14,773 \$ 2,248 \$ 17,022	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504	786 (1,861) \$ 77 \$ (1,784) \$	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$ \$	9,454 3,080 12,534  SSMERALDA 2018 6,948	1,056 \$ (1,723) \$ \$ 269 \$ \$ (1,455) \$	12,243  2,972 \$  3,557 \$  6,528 \$  BI  2019  11,193	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET ( IN CANYON 2018 12,614 1,992 \$	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  DIFF (1,421) (189) \$	13,798  11,261 :  2,117 :  13,378 :  S  2019  8,489  666 :	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018   8,064 \$ \$ 557 \$	784  (35) \$ 66 \$ 784  DIFF 425	0 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -	0	\$ - \$ - \$ -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130	63 (5,774) (858) (6,633) DIFF (501)
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT	13,780 \$ 14,773 \$ 2,248 \$ 17,022  2019 8,152 \$ 563	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504	786 (1,861) \$ 77 \$ (1,784) \$	13,543  \$ 7,731 \$  \$ 3,349 \$  \$ 11,080 \$  2019  6,795  994 \$	9,454 3,080 12,534  SSMERALDA 2018 6,948	1,056 \$ (1,723) \$ \$ 269 \$ \$ (1,455) \$	12,243  2,972 \$  3,557 \$  6,528 \$  BU  11,193  1,803 \$  FACILIT	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET ( IN CANYON 2018 12,614 1,992 \$  Y IMPR	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  DIFF (1,421) (189) \$	13,798  11,261 :  2,117 :  13,378 :  S  2019  8,489  666 :  NT FEE	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018   8,064 \$ \$ 557 \$	784  (35) \$ 66 \$ 784  DIFF 425	0 - \$ - \$ 2019 0 - \$	0 - CITY HALL 2018 0 - CITY HALL	\$ - \$ - \$ -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130	63 (5,774) (858) (6,633) DIFF (501)
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE	\$ 14,773 \$ 2,248 \$ 17,022 2019 8,152 \$ 563	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504 \$ 499 \$	786 (1,861) \$ 77 \$ (1,784) \$  DIFF 649 64 \$	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$ \$ 2019 6,795 \$ 994 \$	9,454 3,080 12,534  ESMERALDA 2018 6,948 923 ESMERALDA 2018	1,056 \$ (1,723) \$ \$ 269 \$ \$ (1,455) \$  DIFF (153) \$ 71 \$	2,972 \$ 3,557 \$ 6,528 \$  BI INDIA 2019 11,193 1,803 \$  FACILIT INDIA 2019	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET ( IN CANYON 2018  12,614  1,992 \$  YIMPR IN CANYON 2018	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  DIFF (1,421) (189) \$  OVEME	13,798  11,261 : 2,117 : 13,378 :  S  2019 8,489 666 : ENT FEE	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018 8,064 \$ \$ 557 \$  QUALCHAN 2018	784  (35) \$  (66 \$  31 \$  DIFF  425  109 \$	0 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -	0 CITY HALL 2018 CITY HALL 2018	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$ 2019 4,026	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130 3,971 :  TOTALS 2018	63 (5,774) (858) (6,633)  DIFF (501) 55
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ 14,773 \$ 2,248 \$ 17,022 2019 8,152 \$ 563 2019 30,622	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504 \$ 499 \$  DOWNRIVER 2018 16,790	786  (1,861) \$  77 \$  (1,784) \$  DIFF 649 64 \$  DIFF 13,832	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$ \$ 2019 6,795 \$ 994 \$ \$ 2019 23,945	9,454 3,080 12,534  2018 6,948 923  ESMERALDA 2018 12,642	1,056  \$ (1,723) \$  \$ 269 \$  \$ (1,455) \$  DIFF (153) \$  DIFF 11,303	2,972 \$ 3,557 \$ 6,528 \$  BI INDIA 2019 11,193 1,803 \$  FACILIT INDIA 2019 15,628	14,806  5,127 \$  4,827 \$  9,954 \$  UKET ( N CANYON 2018 12,614 1,992 \$  YIMPR IN CANYON 2018 12,340	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  DIFF (1,421) (189) \$  OVEME  DIFF 3,288	13,798  11,261 : 2,117 : 13,378 :  2019	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018 8,064 \$ \$ 557 \$  QUALCHAN 2018 14,080	784  (35) \$  (66 \$  31 \$  DIFF  425  109 \$  DIFF  9,908	2019 2019 35	0 CITY HALL 2018 CITY HALL 2018	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$ 2019	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130 3,971 :  TOTALS 2018 55,875	63 (5,774) (858) (6,633)  DIFF (501) 555
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE	\$ 14,773 \$ 2,248 \$ 17,022 2019 8,152 \$ 563 2019 30,622	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504 \$ 499 \$  DOWNRIVER 2018 16,790	786  (1,861) \$  77 \$  (1,784) \$  DIFF 649 64 \$  DIFF 13,832	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$ \$ 2019 6,795 \$ 994 \$	9,454 3,080 12,534  2018 6,948 923  ESMERALDA 2018 12,642	1,056 \$ (1,723) \$ \$ 269 \$ \$ (1,455) \$  DIFF (153) \$ 71 \$	2,972 \$ 3,557 \$ 6,528 \$  BI INDIA 2019 11,193 1,803 \$  FACILIT INDIA 2019	14,806  5,127 \$  4,827 \$  9,954 \$  UKET ( N CANYON 2018 12,614 1,992 \$  YIMPR IN CANYON 2018 12,340	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  DIFF (1,421) (189) \$  OVEME  DIFF 3,288	13,798  11,261 : 2,117 : 13,378 :  2019	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018 8,064 \$ \$ 557 \$  QUALCHAN 2018 14,080	784  (35) \$  (66 \$  31 \$  DIFF  425  109 \$	0 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -	0 CITY HALL 2018 CITY HALL 2018	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$ 2019 4,026	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130 3,971 :  TOTALS 2018 55,875	63 (5,774) (858) (6,633)  DIFF (501) 55
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ 14,773 \$ 2,248 \$ 17,022 2019 8,152 \$ 563 2019 30,622	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504 \$ 499 \$  DOWNRIVER 2018 16,790	786  (1,861) \$  77 \$  (1,784) \$  DIFF 649 64 \$  DIFF 13,832	13,543 \$ 7,731 \$ \$ 3,349 \$ \$ 11,080 \$ \$ 2019 6,795 \$ 994 \$ \$ 2019 23,945	9,454 3,080 12,534  2018 6,948 923  ESMERALDA 2018 12,642	1,056  \$ (1,723) \$  \$ 269 \$  \$ (1,455) \$  DIFF (153) \$  DIFF 11,303	12,243  2,972 \$  3,557 \$  6,528 \$  BI  2019  11,193  1,803 \$  FACILIT  15,628  69,758 \$	14,806  5,127 \$  4,827 \$  9,954 \$  UKET ( N CANYON 2018 12,614 1,992 \$  YIMPR IN CANYON 2018 12,340	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  OIFF (1,421) (189) \$  OVEME  DIFF 3,288 45,319 \$	13,798  11,261 :  2,117 :  13,378 :  S  2019  8,489  666 :  ENT FEE  2019  23,988  123,841 :	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018 8,064 \$ \$ 557 \$  QUALCHAN 2018 14,080	784  (35) \$  (66 \$  31 \$  DIFF  425  109 \$  DIFF  9,908	2019 2019 35	0 CITY HALL 2018 CITY HALL 2018	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$ 2019	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130 3,971 :  TOTALS 2018 55,875	63 (5,774) (858) (6,633)  DIFF (501) 555
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ 14,773 \$ 2,248 \$ 17,022 2019 8,152 \$ 563 2019 30,622 \$ 154,270	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504 \$ 499 \$  DOWNRIVER 2018 16,790 \$ 27,783 \$	786  (1,861) \$  77 \$  (1,784) \$  DIFF 649 64 \$  DIFF 13,832 126,487 \$	13,543  5 7,731 \$  5 3,349 \$  5 11,080 \$  2019 6,795 \$ 994 \$  2019 23,945 \$ 120,193 \$	9,454 3,080 12,534  2018 6,948 923  ESMERALDA 2018 12,642 21,971	1,056  \$ (1,723) \$  \$ 269 \$  \$ (1,455) \$  DIFF (153) \$  \$ 71 \$  DIFF 11,303 \$  \$ 98,222 \$	2,972 \$ 3,557 \$ 6,528 \$  BI 11,193 1,803 \$  FACILIT 1NDIA 2019 15,628 69,758 \$  REV INDIA	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET ( IN CANYON 2018 12,614 1,992 \$  YIMPR IN CANYON 2018 12,340 24,439 \$  /ENUE \$ IN CANYON	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  DIFF (1,421) (189) \$  OVEME  DIFF 3,288 45,319 \$  SUMMA	13,798  11,261 : 2,117 : 13,378 :  S  2019	13,014  \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018 8,064 \$ \$ 557 \$  QUALCHAN 2018 14,080 \$ \$ 25,814 \$	784  (35) \$  (66 \$  31 \$  DIFF  425  109 \$  DIFF  9,908  98,027 \$	2019 2019 2019 35 632 \$	0 CITY HALL 2018 0 CITY HALL 2018 23 6 246 CITY HALL	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$  2019 34,629   4,026    2019 94,218   468,694	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130 3,971 :  TOTALS 2018 55,875 100,253 :	63 (5,774) (858) (6,633)  DIFF (501) (501) (555)  DIFF 38,343 (368,441)
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT REVENUE	13,780 \$ 14,773 \$ 2,248 \$ 17,022  2019 8,152 \$ 563  2019 30,622 \$ 154,270	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018	786  (1,861) \$  77 \$  (1,784) \$  DIFF 649 64 \$  DIFF 13,832	13,543  \$ 7,731 \$  \$ 3,349 \$  \$ 11,080 \$  2019  6,795  \$ 994 \$  23,945  \$ 120,193 \$	9,454 3,080 12,534 2018 6,948 923 ESMERALDA 2018 12,642 21,971	1,056  \$ (1,723) \$  \$ 269 \$  \$ (1,455) \$  DIFF (153) \$  DIFF 11,303	12,243  2,972 \$  3,557 \$  6,528 \$  BI 2019  11,193  1,803 \$  FACILIT  2019  15,628  69,758 \$  REV	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET ( IN CANYON 2018 12,614 1,992 \$  Y IMPR IN CANYON 2018 12,340 24,439 \$  /ENUE \$	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  OIFF (1,421) (189) \$  OVEME  DIFF 3,288 45,319 \$	13,798  11,261 :  2,117 :  13,378 :  S  2019 8,489 666 :  ENT FEE  2019 23,988 123,841 :	13,014 \$ 11,296 \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ 2,	784  (35) \$  (66 \$  31 \$  DIFF  425  109 \$  DIFF  9,908	0 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -	0  CITY HALL 2018  CITY HALL 2018  CITY HALL 2018	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$ 2019	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018  55,875  100,253 :  TOTALS 2018	63 (5,774) (858) (6,633)  DIFF (501) (5 55)  DIFF 38,343 368,441
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ 14,773 \$ 2,248 \$ 17,022 2019 8,152 \$ 563 2019 30,622 \$ 154,270	12,993 \$ 16,634 \$ \$ 2,171 \$ \$ 18,806 \$  DOWNRIVER 2018 7,504 \$ \$ 499 \$  DOWNRIVER 2018 16,790 \$ \$ 27,783 \$  DOWNRIVER 2018 \$ \$ 5 - \$	786  (1,861) \$  77 \$  (1,784) \$  DIFF 649 64 \$  DIFF 13,832 126,487 \$	13,543  \$ 7,731 \$ \$ \$ 3,349 \$ \$ \$ 11,080 \$ \$ \$ 2019 \$ 23,945 \$ 120,193 \$ \$ \$ 2019	9,454 3,080 12,534 2018 6,948 923 2018 12,642 21,971 25MERALDA 2018	1,056  \$ (1,723) \$  \$ 269 \$  \$ (1,455) \$  DIFF (153) \$  \$ 71 \$  DIFF 11,303 \$  \$ 98,222 \$	2,972 \$ 3,557 \$ 6,528 \$  BI 11,193 1,803 \$  FACILIT 1NDIA 2019 15,628 69,758 \$  REV INDIA	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET ( IN CANYON 2018 12,614 1,992 \$  YIMPR IN CANYON 2018 12,340 24,439 \$  /ENUE \$ IN CANYON	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  (1,421) (189) \$  OVEME  DIFF  3,288 45,319 \$  SUMMA	13,798  11,261 :  2,117 :  13,378 :  2019 8,489 666 :  ENT FEE 2019 23,988 123,841 :  ARY 2019	13,014  \$ 11,296 \$ \$ 2,050 \$ \$ 13,347 \$  QUALCHAN 2018 8,064 \$ \$ 557 \$  QUALCHAN 2018 14,080 \$ \$ 25,814 \$	784  (35) \$  (36) \$  (37) \$  (38) \$  (38) \$  (39) \$  (	2019 2019 35 632 \$	0 CITY HALL 2018 23 CITY HALL 2018 246 CITY HALL 2018	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$ 2019	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 55,875 100,253 :  TOTALS 2018 14,810 :	63 (5,774) (858) (6,633)  DIFF (501) 5 55  DIFF 38,343 3 368,441
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT REVENUE	\$ 14,773 \$ 2,248 \$ 17,022 2019 8,152 \$ 563 2019 30,622 \$ 154,270	12,993 \$ 16,634 \$ \$ \$ 2,171 \$ \$ 18,806 \$ \$   DOWNRIVER 2018	786  (1,861) \$  77 \$  (1,784) \$  DIFF 649 64 \$  DIFF 13,832 126,487 \$  DIFF - \$	13,543  \$ 7,731 \$ \$ \$ 3,349 \$ \$ \$ 11,080 \$ \$ \$ 2019 \$ \$ 23,945 \$ \$ 120,193 \$ \$ \$ 2019 \$ \$ \$ - \$ \$	9,454 3,080 12,534  2018 6,948 923  2018 12,642 21,971  ESMERALDA 2018  -	1,056  \$ (1,723) \$  \$ 269 \$  \$ (1,455) \$  DIFF (153) \$  11,303 \$  98,222 \$	12,243  2,972 \$  3,557 \$  6,528 \$  BI  2019  11,193  1,803 \$  FACILIT  INDIA  2019  15,628  69,758 \$  REV  INDIA  2019  - \$	14,806  5,127 \$  4,827 \$  9,954 \$  UCKET ( IN CANYON 2018 12,614 1,992 \$  Y IMPR IN CANYON 2018 12,439 \$  VENUE \$  IN CANYON 2018    Control Control   Contr	(2,563) (2,155) \$ (1,270) \$ (3,425) \$  OF BALI  DIFF (1,421) (189) \$  OVEME  DIFF 3,288 45,319 \$  SUMMA  DIFF	13,798  11,261 :  2,117 :  13,378 :  S  2019  8,489  666 :  ENT FEE  2019  23,988  123,841 :  ARY  2019	13,014 \$ 11,296 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 2,050 \$ \$ 13,347 \$ \$ 2018 \$ 2018 \$ 14,080 \$ 25,814 \$ \$ 2018 \$	784  (35) \$  (36) \$  (37) \$  (38) \$  (38) \$  (39) \$  (	2019 2019 35 632 \$ 2019 10,360 \$	0 CITY HALL 2018 0 CITY HALL 2018 23 CITY HALL 2018 14,810 14,810	0   S   -	\$ 36,738 \$ \$ 11,270 \$ \$ 48,008 \$ \$ 2019	53,300  42,512 :  12,128 :  54,640 :  TOTALS 2018 35,130 3,971 :  TOTALS 2018 55,875 100,253 :  TOTALS 2018 14,810 :	63 (5,774) (858) (6,633) DIFF (501) (5,55) DIFF 38,343 (3,68,441) (4,450) (4,450)