

Spokane Park Board Golf Committee

8:00 a.m. Tue., Dec. 09, 2025 In-person: Ponderosa Room, Finch Arboretum 3404 W. Woodland Blvd, Spokane, WA 99224

WebEx virtual meeting:

Call-in: 408-418-9388; Access code: 2486 469 6322 Mark Poirier – Golf Manager

Committee Members:

Barb Richey – Chair Gerry Sperling Doug Kelley

The Golf Committee meeting will be held in-person in the **Ponderosa Room**, **Finch Arboretum**, **3404 W. Woodland Blvd**, **Spokane**, **WA 99224** and virtually via WebEx at 8:00 a.m. Tuesday, Dec. 09, 2025. Committee members, staff, and presenters still have the option to participate virtually via WebEx during all meetings.

The public may listen to the meeting by calling 408-418-9388 and entering access code **2486 469 6322**, when prompted.

Written public comment may be submitted via email or mail. Comments must be received no later than 1 p.m. Dec. 08 by email to: spokaneparks@spokanecity.org or mail to: Spokane Park Board, 5th floor City Hall, 808 West Spokane Falls Blvd., Spokane, Washington 99201. Submitted public comments will be presented to committee members prior to the meeting.

Agenda

Call to order – Barb Richey

Public comment -

Action items:

- 1. Golf fee increases for 2026 Mark Poirier
- 2. Indian Canyon golf professional contract approval

 Mark Poirier
- 3. Downriver golf professional contract renewal/amendment Mark Poirier

Discussion items:

Standing reports:

- 1. Golf marketing report Fianna Dickson
- 2. Golf financial report Mark Poirier
- 3. Superintendents' report Mark Poirier
- 4. What's happening at the Courses Mark Poirier

Agenda Subject to Change

AMERICANS WITH DISABILITIES ACT (ADA) INFORMATION: The City of Spokane is committed to providing equal access to its facilities, programs and services for persons with disabilities. Individuals requesting reasonable accommodations or further information may call, write, or email Human Resources at 509.625.6373, 808 W. Spokane Falls Blvd, Spokane, WA, 99201; or ddecorde@spokanecity.org. Persons who are deaf or hard of hearing may contact Human Resources through the Washington Relay Service at 7-1-1. Please contact us forty-eight (48) hours before the meeting date.

Spokane Park Board Briefing Paper



Committee	Golf		Commi	ittee meeting date: De	ecember	9th 2025		
Requester	Mark Poirier Phone number: 509-625-4653							
Type of agenda item	Consent	Discussion		○ Information	(Action		
Type of contract/agreement	New ORe	enewal/ext. OL	Lease	Amendment/change	e order	Other		
City Clerks file (OPR or policy #)								
Master Plan Goal, Objective, Strategy (Click HERE for link to the adopted plan)	Goal K Obj. 5 (Maint. & Care)	Maste (pg. 17	er Plan Priority Tier: T	ier 1			
Item title: (Use exact language noted on the agenda)	Golf fee increas	ses for 2026						
Begin/end dates	Begins: 01/01/2	2026	Ends: 1	12/31/2026	06,	/01/2525		
Background/history: The Golf fund is seeking to increase daily greens fee catagories, with the exception increase to; Adult/Senior Players - \$80, L Senior - \$2,800, 10-play pass - \$530, 4-p *A more detailed spreadsheet will be proved the raising costs of operation, utilites and capital budget sustained.	of the "prebook oyalty - \$400, Ui lay pass - \$199, vided for referen- to provide a bala	18-holes" which nlimited Junior - \$ Daily trail fee - \$ ce anced budget for	n will inc \$300, U \$20, And r 2026.	crease by \$24. Golf pas Jnlimited Adult - \$2,900, Inual trail fee - \$400 The main drivers of the	s pricing , Unlimite ese increa	will aslo ed ases are		
Motion wording: To approve the golf fee increases for 202								
Approvals/signatures outside Parks:	O Yes	No						
If so, who/what department, agency or co				-				
Name:	Email addres	s:		Phone:				
Distribution: Parks – Accounting Parks – Sarah Deatrich Requester: Mark Poirier Grant Management Department/Name:								
Fiscal impact: C Expenditure	Revenue							
Amount:		Budget code:						
various		TBD						
Vendor:	New vend		curanco	Cartificate				

Spokane Park Board Briefing Paper



Committee	Golf	-	Comm	nittee meeting date:		
Requester	Mark Poirer			Phone number:	509-625-	4653
Type of agenda item	Consent	Discussion		○ Information		Action
Type of contract/agreement	New Rei	newal/ext. 🔘 I	Lease	OAmendment/char	nge order	Other
City Clerks file (OPR or policy #)						
Master Plan Goal, Objective, Strategy	TBD		Mast	er Plan Priority Tier	·:TBD	
(Click HERE for link to the adopted plan)			(pg. 1	71-175)		
Item title: (Use exact language noted on	Indian Canyon (Golf Professiona	al conti	ract approval		
the agenda)						
Begin/end dates	Begins: 01/01/2	026	Ends:	12/31/2030	0	6/01/2525
Background/history:	1					
Personal Services contracts great	er than \$50,00	00 will require	a pu	blic Request for Pr	oposal ((RFP)
process administered by Purchasi	ng Departmen	ıt.		·		`
Parks and Recreation current conf	tract for golf pr	ofessional se	ervice	s will expire 12/31/	25 for Ir	ndian
Cayon Golf Course.					0000	
Parks and Recreation issued a RF	• .	essional conf	tract s	services for the year	ars 2026	5-2030 (5
years). Includes optional 5-year re	enewai.					
Mation wording						
Motion wording: To approve a 5 year contract, with an opt	ional 5 year exte	nsion, between	the Ci	ty of Spokane and Gol	f Professi	onal Doug
Phares dba T&T Golf Management, Inc.	-					_
Approvals/signatures outside Parks:	• Yes	○ No				
If so, who/what department, agency or co	•) No				
Name: Doug Phares		: dphares@spc	kanec	itv.ora Phon	e: 509-780	0-3246
Distribution:				,		
Parks – Accounting						
Parks – Sarah Deatrich						
Requester: Mark Poirier						
Grant Management Department/Name:						
Fiscal impact: • Expenditure	Revenue					
Amount:		Budget code:				
various		TBD				
Vendor: Existing vendor	New vende	or				
Supporting documents:	•					
✓ Quotes/solicitation (RFP, RFQ, RFB)						
✓ Business license	/31/26	√ In	surance	e Certificate		

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Contract Contract Co

License Information:

New search Back to results

Entity name: T & T GOLF MANAGEMENT INC.

Business name: T & T GOLF MANAGEMENT

Entity type: Profit Corporation

UBI #: 603-579-393

Business ID: 001

Location ID: 0001

Location: Active

Location address: 1000 SOUTH ASSEMBLY RD

SPOKANE WA 99224

Mailing address: 4304 W WEST DR

SPOKANE WA 99224-2013

Excise tax and reseller permit status: Click here

Secretary of State information: Click here

Endorsements

Endorsements held at this location	License #	Count	Details	Status	Expiration date	First issuance date
Minor Work Permit				Active	Jan-31-2026	Feb-09-2016
Spirits/Beer/Wine Restaurant Service Bar	350952			Active	Jan-31-2026	May-19-2016
Spokane General Business				Active	Jan-31-2026	Feb-06-2016

Owners and officers on file with the Department of Revenue

Owners and officers Title

Registered Trade Names

PHARES, DOUGLAS

Registered trade names	Status	First issued
INDIAN CANYON GOLF SHOP	Active	Dec-07-2022
INDIAN CANYON GRILL	Active	Dec-07-2022

The Business Lookup information is updated nightly. Search date and time: 12/4/2025 3:44:31 PM



Spokane Park Board Briefing Paper



Committee			Commi	ttee meeting date:		
Requester				Phone number:		
Type of agenda item	Consent	Discussi	on	Information		Action
Type of contract/agreement	New	Renewal/ext.	Lease	Amendment/chang	ge order	Other
City Clerks file (OPR or policy #)						
Master Plan Goal, Objective, Strategy			Maste	r Plan Priority Tier:		
(Click HERE for link to the adopted plan)			(pg. 171	175)		
Item title: (Use exact language noted on						
the agenda)						
Begin/end dates	Begins:		Ends:		06/	/01/2525
Background/history:						
Motion wording:						
motion wording.						
Approvals/signatures outside Parks:	Yes	No				
If so, who/what department, agency or co	ompany:					
Name:	Email add	dress:		Phone	:	
Distribution:						
Parks – Accounting						
Parks – Sarah Deatrich						
Requester: Grant Management Department/Name:						
· · ·						
Fiscal impact: Expenditure Amount:	Rever		0.1			
Amount:		Budget cod	e:			
Vendor: Existing vendor	New v	vendor				
Supporting documents: Quotes/solicitation (RFP, RFQ, RFB)						
Quotes/solicitation (KFP, KFQ, KFB)						
Business license Expiration date:			Insurance (Certificate		

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< Business Lookup

License Information:

New search Back to results

Entity name: RIVERLINKS GOLF, INC.

Business name: DOWNRIVER GOLF COURSE

Entity type: Profit Corporation

UBI #: 601-432-842

Business ID: 001

Location ID: 0001

Location: Active

Location address: 3225 N COLUMBIA CIR

SPOKANE WA 99205-3985

Mailing address: 3225 N COLUMBIA CIR

SPOKANE WA 99205-3985

Excise tax and reseller permit status: Click here

Secretary of State information: Click here

Endorsements

Endorsements held at this location	License #	Count	Details	Status	Expiration date	First issuance date
Direct Shipment Receiver- In WA Only	355835			Active	Dec-31-2025	May-30-1998
Minor Work Permit				Active	Dec-31-2025	Mar-16-1993
Spirits/Beer/Wine Restaurant Service Bar	355835			Active	Dec-31-2025	Sep-24-2019
Spokane General Business	T12015180BUS			Active	Dec-31-2025	Oct-15-2012

Owners and officers on file with the Department of Revenue

Owners and officers

CONNER, KAROLYN MARIE

CONNER, STEPHEN WILLIAM

Registered Trade Names

Registered trade names	Status	First issued
DOWNRIVER GOLF COURSE	Active	Feb-10-1993
RIVERLINKS GOLF WEAR	Active	Feb-29-2000



2025 Annual YOY Golf Comparison Report

								•		ероп									
									ROUN	OS									
		DO\ 2025	WNRIVER 2024	DIFF	2025	SMERALDA 2024	DIFF	INDIA 2025	N CANYON 2024	DIFF	2025	QUALCHAN 2024	DIFF	2025	CITY HALL 2024	DIFF	2025	TOTALS 2024	DIFF
► REGULAR ROUND		22,173	20,273	1,901	19,256	18,137	1,119	21,594	22,015	(421)	21,209	19,749	1,460	0	0	0	84,232	80,174	4,059
Z DISCOUNT ROUND		22,009	24,130	(2,121)	23,571	23,284	287	17,742	16,260	1,482	18,619	18,436	183	0	0	0	81,941	82,110	(169)
MULTI-PLAY ROUND		4,878	4,150	728	4,606	3,618	988	3,063	2,418	645	4,791	3,927	864	0	0	0	17,338	14,113	3,225
OTHER ROUND		3,604	3,659	(55)	2,773	2,311	462	5,718	5,129	589	3,572	2,743	829	0	0	0	15,667	13,842	1,825
TOTAL		52,664	52,212	452	50,206	47,350	2,856	48,117	45,822	2,295	48,191	44,855	3,336	0	0	0	199,178	190,239	8,939
₩ REGULAR ROUND	\$	663,340 \$	614,271 \$	49,069 \$	607,123 \$	569,116 \$	38,007 \$	708,795 \$	704,379 \$	4,416 \$	686,869	\$ 651,407 \$	35,462 \$	- \$	- \$	- \$	2,666,127 \$	2,539,173 \$	126,954
DISCOUNT ROUND	Ś	564,626 \$	623,920 \$	(59,294) \$	618,050 \$	616,358 \$	1,692 \$	490,929 \$	452,658 \$	38,271 \$	531,061	\$ 528,028 \$	3,032 \$	- Ś	- Ś	- \$	2,204,666 \$	2,220,965 \$	(16,299)
MULTI-PLAY ROUND	\$	- \$	- \$			- \$		- \$	- \$			\$ - \$,	- \$	- \$	- \$	- \$	- \$	
OTHER ROUND TOTAL	\$	53,765 \$ 1,281,731 \$	56,420 \$ 1,294,611 \$		9,708 \$ 1,234,882 \$	6,941 \$		124,770 \$ 1,324,494 \$	110,285 \$ 1,267,323 \$		52,587 1,270,517				- \$	- \$ - \$	240,830 \$ 5,111,624 \$	203,682 \$ 4,963,820 \$	•
TOTAL	<u> </u>	1,281,731 \$	1,294,611 \$	(12,880) \$	1,234,882 \$	1,192,416 \$	42,466 \$	1,324,494 \$			1,270,517	\$ 1,209,470 \$	61,047 \$	- \$	- 3	- \$	5,111,624 \$	4,963,820 \$	5 147,804
									PASSE	S									
	:	DO\ 2025	WNRIVER 2024	DIFF	2025	SMERALDA 2024	DIFF	INDIAI 2025	N CANYON 2024	DIFF	2025	QUALCHAN 2024	DIFF	2025	CITY HALL 2024	DIFF	2025	TOTALS 2024	DIFF
DISCOUNT PASS		1,163	1,126	37	776	883	(107)	791	656	135	1,323	1,192	131	55	42	13	4,108	3,899	209
SEASON PASS		29	8	21	67	43	24	24	16	8	72	53	19	5	5	0	197	125	72
OTHER PASS		53	64	(11)	411	517	(106)	68	53	15	72	60	11	345	350	(5)	948	1,044	(96)
TOTAL		1,245	1,198	47	1,254	1,443	(189)	883	725	158	1,466	1,305	161	405	397	8	5,253	5,068	185
_																	1		
DISCOUNT PASS	\$	91,590 \$	78,705 \$	12,885 \$	60,206 \$	73,685 \$	(13,479) \$	51,410 \$	43,728 \$	7,682 \$	105,678	\$ 79,288 \$	26,389 \$	4,930 \$	3,373 \$	1,557 \$	313,813 \$	278,779 \$	35,034
SEASON PASS	ć	47,565 \$	12,851 \$	34,715 \$	57,807 \$	31,031 \$	26,776 \$	17,193 \$	20,482 \$	(3,289) \$	91,075	\$ 59,057 \$	32,018 \$	6,447 \$	5,395 \$	1,053 \$	220,087 \$	128,816 \$	91,271
S SEASON FASS	Ş	47,303 3	12,031 \$	34,713 \$	37,807 \$	31,031 \$	20,770 3	17,193 3	20,482 3	(3,263) \$	31,073	پ /دن,ور د	32,018 9	0,447 3	3,333 \$	1,055	220,087 3	120,010 9	31,2/1
OTHER PASS	\$	9,771 \$	11,035 \$	(1,264) \$	25,498 \$	29,420 \$	(3,922) \$	13,076 \$	8,354 \$	4,722 \$	14,141	\$ 11,329 \$	2,812 \$	18,563 \$	19,974 \$	(1,411) \$	81,049 \$	80,112 \$	937
TOTAL	\$	148,927 \$	102,591 \$	46,336 \$	143,511 \$	134,136 \$	9,375 \$	81,679 \$	72,564 \$	9,115 \$	210,894	\$ 149,674 \$	61,219 \$	29,940 \$	28,742 \$	1,198 \$	614,950 \$	487,707 \$	127,243
									CART FI	EES									
			WNRIVER	DIEE		SMERALDA	DIEE	INDIA	N CANYON			QUALCHAN	DIEE		CITY HALL	DIEE	2025	TOTALS	DIEE
F		2025	2024	DIFF	2025	2024	DIFF	INDIA 2025	N CANYON 2024	DIFF	2025	2024	DIFF	2025	2024	DIFF	2025	2024	DIFF
PRIVATE CART FEE & PERMIT				DIFF (53)			DIFF (27)	INDIA	N CANYON				DIFF 28			DIFF 0	2025 1,932		DIFF (6)
15		2025	2024		2025	2024		INDIA 2025	N CANYON 2024	DIFF	2025	2024		2025	2024			2024	
PRO CART FEE		518 24,520	571 24,748	(53) (228)	2025 612 26,677	639 26,319	(27) 358	368 28,487	N CANYON 2024 322 28,142	DIFF 46 345	2025 434 25,724	2024 406 24,204	28 1,520	2025 0 0	0 0	0	1,932 105,408	1,938 103,413	(6) 1,995
		2025 518	2024 571	(53)	2025 612	2024 639	(27)	1NDIA 2025 368	N CANYON 2024 322	DIFF 46	2025 434	2024 406	28	2025	0	0	1,932	1,938	(6)
PRO CART FEE TOTAL		518 24,520 25,038	571 24,748 25,318	(53) (228) (280)	2025 612 26,677 27,289	2024 639 26,319 26,958	(27) 358 331	368 28,487 28,855	322 28,142 28,464	DIFF 46 345 391	2025 434 25,724 26,158	2024 406 24,204 24,610	28 1,520 1,548	0 0	0 0	0 0	1,932 105,408 107,340	1,938 103,413 105,350	1,995 1,990
PRO CART FEE TOTAL	\$	518 24,520	571 24,748	(53) (228) (280)	2025 612 26,677 27,289	639 26,319	(27) 358 331	368 28,487	N CANYON 2024 322 28,142	DIFF 46 345 391	2025 434 25,724	2024 406 24,204 24,610	28 1,520 1,548	0 0	0 0	0	1,932 105,408	1,938 103,413	1,995 1,990
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT		518 24,520 25,038 19,526 \$	2024 571 24,748 25,318 18,518 \$	(53) (228) (280) 1,007 \$	2025 612 26,677 27,289 16,998 \$	2024 639 26,319 26,958 20,277 \$	(27) 358 331 (3,278) \$	2025 368 28,487 28,855 9,522 \$	322 28,142 28,464 7,199 \$	DIFF 46 345 391 2,323 \$	2025 434 25,724 26,158 16,572	2024 406 24,204 24,610 \$ 18,313 \$	28 1,520 1,548 5 (1,741) \$	0 0	0 0 0 0	0 0 0	1,932 105,408 107,340 62,618 \$	1,938 103,413 105,350 64,307 \$	1,995 1,990 5 (1,689)
PRO CART FEE TOTAL		518 24,520 25,038	571 24,748 25,318	(53) (228) (280) 1,007 \$	2025 612 26,677 27,289 16,998 \$	26,319 26,319 26,958 20,277 \$ 8,573 \$	(27) 358 331 (3,278) \$ 574 \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$	322 28,142 28,464 7,199 \$	DIFF 46 345 391 2,323 \$ 811 \$	2025 434 25,724 26,158 16,572 5,306	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$	28 1,520 1,548 ; (1,741) \$; 581 \$	0 0	0 0 0 0	0 0 - \$ - \$	1,932 105,408 107,340	1,938 103,413 105,350 64,307 \$	1,995 1,990 5 (1,689)
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT		518 24,520 25,038 19,526 \$	2024 571 24,748 25,318 18,518 \$	(53) (228) (280) 1,007 \$ 251 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$	2024 639 26,319 26,958 20,277 \$	(27) 358 331 (3,278) \$ 574 \$	2025 368 28,487 28,855 9,522 \$	322 28,142 28,464 7,199 \$	DIFF 46 345 391 2,323 \$ 811 \$	2025 434 25,724 26,158 16,572	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$	28 1,520 1,548 ; (1,741) \$; 581 \$	0 0 0 - \$	0 0 0 - \$	0 0 - \$	1,932 105,408 107,340 62,618 \$	1,938 103,413 105,350 64,307 \$	(6) 1,995 1,990 5 (1,689) 5 2,217
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE	\$	24,520 25,038 19,526 \$ 5,062 \$	2024 571 24,748 25,318 18,518 \$ 4,811 \$	(53) (228) (280) 1,007 \$ 251 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$	26,319 26,319 26,958 20,277 \$ 8,573 \$	(27) 358 331 (3,278) \$ 574 \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$	322 28,142 28,464 7,199 \$	DIFF 46 345 391 2,323 \$ 811 \$ 3,134 \$	2025 434 25,724 26,158 16,572 5,306	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$	28 1,520 1,548 ; (1,741) \$; 581 \$	0 0 0 - \$	0 0 0 - \$	0 0 - \$ - \$	1,932 105,408 107,340 62,618 \$ 31,382 \$	1,938 103,413 105,350 64,307 \$	(6) 1,995 1,990 5 (1,689) 5 2,217
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE	\$ \$ \$	2025 518 24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$	2024 571 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$	26,319 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$	(27) 358 331 (3,278) \$ 574 \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIAI	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$	DIFF 46 345 391 2,323 \$ 811 \$ 3,134 \$	2025 434 25,724 26,158 16,572 5,306 21,878	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$	28 1,520 1,548 ; (1,741) \$; 581 \$; (1,159) \$	0 0 0 - \$ - \$ - \$	0 0 0 - \$ - \$ CITY HALL	0 0 0 - \$ - \$	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$	1,938 103,413 105,350 64,307 \$ 29,165 \$ 93,471 \$	(6) 1,995 1,990 (1,689) 5 2,217 5 529
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE	\$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$	24,748 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$	(53) (228) (280) 1,007 \$ 251 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$	26,319 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$	(27) 358 331 (3,278) \$ 574 \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$	DIFF 46 345 391 2,323 \$ 811 \$ 3,134 \$	2025 434 25,724 26,158 16,572 5,306 21,878	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$	28 1,520 1,548 ; (1,741) \$; 581 \$	0 0 0 - \$ - \$ - \$	0 0 0 - \$ - \$ - \$	0 0 - \$ - \$	1,932 105,408 107,340 62,618 \$ 31,382 \$	1,938 103,413 105,350 64,307 \$ 29,165 \$ 93,471 \$	(6) 1,995 1,990 5 (1,689) 5 2,217
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL	\$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ DOV	2024 571 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365	2024 639 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$	2025 INDIA 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIA 2025	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024	2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260	2025 434 25,724 26,158 16,572 5,306 21,878	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896	28 1,520 1,548 (1,741) \$ 581 \$ 6 (1,159) \$ DIFF 1,624	2025 0 0 0 - \$ - \$ 2025	0 0 0 0 - \$ - \$ CITY HALL 2024 0	0 0 0 - \$ - \$ DIFF 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$	1,938 103,413 105,350 64,307 \$ 29,165 \$ 93,471 \$	(6) 1,995 1,990 5 (1,689) 5 2,217 5 529 DIFF 5,465
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT	\$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ 2025 14,968	2024 571 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365	2024 639 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 12,629	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIAL 2025 26,743 5,715 \$	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$	DIFF 46 345 391 2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896	28 1,520 1,548 (1,741) \$ 581 \$ 6 (1,159) \$ DIFF 1,624	2025 0 0 0 - \$ - \$ 2025	0 0 0 0 - \$ - \$ CITY HALL 2024 0	0 0 0 - \$ - \$ DIFF 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596	1,938 103,413 105,350 64,307 \$ 29,165 \$ 93,471 \$ TOTALS 2024 63,132	(6) 1,995 1,990 5 (1,689) 5 2,217 5 529 DIFF 5,465
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT	\$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ 2025 14,968 1,433 \$	2024 571 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$	2024 639 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 12,629	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC 1NDIAI 2025 26,743 5,715 \$ ACILITY I	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$	DIFF 46 345 391 2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 T FEE	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896	28 1,520 1,548 (1,741) \$ 581 \$ 6 (1,159) \$ DIFF 1,624	2025 0 0 - \$ - \$ 2025 0 - \$	0 0 0 0 - \$ - \$ CITY HALL 2024 0	0 0 0 - \$ - \$ DIFF 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596	1,938 103,413 105,350 64,307 \$ 29,165 \$ 93,471 \$ TOTALS 2024 63,132	(6) 1,995 1,990 5 (1,689) 5 2,217 5 529 DIFF 5,465
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT REVENUE	\$ \$ \$	24,520	24,748 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124 1,361 \$	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$ DIFF 845 72 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$	26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 12,629 2,575 \$ SMERALDA 2024	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIAL 2025 26,743 5,715 \$ ACILITY I INDIAL 2025	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$ MPROV N CANYON 2024	2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$ VEMEN	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 T FEE 2025	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896 \$ 1,272 \$	28 1,520 1,548 1,741) \$ 581 \$ (1,159) \$ DIFF 1,624 178 \$	2025 0 0 0 - \$ - \$ 2025	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596 11,127 2025	1,938 1,938 1,938 1,934 1,935	1,995 1,990 1,689) 2,217 5 529 DIFF 5,465 914
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT REVENUE COUNT	\$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ 14,968 1,433 \$ 2025 45,929	24,748 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124 1,361 \$ WNRIVER 2024 46,358	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$ DIFF 845 72 \$ DIFF (429)	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$ 2025 43,429	26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 12,629 2,575 \$ SMERALDA 2024 42,230	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$ DIFF 1,199	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIA 2025 26,743 5,715 \$ ACILITY I INDIA 2025 41,980	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$ MPRO N CANYON 2024 40,325	2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$ VEMEN	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 T FEE 2025 41,644	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896 \$ 1,272 \$ QUALCHAN 2024 39,057	28 1,520 1,548 (1,741) \$ 581 \$ (1,159) \$ DIFF 1,624 178 \$ DIFF 2,587	2025 0 0 0 - \$ - \$ 2025 0 - \$	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596 11,127	1,938 1,938	1,995 1,990 1,689) 2,217 5 529 DIFF 5,465 914 DIFF 5,024
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT REVENUE	\$ \$ \$	24,520	24,748 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124 1,361 \$	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$ DIFF 845 72 \$ DIFF (429)	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$ 2025 43,429	26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 12,629 2,575 \$ SMERALDA 2024 42,230	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$ DIFF 1,199	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIAL 2025 26,743 5,715 \$ ACILITY I INDIAL 2025	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$ MPRO N CANYON 2024 40,325	2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$ VEMEN	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 T FEE 2025 41,644	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896 \$ 1,272 \$ QUALCHAN 2024 39,057	28 1,520 1,548 (1,741) \$ 581 \$ (1,159) \$ DIFF 1,624 178 \$ DIFF 2,587	2025 0 0 0 - \$ - \$ 2025 0 - \$	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596 11,127 2025	1,938 1,938	1,995 1,990 1,689) 2,217 5 529 DIFF 5,465 914
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT REVENUE COUNT	\$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ 2025 14,968 1,433 \$ 2025 45,929 236,186 \$	24,748 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124 1,361 \$ WNRIVER 2024 46,358 231,314 \$	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$ DIFF 845 72 \$ DIFF (429)	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$ 2025 43,429 221,454 \$	26,319 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 12,629 2,575 \$ SMERALDA 2024 42,230 214,038 \$	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$ DIFF 1,199	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIAL 2025 26,743 5,715 \$ ACILITY I 2025 41,980 213,327 \$ REVEN	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$ MPRO N CANYON 2024 40,325 203,815 \$ NUE SU	2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$ VEMEN	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 T FEE 2025 41,644 220,799	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896 \$ 1,272 \$ QUALCHAN 2024 39,057 \$ 204,457 \$	28 1,520 1,548 (1,741) \$ 581 \$ (1,159) \$ DIFF 1,624 178 \$ DIFF 2,587	2025 0 0 - \$ - \$ 2025 2025 2025 81 1,482 \$	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596 11,127	1,938 1,938 1,938 1,938 1,938 1,935	1,995 1,990 1,689) 2,217 5 529 DIFF 5,465 914 DIFF 5,024
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT REVENUE COUNT	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ 2025 14,968 1,433 \$ 2025 45,929 236,186 \$	24,748 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124 1,361 \$ WNRIVER 2024 46,358 231,314 \$	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$ DIFF 845 72 \$ DIFF (429) 4,872 \$	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$ 2025 43,429 221,454 \$	26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 42,230 214,038 \$ SMERALDA	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$ DIFF 1,199 7,417 \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC 10,101 2025 41,980 213,327 \$ REVEN	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$ MPRO N CANYON 2024 40,325 203,815 \$ NUE SU N CANYON	DIFF 3,23 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$ VEMEN DIFF 1,655 9,512 \$ MMAR	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 T FEE 2025 41,644 220,799	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896 \$ 1,272 \$ QUALCHAN 2024 39,057 \$ 204,457 \$	28 1,520 1,548 (1,741) \$ 581 \$ (1,159) \$ DIFF 1,624 178 \$ DIFF 2,587 16,342 \$	2025 0 0 0 - \$ - \$ 2025 0 - \$ 2025 1,482 \$	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596 11,127 2025 173,063 893,248	1,938 1,938 1,938 1,938 1,938 1,935 1,955	1,995 1,990 1,689) 2,217 5 529 DIFF 5,465 914 DIFF 5,024 38,116
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT REVENUE COUNT REVENUE Lessons	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ 2025 14,968 1,433 \$ 2025 45,929 236,186 \$	24,748 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124 1,361 \$ WNRIVER 2024 46,358 231,314 \$	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$ DIFF 845 72 \$ DIFF (429)	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$ 2025 43,429 221,454 \$ 2025	2024 639 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 42,230 214,038 \$ SMERALDA 2024 42,230 214,038 \$	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$ DIFF 1,199 7,417 \$	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC INDIAL 2025 26,743 5,715 \$ ACILITY I INDIAL 2025 41,980 213,327 \$ REVEN INDIAL 2025	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$ MPRO N CANYON 2024 40,325 203,815 \$ NUE SU N CANYON 2024 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	DIFF 46 345 391 2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$ VEMEN DIFF 1,655 9,512 \$ MMAR DIFF -	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 FFEE 2025 41,644 220,799 Y	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 39,057 \$ 204,457 \$ QUALCHAN 2024 39,057 \$	28 1,520 1,548 (1,741) \$ 581 \$ (1,159) \$ DIFF 1,624 178 \$ DIFF 2,587 16,342 \$	2025 0 0 - \$ - \$ 2025 2025 81 1,482 \$ 2025 - \$	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596 11,127 2025 173,063 893,248 2025 - \$	1,938 1,938 1,938 1,938 1,935	1,995 1,990 1,990 5 (1,689) 5 2,217 5 529 DIFF 5,465 6 914 DIFF 5,024 6 38,116
PRO CART FEE TOTAL PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL COUNT REVENUE COUNT REVENUE	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	24,520 25,038 19,526 \$ 5,062 \$ 24,588 \$ 2025 14,968 1,433 \$ 2025 45,929 236,186 \$ DOV	2024 571 24,748 25,318 18,518 \$ 4,811 \$ 23,329 \$ WNRIVER 2024 14,124 1,361 \$ WNRIVER 2024 46,358 231,314 \$ WNRIVER 2024 5 \$ - \$	(53) (228) (280) 1,007 \$ 251 \$ 1,258 \$ DIFF (429) 4,872 \$ DIFF	2025 612 26,677 27,289 16,998 \$ 9,147 \$ 26,145 \$ 2025 12,365 2,530 \$ 2025 43,429 221,454 \$ 2025 - \$	2024 639 26,319 26,958 20,277 \$ 8,573 \$ 28,850 \$ SMERALDA 2024 42,230 214,038 \$ SMERALDA 2024 42,230 214,038 \$	(27) 358 331 (3,278) \$ 574 \$ (2,705) \$ DIFF (264) (45) \$ DIFF 1,199 7,417 \$ DIFF	2025 368 28,487 28,855 9,522 \$ 11,867 \$ 21,389 \$ BUC 10,101 2025 41,980 213,327 \$ REVEN	322 28,142 28,464 7,199 \$ 11,056 \$ 18,254 \$ KET OF N CANYON 2024 23,483 5,005 \$ MPRO N CANYON 2024 40,325 203,815 \$ VUE SU N CANYON 2024 5, 5	DIFF 46 345 391 2,323 \$ 811 \$ 3,134 \$ BALLS DIFF 3,260 710 \$ VEMEN DIFF 1,655 9,512 \$ MMAR DIFF - \$	2025 434 25,724 26,158 16,572 5,306 21,878 2025 14,520 1,449 T FEE 2025 41,644 220,799 Y	2024 406 24,204 24,610 \$ 18,313 \$ \$ 4,725 \$ \$ 23,038 \$ QUALCHAN 2024 12,896 \$ 1,272 \$ QUALCHAN 2024 39,057 \$ 204,457 \$ QUALCHAN 2024 \$ 5 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	28 1,520 1,548 (1,741) \$ 581 \$ 6 (1,159) \$ DIFF 1,624 6 178 \$ DIFF 2,587 16,342 \$ DIFF 2	2025 0 0 0 - \$ - \$ 2025 1,482 \$ 2025 - \$ 2025 - \$	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,932 105,408 107,340 62,618 \$ 31,382 \$ 94,000 \$ 2025 68,596 11,127 2025 173,063 893,248 2025 - \$ \$	1,938 1,938	1,995 1,990 1,990 5 (1,689) 5 2,217 5 529 DIFF 5,465 914 DIFF 5,024 5 38,116 DIFF 6 -