

## City of Spokane Park Board Golf Committee Meeting

8 a.m. Tuesday, September 7, 2021 WebEx virtual meeting Call in: 408-418-9388 Access code: 1468 86 5874 Mark Poirier – Golf Manager

#### **Committee Members:**

Gerry Sperling – Chair Rick Chase Bob Anderson Barb Richey

Notice is hereby given that, pursuant to Gov. Inslee's Proclamation 20-28, dated March 24, 2020, all public meetings subject to the Open Public Meetings Act, Chapter 42.30 RCW, are to be held remotely and that the in-person attendance requirement in RCW 42.30.030 has been suspended until the termination of the COVID-19 State of Emergency.

The City of Spokane Park Board Golf Committee meeting will be held virtually via WebEx teleconferencing at 8 a.m. Tuesday, September 7. The public will be able to listen to the meeting by calling 408-418-9388 and enter the access code 1468 86 5874 when prompted.

Written public comment may be submitted via email or mail. Comments must be received no later than 1 p.m. September 6 by email to: <a href="mailto:spokaneparks@spokanecity.org">spokanecity.org</a> or mail to: Park Board Golf Committee, 5th floor City Hall, 808 West Spokane Falls Blvd., Spokane, Washington 99201. Submitted public comments will be presented to committee members prior to the meeting.

### **Agenda**

Call to order - Gerry Sperling

Public comment – Gerry Sperling

**Action items:** 

#### **Discussion items:**

- Golf budget/fee increase Mark Poirier
- 2. Downriver irrigation project update Nick Hamad/Mark Poirier
- Spokane City Championship recap Mark Poirier

#### Standing reports:

- Golf marketing report Fianna Dickson
- 2. Golf financial report/comparison report Mark Poirier
- 3. Superintendents' report Mark Poirier
- 4. What's Happening at the Courses Mark Poirier

Agenda Subject to Change

**AMERICANS WITH DISABILITIES ACT (ADA) INFORMATION:** The City of Spokane is committed to providing equal access to its facilities, programs and services for persons with disabilities. Headsets may be checked out (upon presentation of picture I.D.) through the meeting organizer. Individuals requesting reasonable accommodations or further information may call, write, or email Human Resources at 509.625.6363, 808 W. Spokane Falls Blvd, Spokane, WA, 99201; or <a href="mailto:erahrclerks@spokanecity.org">erahrclerks@spokanecity.org</a>. Persons who are deaf or hard of hearing may contact Human Resources through the Washington Relay Service at 7-1-1. Please contact us forty-eight (48) hours before the meeting date.

# Golf Communications

September 2021



## **Golfer Notices**

- Updated mask policy
- Downriver construction begins after Labor Day



16 holes to remain open for play

Media: Fianna Dickson, 625.6297. Golf/Parks & Recreation: 311 or 509.755.2489

Thursday, September 2, 2021 at 11:54 a.m.

SPOKANE – A full irrigation replacement will begin at Downriver golf course just after Labor Day. Construction is scheduled to last through late spring/early summer of 2022, and the improved irrigation system is estimated to save approximately 7 million gallons of water a year.

A 25% discount will be applied to all golf rates while the course is down to 16 holes. Construction will rotate through the course, closing just two holes at a time.

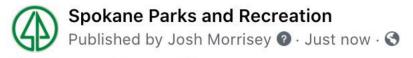
The upgrades at Downriver golf course coincide with a larger Public Works stormwater project, which continues work to improve the health of the Spokane River. To reduce construction impact on the golfing public, a stormwater pipe will be installed through the course at the same time the course's irrigation is being upgraded. Details on the Public Works Cochran Basin Downriver Stormwater Management project can be found here.

Funding for the Downriver golf course irrigation upgrades is a combination of \$2.5 million from the golf Facility Improvement Fee fund, and \$409,000 from Public Works.

"Golfers are investing in irrigation improvements that not only save millions of gallons of water, but improve the quality of play," said Garrett Jones, director of Parks & Recreation. "Working with Public Works to align their stormwater project with our irrigation upgrades brings additional savings and efficiencies to both projects."

Golf course irrigation upgrades were recently completed at <a href="Indian Canyon (2019">Indian Canyon (2019)</a>) and <a href="Essmeralda (2020)</a>). Combined, the courses are seeing approximate savings of 22 million gallons of water annually.

## **Promotion of City Championship**



Renaissance Financial presents the 2021 Spokane City Golf Championship, Friday August 27 through Sunday, August 29 at three of our beautiful City courses!

Friday, August 27: Downriver Golf Course Saturday, August 28: Esmeralda Golf Course

Sunday, August 29: Indian Canyon Golf Course... See More



### **Inlander Golf Guide Trade**



## **Media Buy**



- DH lead a media buy for TV & streaming
- KAYU trade commercials run through October 1
- New Google search advertising strategy rolling out

# City of Spokane - Parks & Recreation Golf Fund -- 4600 (w/o Facility Improvemer Financial Report August 2021

			2021								
8			ADOPTED								
	AD	OPTED	BUDGET	2	2020 YTD	2021 YTD	2	020-2021	2020 YTD %	2021 YTD %	Change in
2	BUDO	GET 2021	Balance	,	Actual	Actual	YTC	Difference	OF BUDGET	OF BUDGET	%
Revenue:											
Program Revenue	4	,025,270	32,232		3,028,354	3,993,038	\$	964,685	75.2%	99.2%	23.97%
Pre-Sale Revenue			(181,318)		130,199	181,318	\$	51,119			
Facility Improvement Fee		( <del>*</del>			(503,141)	(661,928)	\$	(158,787)			
Other Transfers In		35	×		131,652		\$	(131,652)			
TOTAL REVENUE:	\$ 4	,025,270	\$ (512,842)		2,787,063	\$ 3,512,428	\$	725,365	69.2%	87.3%	18.02%
Expenditures:											
Salaries and Wages	1	,316,381	503,303		703,828	813,078	\$	(109,250)	56.3%	61.8%	5.50%
Personnel Benefits		333,870	67,670		243,348	266,200	\$	(22,852)	75.3%	79.7%	4.45%
Supplies		316,920	97,179		144,624	219,741	\$	(75,117)	45.6%	69.3%	23.70%
Services and Charges		994,076	370,631		441,004	623,445	\$	(182,441)	43.3%	62.7%	19.44%
Interfund Payments		257,387	88,285		168,870	169,102	\$	(231)	61.5%	65.7%	4.18%
Subtotal Op. Exp.	\$ 3	,218,634	\$ 1,127,069		1,701,674	\$ 2,091,565	\$	(389,891)	53.4%	65.0%	11.55%
Capital Outlay		320,000	311,833		2,994	8,168	\$	(5,174)	1.0%	2.6%	1.54%
Transfers Out		211,867	184,918		48,412	26,949	\$	21,463	10.0%	12.7%	2.70%
TOTAL EXPENDITURES:	\$ 3	,750,501	\$ 1,623,819		1,753,080	\$ 2,126,682	\$	373,602	44.2%	56.7%	12.47%
Total Funding:	\$	274,769		\$	1,033,983	\$ 1,385,746	\$	351,763			
(Rev. less Exp.)											

* Beginning Fund Balance	\$ (70,885)
Less 7% Reserve Requirement	\$ (262,535)
Beginning Year Reserves	\$ (333,420)
YTD Change in Cash	\$ 1,385,746
YTD Available Cash	\$ 1,052,326

<sup>\* 2021</sup> Beginning Fund Balance does not include the FIF reserve of \$1,014,825

# City of Spokane - Parks & Recreation Facility Improvement Fee -- Subset of the Golf Fund Financial Report August 2021

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Re۱	/er	าเม	ρ:

Revenue:

**Expenditures:** 

Debt Service Payments

	2020 August Actual	2021 August Actual	020-2021 Monthly ifference	2020 YTD Actual	2021 YTD Actual	020-2021 YTD ifference
e:	128,553	122,043	\$ (6,510)	503,141	661,928	\$ 158,787
s	-		\$ æ	60,675	40,977	\$ 19,698

Beginning Fund Balance	\$	1,014,825
YTD Revenues YTD Debt Service Payments	\$ \$	661,928 (40,977)
YTD Cash Balance	\$	1,635,777

### 2021 Annual YOY Golf Comparison Report

									DOLIN	IDC								_	
		DOW	WNRIVER			ESMERALDA		IND	ROUN IAN CANYON	פטו	Q	UALCHAN			CITY HALL			TOTALS	
_		2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF
<b>F</b> REGULAR ROUND		14,812	14,642	171	12,057	9,695	2,363	13,716	10,075	3,641	12,452	9,774	2,678	0	0	0	53,037	44,185	8,852
REGULAR ROUND DISCOUNT ROUND MULTI-PLAY ROUND		21,626	14,710	6,916	20,215	14,954	5,261	16,275	12,354	3,921	15,110	11,648	3,462	0	0	0	73,226	53,666	19,560
MULTI-PLAY ROUND		2,199	1,527	672	1,267	1,062	205	1,224	965	259	2,846	2,268	578	0	0	0	7,536	5,822	1,714
OTHER ROUND		2,267	1,380	887	1,141	1,113	28	2,929	1,576	1,353	1,880	1,231	649	0	0	0	8,217	5,300	2,917
TOTAL		40,904	32,259	8,645	34,680	26,824	7,857	34,144	24,970	9,174	32,288	24,921	7,367	0	0	0	142,016	108,973	33,043
REGULAR ROUND	\$	345,733 \$	317,274 \$	28,459	\$ 272,250 \$	\$ 219,440 \$	52,810 \$	377,788 \$	247,327	130,461	359,433 \$	284,495	\$ 74,938	\$ -	\$ -	\$ -	\$ 1,355,204	\$ 1,068,536 \$	\$ 286,668
DISCOUNT ROUND	\$	403,907 \$	284,909 \$	118,998 \$	\$ 351,738	\$ 265,136 \$	86,603 \$	358,303 \$	240,634	117,669	336,389 \$	258,730	\$ 77,659	\$ -	\$ -	\$ -	1,450,337	\$ 1,049,408 \$	\$ 400,928
MULTI-PLAY ROUND	\$	- \$	- \$	- \$	\$ - \$	\$ - \$	- \$	- \$	- \$	- \$	17,535 \$	21,246	\$ (3,710)	\$ -	\$ -	\$ -	\$ 17,535	\$ 21,246 \$	\$ (3,710)
OTHER ROUND TOTAL	\$	17,227 \$ <b>766,867 \$</b>	6,919 \$ <b>609,102 \$</b>		126 S		, ,	42,122 \$ 778,212 \$	12,322 \$	29,800 \$	, +	-/ 1				\$ - \$ -	,	\$ 25,043 \$ \$ 2,164,233 \$	
TOTAL	-	700,807 \$	609,102 \$	137,763 \$	5 624,115 ;	3 464,609 \$	139,303 3	778,212 3			731,190 \$	370,039	3 101,137	<del>)</del> -	<del>,</del> -	<b>3</b> -	5 2,900,389	\$ 2,104,233	3 /30,13/
		DOW	WNRIVER			ESMERALDA		IND	PASS IAN CANYON	ES	Q	UALCHAN			CITY HALL			TOTALS	
		2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF	2021	2020	DIFF
DISCOUNT PASS		1,265	1,046	219	754	507	247	619	558	61	1,194	907	287	46	220	(174)	3,878	3,238	640
DISCOUNT PASS SEASON PASS		5	8	(3)	6	3	3	3	1	2	24	12	12	0	1	(1)	38	25	13
OTHER PASS		56	62	(6)	441	232	209	42	49	(7)	41	57	(16)	129	260	(131)	709	660	49
TOTAL		1,326	1,116	210	1,201	742	459	664	608	56	1,259	976	283	175	481	(306)	4,625	3,922	702
DISCOUNT PASS SEASON PASS	\$	66,002 \$	50,832 \$	15,170 \$	\$ 37,892	\$ 23,088 \$	14,804 \$	28,828 \$	24,450	4,379	57,677 \$	44,433	\$ 13,244	\$ 1,986	\$ 10,606	\$ (8,620)	\$ 192,385	\$ 153,408 \$	\$ 38,977
SEASON PASS	\$	7,902 \$	10,711 \$	(2,809)	8,560	3,687	4,873 \$	4,917 \$	1,668	3,248	22,915 \$	13,916	\$ 8,999	\$ -	\$ 176	\$ (176)	\$ 44,293	\$ 30,158 \$	\$ 14,135
OTHER PASS	\$	8,430 \$	7,902 \$	528	\$ 20,936	\$ 10,920 \$	10,016 \$	6,141 \$	7,465	(1,324)	6,699 \$	8,674	\$ (1,975)	\$ 7,226	\$ 13,786	\$ (6,559)	\$ 49,433	\$ 48,747	\$ 686
TOTAL	\$	82,334 \$	69,445 \$	12,889	67,388	\$ 37,695 \$	29,693 \$	39,886 \$	33,583	6,303	87,291 \$	67,022	\$ 20,268	\$ 9,213	\$ 24,568	\$ (15,355)	\$ 286,111	\$ 232,314 \$	\$ 53,798
									CART I	EES									
												LIALCHAN							
			WNRIVER			ESMERALDA			IAN CANYON			UALCHAN			CITY HALL			TOTALS	
_		DOW 2021	WNRIVER 2020	DIFF	2021	ESMERALDA 2020	DIFF	IND: 2021	IAN CANYON 2020	DIFF	Q 2021	2020	DIFF	2021	2020	DIFF	2021	TOTALS 2020	DIFF
PRIVATE CART FEE & PERMIT				DIFF 107	<b>2021</b> 691		DIFF 165			DIFF 50			DIFF 120	<b>2021</b>		<b>DIFF</b> 0	<b>2021</b> 2,270		
PRIVATE CART FEE & PERMIT  PRO CART FEE		2021	2020			2020		2021	2020		2021	2020			2020			2020	
PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL		<b>2021</b> 623	<b>2020</b> 516	107	691	<b>2020</b> 526	165	<b>2021</b> 446	<b>2020</b> 396	50	<b>2021</b> 510	<b>2020</b> 390	120	0	<b>2020</b> 0	0	2,270	<b>2020</b> 1,828	442 19,466
PRO CART FEE TOTAL	\$	623 16,286	516 12,270	4,016 4,123	691 19,508 <b>20,199</b>	2020 526 14,057 14,583	165 5,451 <b>5,616</b>	2021 446 20,318	396 14,564	50 5,754 <b>5,804</b>	510 17,280 17,790	390 13,034 13,424	4,246 4,366	0	<b>2020</b> 0	0	2,270 73,392 <b>75,661</b>	2020 1,828 53,925	19,466 19,908
PRO CART FEE TOTAL		623 16,286 16,908	516 12,270 12,786	4,016 4,123 2,051 \$	19,508 20,199 \$ 10,453 \$	2020 526 14,057 14,583 \$ 7,326 \$	5,451 5,616 5 3,127 \$	2021 446 20,318 20,764	396 14,564 14,960	50 5,754 5,804 5 2,298 \$	2021 510 17,280 17,790	390 13,034 13,424	4,246 4,366 5 1,976	0 0 0	0 0 0	0 0	2,270 73,392 <b>75,661</b>	1,828 53,925 55,753 \$ 37,404 \$	19,466 19,908 \$ 9,452
PRO CART FEE  TOTAL  PRIVATE CART FEE & PERMIT		2021 623 16,286 16,908	2020 516 12,270 12,786 12,674 \$	4,016  4,123  2,051 \$	691 19,508 20,199 \$ 10,453 \$	2020 526 14,057 14,583 5 7,326 \$	165 5,451 5,616 3,127 \$	2021 446 20,318 20,764 7,536 \$	396 14,564 14,960 5,238 \$	50 5,754 5,804 5 2,298 \$	2021 510 17,280 17,790 14,142 \$ 3,065 \$	390 13,034 13,424 12,166 \$	120 4,246 4,366 \$ 1,976	0 0 0 \$ -	0 0 0	0 0 0 \$ -	2,270 73,392 <b>75,661</b> \$ 46,857 \$ 19,193	\$ 37,404 \$ \$ 13,901 \$	19,466 19,908 \$ 9,452 \$ 5,292
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE		623 16,286 16,908 14,726 \$ 3,136 \$	2020 516 12,270 12,786 12,674 \$ 2,379 \$	4,016  4,123  2,051 \$	691 19,508 20,199 \$ 10,453 \$	2020 526 14,057 14,583 5 7,326 \$	165 5,451 5,616 3,127 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$	2020 396 14,564 14,960 5,238 \$ 5,078 \$	50 5,754 5,804 5 2,298 \$ 5 2,329 \$ 6 4,627 \$	2021 510 17,280 17,790 5 14,142 \$ 5 3,065 \$ 6 17,206 \$	390 13,034 13,424 12,166 \$	120 4,246 4,366 \$ 1,976	0 0 0 \$ -	0 0 0 0 S - S - S -	0 0 0 \$ - \$ -	2,270 73,392 <b>75,661</b> \$ 46,857 \$ 19,193	\$ 37,404 \$ \$ 13,901 \$	19,466 19,908 \$ 9,452 \$ 5,292
PRO CART FEE & PERMIT  PRO CART FEE & PERMIT		2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$	2020 516 12,270 12,786 12,674 \$ 2,379 \$ 15,053 \$	4,016  4,123  2,051 \$	691 19,508 20,199 \$ 10,453 \$	2020 526 14,057 14,583 5 7,326 \$ 5 4,101 \$ 5 11,427 \$	165 5,451 5,616 3,127 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$	50 5,754 5,804 5 2,298 \$ 5 2,329 \$ 6 4,627 \$	2021 510 17,280 17,790 5 14,142 \$ 6 3,065 \$ 6 17,206 \$	2020 390 13,034 13,424 12,166 \$ 2,343 \$ 14,508 \$	120 4,246 4,366 \$ 1,976	0 0 0 \$ -	9 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 \$ - \$ -	2,270 73,392 <b>75,661</b> \$ 46,857 \$ 19,193	\$ 13,901 \$ \$ 51,306 \$	19,466 19,908 \$ 9,452 \$ 5,292
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE	\$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$	12,270 12,786 12,674 \$ 2,379 \$ 15,053 \$	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$	2020 526 14,057 14,583 5 7,326 \$ \$ 4,101 \$ \$ 11,427 \$	165 5,451 5,616 5 3,127 \$ 6 1,484 \$ 6 4,610 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$	2020 396 14,564 14,960 5,238 \$ 5,078 \$	50 5,754 5,804 5 2,298 \$ 5 2,329 \$ 6 4,627 \$	2021 510 17,280 17,790 5 14,142 \$ 6 3,065 \$ 6 17,206 \$	2020 390 13,034 13,424 12,166 \$ 2,343 \$	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698	0 0 0 \$ - \$ -	0 0 0 0 S - S - S -	0 0 0 \$ - \$ -	2,270 73,392 75,661 \$ 46,857 \$ 19,193 \$ 66,050	\$ 37,404 \$ \$ 13,901 \$ \$ 170TALS	442 19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE	\$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$	2020 516 12,270 12,786 12,674 \$ 2,379 \$ 15,053 \$	4,016  4,123  2,051 \$	691 19,508 20,199 \$ 10,453 \$	2020 526 14,057 14,583 5 7,326 \$ 5 4,101 \$ 5 11,427 \$	165 5,451 5,616 3,127 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$  ICKET O	50 5,754 5,804 6 2,298 \$ 6 2,329 \$ 6 4,627 \$ F BALLS	2021 510 17,280 17,790 5 14,142 \$ 6 3,065 \$ 6 17,206 \$	2020 390 13,034 13,424 12,166 \$ 2,343 \$ 14,508 \$	120 4,246 4,366 \$ 1,976	0 0 0 \$ -	9 0 0 0 0 5 - CITY HALL	0 0 0 \$ - \$ -	2,270 73,392 <b>75,661</b> \$ 46,857 \$ 19,193	\$ 13,901 \$ \$ 51,306 \$	19,466 19,908 \$ 9,452 \$ 5,292
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE TOTAL	\$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$  DOW	2020 516 12,270 12,786  12,674 \$ 2,379 \$ 15,053 \$	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$	2020 526 14,057 14,583 5,7,326 5,4,101 5,11,427 5 ESMERALDA 2020 6,546	165 5,451 5,616 5 3,127 \$ 6 1,484 \$ 6 4,610 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$ BU 2021 19,358	396 14,564 14,960 5,238 5,078 10,317 10,317 10,317 10,317 10,317 10,317 10,317 10,317 10,317 10,317	50 5,754 5,804 5 2,298 \$ 6 2,329 \$ 6 4,627 \$ F BALLS	2021 510 17,280 17,790 3 14,142 \$ 3 3,065 \$ 4 17,206 \$ 2021 10,713	2020 390 13,034 13,424 12,166 \$ 2,343 \$ 14,508 \$ (UALCHAN 2020 8,801	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698	\$ - \$ - \$ 0	\$ - CITY HALL 2020	0 0 0 0 S - S - S - DIFF	2,270 73,392 75,661 6 46,857 5 19,193 6 66,050	\$ 37,404 \$ \$ 13,901 \$ \$ 13,906 \$	19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT	\$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$  2021 11,150	2020 516 12,270 12,786  12,674 \$ 2,379 \$ 15,053 \$  NNRIVER 2020 7,875	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$	2020 526 14,057 14,583 5,7,326 5,4,101 5,11,427 5 ESMERALDA 2020 6,546	165 5,451 5,616 5 3,127 \$ 5 1,484 \$ 6 4,610 \$  DIFF 3,383 6 658 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$  BU 2021 19,358 3,627 \$	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$  ICKET O JAN CANYON 2020 13,135 2,477 \$	50 5,754 5,804 5,298 \$ 2,298 \$ 4,627 \$ FBALLS DIFF 6,223 5,1,150 \$	2021 510 17,280 17,790 3 14,142 \$ 3 3,065 \$ 6 17,206 \$ 2021 10,713 907 \$	2020 390 13,034 13,424 12,166 \$ 2,343 \$ 14,508 \$ (UALCHAN 2020 8,801	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698	\$ - \$ - \$ 0	\$ - CITY HALL 2020	\$ - \$ - \$ -	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050	\$ 37,404 \$ \$ 13,901 \$ \$ 51,306 \$ \$ TOTALS 2020 36,357	442 19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT	\$ \$ \$ \$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$  2021 11,150 905 \$	12,270 12,786  12,674 \$ 2,379 \$ 15,053 \$  WNRIVER 2020 7,875 583 \$	107 4,016 4,123  2,051 \$ 757 \$  2,809 \$  DIFF 3,276 322 \$	691 19,508 20,199 5 10,453 \$ 5 5,585 \$ 16,038 \$  2021 9,929 \$ 1,669 \$	2020 526 14,057 14,583 5 7,326 \$ \$ 4,101 \$ \$ 11,427 \$  ESMERALDA 2020 6,546 \$ 1,011 \$  ESMERALDA	165 5,451 5,616 5 3,127 \$ 6 1,484 \$ 6 4,610 \$  DIFF 3,383 6 658 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$  BU 2021 19,358 3,627 \$  FACILITY	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$  ICKET O IAN CANYON 2020 13,135 2,477 \$  IMPRO IAN CANYON	50 5,754 5,804 5,298 \$ 6 2,329 \$ 6 4,627 \$ F BALLS DIFF 6,223 6 1,150 \$ DVEMEN	2021 510 17,280 17,790 3 14,142 \$ 3 3,065 \$ 3 17,206 \$ 3 2021 10,713 \$ 907 \$  NT FEE	13,034 13,424 12,166 \$ 2,343 \$ 14,508 \$  RUALCHAN 2020 8,801 755 \$	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152	0 0 0 5 - 0	\$ -  CITY HALL 2020  CITY HALL	0 0 0 0 S - DIFF 0 S - DIFF	2,270 73,392 75,661 5 46,857 5 19,193 6 66,050  2021 51,150   7,109	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$ \$ 10,000 \$	442 19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE TOTAL  COUNT REVENUE	\$ \$ \$ \$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$  2021  11,150 905 \$  DOW 2021	12,270 12,786  12,674 \$  12,674 \$  15,053 \$  WNRIVER 2020 7,875 583 \$	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$	691 19,508 20,199 5 10,453 \$ 5 5,585 \$ 16,038 \$  2021 9,929 5 1,669 \$	526 14,057 14,583 5 7,326 \$ 5 4,101 \$ 5 11,427 \$  ESMERALDA 2020 6,546 \$ 1,011 \$  ESMERALDA 2020	165 5,451 5,616 3,127 \$ 3,127 \$ 4,610 \$  DIFF 3,383 6 658 \$	2021  446  20,318  20,764  7,536 \$  7,408 \$  14,944 \$  BU  INDI  2021  19,358  3,627 \$  FACILITY  10,100	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$  JCKET O IAN CANYON 2020 13,135 2,477 \$ / IMPRO IAN CANYON 2020	50 5,754 5,804 6 2,298 9 6 2,329 9 6 4,627 9 F BALLS DIFF 6,223 6 1,150 9 DIFF	2021 510 17,280 17,790 14,142 \$ 5 3,065 \$ 6 17,206 \$ 6 17,206 \$ 7 2021 10,713 5 907 \$  NT FEE 2021	2020 390 13,034 13,424 12,166 \$ 2,343 \$ 14,508 \$  UALCHAN 2020 8,801 755 \$	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152	0 0 0 5 - 2021 0 \$ -	\$ -  CITY HALL 2020	0 0 0 0 S - S - DIFF 0 S - DIFF	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050 2021 51,150 7,109	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ \$ 170TALS 2020 \$ \$ 170TALS 2020 \$ \$ 170TALS 2020 \$ 18,825 \$ \$ 170TALS 2020 \$ 1,825 \$ \$ 1,82	\$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ \$ \$ \$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$  2021 11,150 905 \$  2021 35,837	12,270 12,786  12,674 \$  12,674 \$  2,379 \$  15,053 \$  WNRIVER 2020 7,875 583 \$  WNRIVER 2020 28,710	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$  DIFF 7,127	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$  2021 9,929 \$ 1,669 \$  2021 31,568	2020  526  14,057  14,583  5 7,326 \$  5 4,101 \$  5 11,427 \$  ESMERALDA 2020 6,546 \$ 1,011 \$  ESMERALDA 2020 23,715	165 5,451 5,616 3,127 \$ 3,127 \$ 4,610 \$  DIFF 3,383 6 658 \$  DIFF 7,854	2021 446 20,318  20,764  7,536 \$ 7,408 \$  14,944 \$  BU INDI 2021 19,358 3,627 \$  FACILITY 10,0180	396 14,564 14,960 5,238 5,078 10,317 5 CKET O IAN CANYON 2020 13,135 2,477 CIMPRO IAN CANYON 2020 22,136	50 5,754 5,804 6 2,298 9 6 2,329 9 6 4,627 9 F BALLS DIFF 6,223 6 1,150 9 DIFF 8,744	2021 510 17,280 17,790 5 14,142 \$ 5 3,065 \$ 6 17,206 \$ 7 2021 10,713 5 907 \$  NT FEE 2021 29,811	2020 390 13,034 13,424  12,166 \$ 2,343 \$ 14,508 \$  UALCHAN 2020 8,801 755 \$  UALCHAN 2020 23,570	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152	0 0 0 0 5 - 2021 55	\$ -  CITY HALL 2020  265	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050  2021 51,150 7,109 2021 128,151	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 170TALS 2020 \$ 98,396 \$ \$ 1000 \$	\$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE TOTAL  COUNT REVENUE	\$ \$ \$ \$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$  2021 11,150 905 \$  2021 35,837	12,270 12,786  12,674 \$  12,674 \$  2,379 \$  15,053 \$  WNRIVER 2020 7,875 583 \$  WNRIVER 2020 28,710	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$  DIFF 7,127	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$  2021 9,929 \$ 1,669 \$  2021 31,568	526 14,057 14,583 5 7,326 \$ 5 4,101 \$ 5 11,427 \$  ESMERALDA 2020 6,546 \$ 1,011 \$  ESMERALDA 2020	165 5,451 5,616 3,127 \$ 3,127 \$ 4,610 \$  DIFF 3,383 6 658 \$  DIFF 7,854	2021 446 20,318  20,764  7,536 \$ 7,408 \$  14,944 \$  BU INDI 2021 19,358 3,627 \$  FACILITY 10,0180	396 14,564 14,960 5,238 5,078 10,317 5 CKET O IAN CANYON 2020 13,135 2,477 CIMPRO IAN CANYON 2020 22,136	50 5,754 5,804 6 2,298 9 6 2,329 9 6 4,627 9 F BALLS DIFF 6,223 6 1,150 9 DIFF 8,744	2021 510 17,280 17,790 14,142 \$ 5 3,065 \$ 6 17,206 \$ 6 17,206 \$ 7 2021 10,713 5 907 \$  NT FEE 2021	2020 390 13,034 13,424  12,166 \$ 2,343 \$ 14,508 \$  UALCHAN 2020 8,801 755 \$  UALCHAN 2020 23,570	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152	0 0 0 0 5 - 2021 55	\$ -  CITY HALL 2020  265	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050 2021 51,150 7,109	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 170TALS 2020 \$ 98,396 \$ \$ 1000 \$	\$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ \$ \$ \$ \$ \$	2021 623 16,286 16,908 14,726 \$ 3,136 \$ 17,862 \$  2021 11,150 905 \$  2021 35,837	12,270 12,786  12,674 \$  12,674 \$  2,379 \$  15,053 \$  WNRIVER 2020 7,875 583 \$  WNRIVER 2020 28,710	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$  DIFF 7,127	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$  2021 9,929 \$ 1,669 \$  2021 31,568	2020  526  14,057  14,583  5 7,326 \$  5 4,101 \$  5 11,427 \$  ESMERALDA 2020 6,546 \$ 1,011 \$  ESMERALDA 2020 23,715	165 5,451 5,616 3,127 \$ 3,127 \$ 4,610 \$  DIFF 3,383 6 658 \$  DIFF 7,854	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$  BU 2021 19,358 3,627 \$  FACILITY 2021 30,880 155,793 \$	396 14,564 14,960 5,238 5,078 10,317 5 CKET O IAN CANYON 2020 13,135 2,477 CIMPRO IAN CANYON 2020 22,136	50 5,754 5,804 6 2,298 \$ 6 2,329 \$ 6 4,627 \$ F BALLS DIFF 6,223 6 1,150 \$ DVEMEN DIFF 8,744 6 42,154 \$	2021 510 17,280 17,790 3 14,142 \$ 3 3,065 \$ 3 17,206 \$ 3 2021 10,713 \$ 907 \$  NT FEE 29,811 5 154,865 \$	2020 390 13,034 13,424  12,166 \$ 2,343 \$ 14,508 \$  UALCHAN 2020 8,801 755 \$  UALCHAN 2020 23,570	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152	0 0 0 0 5 - 2021 0 5 55	\$ -  CITY HALL 2020  265	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050  2021 51,150 7,109 2021 128,151	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 170TALS 2020 \$ 98,396 \$ \$ 1000 \$	\$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ \$ \$ \$ \$	2021 623 16,286 14,726 \$ 14,726 \$ 3,136 \$  17,862 \$  DOW 2021 11,150 905 \$  2021 35,837 179,652 \$  DOW	12,270 12,786  12,674 \$  12,674 \$  2,379 \$  15,053 \$  WNRIVER 2020 7,875 583 \$  WNRIVER 2020 28,710 145,459 \$	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$  DIFF 7,127 34,194 \$	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$  2021 9,929 \$ 1,669 \$  2021 31,568	2020 526 14,057 14,583 5 7,326 \$ 5 4,101 \$ 5 11,427 \$  ESMERALDA 2020 23,715 \$ 118,202 \$  ESMERALDA	165 5,451 5,616 3,127 \$ 3,127 \$ 3,128 \$ 4,610 \$  DIFF 3,383 6 658 \$  DIFF 7,854 39,745 \$	2021  446  20,318  20,764  7,536 \$  7,408 \$  14,944 \$  BU  INDI  2021  19,358  3,627 \$  FACILITY  2021  30,880  155,793 \$  REV	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$  ICKET O IAN CANYON 2020 22,136 113,639 \$  ENUE SI IAN CANYON	50 5,754 5,804 6 2,298 9 6 2,329 9 6 4,627 9 F BALLS DIFF 6,223 6 1,150 9 DIFF 8,744 6 42,154 9 JMMAI	2021 510 17,280 17,790 5 14,142 \$ 5 3,065 \$ 6 17,206 \$ 6 17,206 \$ 7 2021 10,713 5 907 \$  NT FEE 2021 29,811 5 154,865 \$  RY	2020 390 13,034 13,424  12,166 \$ 2,343 \$ 14,508 \$  14,508 \$  (UALCHAN 2020 23,570 121,550 \$  (UALCHAN 2020 23,570 121,550 \$	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152  DIFF 6,241 \$ 33,315	0 0 0 0 5 - 2021 55 5 678	\$ -  CITY HALL 2020  CITY HALL 2020  \$ 5 -  CITY HALL 2010  \$ 5 -	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050  2021 51,150 7,109 2021 128,151	\$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 13,901 \$ \$ 10,700 \$	19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284  DIFF 29,756 \$ 146,938
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE TOTAL  COUNT REVENUE  COUNT REVENUE	\$ \$ \$ \$ \$ \$	2021 623 16,286 14,726 \$ 14,726 \$ 3,136 \$  17,862 \$  DOW 2021 11,150 905 \$  2021 35,837 179,652 \$  DOW	12,270 12,786  12,674 \$  12,674 \$  2,379 \$  15,053 \$  WNRIVER 2020 7,875 583 \$  WNRIVER 2020 28,710 145,459 \$	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$  DIFF 7,127	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$  2021 9,929 \$ 1,669 \$  2021 31,568	2020 526 14,057 14,583 5 7,326 \$ 5 4,101 \$ 5 11,427 \$  ESMERALDA 2020 6,546 1,011 \$  ESMERALDA 2020 23,715 \$ 118,202 \$	165 5,451 5,616 3,127 \$ 3,127 \$ 4,610 \$  DIFF 3,383 6 658 \$  DIFF 7,854	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$  BU 2021 19,358 3,627 \$  FACILITY 1ND 2021 30,880 155,793 \$  REV	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$ 10,31	50 5,754 5,804 5,298 \$ 6 2,329 \$ 6 4,627 \$ F BALLS DIFF 6,223 6 1,150 \$ DIFF 8,744 6 42,154 \$ JMMAI	2021 510 17,280 17,790 3 14,142 \$ 3 3,065 \$ 3 17,206 \$ 3 10,713 \$ 907 \$  NT FEE 2021 29,811 5 154,865 \$	2020 390 13,034 13,424  12,166 \$ 2,343 \$ 14,508 \$  RUALCHAN 2020 8,801 755 \$  RUALCHAN 2020 23,570 121,550 \$	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152  DIFF 6,241 \$ 33,315	0 0 0 0 5 - 2021 55 \$ 678	\$ - CITY HALL 2020	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,270 73,392 75,661 5 46,857 6 19,193 6 66,050  2021 51,150   7,109   2021 128,151   648,937	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ TOTALS 2020 \$ 98,396 \$ 501,998 \$ \$ TOTALS 2020	19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284  DIFF 29,756 \$ 146,938
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT PRO CART FEE TOTAL  COUNT REVENUE  COUNT	\$ \$ \$ \$ \$ \$	2021 623 16,286 14,726 \$ 14,726 \$ 3,136 \$  17,862 \$  DOW 2021 11,150 905 \$  2021 35,837 179,652 \$  DOW	12,270 12,786  12,674 \$  12,674 \$  2,379 \$  15,053 \$  WNRIVER 2020 7,875 583 \$  WNRIVER 2020 28,710 145,459 \$	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$  DIFF 7,127 34,194 \$	691 19,508 20,199 \$ 10,453 \$ \$ 5,585 \$ \$ 16,038 \$  2021 9,929 \$ 1,669 \$  2021 31,568 \$ 157,947 \$	2020  526  14,057  14,583  5 7,326 \$  \$ 4,101 \$  \$ 11,427 \$  ESMERALDA 2020 23,715 \$  118,202 \$  ESMERALDA 2020 23,715 \$  \$ 118,202 \$  ESMERALDA 2020 23,715 \$  \$ 118,202 \$	165 5,451 5,616 3,127 \$ 3,127 \$ 4,610 \$  DIFF 3,383 658 \$  DIFF 7,854 39,745 \$	2021 446 20,318  20,764  7,536 \$ 7,408 \$  14,944 \$  BU INDI 2021 30,880 155,793 \$  REV INDI 2021	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$  ICKET O IAN CANYON 2020 22,136 113,639 \$  ENUE SI IAN CANYON	50 5,754 5,804 6 2,298 9 6 2,329 9 6 4,627 9 F BALLS DIFF 6,223 6 1,150 9 DIFF 8,744 6 42,154 9 JMMAI	2021 510 17,280 17,790 5 14,142 \$ 5 3,065 \$ 6 17,206 \$ 6 17,206 \$ 7 2021 29,811 5 154,865 \$  RY 2021	2020 390 13,034 13,424  12,166 \$ 2,343 \$ 14,508 \$  UALCHAN 2020 23,570 121,550 \$  UALCHAN 2020	120 4,246 4,366 \$ 1,976 \$ 722 \$ 2,698  DIFF 1,912 \$ 152  DIFF 6,241 \$ 33,315	0 0 0 0 5 - 2021 55 \$ 678	\$ -  CITY HALL 2020  CITY HALL 2020  \$ 5 -  CITY HALL 2010  \$ 5 -	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050  2021 51,150 7,109 2021 128,151 648,937	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ TOTALS 2020 \$ 98,396 \$ 501,998 \$ \$ TOTALS 2020	19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284  DIFF 29,756 \$ 146,938
PRO CART FEE TOTAL  PRIVATE CART FEE & PERMIT  PRO CART FEE TOTAL  COUNT REVENUE  COUNT REVENUE  Lessons	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2021 16,286 16,908 14,726 3,136 \$  17,862 \$  2021 11,150 905 \$  2021 35,837 179,652 \$  DOW 2021  DOW 2021  DOW 2021  S  DOW 2021	2020 516 12,270 12,786  12,674 \$ 2,379 \$ 15,053 \$  WNRIVER 2020 28,710 145,459 \$  WNRIVER 2020 28,710 145,459 \$	107 4,016 4,123 2,051 \$ 757 \$ 2,809 \$  DIFF 3,276 322 \$  DIFF 7,127 34,194 \$  DIFF	691 19,508 20,199 5 10,453 \$ 5,585 \$ 6 16,038 \$  2021 9,929 \$ 1,669 \$  2021 31,568 \$ 157,947 \$  2021	2020  526  14,057  14,583  5 7,326 \$  \$ 4,101 \$  \$ 11,427 \$  ESMERALDA 2020 23,715 \$  \$ 118,202 \$  ESMERALDA 2020 23,715 \$  \$ 118,202 \$  \$ - \$	165 5,451 5,616 3,127 \$ 3,127 \$ 3,127 \$ 4,610 \$  DIFF 3,383 6658 \$  DIFF 7,854 39,745 \$	2021 446 20,318 20,764 7,536 \$ 7,408 \$ 14,944 \$  BU 2021 19,358 3,627 \$  FACILITY 2021 30,880 155,793 \$  REV INDI 2021 - \$	396 14,564 14,960 5,238 \$ 5,078 \$ 10,317 \$  IORET O IAN CANYON 2020 22,136 113,639 \$ ENUE SI IAN CANYON 2020 21,136 \$  ENUE SI IAN CANYON 2020 2	50 5,754 5,804 5,804 6 2,298 9 6 4,627 9 F BALLS DIFF 6,223 6 1,150 9 DIFF 8,744 6 42,154 9 JMMAI DIFF 6 - 9	2021 510 17,280 17,790 3 14,142 \$ 3 3,065 \$ 3 17,206 \$ 3 10,713 \$ 907 \$  NT FEE 2021 29,811 5 154,865 \$  RY 2021 5 - \$	2020 390 13,034 13,424  12,166 \$ 2,343 \$  14,508 \$  RUALCHAN 2020 23,570 121,550 \$  RUALCHAN 2020 23,570 121,550 \$	120 4,246 4,366 5 1,976 5 722 5 2,698  DIFF 1,912 5 152  DIFF 6,241 5 33,315	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$ -  CITY HALL 2020  CITY HALL 2020  \$ 3,149	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,270 73,392 75,661 5 46,857 5 19,193 5 66,050  2021 51,150 7,109  2021 128,151 648,937	\$ 37,404 \$ \$ 13,901 \$ \$ 13,901 \$ \$ TOTALS 2020 \$ 98,396 \$ 501,998 \$ \$ TOTALS 2020	19,466 19,908 \$ 9,452 \$ 5,292 \$ 14,744  DIFF 14,794 \$ 2,284  DIFF 29,756 \$ 146,938  DIFF 5 - 5